

WARWICK DISTRICT COUNCIL

MEDIUM TERM FINANCIAL STRATEGY

		2011/12 Original £'000	2011/12 Latest £'000	2012/13 Original £'000	2013/14 Original £'000	2014/15 Original £'000	2015/16 Original £'000	2016/17 Original £'000
	Page							
Base Cost of General Fund Services		23,888	21,233	22,228	19,272	18,208	18,102	18,520
Inflation on Controllable Expenditure		354	-	-	303	296	298	297
Recurring Growth	2 - 6	(2,543)	(462)	(352)	(683)	(191)	(409)	106
Items funded from Reserves	7	712	1,648	649	58	63	143	36
Total New time limited growth/savings	8 - 9	350	(1,736)	(320)	(413)	(629)	(180)	(305)
Less previous year 1 Off/Time Limited Growth		(165)	-	(974)	(329)	355	566	37
Changes in Capital Charges		(1,363)	1,545	(1,959)	-	-	-	-
Net Cost of General Fund Services		21,233	22,228	19,272	18,208	18,102	18,520	18,691
Less: Capital Financing Charges		(4,047)	(5,592)	(3,633)	(3,633)	(3,633)	(3,633)	(3,633)
Less: IAS17 adjustments included above		(624)	(102)	(102)	(102)	(102)	(102)	(102)
Controllable Expenditure		16,562	16,534	15,537	14,473	14,367	14,785	14,956
Financing Charges etc.								
Loan repayments etc		2	31	31	31	31	31	31
Revenue Contributions to Capital		10	923	409	409	546	309	309
Contributions to/from reserves		(306)	(807)	474	242	267	188	268
External investment interest		(316)	(356)	(321)	(382)	(610)	(662)	(662)
Total Financing Charges etc		(610)	(209)	593	300	234	(134)	(54)
Contribution from GF Balance		(100)	(100)	(28)	-	-	-	-
Use of new Homes Bonus		-	-	-	818	818	818	818
(Deficit)/Surplus		-	5	-	-	-	-	-
Net Expenditure		15,852	16,230	16,102	15,591	15,419	15,469	15,720
Revenue Support Grant (increase pa)		(7,836)	(7,836)	(6,985)	(6,461)	(5,976)	(5,976)	(5,976)
RSG CT Base adjustment		-	-	-	39	38	38	38
Local Services Support Grant-Homelessness		-	(85)	(85)	-	-	-	-
New Homes Bonus		-	(292)	(818)	(818)	(818)	(818)	(818)
Council Tax Freeze matched		-	-	(195)	-	-	-	-
Council Tax Freeze matched		(194)	(195)	(196)	(194)	(194)	-	-
Collection Fund Balance		-	-	28	-	-	-	-
Total AEF/Collection Fund		(8,030)	(8,408)	(8,251)	(7,434)	(6,950)	(6,756)	(6,756)
Council Tax borne expenditure		7,822	7,822	7,851	8,157	8,469	8,713	8,964
Equivalent to Band D Council Tax		£146.86	£146.86	£146.86	£151.90	£157.14	£161.06	£165.09
% increase on previous year		0.0%	0.0%	0.0%	3.43%	3.45%	2.5%	2.5%
Council Tax Base (+0.5% pa)		53,260.72	53,260.72	53,460.83	53,700.00	53,900.00	54,100.00	54,300.00

