

WARWICK DISTRICT COUNCIL

BUDGET and FINANCIAL INFORMATION 2017/18

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WARWICK DISTRICT COUNCIL



GENERAL STATISTICS

Area	28,288 Hectares
Population (projected estimate 2017)	141,000
Number of Town / Parish Areas	35
Number of Council Houses (Estimated 31 March 2017)	5,502
Council Tax Base 2017/18 (Band D Equivalent)	52,709.68

Website: <http://www.warwickdc.gov.uk>

WARWICK DISTRICT COUNCIL

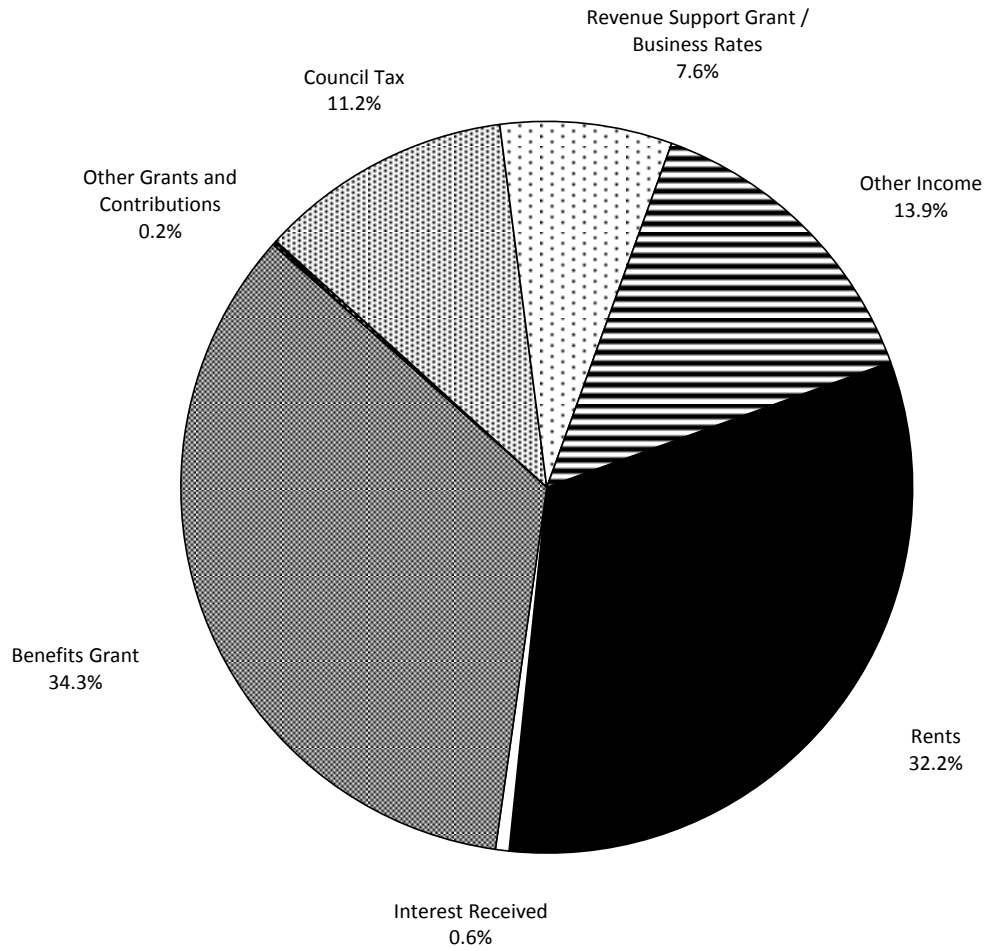
GENERAL SUMMARY

	NET EXPENDITURE				Page
	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £	
Portfolio Service Expenditure:					
CULTURAL SERVICES	5,530,052.00	3,159,500.00	4,224,200.00	3,204,900.00	29
DEVELOPMENT SERVICES & BUSINESS	1,902,706.00	1,938,400.00	2,839,800.00	1,598,100.00	48
FINANCE	2,010,981.00	2,352,300.00	2,133,600.00	2,461,200.00	65
HEALTH & COMMUNITY PROTECTION	3,060,046.00	2,596,800.00	2,969,500.00	2,581,000.00	80
HOUSING & PROPERTY SERVICES	396,041.00	2,104,000.00	2,285,600.00	2,185,800.00	94
HOUSING REVENUE ACCOUNT	-	-	-	-	108
NEIGHBOURHOOD SERVICES	4,665,912.00	4,838,300.00	5,034,000.00	4,432,100.00	121
STRATEGIC LEADERSHIP	1,602,189.00	1,175,400.00	1,317,300.00	1,451,600.00	138
NET COST OF SERVICES	19,167,927.00	18,164,700.00	20,804,000.00	17,914,700.00	
Replacement of Notional with Actual Cost of Capital					
- Deduct Notional Capital Financing Charges in Budgets	(5,185,150.00)	(3,629,700.00)	(4,634,300.00)	(3,374,500.00)	
- Add Cost of Loan Repayments, Revenue Contributions and Interest paid	34,904.00	4,000.00	8,100.00	502,200.00	
Revenue Contributions to Capital	1,830,203.00	466,100.00	817,000.00	498,100.00	
Contributions to / (from) Reserves	1,259,670.00	(846,294.00)	(3,950,200.00)	282,633.00	
Net External Investment Interest Received	(329,436.00)	(368,200.00)	(299,100.00)	(261,700.00)	
IAS19 Adjustments	(988,535.00)	(1,011,400.00)	(565,300.00)	(602,900.00)	
Accumulated Absences Account	6,891.00	-	-	-	
Contributions to / (from) General Fund Balance	(293,724.00)	(75,400.00)	(210,894.00)	(99,860.00)	
NET EXPENDITURE FOR DISTRICT PURPOSES	15,502,750.00	12,703,806.00	11,969,306.00	14,858,673.00	
Less: Revenue Support Grant	(2,499,485.00)	(1,586,731.00)	(1,586,731.00)	(793,675.00)	
Less: Business Rates Income	(3,718,387.00)	(876,500.00)	(139,000.00)	(3,829,000.00)	
Less: General Grants	(1,818,996.00)	(2,307,200.00)	(2,310,200.00)	(1,987,958.00)	
Collection Fund (Surplus) / Deficit	-	(55,000.00)	(55,000.00)	20,000.00	
EXPENDITURE BORNE BY COUNCIL TAX - WARWICK DISTRICT COUNCIL	7,465,882.00	7,878,375.00	7,878,375.00	8,268,040.00	
Aggregate Parish / Town Council Expenditure	1,233,065.00	1,305,773.00	1,305,773.00	1,412,612.08	
COMBINED DISTRICT AND PARISH EXPENDITURE BORNE BY COUNCIL TAX	8,698,947.00	9,184,148.00	9,184,148.00	9,680,652.08	
Warwickshire County Council Expenditure	61,062,030.00	64,798,158.00	64,798,158.00	68,463,549.18	
Warwickshire Police and Crime Commissioner Expenditure	9,569,197.00	9,959,757.00	9,959,757.00	10,119,192.00	
TOTAL EXPENDITURE BORNE BY COUNCIL TAX	79,330,174.00	83,942,063.00	83,942,063.00	88,263,393.26	
BAND D EQUIVALENT COUNCIL TAX:					
Warwick District Council	146.86	151.86	151.86	156.86	
Parish and Town Councils (average)	24.26	25.17	25.17	26.80	
DISTRICT & PARISH BAND D EQUIVALENT COUNCIL TAX	171.12	177.03	177.03	183.66	
Warwickshire County Council	1,201.14	1,249.02	1,249.02	1,298.88	
Warwickshire Police and Crime Commissioner	188.23	191.98	191.98	191.98	
TOTAL BAND D EQUIVALENT COUNCIL TAX	1,560.49	1,618.03	1,618.03	1,674.52	
Council Tax Base (Band D Equivalents)	50,836.73	51,879.20	51,879.20	52,709.68	

ANDREW MOBBS
Leader of the Executive

MIKE SNOW
Responsible Financial Officer

WHERE THE MONEY COMES FROM



LATEST 2016/17

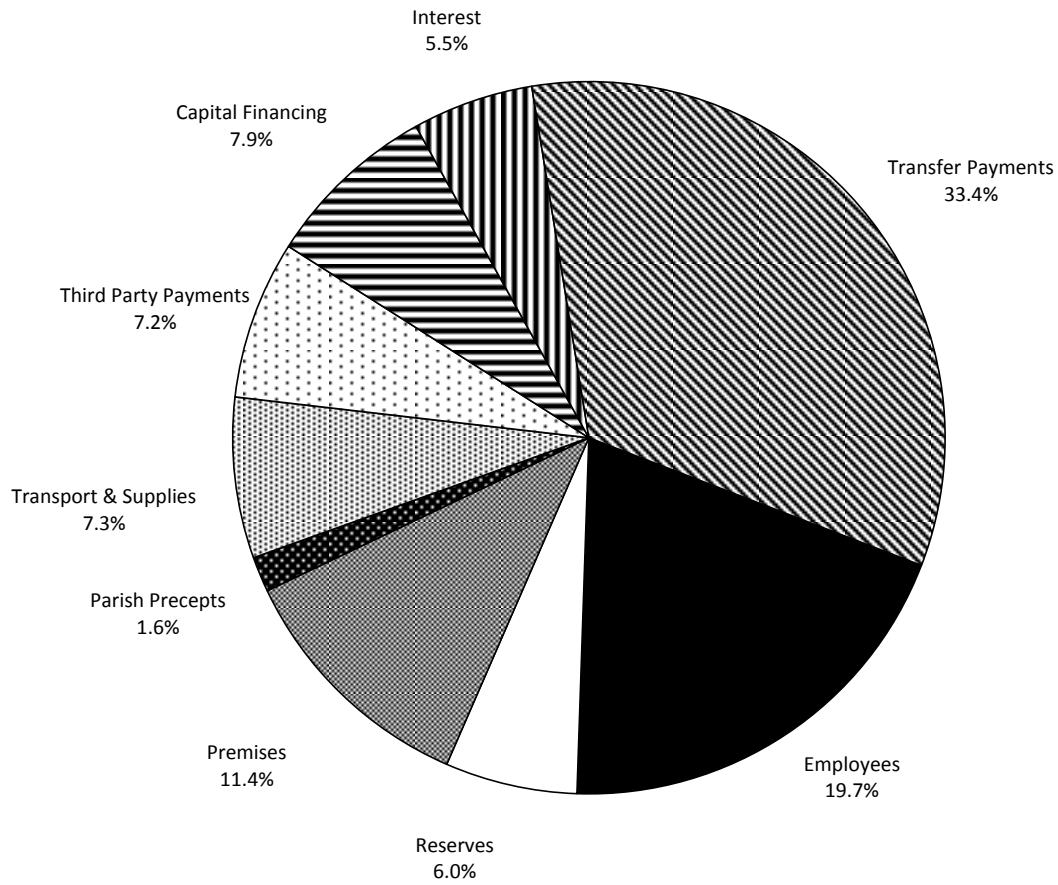
£'000	%
28,002	30.8
552	0.6
29,799	32.9
305	0.3
9,239	10.2
4,036	4.4
11,175	12.3
2,950	3.3
4,726	5.2
90,784	100.0

Rents
Interest Received
Housing Benefit Grant
Other Grants and Contributions
Collection Fund / Council Tax
Revenue Support Grant / Business Rates
Other Income:
- Fees and Charges
- Sales and Other
- Contributions From Reserves
TOTAL

BUDGET 2017/18

£'000	%
27,908	32.2
515	0.6
29,747	34.3
217	0.2
9,681	11.2
6,611	7.6
9,668	11.1
1,766	2.0
703	0.8
86,816	100.0

HOW THE MONEY WILL BE SPENT



LATEST 2016/17

£'000	%
18,643	20.5
12,425	13.7
364	0.4
6,228	6.9
6,912	7.6
28,966	31.9
6,545	7.3
4,629	5.1
4,766	5.2
1,306	1.4
90,784	100.0

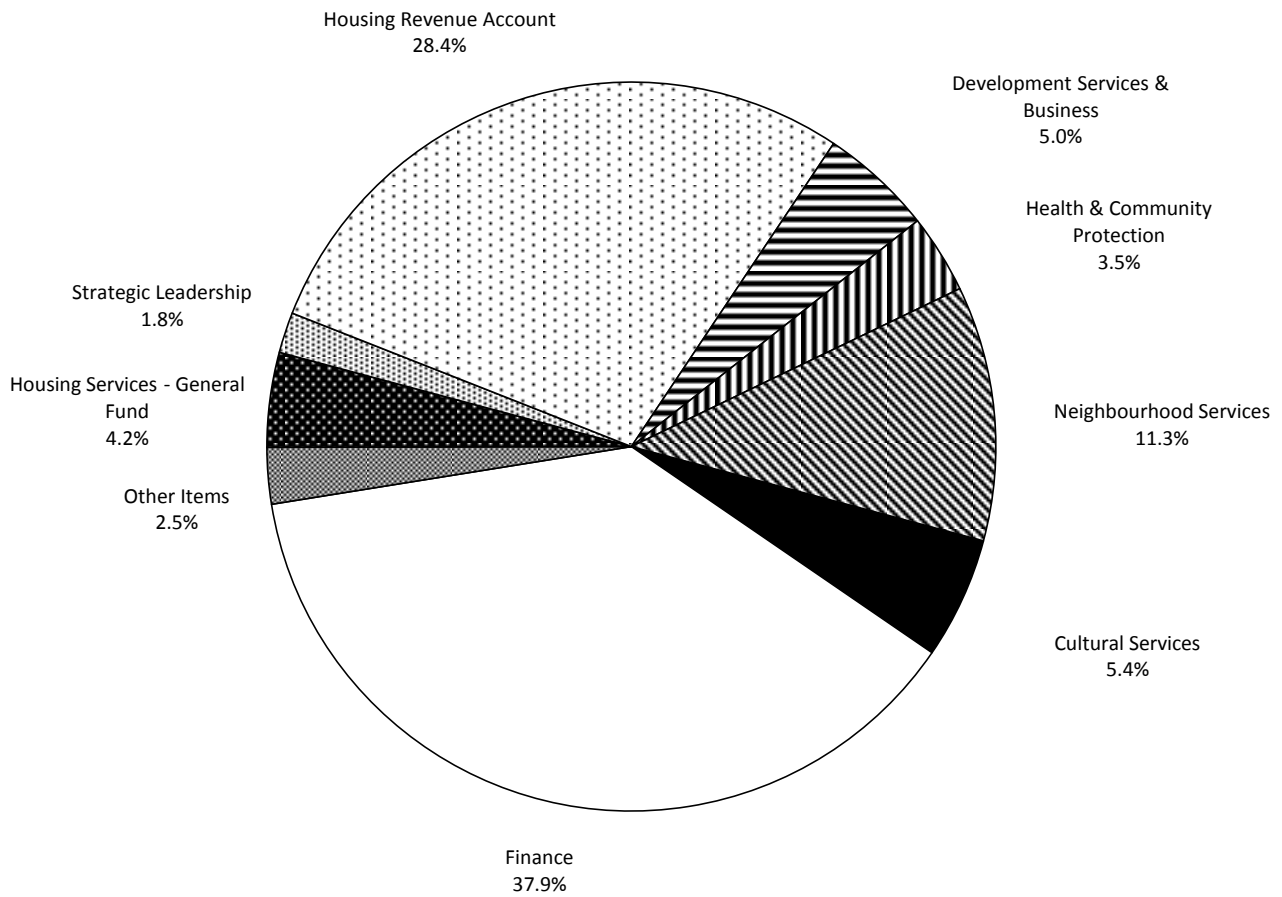
Employees
 Premises Related Expenditure
 Transport and Supplies:
 - Transport Related Expenses
 - Supplies and Services
 Third Party Payments
 Transfer Payments
 Capital Financing Costs
 Contributions to Reserves
 Interest Payments
 Parish Precepts

BUDGET 2017/18

£'000	%
17,101	19.7
9,874	11.4
293	0.3
6,087	7.0
6,227	7.2
28,969	33.4
6,876	7.9
5,210	6.0
4,766	5.5
1,413	1.6
86,816	100.0

TOTAL

WHAT THIS MONEY WILL PROVIDE



LATEST 2016/17

£'000	%
1,921	2.1
7,239	7.8
5,605	6.1
3,524	3.8
32,637	35.3
4,118	4.5
24,596	26.6
10,576	11.5
817	0.9
1,306	1.4
92,339	100.0
(1,555)	
90,784	

Strategic Leadership
Cultural Services
Development Services & Business
Health & Community Protection
Finance
Housing Services - General Fund
Housing Revenue Account
Neighbourhood Services
Other Items
- Other Services
- Parish Precepts
TOTAL
Financing Adjustments
TOTAL

BUDGET 2017/18

£'000	%
1,562	1.8
4,651	5.4
4,344	5.0
3,060	3.5
32,914	37.9
3,593	4.2
24,601	28.4
9,842	11.3
801	0.9
1,413	1.6
86,781	100.0
35	
86,816	

WEEKLY COSTS OF WARWICK DISTRICT COUNCIL SERVICES

The Council has set a tax of £183.66 on band D properties in 2017/18. Deducting parish precepts leaves £156.86 to pay for Warwick District Council services. This is equivalent to £3.01 per week and a breakdown of this cost over the various portfolio areas is given below:

	Pence Per Week p
CULTURAL SERVICES	65
DEVELOPMENT SERVICES & BUSINESS	32
FINANCE	50
HEALTH & COMMUNITY PROTECTION	52
HOUSING & PROPERTY SERVICES	45
NEIGHBBOURHOOD SERVICES	90
STRATEGIC LEADERSHIP	29
APPLICATION OF RESERVES & GENERAL GRANTS	(62)
	<hr/>
WEEKLY COST OF WARWICK DISTRICT COUNCIL SERVICES	301
	<hr/> <hr/>

EMPLOYEE ESTIMATES

The following table gives the estimated numbers of employees expressed as whole-time equivalents which have been included in the Council's budget for 2017/18:

	Employees
CULTURAL SERVICES	50.0
DEVELOPMENT SERVICES & BUSINESS	63.9
FINANCE	68.7
HEALTH & COMMUNITY PROTECTION	45.9
HOUSING & PROPERTY SERVICES	40.9
HOUSING REVENUE ACCOUNT	71.4
NEIGHBBOURHOOD SERVICES	64.0
STRATEGIC LEADERSHIP	51.3
	<hr/>
	456.1
	<hr/> <hr/>