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MEDIUM TERM FINANCIAL STRATEGY - RECURRING DEVELOPMENTS

		2011/12 Original £	2011/12 Latest £	2012/13 Original £	2013/14 Original £	2014/15 Original £	2015/16 Original £	2016/17 Original £
Major Contract Renewals & Inflation at RPI	GM and Waste Management	120,000	-	270,000	250,000	-	-	-
Reduced Inflation on Major Contracts	January Budget Setting	-	-	(30,000)	-	-	-	-
Above inflation growth	to allow for staff increments	-	-	-	80,000	80,000	80,000	80,000
Fees and Charges	As per Fees and Charges Report (October)	-	-	(43,000)	-	-	-	-
Car Parking	Savings on Repairs and Maintenance Budget	-	-	(115,000)	-	5,000	-	5,000
Waste Management	New Properties	-	-	-	-	13,000	13,000	13,000
Street Cleaning	New Adopted roads to be cleansed	-	-	-	-	10,000	10,000	10,000
Excellence)	Staffing	(35,936)	-	-	-	-	-	-
Riverside House lettings stage 2,	no longer likely February 2011	-	-	-	-	-	-	-
Free swimming Gov Initiative	Net loss - Gov Grant less lost income	(54,946)	-	-	-	-	-	-
Hill Close Gardens funding	April 2004 Executive	-	-	(5,000)	(7,500)	(5,000)	(5,000)	(2,500)
	Grant secured until 2010 (See Nov 2008 Exec							
	Report)	-	-	67,000	50,000	-	-	-
HDPG updated to reflect 2009-10 c/f	reflection of volatility of the economy	50,000	(30,000)	230,000	50,000	50,000	50,000	50,000
inflation provision	one-year only	-	30,000	(30,000)	-	-	-	-
Major Contract Inflation Pressure	January Budget Setting Process	-	-	(150,000)	-	-	-	-
Reduce Inflation Provision to £50k								
Changes to Revenues and Customer Services								
Establishment	Employment Committee-10 March 2009	(43,790)	-	-	-	-	-	-
Environment, staffing retirements recruited at								
lower scale 3 years only	Service Plan Savings approved Dec 2009	4,203	-	4,203	4,203	-	-	-
National Insurance Increase		29,729	-	-	-	-	-	-
Car parking Charges at additional locations								
(Station Approach)	SMT Away Day/Citizens Panel	(5,000)	-	-	-	-	-	-
Car parking Charges at additional locations								
(Station Approach)	superseded by other events	5,000	-	-	-	-	-	-
Sustainable Planting	SMT Away Day/Citizens Panel	(5,000)	-	(5,000)	-	-	-	-
East Lodge Rental to Agenda 21		(2,000)	-	(3,000)	-	-	-	-
Newbold Comyn Golf	Lease	-	-	-	(66,800)	-	-	-
Recycling Credits and Sale of materials	promotion of and enhanced credits	(100,000)	-	-	-	-	-	-
Recycling textiles	net of 10% donations to charities	(18,000)	-	-	-	-	-	-
NAFN subscription	paying on actual volume rather than flat fee	660	-	660	-	-	-	-
Procurement Savings		(150,000)	72,600	(139,300)	-	-	-	-
5 year Car Park maintenance Contract	St Peters and Covent garden	-	(6,700)	-	-	-	-	-
Tree Inspection Contract	April Budget Monitoring	-	(4,300)	-	-	-	-	-
Catering Contract	July/August Executive	-	(1,800)	(8,200)	(10,400)	(12,800)	(15,500)	(17,700)
Gas Contract	May Budget Monitoring	-	(1,000)	-	-	-	-	-
Photocopying/Printing		-	(15,600)	(800)	-	-	-	-
Postages	August executive Budget Monitoring	-	(28,800)	-	-	-	-	-
Cleaning	Aggregated with Ocean	-	(2,500)	-	-	-	-	-
Vending Machines (Non-Recurrent)		-	(6,300)	6,300	-	-	-	-
Cash Collection contract	Part Year Effect 2011-12	-	(5,600)	(8,000)	-	-	-	-

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		2011/12 Original £	2011/12 Latest £	2012/13 Original £	2013/14 Original £	2014/15 Original £	2015/16 Original £	2016/17 Original £
Photocopy/Printers rental	New printers purchased under Finance Lease	-	(19,700)	(15,200)	(400)	-	-	-
CCTV	Staff saving from July 2010, net of lost income	(6,500)	-	-	-	-	-	-
Lease of Station Approach		-	-	(10,000)	-	-	-	-
Remote Payment Contract	New contract 1st July (All Pay)	(1,546)	-	-	-	-	-	-
Salaries	2 year freeze,	(201,020)	-	-	-	-	-	-
Salaries	increase for those below £21k pa	44,100	-	-	-	-	-	-
Salaries	freeze saving revised November 2010	(146,180)	-	-	-	-	-	-
Pay contingency		156,920	-	-	-	-	-	-
Salaries	2011-12 Provision not required	-	(156,920)	-	-	-	-	-
Election Management System	New system savings in future years	-	-	(3,600)	-	-	(4,800)	-
HB Admin Subsidy	potential 7.5% reduction	57,075	-	-	-	-	-	-
NNDR costs of collection	potential 7.5% reduction	65,700	-	-	-	-	-	-
Recurring Savings from 2009-10	net of Estimated Recharges to HRA	23,925	-	-	-	-	-	-
Reduction in Subscription to West Midlands councils	40% reduction on 2010-11	(5,244)	-	-	-	-	-	-
WDC share of WMC lease costs	from 2011-12	1,956	-	-	-	-	-	-
WDC share of WMC pension costs	Executive 2 March 2011	-	-	1,800	-	-	-	-
Training Courses	More being run in-house	22,500	-	-	-	-	-	-
Fees and Charges Shortfall MIGHT CHANGE	October Executive	89,180	-	-	-	-	-	-
Budget Duplicated for Improvement Officer Salary		(30,000)	-	-	-	-	-	-
Insurance premiums increase above inflation		5,100	-	-	-	-	-	-
FMS (and Income management system)	reduced support/consultancy costs)	(6,000)	-	-	-	-	-	-
Support Service Review	adjustment	(9,054)	-	-	-	-	-	-
Support Service Review	existing vacancies	(117,154)	-	-	-	-	-	-
Start charging for car boot sales licensing fees	Community Protection, SMT agreed 29 9 10, now delayed till 2011-12	(2,000)	-	-	-	-	-	-
Commercial room hire costs in venues managed by Cultural Services	Venues managed by Cultural Services SMT agreed 29 9 10	(3,000)	-	-	-	-	-	-
Operational cost reduction at Royal Spa Centre	Cultural Services SMT agreed 29 9 12	(16,000)	-	-	-	-	-	-
Remove post from DMC establishment.	SMT agreed 29 9 10 C&I Services	(12,000)	-	-	-	-	-	-
Move away from providing uniforms at OSS	SMT agreed 29 9 10 C&I Services	(1,500)	-	-	-	-	-	-
Electronic data storage	Environmental Health SMT agreed 29 9 10	(1,000)	-	-	-	-	-	-
Transfer of private drainage function to Engineering Team.	Environmental Health SMT agreed 29 9 10	(21,600)	-	-	-	-	-	-
Central recruitment budget saving	HR SMT agreed 29 9 10	(10,000)	-	-	-	-	-	-
Reduced Integrated Waste Contract promotional budget.	Neighbourhood SMT agreed 29 9 10	(10,000)	-	-	-	-	-	-
review.	Neighbourhood SMT agreed 29 9 10	(3,000)	-	-	-	-	-	-
Pump Rooms -no rent/service charges from SWT	September Budget Monitoring	8,300	-	-	-	-	-	-
CAB move from Hamilton terrace	rate reduction	(20,000)	-	-	-	-	-	-
Community Travel Tokens £TBC	requirements	(80,000)	-	-	-	-	-	-