PARISH and TOWN COUNCIL PRECEPTS

The table below gives the precept requested by each Parish Council in the Warwick District Council area for 2017/18, together with the Council Tax Base for each Parish:

	<u>Precept</u> £	<u>Council</u> <u>Tax Base</u>	<u>Charge per</u> <u>Band D</u> <u>Equivalent</u> £
Baddesley Clinton	3,500.00	82.46	42.44
Baginton	12,817.00	310.41	41.29
Barford, Sherbourne and Wasperton	43,583.00	868.37	50.19
Beausale, Haseley, Honiley and Wroxall	7,350.00	327.08	22.47
Bishops Tachbrook	50,000.00	1,150.99	43.44
Bubbenhall	13,330.00	315.93	42.19
Budbrooke	26,346.00	741.63	35.52
Burton Green	18,541.00	453.44	40.89
Bushwood	-	13.70	-
Cubbington	46,000.00	1,477.34	31.14
Eathorpe, Hunningham, Offchurch, and Wappenbury	11,500.00	333.39	34.49
Hatton	10,600.00	943.41	11.24
Kenilworth	178,579.00	9,653.58	18.50
Lapworth	17,750.00	936.53	18.95
Royal Leamington Spa	331,986.00	16,329.89	20.33
Leek Wootton and Guys Cliffe	10,675.46	526.31	20.28
Norton Lindsey	6,750.00	218.18	30.94
Old Milverton and Blackdown	13,766.00	299.38	45.98
Radford Semele	22,871.00	819.28	27.92
Rowington	20,430.00	524.73	38.93
Shrewley	6,751.00	423.43	15.94
Stoneleigh and Ashow	16,361.00	519.02	31.52
Warwick	362,985.00	11,954.98	30.36
Weston-under-Wetherley	7,995.62	185.03	43.21
Whitnash	172,145.00	3,301.19	52.15
TOTALS	<u>1,412,612.08</u>	<u>52,709.68</u>	<u>26.80</u>

WARWICK DISTRICT COUNCIL

MEDIUM TERM FINANCIAL STRATEGY

	2016/17 Original £'000	2016/17 Latest £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
Net Cost Of General Fund Services	18,167	20,805	17,914	16,930	16,005	16,137	17,620
Investment Interest	(368)	(299)	(262)	(267)	(438)	(535)	(535)
Other Financing Adjustments	(5,095)	(8,536)	(2,793)	(3,522)	(2,649)	(2,657)	(2,673)
Net Expenditure after adjustments	12,704	11,970	14,859	13,141	12,918	12,945	14,412
Revenue Support Grant	(1,597)	(1,597)	(804)	(311)	-	-	-
NNDR (Business Rate Retention, including SBR grant)	(876)	(139)	(3,829)	(3,808)	(3,757)	(3,832)	(3,908)
Collection Fund Balance	(55)	(55)	20	-	-	-	-
New Homes Bonus	(2,258)	(2,258)	(1,938)	-	-	-	-
Other Grants and Government Funding	(40)	(43)	(40)	-	-	-	-
Amount being from Council Tax	(7,878)	(7,878)	(8,268)	(8,610)	(8,960)	(9,315)	(9,674)
Band D Equivalent	£151.86	£151.86	£156.86	£161.86	£166.86	£171.86	£176.86
% increase on previous year	3.40%	3.40%	3.29%	3.19%	3.09%	3.00%	2.91%
Net Expenditure after adjustments	12,704	11,970	14,859	13,141	12,918	12,945	14,412
Total Grant and Council Tax Income	(12,704)	(11,970)	(14,859)	(12,729)	(12,717)	(13,147)	(13,582)
Cumulative Deficit-Savings Required (+) / Surplus (-) future years	-	-	-	412	201	(202)	830
In year Additional Savings (+) / Surplus (-)	-	-	-	412	(211)	(403)	1,032

WARWICK DISTRICT COUNCIL

MEDIUM TERM FINANCIAL STRATEGY

	2016/17 Original £'000	2016/17 Latest £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
Base Cost of General Fund Services	22,933	18,167	20,805	17,914	16,518	15,804	16,339
Inflation on Controllable Expenditure	-	-	-	-	251	239	252
Recurring Developments	(1,091)	(199)	111	(475)	(899)	439	213
Total New time limited growth / savings	21	(1,050)	385	(261)	(319)	(375)	(389)
Items funded from Reserves	794	2,882	520	245	237	150	150
Less previous year 1 Off/Time Limited Growth	(2,556)	-	(2,647)	(905)	16	82	225
Changes in Capital Charges	(1,934)	1,005	(1,260)	-	-	-	-
Net Cost of General Fund Services	18,167	20,805	17,914	16,518	15,804	16,339	16,790
Less: Capital Financing Charges	(3,630)	(4,634)	(3,374)	(3,374)	(3,374)	(3,374)	(3,374)
Less IAS19 included above	(1,011)	(565)	(603)	(603)	(603)	(603)	(603)
Controllable Expenditure	13,526	15,606	13,937	12,541	11,827	12,362	12,813
Financing Charges etc.							
Loan repayments etc.	4	8	502	502	502	502	502
Revenue Contributions to Capital	466	817	498	498	498	373	373
Contributions to/from reserves	(924)	(4,162)	184	(545)	328	445	429
External investment interest	(368)	(299)	(262)	(267)	(438)	(535)	(535)
Total Financing Charges etc.	(822)	(3,636)	922	188	890	785	769
Net Expenditure	12,704	11,970	14,859	12,729	12,717	13,147	13,582
Revenue Support Grant	(1,587)	(1,587)	(794)	(307)	-	-	-
New Homes Bonus returned	(10)	(10)	(10)	(4)	-	-	-
NNDR redistributed	(876)	(139)	(3,829)	(3,808)	(3,757)	(3,832)	(3,908)
Reduced CTax on Family Annexes Compensation	-	(3)	-	-	-	-	-
New Homes Bonus	(2,258)	(2,258)	(1,938)	-	-	-	-
Transition Grant	(40)	(40)	(40)	-	-	-	-
Collection Fund Balance	(55)	(55)	20	-	-	-	-
Total AEF/Collection Fund	(4,826)	(4,092)	(6,591)	(4,119)	(3,757)	(3,832)	(3,908)
Council Tax borne expenditure	7,878	7,878	8,268	8,610	8,960	9,315	9,674
Equivalent to Band D Council Tax	£151.86	£151.86	£156.86	£161.86	£166.86	£171.86	£176.86
% increase on previous year	3.40%	3.40%	3.29%	3.19%	3.09%	3.00%	2.91%
Council Tax Base	51,879.20	51,879.20	52,709.68	53,200.00	53,700.00	54,200.00	54,700.00

WARWICK DISTRICT COUNCIL

MEDIUM TERM FINANCIAL STRATEGY - RECURRING DEVELOPMENTS

		2016/17 Original £	2016/17 Latest £	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
Above inflation growth	to allow for staff increments	-	-	40,000	50,000	50,000	50,000	50,000
Fees and Charges		(223,430)	-	(139,458)	(139,458)	-	-	-
Business Rates	Base Budget Setting process	-	-	21,300	-	-	-	-
inflation provision	reflection of volatility of the economy	-	-	50,000	50,000	-	-	-
Deflation on Non contractual Spend		(347,300)	-	-	-	-	-	-
Salaries	Pay Award	141,000	-	144,400	141,000	(141,000)	-	-
Pension fund Increases		57,620	-	-	-	-	-	-
National Employment Savings Trust (NEST)		-	-	63,750	63,750	-	-	-
Additional costs of one state pension (NI contributions)		214,000	-	-	-	-	-	-
Terms and Conditions changes		(100,000)	-	(45,000)	-	-	-	-
Terms and Conditions changes	Revised forecast October 2016	-	-	2,250	-	-	-	-
Riverside House Relocation		-	-	-	-	(300,000)	-	-
New Living Wage		-	-	-	-	50,000	-	-
Cleaning Contract		101,400	-	-	-	-	-	-
NNDR - New Liability / RV Reduction		(32,500)	-	-	-	-	-	-
Fees and Charges 30th September Extra Income	F&C 30 Sept £67k cr extra income recurring 16/17	(67,000)	-	-	-	-	-	-
Support service Review	Appendix I Items 2 to 18	(50,000)	-	(50,000)	-	-	-	-
Review transport arrangements	Appendix I Items 2 to 18	(40,000)	-	-	-	-	-	-
Change Energy supply process	Appendix I Items 2 to 18	-	-	(207,000)	-	-	-	-
Amendments to Energy Projected Savings	January 2016	(136,200)	-	-	-	-	-	-
Inflation/ Training Contingency Review	Appendix I Items 2 to 18	(50,000)	-	-	-	-	-	-
Non Distributed Costs - Gratuities/Actuarial Strain		(6,100)	-	-	-	-	-	-
£20k recurring from 16/17contribution to LEP		20,000	-	-	-	-	-	-
Apprenticeship Levy		-	-	42,372	-	-	-	-
Increase in Electricity costs arising from new contract		-	207,000	113,400	15,000	-	-	-
Other Corporate employee savings from Leisure Centre operation outsourcing - Other	FFF Programme - June 16 Exec	-	-	-	(152,000)	-	-	-
Other Corporate employee savings from Leisure Centre operation outsourcing - Other	Media & HR over-estimated	-	-	-	28,000	-	-	-
Other Corporate employee savings from Leisure Centre operation outsourcing - Other	Media & HR over-estimated	-	-	-	4,500	-	-	-
Senior Management Review	FFF Programme - June 16 Exec	-	-	-	-	(200,000)	-	-
Reduction in Council Discretionary spend	FFF Programme - June 16 Exec	-	-	(25,000)	(25,000)	(25,000)	(25,000)	-
Pension fund Increases 2017-18		-	-	103,000	103,000	103,000	-	-
Pension Fund Increases		-	-	(17,970)	58,415	142,415	-	-
Fees and charges 2017-18	28/09/16 Exec	-	-	(89,500)	-	-	-	-
Crematorium salaries		-	-	1,200	-	-	-	-
Cleaning Contract - Contingency no longer required for 2016/17		-	(80,000)	-	-	-	-	-
Apprenticeship Levy	Per revised calculation	-	-	(2,661)	-	-	-	-
Minor Budget Changes		-	-	28,954	-	-	-	-
IAS 19 changes		(2,700)	(446,100)	37,600	-	-	-	-

WARWICK DISTRICT COUNCIL

MEDIUM TERM FINANCIAL STRATEGY - RECURRING DEVELOPMENTS

		2016/17 Original £	2016/17 Latest £	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
Insurance Costs increased		-	30,000	-	-	-	-	-
Catering Contract	July/August Executive	(17,700)	-	(13,100)	-	-	-	-
Restructure Arts and Entertainments	Appendix I Items 2 to 18	-	-	(40,000)	-	-	-	-
Leisure Options	Appendix I Items 2 to 18	-	-	-	(250,000)	(250,000)	-	-
Leisure Options	Appendix I Items 2 to 18	-	-	-	250,000	250,000	-	-
Leisure Options	Concession Contract Starts June 2017	-	-	-	-	(612,000)	-	-
Town Hall Transfer	Appendix I Items 2 to 18	-	-	-	-	(85,000)	-	-
Adjustment to balance service charges expenditure/income Pump Room catering		(100)	-	-	-	-	-	-
Rent Review ST Nix cafeteria from 1/8/15		(700)	-	-	-	-	-	-
Regrades Fitness Instructors - Sept 14 not previously added		-	20,000	-	-	-	-	-
Town Hall Metered water - insufficient budget		-	2,000	-	-	-	-	-
New NNDR bill Office-Bowls England Archery Road (not rechargeable)		-	3,300	-	-	-	-	-
Town Hall offices vacated by Bromford 30/6/16 - lease income	Culture	-	9,800	3,200	-	-	-	-
Other Corporate employee savings from Leisure Centre operation outsourcing - Other	Leisure Centre Business Support Non Pay Costs savings built into 2017/18 Budgets	-	-	-	72,500	-	-	-
Arts Development salaries		-	300	-	-	-	-	-
RSC salaries		-	-	2,600	-	-	-	-
update RSC Non-WDC commission budget - inc. activity in recent years not being reflected		-	(6,300)	-	-	-	-	-
MTFS Adjustment 2015/2016 re Car Parking at the Bowls Championships not needed		-	(8,700)	-	-	-	-	-
Reduced net expenditure LC budgets		-	-	28,600	(271,500)	-	-	-
Arts Programme Support Officer - transferring from Cultural Services Technical Support Team but virement omitted from Budget report		-	-	10,600	-	-	-	-
Incorrect NI calculation Client monitoring budgets	Culture Leisure Options	-	-	(900)	-	-	-	-
Cleaning materials Art Gallery budget consistently insufficient over several years		-	2,000	-	-	-	-	-
Recharges to Town Hall Hirers		-	(2,100)	-	-	-	-	-
Hill Close Gardens funding	April 2004 Executive	(2,500)	-	-	-	-	-	-
Developer Commuted Sums Reserve reducing		12,730	-	22,798	5,605	-	-	-
Development Services Restructure	3 Year Protection	(2,100)	-	-	-	-	-	-
Netvisibility Lease of Jubilee House		(2,300)	-	-	-	-	-	-
Estates Management - High Value Lease Income		500	-	-	-	-	-	-
Enterprise Development Schemes - Budget Manager		(1,000)	-	-	-	-	-	-
Changes to Income and Expenditure		(18,600)	(7,200)	-	-	-	-	-
26 Hamilton Terrace - Income and Expenditure								
Development Services Redesign Recurrent costs from 2017/18 (16/17 funded from Contingency Budget)		-	-	33,160	-	-	-	-

WARWICK DISTRICT COUNCIL

MEDIUM TERM FINANCIAL STRATEGY - RECURRING DEVELOPMENTS

		2016/17 Original £	2016/17 Latest £	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
Assistant Conservation Officer Post	Development	-	(13,800)	-	-	-	-	-
Anticipated increase in planning income		-	(100,000)	-	-	-	-	-
Land Charges Photocopying Charges Removed in 2016/2017 Fees and Charges Report but Income Budget not removed		-	600	-	-	-	-	-
Development Services Technical support team	FFF Programme - June 16 Exec	-	-	(15,000)	(15,000)	-	-	-
Ordnance Survey Sale		-	-	700	-	-	-	-
Planning - Viability Appraisals		-	-	10,000	-	-	-	-
Changes to Development Services Salaries 2017/2018		-	-	57,100	-	-	-	-
Changes to Building Control Salaries 2017/2018 - Increments/Pay award		-	-	(1,400)	-	-	-	-
now included in- Development Services Redesign Recurrent costs from 2017/18 (16/17 funded from Contingency Budget)		-	-	(33,160)	-	-	-	-
Jubilee House - Rents Other, Service Charges Reduced as Tenants now pay NNDR directly		-	-	5,000	-	-	-	-
Heritage Open Days	Previously Funded from Capital Investment Reserve	-	-	-	-	-	-	4,000
Loss of Rent, Land at Station Approach (Previously Chiltern Railways) £11K and Telecommunications Aerial Sublet (Warwick Racecourse) £4.2K		-	15,200	-	-	-	-	-
Open Space Events		-	2,500	(700)	-	-	-	-
Reduction in HB/CTB Admin Subsidy		-	-	-	-	-	226	-
Corporate Fraud Shared Legal Service Saving, Benefits Fraud now the responsibility of the DWP.		(26,500)	-	-	-	-	-	-
Recurrent Saving on Council Tax Support		(5,000)	-	-	-	-	-	-
Council Tax Single Occupancy Penalty Income - Trial Period Only		10,000	-	-	-	-	-	-
Bank Charges Estimates		3,800	-	-	-	-	-	-
Benefits - 2016/2017 Subsidy & Transfer Payments		(17,100)	-	-	-	-	-	-
Benefits - 2016/2017 HB Admin Grant and LCTS Grant		200	-	-	-	-	-	-
Analyse Local costs £25k 2015/6 then £20k recurrent 2016/17		20,000	-	-	-	-	-	-
Local Council Tax Support Subsidy Grant , actual £16k less than budgeted		-	16,000	-	-	-	-	-
Review of Concurrent Services and Parish support	FFF Programme - June 16 Exec	-	-	(58,300)	(58,300)	(31,600)	-	-
Other Corporate employee savings from Leisure Centre operation outsourcing - Finance	FFF Programme - June 16 Exec	-	-	-	(28,000)	-	-	-
Payments processing transaction charges and loss of credit card surcharge income		-	15,000	20,000	-	-	-	-
Benefits LCTS Reduction		-	500	-	-	-	-	-
Increased Insurance Premium Tax	Autumn Statement 2016	-	-	5,500	-	-	-	-