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		2011/12 Original £	2011/12 Latest £	2012/13 Original £	2013/14 Original £	2014/15 Original £	2015/16 Original £	2016/17 Original £
NNDR increase at 4%		26,300	-	-	-	-	-	-
NNDR revaluations		(46,300)	-	-	-	-	-	-
insurance increase above general inflation	anticipated 5% for 2011-12	5,121	-	-	-	-	-	-
assisted travel transferred to County Council	offset by reduction in Grant	(1,689,000)	-	-	-	-	-	-
Transfer Private drainage function to Engineering	Environmental Health SMT approved 29 9 10	(21,600)	-	-	-	-	-	-
NNDR costs of collection	Reduction reduced	(49,300)	-	-	-	-	-	-
Executive January 2011, Appendix C Base Budget Report	Community Protection - post in Community Safety	(27,400)	-	-	-	-	-	-
Executive January 2011, Appendix C Base Budget Report	Community Protection - non-pay	(2,500)	-	-	-	-	-	-
Executive January 2011, Appendix C Base Budget Report	Neighbourhood Services-Remove free grey sacks	(30,000)	-	-	-	-	-	-
Pension fund Increases	Updated March 2011	66,176	-	41,734	65,156	55,383	56,490	57,620
Pension fund Increases	Based on Actuals November 2011	-	-	32,366	-	-	-	-
Tourism	Reductions in Budget	(84,600)	-	-	-	-	-	-
Audit Fees	Reduced Fees, no inspection regime	(11,800)	-	-	-	-	-	-
National Employment Savings Trust (NEST)		-	-	38,600	-	-	-	-
Amended Discretionary Rate Relief scheme	Executive 6/1/11	-	-	(75,000)	-	-	-	-
NNDR costs of collection	difference between NNDR1 and budget	-	(12,100)	-	-	-	-	-
Committee Teas	Royal Spa Centre to provide in-house	-	(3,000)	(1,000)	-	-	-	-
Discretionary Housing Payments	net of DWP contribution	-	-	-	-	-	-	-
FRS17 Changes	Reversed out below the line	-	(521,800)	-	-	-	-	-
Town Hall	Reduced Rentals	-	31,000	-	-	-	-	-
Warwick Town Council Service Charges -Pageant House	March 2011 Executive	-	-	(2,775)	-	-	-	-
Kenilworth Public Service Centre	As per Revised and Original Budgets Dec Exec	-	7,800	16,800	-	-	-	-
St Marys Land-Race Course Rent review	future settlement (provisional)	-	-	25,000	(5,000)	(5,000)	-	-
Termination of Environment Agency Agreement		-	-	102,200	42,600	-	-	-
Loss of Riverside House rental income and service charge	Registrars est. 2012 TBC	-	-	14,000	-	-	-	-
Sydenham Sports Centre-termination of Dual use	August Exec (part of FFF intervention sports)	-	(10,600)	(9,000)	-	-	-	-
Support Services Review	A Team net of HRA share	-	(22,700)	(35,500)	-	-	-	-
Fit for the Future-Development Services	Senior Planning Technician	-	(15,000)	(15,000)	-	-	-	-
Fit for the Future	Further Savings	(253,456)	48,300	-	-	-	-	-
Fit for the Future	Outstanding target not achieved in 2011-12	-	205,156	(334,354)	-	-	-	-
Land Charges Income	Improved performance	8,000	-	-	-	-	-	-
GCSX charges		-	11,800	1,400	-	-	-	-
Correction to prior year recurring budgets	Procurement savings target already achieved	-	24,400	-	-	-	-	-
AEIC Business Rates	Government withdrew relief on Empty Buildings	-	25,400	-	-	-	-	-
Customer Service Centre	PC maintenance not budgeted	-	15,000	6,000	-	-	-	-

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		2011/12 Original £	2011/12 Latest £	2012/13 Original £	2013/14 Original £	2014/15 Original £	2015/16 Original £	2016/17 Original £
Abbey Fields Electricity	budget based on faulty meter readings	-	12,500	-	-	-	-	-
Corporate & Community Prior Year Salary Savings	Approved August Executive (PY U/S)	-	(14,100)	-	-	-	-	-
Actuarial Strain (pensions)	Approved August Executive (PY U/S)	-	(15,000)	-	-	-	-	-
Other Recurrent Prior Year Underspends	Approved August Executive (PY U/S)	-	(53,500)	-	-	-	-	-
Magistrates Court Fee income	June forecast	-	34,000	-	-	-	-	-
Spa Centre Bar (net) overbudgeted on income and stock	May Budget Monitoring	-	10,000	-	-	-	-	-
Spa Centre budget changes	Reduced Income net of expenditure savings	-	68,900	10,600	-	-	-	-
Corporate Management General Contingency	May Budget Monitoring	-	(21,000)	-	-	-	-	-
Time Funded Budget for Post not deleted	Community Enterprise Officer	-	(23,200)	-	-	-	-	-
Contribution from Kenilworth Town Council (reduction)	Kenilworth Town centre management	-	-	5,000	-	-	-	-
Training Budget Reduction, based on 2 year underspends	August Executive	-	(53,600)	-	-	-	-	-
Community and Voluntary Grants	3 year SLAs frozen-August Executive	-	-	-	(5,778)	-	-	-
Canvassers Budget	August 2011 Executive	-	-	-	(12,500)	-	-	-
Printing	Prior Year Underspends off set Print Room Deficit	-	(37,100)	(900)	-	-	-	-
Print Room	Unavoidable Growth + PY deficit	-	62,000	(20,000)	-	-	-	-
Shared Legal Services	August Budget Monitoring	-	44,700	-	-	-	-	-
Computer maintenance budget still needed	(Development Services-not a PY u/Spend)	-	14,000	-	-	-	-	-
Termination and amalgamation of IT contracts		-	(18,000)	(14,100)	-	-	-	-
OSS Team Leader post	Approved by Executive last year	-	(30,000)	-	-	-	-	-
Remove one Business Analyst post from establishment.	SMT Savings	-	(44,800)	-	-	-	-	-
.	delivering Police services	-	24,000	-	-	-	-	-
Air Quality Monitoring Station maintenance	SMT Savings	-	(3,000)	-	-	-	-	-
Improved WAN link CSC at Shire Hall		-	-	10,000	-	-	-	-
Bulky refuse and Recycling credits	Latest Forecast for Revised Budgets	-	(20,200)	2,800	-	-	-	-
Recycling Materials	August budget Monitoring	-	50,000	-	-	-	-	-
Charging for Events in the Parks, introduced 2012	October Executive	-	-	-	(9,500)	-	-	-
One Stop Shop	Staff to deliver Police Services	-	-	8,500	-	-	-	-
NNDR increase	in line with 5.6% RPI	-	41,800	61,000	-	-	-	-
Anti Social Funding Behaviour	Grant Funding finished	-	-	34,100	-	-	-	-
Revenues and Benefits Restructure		-	(44,102)	(5,287)	-	-	-	-
Elections - costs of refreshing 5 year Postal Vote IDs		-	4,200	-	-	-	-	-
Warwickshire Direct Partnership-WDC share of costs	Salary previously funded from Reserve	-	-	8,588	712	-	-	-
Council Tax Leaflet	Joint Leaflet, no longer paying	-	(3,200)	-	-	-	-	-
Empty Homes Strategy - time limited post		-	-	(19,100)	-	-	-	-