WARWICK DISTRICT COUNCIL

MEDIUM TERM FINANCIAL STRATEGY - RECURRING DEVELOPMENTS

		2016/17 Original £	2016/17 Latest £	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
	E Forms and Risk Based Verification Annual Maintenance	-	-	46,000	-	-	-	-
Additional CIVICA costs on Benefits		-	-	-	-	-	-	-
Benefits Feb 2016 Budget Increase re E Forms and RBV should have been Recurring & not One-Off		-	26,400	-	-	-	-	-
Revenues additional resources	Officer & Maintenance support	-	-	32,000	-	-	-	-
CCTV Revenue Savings from new tender	lower annual maintenance, no inflation	-	-	-	-	(1,160)	(1,160)	-
	Reserve Funding 4 years from 2014-15, & slippage 2019/20	-	-	-	14,417	25,583	-	-
Community Forums		-	-	-	-	-	-	-
10% Discretionary Budgets offered up- Corporate and Community	7.5% additional income in 2014-15	163	-	163	-	-	-	-
£2.5k Health and Well Being new Committee. From Contingency 15/16 and recurring development thereafter.	April Full Council	2,500	-	-	-	-	-	-
Staffing review - H&CP	Appendix I Items 2 to 18	(70,000)	-	-	-	-	-	-
Statutory collection/incineration illegal substance		500	-	-	-	-	-	-
Community Partnership Team telephone budget insufficient	Health & Community Protection	-	500	-	-	-	-	-
Review of Community Partnership arrangements	FFF Programme - June 16 Exec	-	-	-	-	(42,000)	-	-
Public Places and Project Team Leader regraded		-	2,500	5,400	-	-	-	-
CCTV Salaries (scale increment)		-	-	1,300	-	-	-	-
Environment salaries		-	500	200	-	-	-	-
EH Food and Occupational Safety (FOSH) salaries - (Reduce hours and new starter at bottom of grade)		-	-	(7,100)	-	-	-	-
Licensing Salaries (increment)		-	-	800	-	-	-	-
Occupation of 2nd Floor Offices Riverside House from 11/4/16 CWS		-	(26,300)	(700)	-	-	-	-
Cessation of Housing Advice contracts	Appendix I Items 2 to 18	(20,000)	-	-	-	-	-	-
Housing Standards Officer posts omitted from original estimates per VARF		-	28,900	-	-	-	-	-
	FFF Programme - June 16 Exec	-	-	-	(66,000)	-	-	-
Other Corporate employee savings from Leisure Centre operation outsourcing - Housing & Property Services		-	-	-	-	-	-	-
HEART project - increase in funding requirements		-	-	48,500	-	-	-	-
Bed & Breakfast	Costs above subsidy	-	50,000	-	-	-	-	-
WDC Not Liable for NNDR in respect of 1 Market Street, Warwick		-	(7,800)	-	-	-	-	-
Major Contract Renewals & Inflation at -1% RPI	GM and Waste Management	4,700	-	32,100	100,807	24,000	4,901	1,182,220
Grounds Maintenance	profiling of additional/expired funding	12,730	-	22,798	5,605	-	-	-
Car Parking	Repairs and Maintenance Budget	5,000	-	-	10,000	5,000	-	-
Waste Management	New Properties	-	-	13,000	13,000	13,000	13,000	13,000
Street Cleaning	New Adopted roads to be cleansed	-	-	10,000	10,000	10,000	10,000	10,000
Revenue saving on Lighting at Linen Street Car Park/increased usage	August Executive	-	-	(1,200)	(3,600)	-	-	-
Fees and Charges 30th September Extra Income	Car Parking reduced after Sept Exec FFF report	(40,000)	-	-	-	-	-	-

WARWICK DISTRICT COUNCIL

MEDIUM TERM FINANCIAL STRATEGY - RECURRING DEVELOPMENTS

		2016/17 Original £	2016/17 Latest £	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
	Updated December 2015 Executive(Total less CSC/OSS)	(84,000)	-	60,000	-	-	-	-
Digital by Default		(84,000)	-	60,000	-	-	-	-
CSC/OSS Review	Appendix I Items 2 to 18	(70,000)	-	(100,000)	-	-	-	-
CSC/OSS Review	Actual 2016/17 savings	(76,000)	-	-	-	-	-	-
Increase car park charges	Appendix I Items 2 to 18	(50,000)	-	-	-	-	-	-
Additional Bin Income		(78,000)	-	-	-	-	-	-
Firmstep contract OSS		-	7,000	-	-	-	-	-
Contract Services Officer	budget omitted in error	-	26,400	-	-	-	-	-
In NS restructure - Community Ranger regraded	Neighbourhood							
Employment Committee Report 25th March 2015 (omitted from original Budget in error)		-	26,900	-	-	-	-	-
Recycling Credits		-	(20,000)	-	-	-	-	-
Review of One Stop Shop service	FFF Programme - June 16 Exec	-	-	(50,000)	-	-	-	-
Review of Ranger Service	FFF Programme - June 16 Exec	-	-	(20,000)	-	-	-	-
Additional car park income	Neighbourhood	-	-	(90,000)	-	-	-	-
Head of Neighbourhood Services salaries - 2016/17 pay award		-	2,500	2,500	-	-	-	-
Green Space Development salaries (scale increment)		-	-	2,000	-	-	-	-
Waste Management salaries		-	2,400	(1,600)	-	-	-	-
Ranger Services salaries (opted out of pension, new starter on bottom of grade)		-	(4,300)	700	-	-	-	-
recycling credits	from new developments	-	-	(10,356)	(14,008)	(15,562)	(15,498)	(14,216)
Payroll Review		(32,000)	-	-	-	-	-	-
Chief Executive salaries post deleted & budget vired to committee services		(14,300)	-	-	-	-	-	-
Electoral registration salaries post part funded from old post in Chief Exec		5,200	-	-	-	-	-	-
HR salaries		(300)	-	-	-	-	-	-
Restructure of land charges delivery	Appendix I Items 2 to 18	(20,000)	-	-	-	-	-	-
Member Allowances	Appendix I Items 2 to 18	-	-	-	-	(80,000)	-	-
ICT salaries	vacancy adjustment not taken out	-	22,100	-	-	-	-	-
	FFF Programme - June 16 Exec							
Other Corporate employee savings from Leisure Centre operation outsourcing - HR Media and staff review		-	-	-	(35,000)	-	-	-
Chair of the council salaries	per salary estimates	-	400	-	-	-	-	-
ICT salaries	per salary estimates	-	-	3,300	-	-	-	-
ICT salaries Hay regrade		-	2,700	3,200	-	-	-	-
Savings required	Total Surplus/(Deficit)	-	-	-	(412,403)	211,483	402,779	(1,031,668)
Total Recurring Developments		(1,091,387)	(199,200)	111,340	(474,670)	(898,841)	439,248	213,335

WARWICK DISTRICT COUNCIL

MEDIUM TERM FINANCIAL STRATEGY - NEW TIME LIMITED GROWTH / SAVINGS

		2016/17 Original £	2016/17 Latest £	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
Budget Consultation Process	Simalto/Residents Surveys to replace Citizens Panel	(5,800)	-	(15,800)	11,700	(15,800)	(5,800)	(15,800)
Waterloo NHB Payment		178,500	-	178,525	-	-	-	-
Minor Budget Changes		10,000	300	(3,000)	-	-	-	-
Digital Transformation of Council Services	C/F Salary Savings	(20,900)	-	-	-	-	-	-
Contingency Budget		240,000	(53,600)	200,700	-	-	-	-
Legal Services - shared		-	40,000	-	-	-	-	-
Legal Fees		-	1,500	-	-	-	-	-
Digital Transformation		-	-	200,000	-	-	-	-
New PA System		-	45,000	-	-	-	-	-
Price Inflation		-	(24,500)	-	-	-	-	-
Cleaning Contingency		-	(12,600)	-	-	-	-	-
AED defibrillators at Abbey Fields and Castle Farm in 2016/17 (total £2k non-recurrent)		2,000	-	-	-	-	-	-
RSC Bar salaries		-	800	1,600	-	-	-	-
Fees & Charges RSC		-	(3,200)	(4,200)	-	-	-	-
Fees & Charges Pump Rooms		-	(300)	(300)	-	-	-	-
Fees & Charges Bowls		-	1,200	800	-	-	-	-
Fees & Charges - Pitches		-	2,500	2,200	-	-	-	-
Fees & Charges - Track		-	(200)	(400)	-	-	-	-
West Midlands Reserve Cadets	Rent Refund	-	-	-	-	-	-	-
Leisure Options Project Manager	Shortfall on Reserve Funding	-	-	3,421	-	-	-	-
Racing Club Warwick	Budget Review Executive Q2	-	25,000	-	-	-	-	-
Kenilworth Leisure Phase 2		-	-	100,000	-	-	-	-
Estates Management reduced Rental Income - Vacant Offices Pageant House/10 Hamilton Terrace.		27,300	-	-	-	-	-	-
32 Hamilton Terrace - Lower Rental income in year		-	14,000	-	-	-	-	-
Planning - increase in income		-	(293,000)	(298,000)	-	-	-	-
Jubilee House - Rents / Service Charges WAS vacated		-	10,300	-	-	-	-	-
Althorpe Enterprise Hob Rents Service Charges large office vacated		-	9,500	-	-	-	-	-
Leyes Lane Tree Compensation Provision not required. Provision given back to the General Fund		-	(62,300)	-	-	-	-	-
	NNDR revised budget (mainly Liability changes - Jubilee							
decrease in overall NNDR budget (mainly due to Liability Hse)		-	(11,600)	-	-	-	-	-
Development Control - Consultants Fees		-	49,400	-	-	-	-	-
Development Control - Compensation Payments		-	700	-	-	-	-	-
Ordnance Survey Sale		-	700	-	-	-	-	-
Planning - Viability Appraisals		-	10,000	-	-	-	-	-
Planning - Consultancy Fees		-	-	27,400	-	-	-	-
Planning Gain Contribution	October 2016	-	(86,032)	-	-	-	-	-
Development Services Vacancies		-	(41,600)	-	-	-	-	-
Open Spaces Events - Rent Houses		-	700	-	-	-	-	-
Payment for movement of Public Footpath accessing Abl transferred to CIR		-	(22,500)	-	-	-	-	-
Estates Management - Electricity		-	8,000	-	-	-	-	-
Costs of Collection reduced £100 2016/17		(100)	-	-	-	-	-	-
Internal Audit Review	Every 5 years	-	-	-	-	-	3,500	-
Revenue Officer Post Funded from Council Tax Single O Finance		-	18,300	-	-	-	-	-
Financial Services Salaries		-	(57,200)	(30,700)	-	-	-	-

WARWICK DISTRICT COUNCIL

MEDIUM TERM FINANCIAL STRATEGY - NEW TIME LIMITED GROWTH / SAVINGS

	2016/17 Original £	2016/17 Latest £	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
Degree Course Fees Funded from Revenue Grants and Contributions in Advance Reserve	-	3,000	-	-	-	-	-
Degree Course Fees Funded from Revenue Grants and Contributions in Advance Reserve	-	(3,000)	-	-	-	-	-
Analyse Local RV Fees Funded from Business Rates Volatility Reserve	-	15,000	-	-	-	-	-
Analyse Local RV Fees Funded from Business Rates Volatility Reserve	-	(15,000)	-	-	-	-	-
Benefits Transfer Payments 2016/17	-	(982,300)	-	-	-	-	-
Benefits Subsidy 2016/17	-	964,800	-	-	-	-	-
Benefits Transfer Payments 2017/18	-	-	(979,700)	-	-	-	-
Benefits Subsidy 2017/18	-	-	964,800	-	-	-	-
Additional One-Off Housing Benefits New Burdens Payments 2016/2017	-	(400)	-	-	-	-	-
Benefits Salaries Budget Setting	-	5,300	-	-	-	-	-
New Burdens Grant Housing Benefit	-	(16,900)	-	-	-	-	-
Benefits - Additional Cost of CIVICA Software Maintenance E Forms & RBV (Risk Based Verification)	-	20,600	-	-	-	-	-
Fees & Charges Dog Warden	-	(400)	(400)	-	-	-	-
Fees & Charges Rodent Control	-	(300)	(400)	-	-	-	-
Shared legal services budget increased Licensing/Community Protection	-	7,000	-	-	-	-	-
Shared legal services budget increased Office accommodation/EH FOSH	-	9,400	-	-	-	-	-
Private Sector Stock Condition Survey from Equipment Renewal Schedule (Sept 2011 Executive)	-	-	75,000	-	-	-	-
Housing Market Assessment from Equipment Renewal Schedule (Sept 2011 Executive)	-	-	-	60,000	-	-	-
RCCO (DCLG Disabled Facilities Grant towards Private Sector Housing (rec'd in year only)	(373,058)	(311,000)	(373,058)	(373,058)	(373,058)	(373,058)	(373,058)
Recharge HRA share of temporary posts approved by September 2015 Executive	(59,200)	-	-	-	-	-	-
Travel tokens closure of scheme costs for Apr-Jun 2016 Chief Executive	-	5,000	-	-	-	-	-
Shared legal services budget increased Homelessness/ Private Sector Housing	-	21,100	-	-	-	-	-
Shared legal services disbursements Homelessness	-	11,500	-	-	-	-	-
Loss of Rent 8 Clarendon Avenue (Previously Cartridge World), Lease ceased 7/11/16	-	7,400	-	-	-	-	-
Loss of Rent 32 Hamilton Terrace (Previously Johnstons Publishing). Lease ceased 12/8/16	-	17,900	-	-	-	-	-
NNDR refunds received as WDC not liable for 1 Market Street, Warwick	-	(15,600)	-	-	-	-	-
Private Sector Housing additional Resources Funded from New Homes Bonus, net of HIMO income from 2018/19	-	-	37,500	-	-	-	-
Warwick Direct salaries bottom of scp per salary estimates	-	(8,100)	(7,700)	-	-	-	-
Reception salaries per salary estimates	-	(3,200)	(3,100)	-	-	-	-
Town Hall salaries	-	1,100	1,800	-	-	-	-
Fees & Charges Bereavement Cemeteries	-	(20,500)	(19,700)	-	-	-	-
Car Parking additional Income Executive Q2 Budget Review 2/11/16	-	(176,000)	-	-	-	-	-
Millpool Meadows Commuted Sum Received	-	(107,344)	-	-	-	-	-
One Stop Shop/Reception Salaries	-	(54,200)	-	-	-	-	-
One Stop Shop Digital Investment	-	-	50,000	-	-	-	-
Linen Street Reprovision (Feasibility work)	-	-	250,000	-	-	-	-
Refuse Containers Delivery (declassified Capital)	-	40,000	40,000	40,000	40,000	-	-
Organisational Development Post Extensions 2 years net of Savings	20,686	-	-	-	-	-	-
Election Costs in year net of those built into Reserve Funding	-	-	-	-	30,000	-	-
South West Warwick community Centre Infrastructure March 2012 Executive 4 years only	1,500	-	-	-	-	-	-
Street Name & Numbering	-	(10,000)	-	-	-	-	-

WARWICK DISTRICT COUNCIL

MEDIUM TERM FINANCIAL STRATEGY - NEW TIME LIMITED GROWTH / SAVINGS

		2016/17 Original £	2016/17 Latest £	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
Chief Executive salaries	per salary estimates	-	100	(700)	-	-	-	-
Electoral registration salaries	per salary estimates	-	(1,100)	(300)	-	-	-	-
Committee Services salaries bottom of scp	per salary estimates	-	(5,800)	(2,800)	-	-	-	-
Media room salaries bottom of scp	per salary estimates	-	(3,400)	(5,200)	-	-	-	-
Web Service Salaries	per salary estimates	-	-	(100)	-	-	-	-
HR salaries	per salary estimates	-	(6,200)	-	-	-	-	-
CST salaries	per salary estimates	-	(8,200)	(3,100)	-	-	-	-
Total New Time Limited Growth / Savings		20,928	(1,050,476)	385,088	(261,358)	(318,858)	(375,358)	(388,858)

WARWICK DISTRICT COUNCIL

MEDIUM TERM FINANCIAL STRATEGY - ITEMS FUNDED FROM RESERVES

		2016/17 Original £	2016/17 Latest £	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
Riverside House 2 years backlog maintenance	2016/17 Reserve funded	30,000	-	-	-	-	-	-
New offices project STR slippage	Service Transformation Reserve	-	87,072	-	-	-	-	-
Earmarked Reserves - 2015/16 Requests carried forward to 2016/17	Earmarked Reserves	-	313,800	-	-	-	-	-
	Service Transformation Reserve							
Car Mileage Lump Sum Buy out - Service Trans Reserve		-	93,000	82,900	-	-	-	-
Scanning	Building Control Reserve	-	4,995	-	-	-	-	-
Project Officer Nov-16 to Oct-17 part-funding	STR	-	1,900	18,100	-	-	-	-
Security Improvements	Insurance Reserve	-	30,513	-	-	-	-	-
Scanning	Service Transformation Reserve	-	20,000	-	-	-	-	-
Increased Contingency Budget	Surplus from 2015/16 Accounts	-	231,700	-	-	-	-	-
ICT Microsoft renewal costs from ICT reserve		-	1,000	-	-	-	-	-
	Funding from Service Transformation Reserve							
Leisure Options Approved November 2014 Executive Arts and Entertainment Redesign Transformation Reserve Funding		44,700	(44,700)	9,179	-	-	-	-
		-	12,000	-	-	-	-	-
Temporary staffing arrangement RSC from STR	Service Transformation Reserve	-	12,000	-	-	-	-	-
Transfer from Revenue Grants In Advance Reserve re Exhibition Funding	Revenue Grants and Contributions in Advance	-	32,015	-	-	-	-	-
Transfer from Revenue Grants In Advance Reserve re Arts Development Programme	Revenue Grants and Contributions in Advance	-	11,115	-	-	-	-	-
Kenilworth School Grant Funded from Local Plan Delivery Reserve	Local Plan Delivery Reserve	-	5,253	-	-	-	-	-
Leisure Options Project Manager	EMR, STR and CIR	-	(15,900)	51,079	-	-	-	-
Comyn Leisure Centre	Closure for refurbishment	-	392,100	-	-	-	-	-
St Nicholas Park Leisure Centre Reduced Income		-	92,500	-	-	-	-	-
Major Sites Monitoring Officers funded from Planning Reserve	September Executive 2013	41,200	(41,200)	-	-	-	-	-
Building Control Reserve - Building Control Staff Changes		61,500	(61,500)	-	-	-	-	-
Local Plan	Planning Reserve	-	95,000	-	-	-	-	-
	5 year agreement (2015/16 funded from Revenue non-rec)	20,000	-	20,000	20,000	20,000	-	-
Hill Close Gardens	From CIR, then Revenue future years	-	4,000	4,000	4,000	4,000	4,000	-
Heritage Open Days	Service Transformation Reserve							
Prosperity Agenda - Research Resource Slippage from 2015/16 funded from Transformation Reserve		-	27,000	-	-	-	-	-

WARWICK DISTRICT COUNCIL

MEDIUM TERM FINANCIAL STRATEGY - ITEMS FUNDED FROM RESERVES

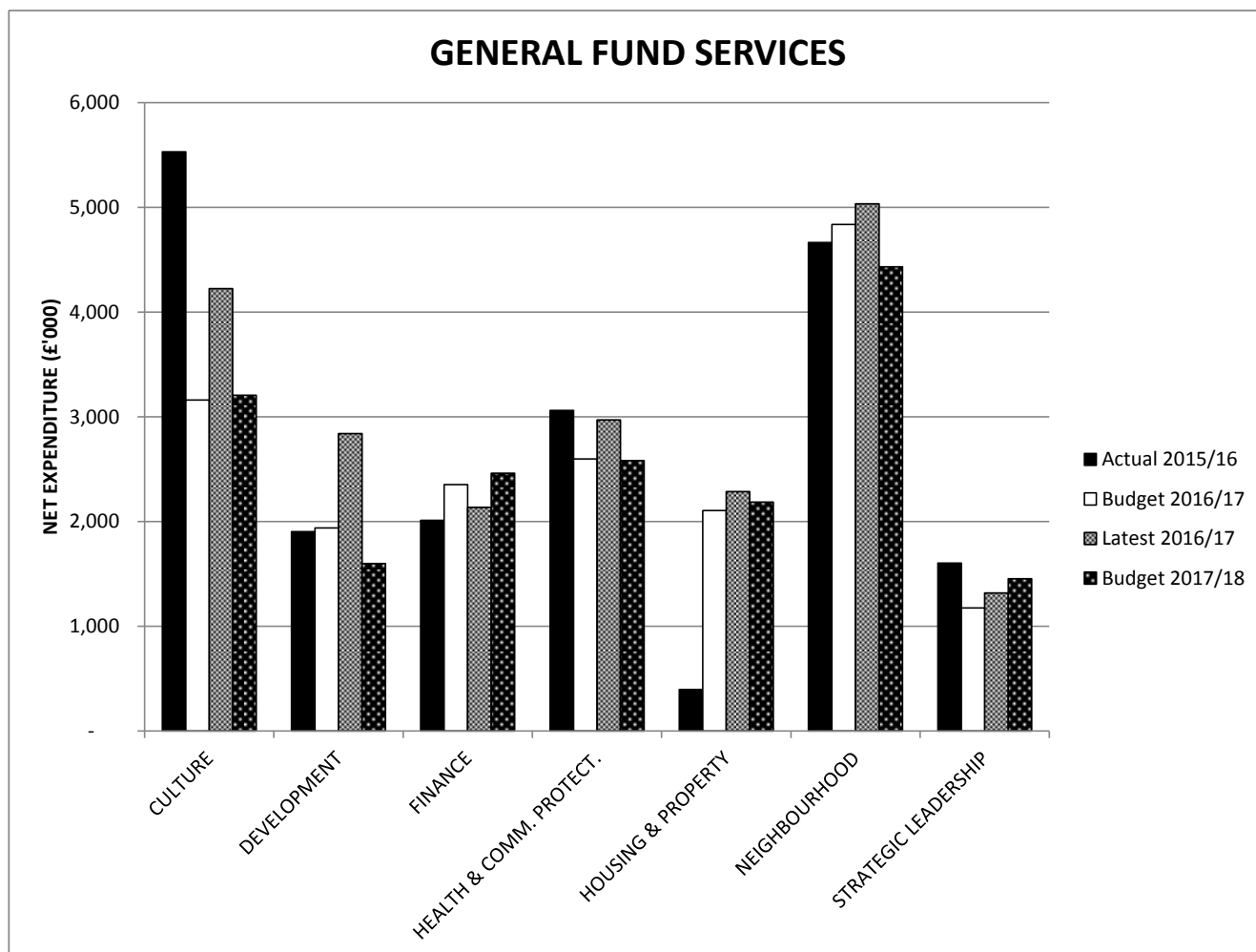
		2016/17 Original £	2016/17 Latest £	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
Redundancy Funded from GF Early Retirement Reserve	Early Retirement Reserve	-	38,400	-	-	-	-	-
Redundancy Funded from GF Early Retirement Reserve (Correction to Line 63)	Early Retirement Reserve	-	3,653	-	-	-	-	-
Building Control Marketing Consultant Funded from Building Control Reserve	Building Control Reserve	-	40,000	-	-	-	-	-
Planning Gain Reserve	Contributions to other Councils	-	67,256	-	-	-	-	-
Housing Benefits - Staff Changes (Funded by Additional Specific Admin Grant)	Revenue Grants and Contributions in Advance	2,200	19,858	-	-	-	-	-
Priority Families	From Service Transformation Reserve	15,000	(15,000)	-	-	-	-	-
Temporary Posts Funded from Service Transformation Reserve	Finance	31,800	(27,553)	10,263	-	-	-	-
Revenues Officer Employment Committee January 2015	Service Transformation Reserve	-	8,461	-	-	-	-	-
	Revenue Grants and Contributions in Advance							
Revised Additional Benefits Admin Staff Funded From Revenue Grants and Contributions in Advance		-	9,000	-	-	-	-	-
Analyse Local	Business Rate Volatility Reserve	-	15,000	-	-	-	-	-
Community Forums	4 years Reserve Funded	40,000	-	40,000	25,583	-	-	-
CPT Community Forums balances carried forward funded from Community Forum reserve		-	13,400	-	-	-	-	-
Sustainability Officer post extension	Earmarked Reserves	37,200		-	-	-	-	-
Social Mobility Grant slippage	Earmarked Reserves	34,400	2,600	-	-	-	-	-
Regulatory team Licenses	Service Transformation Reserve	-	6,144	-	-	-	-	-
Housing and Property Temporary Posts funded from STR		40,500	(40,500)	-	-	-	-	-
Temporary Project Manager and Property Maintenance Officer - GF Share		16,100	4,423	9,476	-	-	-	-
PPM	Part of Base Budget Setting Oct 2016	-	951,000	-	-	-	-	-
Social Mobility Grant slippage		-	20,399	-	-	-	-	-
Grounds Maintenance	Commuted Sums Reserve	33,086	-	10,288	4,683	4,683	3,539	3,539
Millpool Meadows	Commuted Sums Reserve	-	5,945	5,945	5,945	5,945	5,945	5,945
3 year Fixed Term Green Space development Officer from Commuted sums Reserve	April 2015 Executive	38,100	39	38,778	17,783	-	-	-
Grounds Maintenance (Gog Brook Farm) from Commuted sums Reserve		18,515	-	18,515	18,515	18,515	18,515	18,515
Multi-Storey Car Parks R&M		120,000	(120,000)	-	-	-	-	-

WARWICK DISTRICT COUNCIL

MEDIUM TERM FINANCIAL STRATEGY - ITEMS FUNDED FROM RESERVES

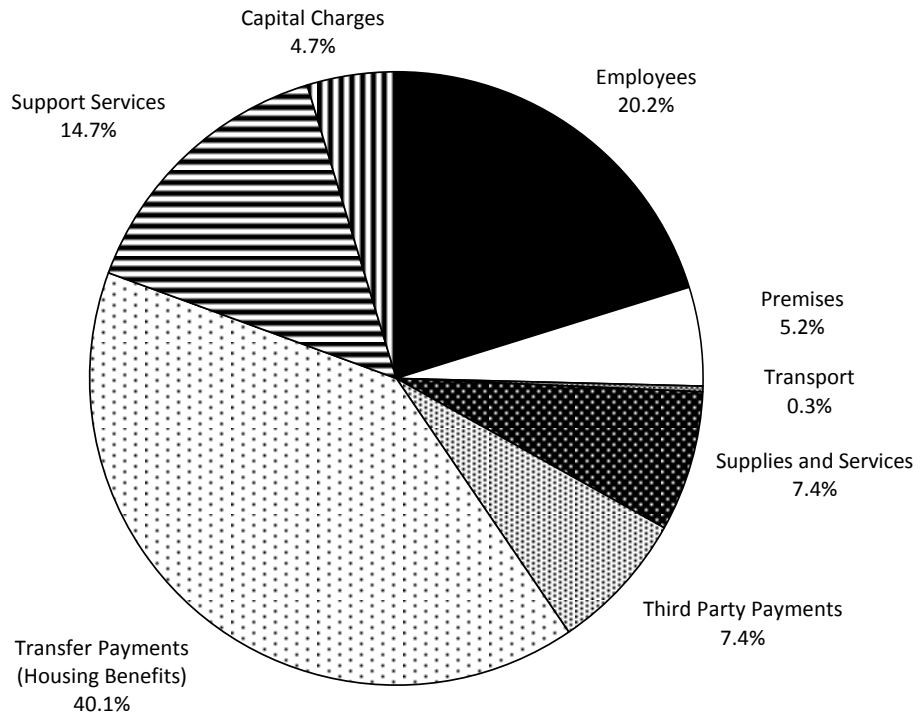
		2016/17 Original £	2016/17 Latest £	2017/18 £	2018/19 £	2019/20 £	2020/21 £	2021/22 £
Linen Street Surveys	Car Parks R&M	20,000	-	-	-	-	-	-
CSC project STR slippage	Service Transformation Reserve	-	18,900	-	-	-	-	-
	Car Parks Repairs & Maintenance Reserve							
Covent Garden MSCP essential R & M - railings etc		-	300,000	-	-	-	-	-
Temporary Car Parks Projects Manager - 2 years fixed contract	Service Transformation Reserve	-	16,800	42,200	46,000	-	-	-
	Capital Investment Reserve slippage (£4,300) and Car							
Linen St MSCP improvements - slippage from 15/16	Park R&M Reserve (£17,900)	-	22,200	-	-	-	-	-
July Executive Customer Service Centre	Early Retirement Reserve	-	24,612	-	-	-	-	-
Linen Street	Car Parks Repairs & Maintenance Reserve	-	17,918	-	-	-	-	-
Customer Service Centre Project	STR	-	7,000	-	-	-	-	-
St Nicholas Park Works		-	3,300	-	-	-	-	-
Election costs	Elections Reserve	-	-	-	-	80,000	-	-
Interim HR/Payroll Project manager and Interim Senior HR Officer	Service Transformation Reserve	23,800	19,500	-	-	-	-	-
ICT equipment reserve funded	Revised ICT Replacement Reserve Schedule	72,971	6,630	102,282	102,282	103,500	118,115	121,921
HR resources review from STR	December 2015 Executive	32,300	-	56,700	-	-	-	-
Customer contact manager slippage from underspend on OD budget		20,900	-	-	-	-	-	-
Customer Contact Manager end of Fixed Term Contract 30/6/16 from Early Retirement Reserve	Early Retirement Reserve	-	40,507	-	-	-	-	-
Web services STR slippage	Service Transformation Reserve	-	40,000	-	-	-	-	-
Staff engagement STR slippage	Service Transformation Reserve	-	4,700	-	-	-	-	-
IER costs STR slippage	Service Transformation Reserve	-	28,200	-	-	-	-	-
ICT Defra funded EU inspire revenue grant received in advance	Revenue Grants and Contributions in Advance	-	7,100	-	-	-	-	-
slippage on STR funded scanning pay costs CST	Service Transformation Reserve	-	2,500	-	-	-	-	-
St Michaels Leper Hospital Corp projects	Revenue Grants and Contributions in Advance	-	9,200	-	-	-	-	-
St Mary's Lands Masterplan Slippage from 2015/16 funded from STR		-	6,765	-	-	-	-	-
Total Items Funded From Reserves		794,272	2,882,020	519,705	244,791	236,643	150,114	149,920

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £	Page
CULTURAL SERVICES	5,530,052	3,159,500	4,224,200	3,204,900	29
DEVELOPMENT SERVICES & BUSINESS	1,902,706	1,938,400	2,839,800	1,598,100	48
FINANCE	2,010,981	2,352,300	2,133,600	2,461,200	65
HEALTH & COMMUNITY PROTECTION	3,060,046	2,596,800	2,969,500	2,581,000	80
HOUSING & PROPERTY SERVICES	396,041	2,104,000	2,285,600	2,185,800	94
HOUSING REVENUE ACCOUNT	-	-	-	-	108
NEIGHBOURHOOD SERVICES	4,665,912	4,838,300	5,034,000	4,432,100	121
STRATEGIC LEADERSHIP	1,602,189	1,175,400	1,317,300	1,451,600	138
NET COST OF SERVICES	19,167,927	18,164,700	20,804,000	17,914,700	
Replacement of Notional with Actual Cost of Capital					
- Deduct Notional Capital Financing Charges in Budgets	(5,185,150)	(3,629,700)	(4,634,300)	(3,374,500)	
- Add Cost of Loan Repayments, Revenue Contributions and Interest paid	34,904	4,000	8,100	502,200	
Revenue Contributions to Capital	1,830,203	466,100	817,000	498,100	
Contributions to / (from) Reserves	1,259,670	(846,294)	(3,950,200)	282,633	
Net External Investment Interest Received	(329,436)	(368,200)	(299,100)	(261,700)	
IAS19 Adjustments	(988,535)	(1,011,400)	(565,300)	(602,900)	
Accumulated Absences Account	6,891	-	-	-	
Contributions to / (from) General Fund Balance	(293,724)	(75,400)	(210,894)	(99,860)	
NET EXPENDITURE FOR DISTRICT PURPOSES	15,502,750	12,703,806	11,969,306	14,858,673	
Less: Revenue Support Grant	(2,499,485)	(1,586,731)	(1,586,731)	(793,675)	
Less: Business Rates Income	(3,718,387)	(876,500)	(139,000)	(3,829,000)	
Less: General Grants:	(1,818,996)	(2,307,200)	(2,310,200)	(1,987,958)	
Collection Fund (Surplus) / Deficit	-	(55,000)	(55,000)	20,000	
EXPENDITURE BOURNE BY COUNCIL TAX - WARWICK DISTRICT COUNCIL	7,465,882	7,878,375	7,878,375	8,268,040	

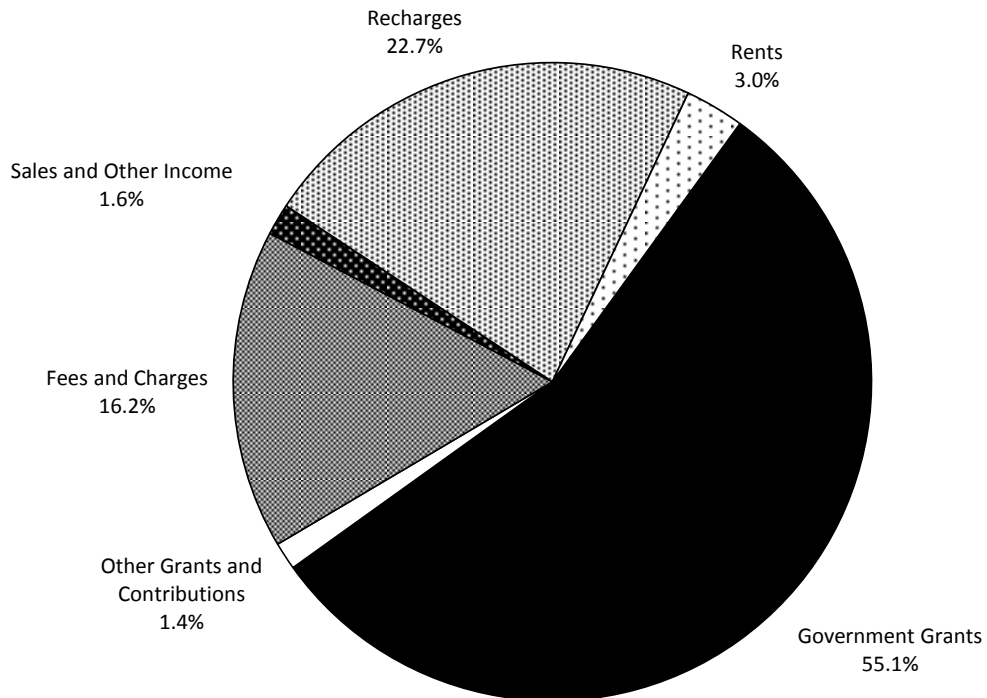


	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
EXPENDITURE:				
Employees	16,308,872	16,186,800	16,141,000	14,609,500
Premises	4,289,884	4,267,200	5,704,900	3,792,200
Transport	227,635	171,700	267,200	204,000
Supplies and Services	6,694,791	5,066,100	5,668,900	5,331,300
Third Party Payments	6,407,329	5,140,100	6,006,700	5,393,600
Transfer Payments (Housing Benefits)	30,430,017	29,949,200	28,966,900	28,969,500
Support Services	13,342,671	10,681,000	11,965,700	10,610,100
Capital Charges	5,185,151	3,629,700	4,634,300	3,374,500
TOTAL EXPENDITURE	82,886,350	75,091,800	79,355,600	72,284,700
INCOME:				
Government Grants	(31,457,400)	(30,896,200)	(30,103,600)	(29,964,900)
Other Grants and Contributions	(3,110,561)	(919,600)	(1,427,000)	(752,000)
Sales	(191,686)	(170,100)	(167,900)	(145,400)
Other Income	(1,430,445)	(1,018,200)	(1,217,800)	(732,700)
Fees and Charges	(10,660,843)	(9,984,200)	(10,341,700)	(8,834,700)
Rents	(1,455,647)	(1,482,300)	(1,558,500)	(1,621,400)
Recharges	(15,411,841)	(12,456,500)	(13,735,100)	(12,318,900)
TOTAL INCOME	(63,718,423)	(56,927,100)	(58,551,600)	(54,370,000)
NET COST OF GENERAL FUND SERVICES	19,167,927	18,164,700	20,804,000	17,914,700