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		2011/12 Original £	2011/12 Latest £	2012/13 Original £	2013/14 Original £	2014/15 Original £	2015/16 Original £	2016/17 Original £
Elections	Computer Equipment Saving	-	-	-	-	-	(4,000)	-
Further Budget Changes	Accountant/Head of Service Review	-	(76,000)	(87,000)	-	-	-	-
Increased Energy Costs		-	-	57,800	-	-	-	-
SMT Savings proposals		-	-	(124,200)	-	-	-	-
SMT Savings proposals	Policy & Performance Budget already removed	-	21,200	-	-	-	-	-
SMT Savings proposals	Housing Recharge-Client Fee already actioned	-	-	30,000	-	-	-	-
Pyramids additional Income		-	-	(30,000)	-	-	-	-
HR Recruitment Budget		-	-	(30,000)	-	-	-	-
Corporate R&M Budget		-	-	(100,000)	-	-	-	-
HB Subsidy	November 2011 forecast	-	-	-	36,000	-	-	-
Lost Rental and Insurance Income	from Corporate Properties	-	-	31,200	-	-	-	-
Savings required	Excluding 2012-13 Fit for the Future Target	-	-	-	(1,143,587)	(381,421)	(588,850)	(89,157)
TOTAL RECURRING DEVELOPMENTS		(2,543,481)	(462,466)	(351,665)	(682,794)	(190,838)	(408,660)	106,263

WARWICK DISTRICT COUNCIL

MEDIUM TERM FINANCIAL STRATEGY - ITEMS FUNDED FROM RESERVES

		2011/12 Original £	2011/12 Latest £	2012/13 Original £	2013/14 Original £	2014/15 Original £	2015/16 Original £	2016/17 Original £
Election costs	Elections Reserve	80,000	-	-	-	-	80,000	-
Grounds Maintenance	Commuted Sums Reserve	67,078	-	64,578	64,533	62,702	62,702	35,684
Earmarked Reserve	Items slipped from previous year	-	936,100	-	-	-	-	-
Procurement officer	March Executive	31,300	(6,751)	1,010	(9,576)	-	-	-
BiP Programme Manager	Spend to Save Reserve	-	766	25,679	-	-	-	-
Warwick Renaissance (Grant to WTC)	Earmarked Reserve slippage	57,300	-	-	-	-	-	-
Grant to WTC, totalling £60k	Earmarked Reserve slippage (Tourism Budget)	-	2,700	-	-	-	-	-
Culture Trust	Earmarked Reserve slippage	35,000	-	-	-	-	-	-
Corporate Property Repairs and Maintenance	Earmarked Reserve slippage	210,000	-	-	-	-	-	-
Asset Feasibility Study	Earmarked Reserve slippage	90,000	-	-	-	-	-	-
Climate Change	Earmarked Reserve slippage	-	3,300	-	-	-	-	-
Public Open Spaces Planning Gain Reserve		-	14,642	-	-	-	-	-
GF Revenue Grants/Contributions In Advance Reserve		-	403,118	57,053	2,940	-	-	-
Contribution to Warwick Town Council	November Executive 2011	-	15,000	-	-	-	-	-
Planning Challenges		88,000	-	70,000	-	-	-	-
Newbold Comyn Golf	contribution to operator as per contract	53,200	-	3,199	-	-	-	-
Early Retirement Reserve	August 2011 executive	-	33,707	-	-	-	-	-
Early Retirement Reserve	September 2011 Executive	-	50,605	-	-	-	-	-
Contribution to GF re declassified capital expenditure (Covent Garden MSCP & Martin Court costs)		-	40,108	-	-	-	-	-
Equipment Renewal Reserve Items transferred to Revenue		-	155,000	-	-	-	-	-
HB Subsidy	November 2011 forecast	-	-	8,600	-	-	-	-
Corporate R&M Budget (Abbey Fields Gatehouse EMR request February report)	(Abbey Fields Gatehouse EMR request February report)	-	-	12,000	-	-	-	-
Contingency Budget	(EMR) Balance from 2012-13	-	-	256,400	-	-	-	-
Corporate R&M Budget (St Nicholas Park Footpaths)	Earmarked Reserve slippage	-	-	30,000	-	-	-	-
Project Officers - Development	from Services Transformation Reserve	-	-	120,000	-	-	-	-
TOTAL RESERVE FUNDED ITEMS		711,878	1,648,295	648,519	57,897	62,702	142,702	35,684

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MEDIUM TERM FINANCIAL STRATEGY - TIME LIMITED GROWTH / SAVINGS

		2011/12 Original £	2011/12 Latest £	2012/13 Original £	2013/14 Original £	2014/15 Original £	2015/16 Original £	2016/17 Original £
Revenue Implications of Spencer Yard/URC	AWM compensation monies, Planning & Legal (assumes new scheme)	-	-	-	-	(104,385)	-	-
NNDR increase deferred	5% increase spread over 3 years	15,000	-	-	-	-	-	-
	budget can accommodate, admin burden of applying to defer	(15,000)	-	-	-	-	-	-
NNDR 5% increase taken in 2009-10	October 2010 Executive	3,950	-	6,250	-	-	-	-
London 2012 (Olympic torch)	to be met from income earned following year	(4,228)	-	-	-	-	-	-
Oakley Wood - Delay in thinning		220,000	-	-	-	-	-	-
Contingency Budget		10,000	-	-	-	-	-	-
Election Costs	Shortfall net of use of Reserves and contributions	128,000	-	-	-	-	-	-
Land Charges net shortfall		(7,800)	-	-	-	-	-	-
Minor roundings		-	73,100	62,300	-	-	-	-
Enterprise developments	Income Shortfalls, increased expenditure	-	(85,000)	-	-	-	-	-
Insurance Refund	Earmarked Reserve not required	-	(10,000)	-	-	-	-	-
Postage Refund	June Budget Monitoring	-	(18,000)	-	-	-	-	-
Assisted Travel Refund	June Budget Monitoring	-	-	40,000	-	-	-	-
Olympics	August 2011 Executive	-	(5,900)	-	-	-	-	-
Environment Agency Watercourse reimbursement	August 2011 Executive Budget Monitoring	-	(17,600)	-	-	-	-	-
Dual Use Site-Over accrued 2010-11	August Budget monitoring	-	(14,000)	-	-	-	-	-
Land Charges Income	August Budget monitoring	-	75,000	-	-	-	-	-
Warwick race course rent review	agreement lower than accrued / budgeted for	-	(15,000)	-	-	-	-	-
Pyramid Income	Non Recurrent Approved August Executive 2011	-	(15,000)	-	-	-	-	-
HR Recruitment	Non Recurrent Approved August Executive 2011	-	(45,700)	-	-	-	-	-
Corporate Gas and Electricity	Non Recurrent Approved August Executive 2011	-	(18,950)	-	-	-	-	-
Other Non Recurrent Prior Year Underspends	Non Recurrent Approved August Executive 2011	-	-	1,950	1,800	-	-	-
Payroll Training		-	-	-	-	-	-	-
	from Equipment Renewal Schedule (Sept 2011 Executive)	-	-	-	-	-	75,000	-
Private Sector Stock Condition Survey	from Equipment Renewal Schedule (Sept 2011 Executive)	-	-	-	-	-	60,000	-
Housing Market Assessment	Snowdrop savings	-	(7,200)	-	-	-	-	-
New HMRS from June 2011	Panel	-	-	(5,800)	(15,800)	11,700	(15,800)	(5,800)
Budget Consultation Process	Not accrued in prior year	-	10,000	-	-	-	-	-
Legal Fees	End of Year Accrual more than actual	-	(23,000)	-	-	-	-	-
Elections	November 2011 forecast	-	(512,537)	-	-	-	-	-
HB Subsidy	Projected shortfall as per September	-	100,000	-	-	-	-	-
Car Park Income	(October Executive)	-	113,900	-	-	-	-	-
Parking)		-	(84,000)	-	-	-	-	-
Inflation provision not required		-	(24,600)	-	-	-	-	-
Disability Programme Budget not needed		-	10,000	-	-	-	-	-
Councillors Investigations	September Budget Monitoring	-	-	-	-	-	-	-