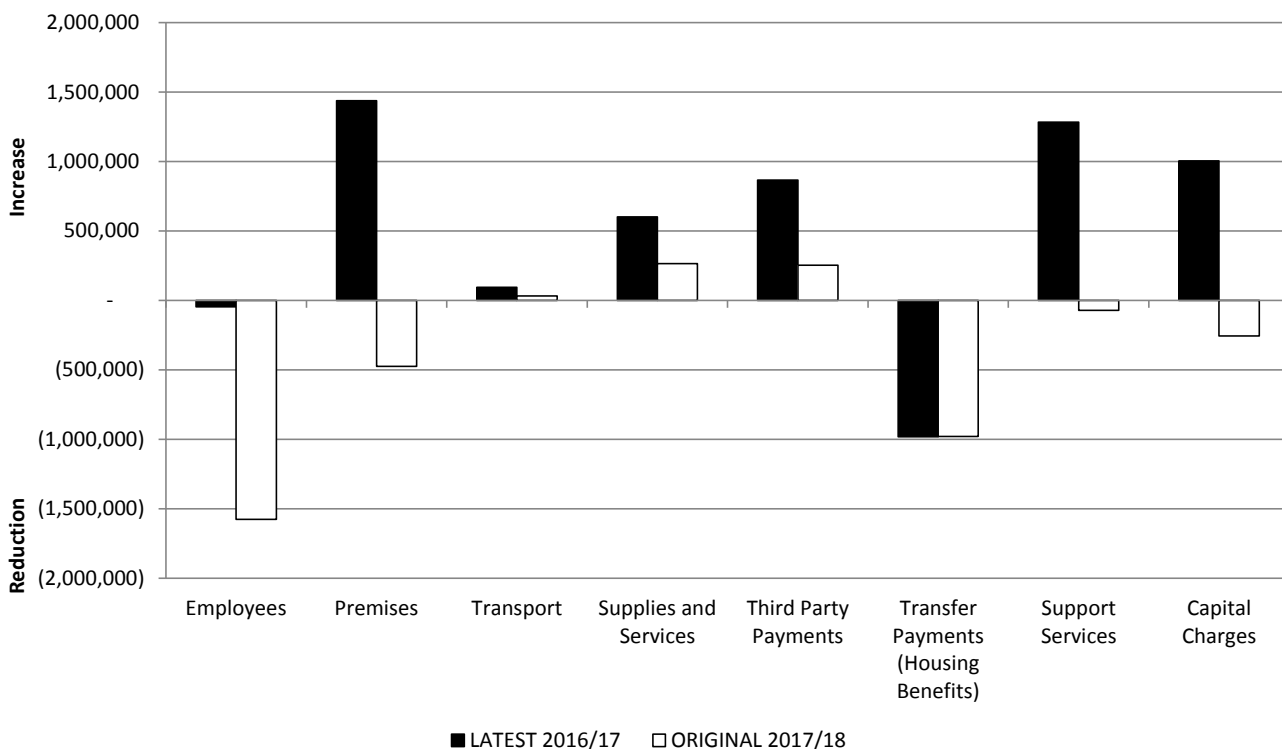
EXPENDITURE - 2017/18 BUDGETS



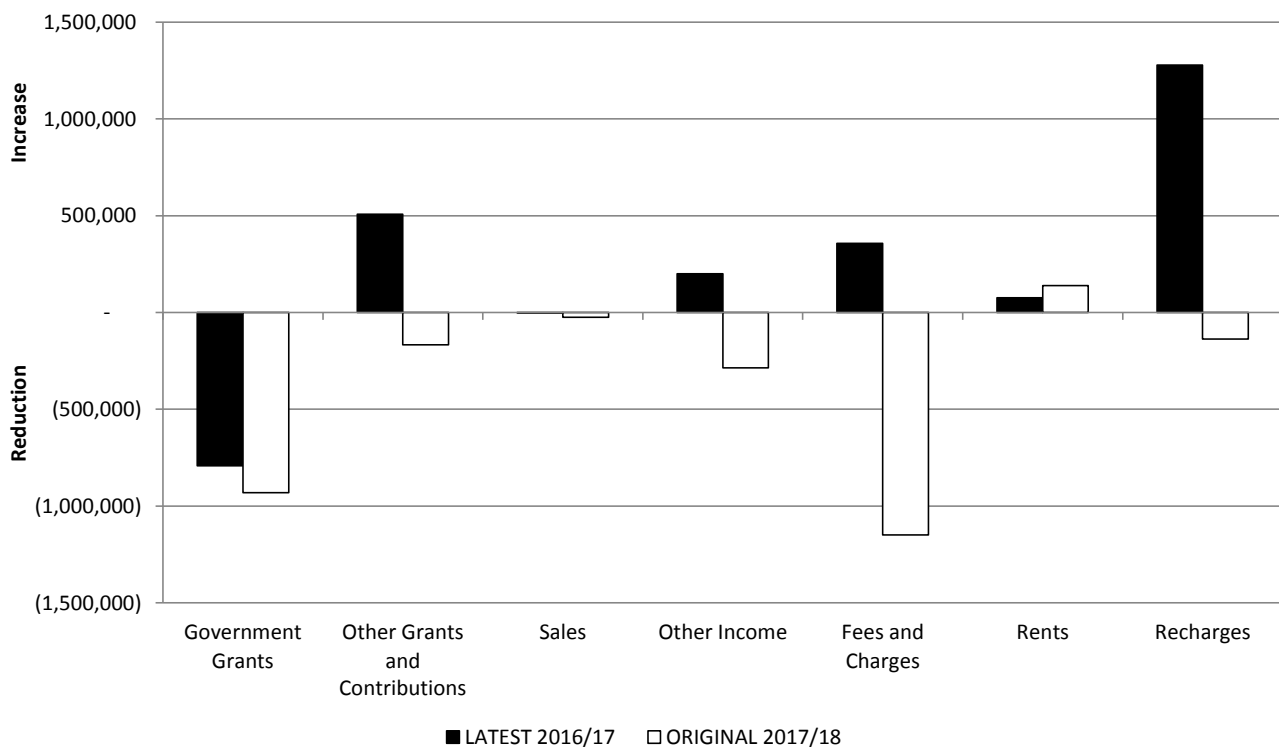
INCOME - 2017/18 BUDGETS



EXPENDITURE: CHANGE FROM 2016/17 ORIGINAL (£)



INCOME: CHANGE FROM 2016/17 ORIGINAL (£)



	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £	Page
<u>CULTURAL SERVICES</u>					
S1266 OUTDOOR RECREATION	12,016	124,300	99,300	94,700	32
S1275 GOLF COURSE	(544,186)	(4,600)	21,000	17,300	33
S1280 EDMONDSCOTE SPORTS TRACK	106,570	94,300	122,000	103,500	34
S1295 LILLINGTON COMMUNITY CENTRE	4,790	3,300	5,100	6,000	35
S1297 CLIENT MONITORING TEAM	-	-	-	265,200	35
S1305 YOUTH SPORT DEVELOPMENT	150,400	133,200	135,900	113,900	36
S1310 CULTURAL SERVICES TECHNICAL SUPPORT TEAM	-	21,600	-	400	37
S1330 TOWN HALL FACILITIES	1,159,867	23,200	(1,300)	(1,200)	38
S1335 ROYAL SPA CENTRE	1,121,223	726,200	831,400	766,400	39
S1356 CATERING CONTRACT	(35,467)	(57,000)	(49,400)	(63,300)	40
S1365 SPORTS FACILITIES ADMIN	80	21,000	-	102,300	41
S1370 ST. NICHOLAS PARK LC	603,342	337,500	597,800	247,100	42
S1375 ABBEY FIELDS SP	435,101	358,000	419,300	160,000	43
S1380 NEWBOLD COMYN LC	491,332	302,400	790,700	399,800	44
S1385 CASTLE FARM RC	249,347	137,600	219,300	86,000	45
S1390 MYTON SCHOOL DUAL USE	19,378	34,000	14,900	6,600	46
S1400 MEADOW COMMUNITY SPORTS CENTRE	53,695	65,500	46,500	12,800	46
S1405 ROYAL PUMP ROOMS	1,702,564	839,000	971,700	887,400	47
TOTAL CULTURAL SERVICES	5,530,052	3,159,500	4,224,200	3,204,900	

SUBJECTIVE ANALYSIS:

EXPENDITURE:

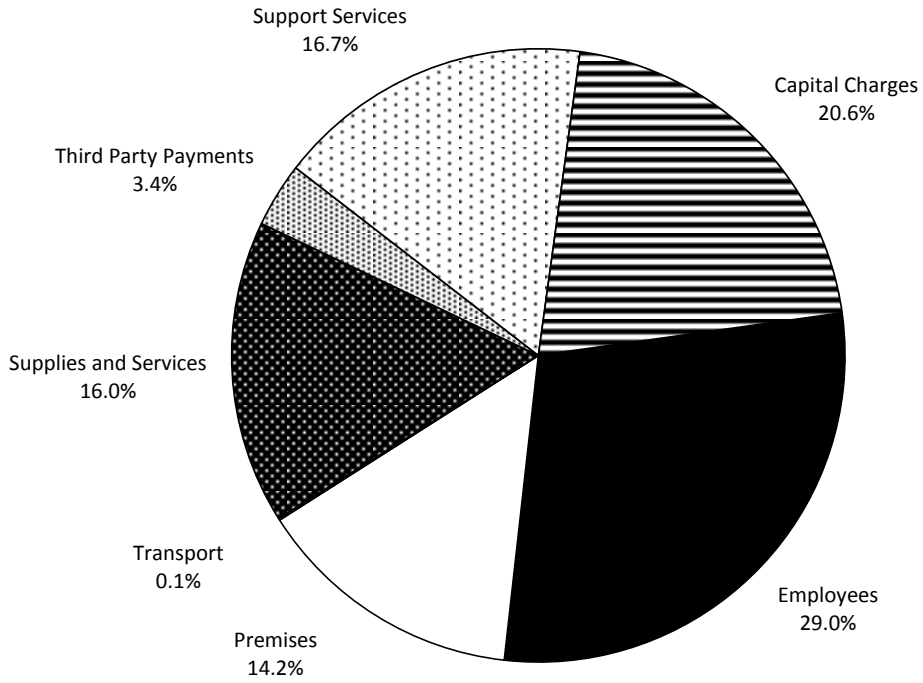
Employees	2,955,181	2,873,600	2,895,500	1,529,400
Premises	1,448,810	1,319,300	1,695,300	746,700
Transport	7,825	9,600	9,700	5,600
Supplies and Services	1,131,432	896,200	1,011,200	844,800
Third Party Payments	334,687	79,700	96,400	181,200
Support Services	2,096,461	1,628,700	1,939,200	882,500
Capital Charges	2,674,328	919,700	1,067,900	1,085,800
TOTAL EXPENDITURE	10,648,724	7,726,800	8,715,200	5,276,000

INCOME:

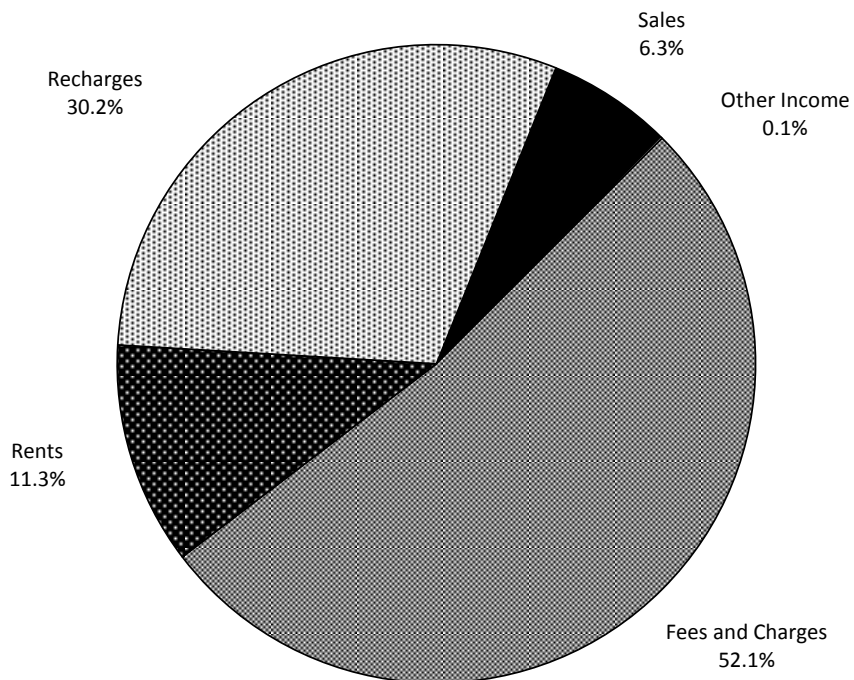
Other Grants and Contributions	(33,533)	(4,600)	(4,600)	-
Sales	(174,977)	(154,200)	(152,200)	(129,700)
Other Income	(9,895)	(4,400)	(4,600)	(1,500)
Fees and Charges	(3,052,700)	(2,986,600)	(2,629,600)	(1,081,300)
Rents	(221,295)	(224,500)	(224,300)	(233,100)
Recharges	(1,626,272)	(1,193,000)	(1,475,700)	(625,500)
TOTAL INCOME	(5,118,672)	(4,567,300)	(4,491,000)	(2,071,100)

NET COST OF GENERAL FUND SERVICES	5,530,052	3,159,500	4,224,200	3,204,900
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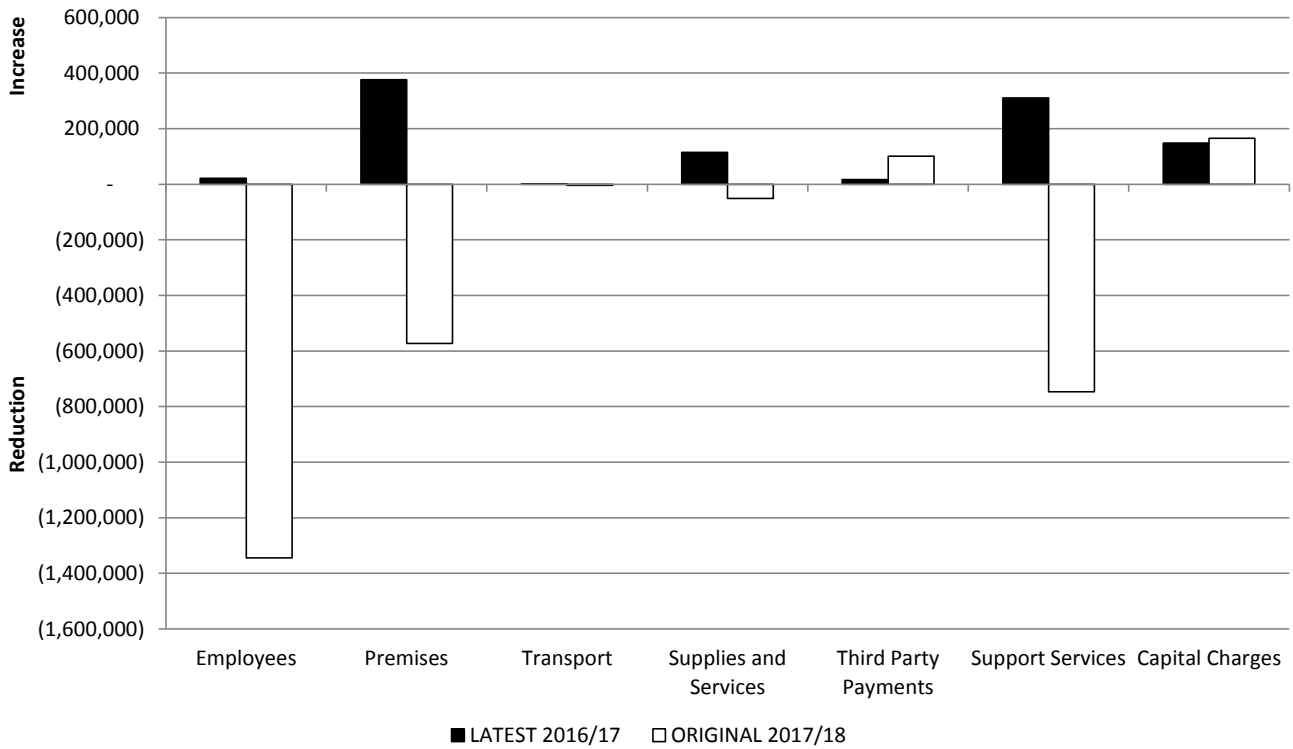
EXPENDITURE - 2017/18 BUDGETS



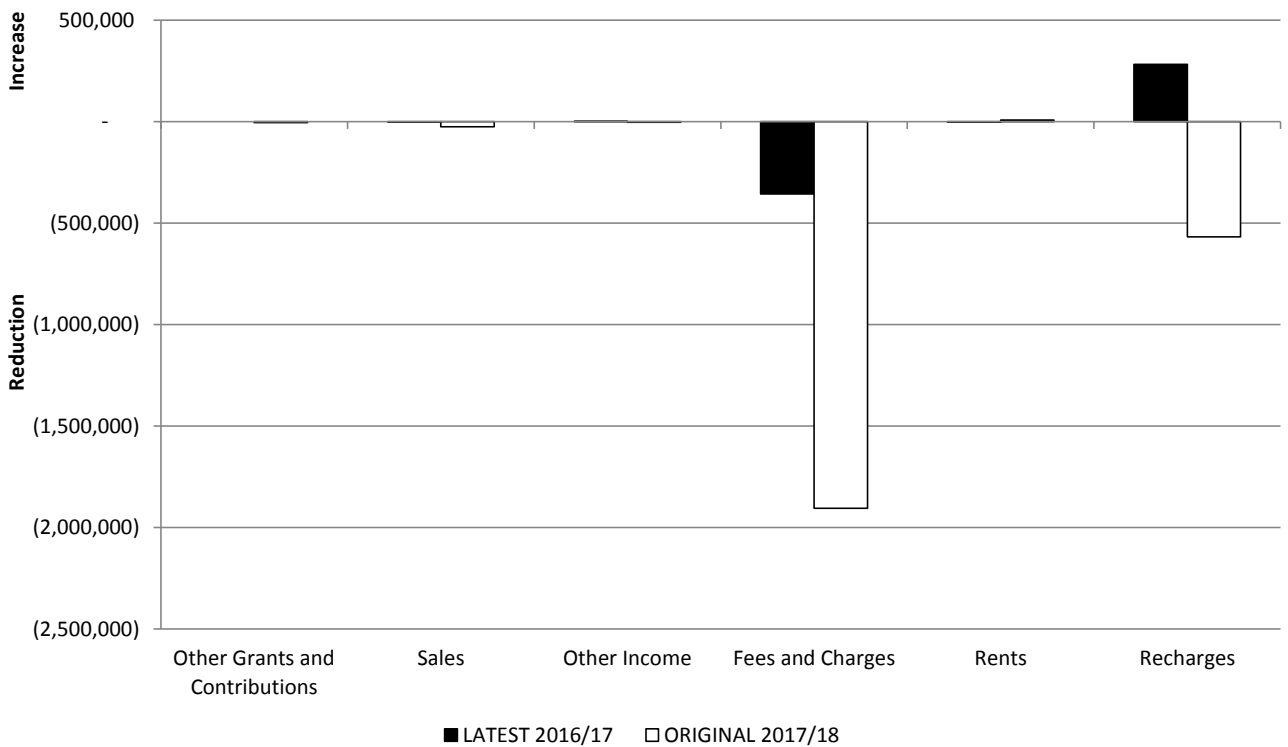
INCOME - 2017/18 BUDGETS



EXPENDITURE: CHANGE FROM 2016/17 ORIGINAL (£)



INCOME: CHANGE FROM 2016/17 ORIGINAL (£)



CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1266 OUTDOOR RECREATION</u>				
DIRECT EXPENDITURE				
Premises	32,996	15,900	28,100	27,100
Transport	-	-	300	300
Supplies and Services	38,695	52,000	6,700	6,700
Third Party Payments	53,210	51,700	51,700	52,200
TOTAL DIRECT EXPENDITURE	124,901	119,600	86,800	86,300
DIRECT INCOME				
Fees and Charges	(21,472)	(23,700)	(29,700)	(30,400)
Rents	(14,800)	(15,100)	(14,900)	(14,900)
TOTAL DIRECT INCOME	(36,272)	(38,800)	(44,600)	(45,300)
NET DIRECT (INCOME) / EXPENDITURE	88,629	80,800	42,200	41,000
Support Services	26,446	15,700	18,800	15,400
Capital Charges	(103,059)	27,800	38,300	38,300
NET (INCOME) / EXPENDITURE TO SUMMARY	12,016	124,300	99,300	94,700

Warwick District Council's Victoria Park Bowling Complex is the official home of Women's Bowls in England. Since 1974 the facilities within Victoria Park have played host to the English Women's Bowling Association's National Championship. It is also the only venue in the world to have hosted 2 Women's World Bowls Championships - in 1996 and 2004 respectively.