WARWICK DISTRICT COUNCIL

MEDIUM TERM FINANCIAL STRATEGY - TIME LIMITED GROWTH / SAVINGS

		2011/12 Original £	2011/12 Latest £	2012/13 Original £	2013/14 Original £	2014/15 Original £	2015/16 Original £	2016/17 Original £
RCCO (DCLG Disabled Facilities Grant towards Private Sector Housing (rec'd in year only)		-	(299,000)	(299,000)	(299,000)	(299,000)	(299,000)	(299,000)
RCCO DCLG Decent Homes Grant re Private Sector Housing Improvements		-	(100,000)	(100,000)	(100,000)	(99,000)	-	-
RCCO DCLG RSL Programme Grant		-	-	-	-	(138,000)	-	-
RCCO From Contingency budget re KPSC RIBA D capital funding		-	(15,096)	-	-	-	-	-
RCCO from Corporate Property R & M re Spa Centre Seating		-	(21,100)	-	-	-	-	-
RCCO from Earmarked Reserve & Tourism Budget re Court House Warwick Improvements		-	(60,000)	-	-	-	-	-
RCCO from Engineering budgets re replacement Mercury Filament Lamps & Lampposts		-	(56,200)	-	-	-	-	-
RCCO AWM REFCUS Grant re Brunswick Hub		-	(1,822)	-	-	-	-	-
Planning Gain contributions received on 1270 9123 at revised estimates time		-	(11,540)	-	-	-	-	-
Oakley Wood Management - balance of contributions received in 11/12		-	(8,624)	-	-	-	-	-
Local Services Support Grant-Homelessness Insurance Savings	Employees	-	85,464	85,464	-	-	-	-
Roundings/Small Budget Adjustments	As per detailed Budget Working Papers	-	(71,000)	-	-	-	-	-
Further Budget Changes	Accountant/Head of Service Review	-	25,000	(19,200)	-	-	-	-
Bin Replacements funded from Capital		-	227,727	28,100	-	-	-	-
Lost Rental and Insurance Income		-	-	(120,000)	-	-	-	-
Neighbourhood Services	from Corporate Properties	-	43,500	-	-	-	-	-
SBR Grant received	work completed in less than EMR requested	-	(1,700)	-	-	-	-	-
Corporate R&M Budget		-	(3,800)	-	-	-	-	-
Corporate R&M Budget	Abbey Fields Leisure Centre RCCO	-	(290,000)	-	-	-	-	-
Corporate R&M Budget	Town Hall Boiler(RCCO)	-	(40,000)	-	-	-	-	-
Corporate R&M Budget	Royal Spa Centre Foyer (to CIR)	-	(25,000)	-	-	-	-	-
Corporate R&M Budget	Mercury Filament Lights (RCCO)	-	(17,600)	-	-	-	-	-
Corporate R&M Budget	Newbold Comyn Flume in 2012-13	-	(81,000)	-	-	-	-	-
Spencer Yard/URC	transfer to Capital Investment Reserve	-	(200,000)	-	-	-	-	-
Contingency Budget	Residual Balance slipped to 2012-13	-	(256,400)	-	-	-	-	-
Corporate R&M Budget	St Nicholas Park Footpaths (EMR)	-	(30,000)	-	-	-	-	-
Corporate R&M Budget	Spa Centre Seating - RCCO	-	(13,000)	-	-	-	-	-
Environment Agency Contract	Extension Q2	-	-	-	(42,600)	-	-	-
Contingency Budget		-	-	-	42,600	-	-	-
TOTAL TIME LIMITED GROWTH / SAVINGS		349,922	(1,735,678)	(319,936)	(413,000)	(628,685)	(179,800)	(304,800)