The venue has also hosted many international test matches for Senior and Junior Men and Women's teams. Even though the greens are of international standard, Warwick District Council ensure that the greens are available for general public play.

From 2014 the Men's Nationals has also been held here. Bowls England headquarters has moved into Leamington Spa and steps are being taken to improve and develop the facilities at Victoria Park so that we are equipped to cater for all levels of the game: local club and county play, National and International Championships.

The Championships bring some 10,000 visitors and competitors to the district during the 30 day period. Restaurants, hotels and tourist attractions benefit from this boost in tourism. As visitors make the most of their time here, they spend an estimated £1 million across the district.

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1275 GOLF COURSE</u>				
DIRECT EXPENDITURE				
Premises	12,995	6,500	9,700	10,200
Third Party Payments	528	-	-	-
TOTAL DIRECT EXPENDITURE	13,523	6,500	9,700	10,200
DIRECT INCOME				
Rents	(22,589)	(24,000)	(24,000)	(24,000)
TOTAL DIRECT INCOME	(22,589)	(24,000)	(24,000)	(24,000)
NET DIRECT (INCOME) / EXPENDITURE	(9,066)	(17,500)	(14,300)	(13,800)
Support Services	23,121	12,400	19,300	15,100
Capital Charges	(558,241)	500	16,000	16,000
NET (INCOME) / EXPENDITURE TO SUMMARY	(544,186)	(4,600)	21,000	17,300

The Golf Course is within the bounds of the Newbold Comyn Park but is a separate aspect of the Park's facilities. It comprises an 18 hole golf course and golf tuition area. The Course is a mature and challenging par 70 course suitable for all players from beginners to seasoned professionals. From April 2010 the course was leased to Mack Trading to operate as part of a 50 year lease.

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1280 EDMONDSCOTE SPORTS TRACK</u>				
DIRECT EXPENDITURE				
Premises	12,821	12,500	24,300	13,100
Supplies and Services	1,076	1,500	1,500	1,500
Third Party Payments	7,581	11,700	11,700	11,800
	<u>21,478</u>	<u>25,700</u>	<u>37,500</u>	<u>26,400</u>
DIRECT INCOME				
Fees and Charges	(17,272)	(15,500)	(15,700)	(15,900)
Rents	(244)	(200)	(200)	(200)
	<u>(17,516)</u>	<u>(15,700)</u>	<u>(15,900)</u>	<u>(16,100)</u>
NET DIRECT (INCOME) / EXPENDITURE	3,962	10,000	21,600	10,300
Support Services	33,058	18,900	24,300	16,000
Capital Charges	69,550	65,400	76,100	77,200
	<u>106,570</u>	<u>94,300</u>	<u>122,000</u>	<u>103,500</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	106,570	94,300	122,000	103,500

This facility was upgraded to a 10 lane straight and 8 lane circuit, and a renovated changing accommodation including club area during 2003/04. The costs were just over £400,000 and a grant of £65,000 was received from UK Athletics. The new facilities became fully operational for the start of the 2004 track season.

These renovations have ensured this highly valued and attractive facility continues to cater for events up to a Regional level. It was the first all-weather track in Warwickshire, although now both Nuneaton & Bedworth and Rugby have similar facilities.

There is a good working relationship with the resident club (Leamington Cycling and Athletic Club) who actively promote the sport and the facilities through their excellent development work and coaching at all levels, indeed it is the high level of qualified officials at the clubs which help attract events such as the Warwickshire Championships.

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1295 LILLINGTON COMMUNITY CENTRE</u>				
DIRECT EXPENDITURE				
Employees	2,873	4,200	4,200	4,200
Premises	2,944	2,600	2,800	2,700
Supplies and Services	269	200	200	200
TOTAL DIRECT EXPENDITURE	6,086	7,000	7,200	7,100
DIRECT INCOME				
Rents	(5,535)	(6,100)	(6,100)	(6,100)
TOTAL DIRECT INCOME	(5,535)	(6,100)	(6,100)	(6,100)
NET DIRECT (INCOME) / EXPENDITURE	551	900	1,100	1,000
Support Services	1,899	1,000	1,700	2,700
Capital Charges	2,340	1,400	2,300	2,300
NET (INCOME) / EXPENDITURE TO SUMMARY	4,790	3,300	5,100	6,000

These premises are mainly used for religious meetings, playgroups, table tennis, etc.

S1297 CLIENT MONITORING TEAM

DIRECT EXPENDITURE				
Employees	-	-	-	163,900
Transport	-	-	-	1,400
Supplies and Services	-	-	-	11,200
TOTAL DIRECT EXPENDITURE	-	-	-	176,500
Support Services	-	-	-	88,700
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	265,200

The "Client Monitoring Team" is a new team set up as a result of the restructure within Cultural Services and the start of the new contract with an external partner to manage the Councils leisure centres. The team will be responsible for the management of this major contract and the existing golf contract. The team will also manage outdoor sports pitches, athletics track, bowling greens, and the Active Communities elements of the service. The Sports and Leisure Contract Manager who is the budget manager for this code is the strategic lead for sports and leisure working in partnership with external organisations and governing bodies of sport.

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1305 YOUTH SPORT DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	42,358	45,000	42,500	10,500
Transport	673	2,300	2,200	2,100
Supplies and Services	35,237	33,400	34,800	33,400
TOTAL DIRECT EXPENDITURE	78,268	80,700	79,500	46,000
DIRECT INCOME				
Fees and Charges	(887)	(1,500)	(1,500)	(1,500)
TOTAL DIRECT INCOME	(887)	(1,500)	(1,500)	(1,500)
NET DIRECT (INCOME) / EXPENDITURE	77,381	79,200	78,000	44,500
Support Services	73,019	54,000	57,900	69,400
NET (INCOME) / EXPENDITURE TO SUMMARY	150,400	133,200	135,900	113,900

The programme of activities continues to benefit all areas, including the rural, to increase participation in sport by young people.

Get Active Summer Schemes, Rural Mobile Sports Schemes and Holiday Courses:

Get Active schemes are operated in the District during most school holidays. The schemes offer sports play and multi-sport activities for 4 to 12 year olds - morning sessions for the younger age group (4 to 7 years) and afternoons for the older age group (8 to 12 years).

During the Summer and various holiday times rural sports activities take place (sports play, multi-sports and some rural transport schemes for 8 to 16 year olds).

Schemes are advertised locally, in rural villages and in schools to promote participation.

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1310 CULTURAL SERVICES TECHNICAL SUPPORT TEAM</u>				
DIRECT EXPENDITURE				
Employees	196,005	197,600	166,400	84,800
Premises	3	-	-	-
Transport	628	900	800	-
Supplies and Services	12,373	8,100	8,100	-
Third Party Payments	428	-	-	-
TOTAL DIRECT EXPENDITURE	209,437	206,600	175,300	84,800
DIRECT INCOME				
Other Income	(4,559)	-	-	-
TOTAL DIRECT INCOME	(4,559)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	204,878	206,600	175,300	84,800
Support Services	60,024	72,700	69,400	(3,900)
Recharges	(264,902)	(257,700)	(244,700)	(80,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	21,600	-	400

Previously the Business Support Team was based at Riverside House providing financial, administrative and business support across Cultural Services. As a result of the appointment of an external operator to manage the Council's leisure centres, a new structure has been put in place and the Business Support team disbanded. The new Sports and Leisure "client team" (cost code 1297) has its own administration support posts and a new post has been created in the Arts team.

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1330 TOWN HALL FACILITIES</u>				
DIRECT EXPENDITURE				
Employees	170,635	168,600	165,600	169,600
Premises	118,280	114,400	178,100	125,300
Transport	163	-	-	-
Supplies and Services	12,573	13,000	12,900	12,900
Third Party Payments	1,884	1,200	1,200	1,200
TOTAL DIRECT EXPENDITURE	303,535	297,200	357,800	309,000
DIRECT INCOME				
Fees and Charges	(76,666)	(87,300)	(78,800)	(88,600)
Rents	(26,702)	(27,400)	(27,400)	(27,400)
TOTAL DIRECT INCOME	(103,368)	(114,700)	(106,200)	(116,000)
NET DIRECT (INCOME) / EXPENDITURE	200,167	182,500	251,600	193,000
Support Services	169,188	102,500	220,200	167,200
Capital Charges	1,245,804	56,200	70,800	70,800
Recharges	(455,292)	(318,000)	(543,900)	(432,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	1,159,867	23,200	(1,300)	(1,200)

The Town Hall provides the main accommodation for meetings of the Council and its committees and sub committees.

The Council's major civic events are held in the Town Hall and the facilities are available for external hire for the holding of functions such as craft fairs, seminars, receptions and dinners. Warwick University are tenants in the venue from where they operate their popular "Leamington Hub".

The budgets above reflect the day to day running costs in respect of room hire and meetings.

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1335 ROYAL SPA CENTRE</u>				
DIRECT EXPENDITURE				
Employees	475,825	442,000	445,000	454,000
Premises	130,998	139,200	207,700	149,400
Transport	530	300	700	300
Supplies and Services	741,384	559,700	676,700	677,000
Third Party Payments	1,468	4,200	4,200	4,200
TOTAL DIRECT EXPENDITURE	1,350,205	1,145,400	1,334,300	1,284,900
DIRECT INCOME				
Sales	(144,499)	(126,600)	(126,600)	(126,600)
Fees and Charges	(816,274)	(636,800)	(764,600)	(805,600)
TOTAL DIRECT INCOME	(960,773)	(763,400)	(891,200)	(932,200)
NET DIRECT (INCOME) / EXPENDITURE	389,432	382,000	443,100	352,700
Support Services	218,942	185,000	208,200	204,100
Capital Charges	512,849	159,200	180,100	209,600
NET (INCOME) / EXPENDITURE TO SUMMARY	1,121,223	726,200	831,400	766,400

The Royal Spa Centre is a multi-purpose entertainment and leisure facility, which serves the needs of the local community. The venue underwent a significant refurbishment in the Summer of 2010 to provide a new look and a new feel as well as upgrading many of the existing facilities. It has a very mixed programme and is used extensively for a wide range of activities:

Stage Shows	Pantomime
Film Shows	Training Courses
Concerts	Dinners
Conferences	Meetings
Exhibitions	Demonstrations
Stamp Fairs	Art Exhibitions
Wrestling	Sales
Dances	Dancing Competitions
Presentation Evenings	Senior Citizens Activities Groups
Fashion Shows	Martial Arts
Blood Donor Services	Religious Services

The *Royal Spa Centre* has a main stage auditorium with 664 seats and a Studio Theatre with 188 seats, which also operates as a cinema. Large conferences can be successfully accommodated. The digital cinema has been upgraded and reopened in April 2014.

The Centre is used by local organisations alongside an extensive programme of entertainment promoted by the Council. Another popular professional traditional Pantomime was presented for Christmas 2016, with the staging of 'Beauty and the Beast'.

The Royal Spa Centre and Town Hall are part of the new integrated "Arts" section along with the Art Gallery & Museum,

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1356 CATERING CONTRACT</u>				
DIRECT EXPENDITURE				
Premises	26,323	22,400	23,400	24,000
Supplies and Services	2,167	-	-	-
Third Party Payments	114	3,400	3,400	3,400
	<u>28,604</u>	<u>25,800</u>	<u>26,800</u>	<u>27,400</u>
TOTAL DIRECT EXPENDITURE				
DIRECT INCOME				
Rents	(73,808)	(82,800)	(82,800)	(95,900)
	<u>(73,808)</u>	<u>(82,800)</u>	<u>(82,800)</u>	<u>(95,900)</u>
TOTAL DIRECT INCOME				
NET DIRECT (INCOME) / EXPENDITURE				
	<u>(45,204)</u>	<u>(57,000)</u>	<u>(56,000)</u>	<u>(68,500)</u>
Support Services	9,737	-	6,600	5,200
	<u>9,737</u>	<u>-</u>	<u>6,600</u>	<u>5,200</u>
NET (INCOME) / EXPENDITURE TO SUMMARY				
	<u>(35,467)</u>	<u>(57,000)</u>	<u>(49,400)</u>	<u>(63,300)</u>

Kudos Catering operate the prestigious contract with Warwick District Council to provide food and venue management services at some of Royal Leamington Spa's most well-known venues. Kudos are an award winning food and venue management company.

As part of the contract, they provide catering for events in the "Restaurant in the Park" and the Assembly Rooms in the Royal Pump Rooms, and operate the cafe located in the Royal Pump Rooms.

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1365 SPORTS FACILITIES ADMIN</u>				
DIRECT EXPENDITURE				
Employees	180,926	175,000	205,500	81,800
Premises	-	35,700	38,700	-
Transport	3,623	4,500	4,200	-
Supplies and Services	36,813	32,300	32,300	-
Third Party Payments	268,086	4,100	23,100	105,000
TOTAL DIRECT EXPENDITURE	489,448	251,600	303,800	186,800
Support Services	384,890	354,800	351,300	9,000
Capital Charges	29,120	29,200	29,300	16,600
Recharges	(903,378)	(614,600)	(684,400)	(110,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	80	21,000	-	102,300

Previously the Business Support Team was based at Riverside House providing financial, administ and business support across Cultural Services. As a result of the appointment of an external operator to manage the Council's leisure centres, a new structure has been put in place and the Business Support team disbanded. The new Sports and Leisure "client team" (cost code 1297) has its own admin support.

This cost centre covers the centralised management and support function of the leisure centres.

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1370 ST. NICHOLAS PARK LC</u>				
DIRECT EXPENDITURE				
Employees	425,115	421,400	454,900	62,500
Premises	287,541	222,300	255,400	38,900
Supplies and Services	25,567	26,900	26,900	2,800
Third Party Payments	495	1,400	200	1,400
TOTAL DIRECT EXPENDITURE	738,718	672,000	737,400	105,600
DIRECT INCOME				
Sales	(4,352)	(7,100)	(5,600)	(200)
Other Income	(750)	(900)	(800)	-
Fees and Charges	(566,443)	(624,600)	(533,700)	(38,200)
Rents	(7,456)	(2,400)	(2,400)	(400)
TOTAL DIRECT INCOME	(579,001)	(635,000)	(542,500)	(38,800)
NET DIRECT (INCOME) / EXPENDITURE	159,717	37,000	194,900	66,800
Support Services	304,775	166,200	260,700	38,100
Capital Charges	138,850	134,300	142,200	142,200
NET (INCOME) / EXPENDITURE TO SUMMARY	603,342	337,500	597,800	247,100

As part of the Leisure Development Programme this centre will be undergoing significant capital investment. Works commenced in Dec 2016 and will be completed by the end of 2017. During the works the swimming pool will be closed, but the sports hall, gym and all weather pitch remain open. The improved facility will include a new 80 station gym, 2 new fitness studios, new "village changing rooms" and general redecoration of the sports hall and ancillary facilities.

Management of the leisure centre will transfer to the new operator to be appointed by the Council from 1st June 2017.

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1375 ABBEY FIELDS SP</u>				
DIRECT EXPENDITURE				
Employees	272,014	298,200	294,000	49,700
Premises	183,493	136,900	178,400	38,300
Supplies and Services	19,504	20,600	20,600	3,200
Third Party Payments	248	300	300	300
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TOTAL DIRECT EXPENDITURE	475,259	456,000	493,300	91,500
DIRECT INCOME				
Sales	(4,241)	(6,200)	(6,200)	(1,000)
Other Income	(524)	(900)	(900)	(100)
Fees and Charges	(255,706)	(278,500)	(278,500)	(46,400)
Rents	(2,011)	(2,000)	(2,000)	(300)
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TOTAL DIRECT INCOME	(262,482)	(287,600)	(287,600)	(47,800)
NET DIRECT (INCOME) / EXPENDITURE	212,777	168,400	205,700	43,700
Support Services	129,657	97,100	112,800	15,500
Capital Charges	92,667	92,500	100,800	100,800
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NET (INCOME) / EXPENDITURE TO SUMMARY	435,101	358,000	419,300	160,000
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Situated at Abbey Fields in Kenilworth, this facility incorporates a 25m x 10m indoor pool, which is open throughout the year, and a free form outdoor pool, which is open from May to September. The pool hall roof was refurbished in 2006/07 along with general redecoration in the pool hall and changing rooms in December 2006. A thermal pool cover was installed as an energy saving measure during the closure. The pool hall underwent extensive refurbishment in October 2011. This included new and improved changing facilities, lockers and reception desk area.

Management of the leisure centre will transfer to the new operator to be appointed by the Council from 1st June 2017.

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1380 NEWBOLD COMYN LC</u>				
DIRECT EXPENDITURE				
Employees	593,342	543,500	545,500	82,000
Premises	339,571	295,000	327,000	45,900
Supplies and Services	47,812	43,600	43,600	3,500
Third Party Payments	100	1,300	200	1,300
TOTAL DIRECT EXPENDITURE	980,825	883,400	916,300	132,700
DIRECT INCOME				
Sales	(15,651)	(12,300)	(11,800)	-
Other Income	(1,472)	(1,600)	(1,500)	-
Fees and Charges	(989,758)	(990,700)	(599,200)	-
TOTAL DIRECT INCOME	(1,006,881)	(1,004,600)	(612,500)	-
NET DIRECT (INCOME) / EXPENDITURE	(26,056)	(121,200)	303,800	132,700
Support Services	293,088	237,900	257,000	37,200
Capital Charges	224,300	185,700	229,900	229,900
NET (INCOME) / EXPENDITURE TO SUMMARY	491,332	302,400	790,700	399,800

As part of the Leisure Development Programme this centre will be undergoing significant capital investment. Works commenced in January 2017 and the centre will be closed for 22 weeks until June 2017. The centre will then re-open with the pool and a partially complete extended gym and 2 fitness studios. The works will be complete by the end of 2017 and will include a 100 station gym, 3 fitness studios, a new 4 court sports hall, a "clip and climb" climbing wall and new village changing rooms.

Management of the leisure centre will transfer to the new operator to be appointed by the Council from 1st June 2017.

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1385 CASTLE FARM RC</u>				
DIRECT EXPENDITURE				
Employees	158,273	136,000	138,900	23,400
Premises	73,942	74,300	102,800	27,100
Supplies and Services	9,456	8,400	8,400	1,300
Third Party Payments	-	400	400	400
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TOTAL DIRECT EXPENDITURE	241,671	219,100	250,500	52,200
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DIRECT INCOME				
Sales	-	(100)	(100)	-
Fees and Charges	(184,456)	(198,400)	(198,400)	(33,100)
Rents	2,186	(700)	(700)	(100)
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TOTAL DIRECT INCOME	(182,270)	(199,200)	(199,200)	(33,200)
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NET DIRECT (INCOME) / EXPENDITURE	59,401	19,900	51,300	19,000
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Support Services	134,942	57,700	117,300	16,300
Capital Charges	55,004	60,000	50,700	50,700
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NET (INCOME) / EXPENDITURE TO SUMMARY	249,347	137,600	219,300	86,000
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This multi-purpose facility was opened in 1985 and refurbished and extended in 1994/95, reopening in June 1995 with the inclusion of 'Pyramids' gym, The centre also caters for basketball, badminton, five-a-side football, indoor hockey, short mat bowls, keep fit, aerobics, volleyball and table tennis.

The local scouts have a long lease for the exclusive use of the first floor of the building.

Management of the leisure centre will transfer to the new operator to be appointed by the Council from 1st June 2017.

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1390 MYTON SCHOOL DUAL USE</u>				
DIRECT EXPENDITURE				
Employees	36,295	47,500	46,800	7,900
Premises	14,864	12,400	13,300	2,300
Supplies and Services	1,290	1,700	1,700	300
TOTAL DIRECT EXPENDITURE	52,449	61,600	61,800	10,500
DIRECT INCOME				
Fees and Charges	(64,024)	(72,800)	(72,800)	(12,200)
TOTAL DIRECT INCOME	(64,024)	(72,800)	(72,800)	(12,200)
NET DIRECT (INCOME) / EXPENDITURE	(11,575)	(11,200)	(11,000)	(1,700)
Support Services	30,953	45,200	25,900	8,300
NET (INCOME) / EXPENDITURE TO SUMMARY	19,378	34,000	14,900	6,600

This dual use facility offers an indoor sports hall and all weather pitch. The Council entered into a partnership agreement with the school to run the facilities for the community at evenings and weekends from Jan 2006. By agreement with the school, the facility is included in the new leisure operator contract which will commence in June 2017.

S1400 MEADOW COMMUNITY SPORTS CENTRE

DIRECT EXPENDITURE				
Employees	67,106	64,800	63,400	10,800
Premises	15,262	14,800	14,800	2,500
Supplies and Services	2,970	3,300	3,300	600
TOTAL DIRECT EXPENDITURE	85,338	82,900	81,500	13,900
DIRECT INCOME				
Fees and Charges	(56,080)	(56,700)	(56,700)	(9,400)
TOTAL DIRECT INCOME	(56,080)	(56,700)	(56,700)	(9,400)
NET DIRECT (INCOME) / EXPENDITURE	29,258	26,200	24,800	4,500
Support Services	24,437	39,300	21,700	8,300
NET (INCOME) / EXPENDITURE TO SUMMARY	53,695	65,500	46,500	12,800

The successful lottery bid for joint provision of facilities at Kenilworth School and Sixth Form resulted in the opening of the facility in September 2001 as the Meadow Community Sports Centre. This dual use facility offers a sports hall and all weather pitch (which was resurfaced in 2015 through a partnership with the Football Foundation). By agreement with the school, the facility is included in the new leisure operator contract which will commence in June 2017.

CULTURAL SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1405 ROYAL PUMP ROOMS</u>				
DIRECT EXPENDITURE				
Employees	334,414	329,800	322,800	324,300
Premises	196,777	214,400	290,800	239,900
Transport	2,208	1,600	1,500	1,500
Supplies and Services	144,246	91,500	133,500	90,200
Third Party Payments	545	-	-	-
TOTAL DIRECT EXPENDITURE	678,190	637,300	748,600	655,900
DIRECT INCOME				
Other Grants and Contributions	(33,533)	(4,600)	(4,600)	-
Sales	(6,234)	(1,900)	(1,900)	(1,900)
Other Income	(2,590)	(1,000)	(1,400)	(1,400)
Fees and Charges	(3,662)	(100)	-	-
Rents	(70,336)	(63,800)	(63,800)	(63,800)
TOTAL DIRECT INCOME	(116,355)	(71,400)	(71,700)	(67,100)
NET DIRECT (INCOME) / EXPENDITURE	561,835	565,900	676,900	588,800
Support Services	178,285	168,300	166,100	169,900
Capital Charges	965,144	107,500	131,400	131,400
Recharges	(2,700)	(2,700)	(2,700)	(2,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	1,702,564	839,000	971,700	887,400

The historic Royal Pump Rooms re-opened in the summer of 1999, following a 20 month rebuilding programme. The re-developed Royal Pump Rooms houses a cultural complex comprising Royal Leamington Spa Art Gallery and Museum, Tea Rooms, Assembly Rooms, Royal Leamington Spa Public Library, a Visitor Information Centre and Shop. The facilities are operated by:

Warwick District Council	-	Art Gallery and Museum
Kudos Catering	-	Tea Rooms and Assembly Rooms
Warwickshire County Council	-	Public Library
Warwick District Council	-	Visitor Information Centre and Shop

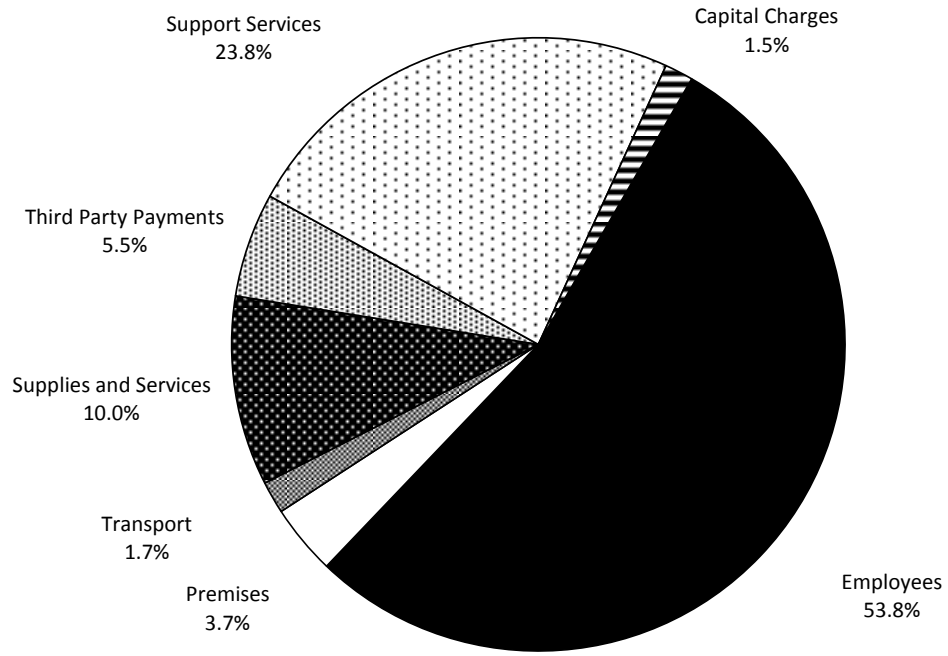
Royal Leamington Spa Art Gallery and Museum, which is open six days per week, provides exhibitions of works by artists dating from the 17th century to the present day; displays on the history of Royal Leamington Spa; a children's gallery; a programme of changing visual arts, history and local interest exhibitions; and linked educational and family-friendly activities. The arts development service, supports arts and heritage activities across the Warwick district.

The Assembly Rooms, which are managed by Kudos Catering on behalf of the Council, have been refurbished in the original Regency style. They are available for hire seven days per week for meetings, conferences, receptions, concerts and other events.

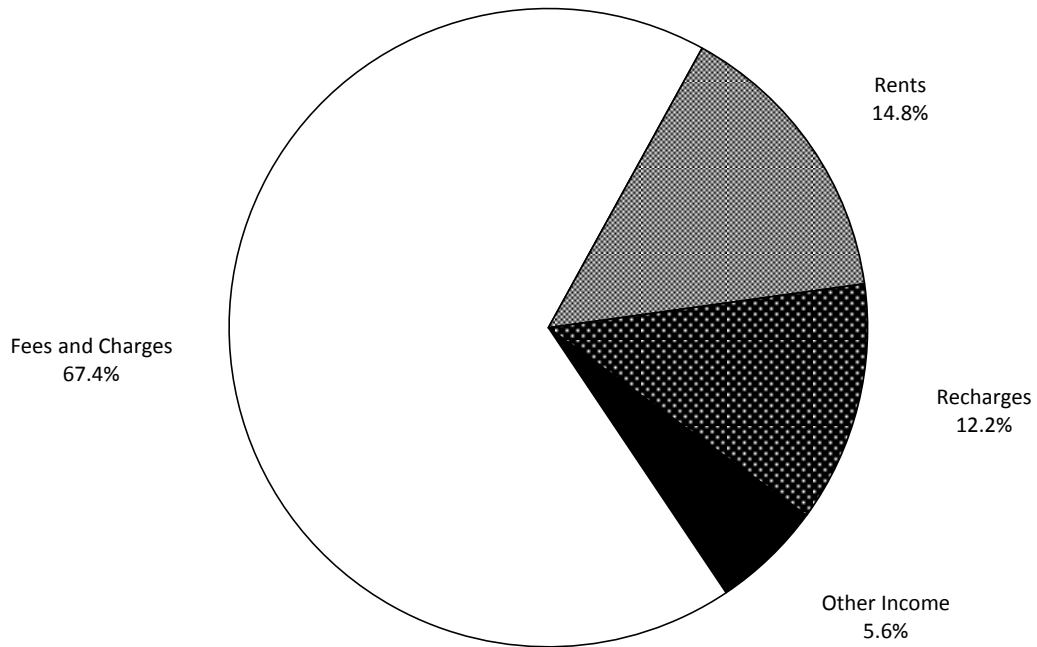
The Art Gallery & Museum, arts development service and the management of the Royal Pump Rooms are part of the new integrated "Arts" section along with the Royal Spa Centre and Town Hall. The new Arts team was formed in Jan 2017.

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £	Page
<u>DEVELOPMENT SERVICES & BUSINESS</u>					
S1025 TCM - LEAMINGTON	49,288	49,000	-	-	51
S1030 TCM - KENILWORTH	50,126	50,800	-	-	51
S1035 CHRISTMAS ILLUMINATIONS	49,964	36,500	25,400	25,500	52
S1040 TCM - WARWICK	47,702	48,200	-	-	52
S1240 MARKETS	(16,464)	(20,400)	(29,900)	(30,600)	53
S1245 MOPS	17,506	8,400	17,300	13,100	53
S1289 OPEN SPACES	260,299	(40,500)	283,800	77,100	54
S2100 ORGANISATIONAL DEVELOPMENT	8	(40,200)	-	-	55
S3170 KENILWORTH PUBLIC SERVICE CENTRE	(24,805)	59,500	56,800	51,600	55
S3550 TOURISM	212,908	205,400	199,900	188,200	56
S3600 ECONOMIC DEVELOPMENT	189,515	81,600	953,100	143,400	57
S3650 ECONOMIC REGENERATION	140,529	142,200	82,600	80,200	58
S3660 ENTERPRISE DEVELOPMENT	42,486	12,400	21,700	24,600	59
S3676 26HT	(6,585)	(6,700)	(5,800)	(5,600)	60
S4510 DEVELOPMENT SERVICES MGT	-	(49,400)	-	(100)	60
S4540 DEVELOPMENT CONTROL	358,129	795,500	310,600	370,500	61
S4570 POLICY AND PROJECTS	482,272	498,600	813,500	569,700	62
S4600 BUILDING CONTROL	151,275	171,700	206,900	185,600	63
S4840 LOCAL LAND CHARGES	(101,447)	(64,200)	(96,100)	(95,100)	64
TOTAL DEVELOPMENT SERVICES & BUSINESS	1,902,706	1,938,400	2,839,800	1,598,100	
 <u>SUBJECTIVE ANALYSIS:</u>					
<u>EXPENDITURE:</u>					
Employees	2,624,154	2,717,300	2,543,400	2,543,100	
Premises	205,890	180,500	171,800	173,400	
Transport	83,574	89,000	83,700	78,300	
Supplies and Services	801,402	427,700	449,200	472,500	
Third Party Payments	537,330	226,600	574,400	263,800	
Support Services	2,261,545	1,352,900	1,186,400	1,124,800	
Capital Charges	334,702	126,600	980,500	71,300	
TOTAL EXPENDITURE	6,848,597	5,120,600	5,989,400	4,727,200	
 <u>INCOME:</u>					
Government Grants	(192,608)	-	-	-	
Other Grants and Contributions	(224,564)	(20,700)	(19,200)	(19,200)	
Sales	(13,978)	(13,500)	(13,300)	(13,300)	
Other Income	(166,399)	(144,100)	(141,500)	(141,500)	
Fees and Charges	(2,288,939)	(1,712,400)	(2,128,900)	(2,109,200)	
Rents	(454,576)	(471,600)	(462,200)	(463,000)	
Recharges	(1,604,827)	(819,900)	(384,500)	(382,900)	
TOTAL INCOME	(4,945,891)	(3,182,200)	(3,149,600)	(3,129,100)	
NET COST OF GENERAL FUND SERVICES	1,902,706	1,938,400	2,839,800	1,598,100	

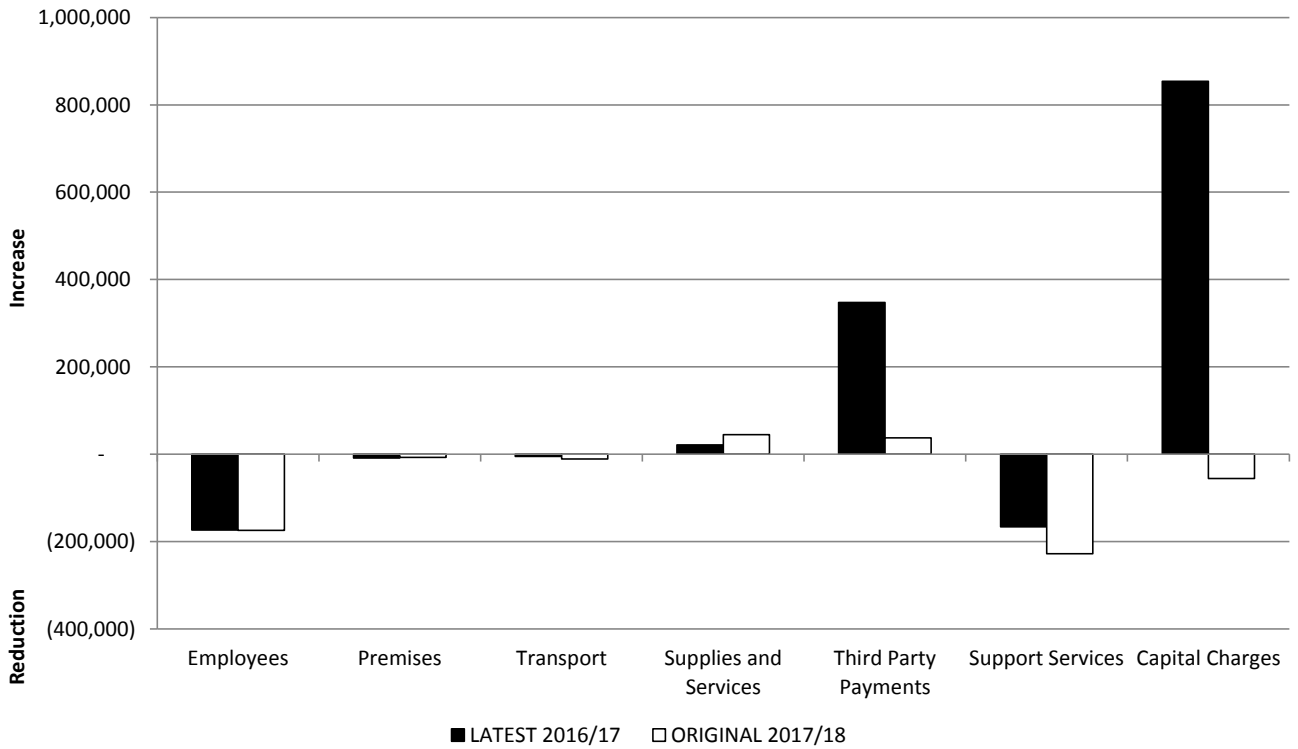
EXPENDITURE - 2017/18 BUDGETS



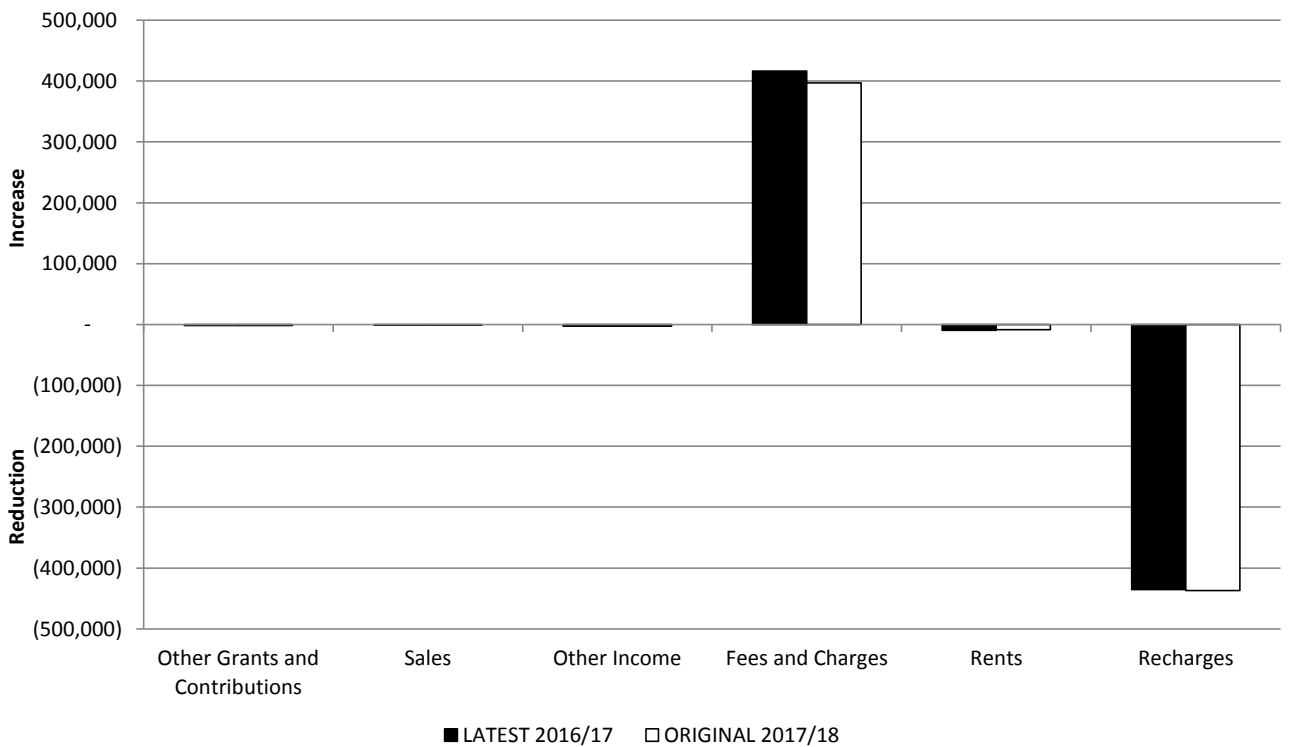
INCOME - 2017/18 BUDGETS



EXPENDITURE: CHANGE FROM 2016/17 ORIGINAL (£)



INCOME: CHANGE FROM 2016/17 ORIGINAL (£)



DEVELOPMENT SERVICES & BUSINESS

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1025 TCM - LEAMINGTON</u>				
DIRECT EXPENDITURE				
Employees	37,898	37,300	-	-
Transport	553	600	-	-
Supplies and Services	10,456	10,400	-	-
TOTAL DIRECT EXPENDITURE	48,907	48,300	-	-
DIRECT INCOME				
Other Grants and Contributions	(8,298)	(7,900)	-	-
TOTAL DIRECT INCOME	(8,298)	(7,900)	-	-
NET DIRECT (INCOME) / EXPENDITURE	40,609	40,400	-	-
Support Services	20,579	24,500	-	-
Recharges	(11,900)	(15,900)	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	49,288	49,000	-	-

The Council used to provide separate Town Centre Development functions for Royal Leamington Spa, Kenilworth and Warwick, with the costs being part funded by contributions from the Town Councils.

Following a service redesign and an internal restructure, these functions and the staff providing them have been merged into a new Business Support and Events function.

S1030 TCM - KENILWORTH

DIRECT EXPENDITURE				
Employees	39,755	41,000	-	-
Transport	168	600	-	-
Supplies and Services	9,700	9,900	-	-
TOTAL DIRECT EXPENDITURE	49,623	51,500	-	-
DIRECT INCOME				
Other Grants and Contributions	(3,940)	(5,000)	-	-
Other Income	(115)	-	-	-
TOTAL DIRECT INCOME	(4,055)	(5,000)	-	-
NET DIRECT (INCOME) / EXPENDITURE	45,568	46,500	-	-
Support Services	20,758	22,100	-	-
Recharges	(16,200)	(17,800)	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	50,126	50,800	-	-

The Council used to provide separate Town Centre Development functions for Royal Leamington Spa, Kenilworth and Warwick, with the costs being part funded by contributions from the Town Councils.

Following a service redesign and an internal restructure, these functions and the staff providing them have been merged into a new Business Support and Events function.

DEVELOPMENT SERVICES & BUSINESS

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1035 CHRISTMAS ILLUMINATIONS</u>				
DIRECT EXPENDITURE				
Premises	2,376	-	-	-
Supplies and Services	80,337	59,700	59,700	59,700
TOTAL DIRECT EXPENDITURE	82,713	59,700	59,700	59,700
DIRECT INCOME				
Other Income	(46,436)	(36,400)	(36,400)	(36,400)
TOTAL DIRECT INCOME	(46,436)	(36,400)	(36,400)	(36,400)
NET DIRECT (INCOME) / EXPENDITURE	36,277	23,300	23,300	23,300
Support Services	13,687	13,200	2,100	2,200
NET (INCOME) / EXPENDITURE TO SUMMARY	49,964	36,500	25,400	25,500

Christmas lights displays have been developed in the three town centres of Royal Leamington Spa, Warwick and Kenilworth. A small budget is also included for a grant to Whitnash Town Council to help fund the cost of their lights display.

Warwick District Council contributes about one third to the cost of the displays in Warwick and Kenilworth and about 25% to the cost of the Royal Leamington Spa lights display. The balance of the funding is secured from the Town Councils and the private sector. BID Leamington (Business Improvement District) holds the contract to erect the lights throughout Royal Leamington Spa town centre, both in and outside of the BID area.

S1040 TCM - WARWICK

DIRECT EXPENDITURE				
Employees	40,949	41,600	-	-
Transport	865	600	-	-
Supplies and Services	12,403	10,000	-	-
TOTAL DIRECT EXPENDITURE	54,217	52,200	-	-
DIRECT INCOME				
Other Grants and Contributions	(6,500)	(6,300)	-	-
Other Income	(4,519)	-	-	-
TOTAL DIRECT INCOME	(11,019)	(6,300)	-	-
NET DIRECT (INCOME) / EXPENDITURE	43,198	45,900	-	-
Support Services	15,004	25,600	-	-
Recharges	(10,500)	(23,300)	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	47,702	48,200	-	-

The Council used to provide separate Town Centre Development functions for Royal Leamington Spa, Kenilworth and Warwick, with the costs being part funded by contributions from the Town Councils.

Following a service redesign and an internal restructure, these functions and the staff providing them have been merged into a new Business Support and Events function.

DEVELOPMENT SERVICES & BUSINESS

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1240 MARKETS</u>				
DIRECT EXPENDITURE				
Premises	4,631	4,700	4,700	4,700
Supplies and Services	1,576	600	600	600
Third Party Payments	120	-	-	-
TOTAL DIRECT EXPENDITURE	6,327	5,300	5,300	5,300
DIRECT INCOME				
Rents	(30,792)	(37,000)	(37,000)	(37,000)
TOTAL DIRECT INCOME	(30,792)	(37,000)	(37,000)	(37,000)
NET DIRECT (INCOME) / EXPENDITURE	(24,465)	(31,700)	(31,700)	(31,700)
Support Services	8,001	11,300	1,800	1,100
NET (INCOME) / EXPENDITURE TO SUMMARY	(16,464)	(20,400)	(29,900)	(30,600)

The Business Support and Events team is responsible for managing and developing markets in Warwick District.

The Council licences the operation of the following open-air markets:

Kenilworth	- held every Thursday at Abbey End
Warwick	- held every Saturday at Warwick Market Place (except during the Mop Fair)

The market contractor pays a rent to the Council based on the number of stalls at each market.

The market contractor also operates monthly Farmers' Markets in Royal Leamington Spa and Warwick.

S1245 MOPS

DIRECT EXPENDITURE				
Supplies and Services	1	-	-	-
Third Party Payments	7,339	10,700	10,700	10,700
TOTAL DIRECT EXPENDITURE	7,340	10,700	10,700	10,700
DIRECT INCOME				
Fees and Charges	(6,937)	(11,000)	(11,000)	(11,000)
TOTAL DIRECT INCOME	(6,937)	(11,000)	(11,000)	(11,000)
NET DIRECT (INCOME) / EXPENDITURE	403	(300)	(300)	(300)
Support Services	17,103	8,700	17,600	13,400
NET (INCOME) / EXPENDITURE TO SUMMARY	17,506	8,400	17,300	13,100

Warwick Mop Fair began when King Edward III granted a legal charter that it be held in the town centre, at a time when the stone version of the castle was being built. Many significant towns in the area also have similar charters. Each year these towns have fairground attractions in their town centres and surrounding streets.

Warwick Mop is held every year on the Friday and Saturday following the 12th day of October, with the 'Runaway Mop' held the following Friday and Saturday.

DEVELOPMENT SERVICES & BUSINESS

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1289 OPEN SPACES</u>				
DIRECT EXPENDITURE				
Employees	77,357	76,700	148,500	153,800
Premises	25,430	16,900	8,600	8,800
Transport	861	1,600	3,000	2,900
Supplies and Services	18,814	17,900	84,800	84,800
Third Party Payments	1,608	10,900	10,900	10,900
TOTAL DIRECT EXPENDITURE	124,070	124,000	255,800	261,200
DIRECT INCOME				
Other Grants and Contributions	-	(1,500)	(19,200)	(19,200)
Fees and Charges	(65,630)	(67,700)	(61,500)	(61,500)
Rents	(149,814)	(153,200)	(154,100)	(149,600)
TOTAL DIRECT INCOME	(215,444)	(222,400)	(234,800)	(230,300)
NET DIRECT (INCOME) / EXPENDITURE	(91,374)	(98,400)	21,000	30,900
Support Services	77,073	82,000	110,800	94,200
Capital Charges	300,000	-	200,000	-
Recharges	(25,400)	(24,100)	(48,000)	(48,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	260,299	(40,500)	283,800	77,100

The Open spaces events team provide administrative and logistical support for events held in the WDC area which can include major events held in towns or sporting / leisure activities on open space or park land.

DEVELOPMENT SERVICES & BUSINESS

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S2100 ORGANISATIONAL DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	90,911	76,100	3,500	-
Transport	60	900	800	-
Supplies and Services	1,801	1,200	1,200	-
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TOTAL DIRECT EXPENDITURE	92,772	78,200	5,500	-
Support Services	62,525	63,400	19,700	21,100
Recharges	(155,289)	(181,800)	(25,200)	(21,100)
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NET (INCOME) / EXPENDITURE TO SUMMARY	8	(40,200)	-	-
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Following a service redesign and an internal restructure, the work of the Organisational Development team has been transferred to the Policy and Projects division within Development Services.

The main aim of the team was to help the organisation learn and improve to deliver its purpose and what matters to its customers. In particular it involved the following areas of work:

- Supporting corporate and service improvement interventions
- Supporting corporate programme and projects
- Advising on and supporting organisation design and learning
- Co-ordinating corporate consultation and customer insight.

S3170 KENILWORTH PUBLIC SERVICE CENTRE

DIRECT EXPENDITURE				
Premises	52,142	62,700	50,800	51,600
Supplies and Services	127	1,500	1,500	1,500
Third Party Payments	266	9,200	9,200	9,200
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TOTAL DIRECT EXPENDITURE	52,535	73,400	61,500	62,300
DIRECT INCOME				
Fees and Charges	(21)	-	-	-
Rents	(50,541)	(47,300)	(37,000)	(42,300)
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TOTAL DIRECT INCOME	(50,562)	(47,300)	(37,000)	(42,300)
NET DIRECT (INCOME) / EXPENDITURE	1,973	26,100	24,500	20,000
Support Services	30,987	15,200	14,100	13,300
Capital Charges	(57,765)	18,200	18,200	18,300
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NET (INCOME) / EXPENDITURE TO SUMMARY	(24,805)	59,500	56,800	51,600
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Kenilworth Public Service Centre was opened by His Royal Highness the Duke of Gloucester on 7 June 2012. The Centre was named Jubilee House in honour of the Queen's Diamond Jubilee.

The Centre provides accommodation for Kenilworth Library, Kenilworth Town Council, the Police's Safer Neighbourhood Team, West Midlands Ambulance Service paramedics, Kenilworth's MP and Warwick District Council staff amongst others.

DEVELOPMENT SERVICES & BUSINESS

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S3550 TOURISM</u>				
DIRECT EXPENDITURE				
Employees	26,880	29,500	28,300	28,400
Premises	15,689	15,900	15,900	16,000
Supplies and Services	160,009	138,100	139,600	139,600
Third Party Payments	-	500	500	500
TOTAL DIRECT EXPENDITURE	202,578	184,000	184,300	184,500
DIRECT INCOME				
Sales	(13,336)	(12,800)	(13,300)	(13,300)
Fees and Charges	-	(500)	(500)	(500)
TOTAL DIRECT INCOME	(13,336)	(13,300)	(13,800)	(13,800)
NET DIRECT (INCOME) / EXPENDITURE	189,242	170,700	170,500	170,700
Support Services	23,666	34,700	29,400	17,500
NET (INCOME) / EXPENDITURE TO SUMMARY	212,908	205,400	199,900	188,200

The tourism industry is an important sector of the economy in Warwick District and is an important element of the Corporate Strategy vision as "...a great place to live, work and visit."

The Council supports the industry through its status as a founding member of the Destination Management Organisation, Shakespeare's England Ltd. The company has developed a destination management plan to guide the development of the industry in the sub region.

The Council operates a Visitor Information Centre at the Royal Pump Rooms in Royal Leamington Spa and provides grant support to the Warwick Tourist Information Centre through an SLA with Warwick Town Council.

DEVELOPMENT SERVICES & BUSINESS

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S3600 ECONOMIC DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	155,237	153,300	103,200	47,300
Transport	3,267	3,600	1,400	1,000
Supplies and Services	14,290	11,200	46,400	11,200
Third Party Payments	38,471	-	137,000	-
TOTAL DIRECT EXPENDITURE	211,265	168,100	288,000	59,500
Support Services	106,450	84,700	106,100	83,900
Capital Charges	-	-	559,000	-
Recharges	(128,200)	(171,200)	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	189,515	81,600	953,100	143,400

Economic Development provides management support for the Council's Enterprise Projects including 26HT, the Council's games industry incubator hub. Support is also provided in the promotion of the area for business relocation and inward investment purposes.

DEVELOPMENT SERVICES & BUSINESS

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S3650 ECONOMIC REGENERATION</u>				
DIRECT EXPENDITURE				
Supplies and Services	52,292	20,000	20,000	20,000
TOTAL DIRECT EXPENDITURE	52,292	20,000	20,000	20,000
DIRECT INCOME				
Other Income	(262)	-	-	-
TOTAL DIRECT INCOME	(262)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	52,030	20,000	20,000	20,000
Support Services	88,499	122,200	62,600	60,200
NET (INCOME) / EXPENDITURE TO SUMMARY	140,529	142,200	82,600	80,200

The Economic Development and Regeneration Team manage various regeneration projects:

- Spencer Yard - North Hall and West Wing
- Althorpe Enterprise Hub
- Court Street Creative Arches

A grant is also made to support the work at Hill Close Gardens.

DEVELOPMENT SERVICES & BUSINESS

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
S3660 ENTERPRISE DEVELOPMENT				
DIRECT EXPENDITURE				
Employees	43,802	49,500	48,000	49,100
Premises	86,721	66,500	77,100	77,500
Transport	1,877	2,500	2,500	2,700
Supplies and Services	18,229	23,900	23,900	23,800
Third Party Payments	8,526	2,600	2,600	2,600
TOTAL DIRECT EXPENDITURE	159,155	145,000	154,100	155,700
DIRECT INCOME				
Fees and Charges	(21,421)	(15,100)	(15,100)	(15,100)
Rents	(200,748)	(204,600)	(204,600)	(204,600)
TOTAL DIRECT INCOME	(222,169)	(219,700)	(219,700)	(219,700)
NET DIRECT (INCOME) / EXPENDITURE	(63,014)	(74,700)	(65,600)	(64,000)
Support Services	53,769	30,800	35,100	36,400
Capital Charges	51,731	56,300	52,200	52,200
NET (INCOME) / EXPENDITURE TO SUMMARY	42,486	12,400	21,700	24,600

Spencer Yard: The Phase 1 development of the North Hall and West Wing buildings was completed in May 2006 and has been fully occupied by a number of creative businesses and organisations since that date. Those companies who currently occupy the building are Motionhouse Dance Theatre (West Wing where they have office and dance studio facilities), Oh My! Studio Ltd and Purple Monster.

Althorpe Enterprise Hub: Funded mainly by capital grant from Advantage West Midlands this project targets new and early stage businesses in the high technology, ITC and creative industries sectors. This job creation project was developed during the period of the Regeneration project to regenerate Leamington Old Town and responded to an identified need to provide small offices and desk space for new businesses. The Centre which opened officially in September 2009 is the hub of the Council's activity to co-ordinate business support to businesses of all types in Warwick District. From 2014 onwards, AEH has been fully let.

Court Street Creative Arches: The Arches officially opened in September 2009 and were developed by the Council with match funding from Advantage West Midlands and is part of the Council's CUP programme designed to uplift one of the most run down areas in the District. The accommodation of single or double arches is designed to provide space for creative industries. Current tenants include Progressive Imaging, Codex Digital Ltd, James Sutton Studio and Arch Creatives.

DEVELOPMENT SERVICES & BUSINESS

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S3676 26HT</u>				
DIRECT EXPENDITURE				
Premises	5,912	6,300	7,200	7,300
Supplies and Services	8,758	15,900	15,900	15,900
Third Party Payments	1,054	-	-	-
TOTAL DIRECT EXPENDITURE	15,724	22,200	23,100	23,200
DIRECT INCOME				
Fees and Charges	(176)	-	-	-
Rents	(22,681)	(29,500)	(29,500)	(29,500)
TOTAL DIRECT INCOME	(22,857)	(29,500)	(29,500)	(29,500)
NET DIRECT (INCOME) / EXPENDITURE	(7,133)	(7,300)	(6,400)	(6,300)
Support Services	548	600	600	700
NET (INCOME) / EXPENDITURE TO SUMMARY	(6,585)	(6,700)	(5,800)	(5,600)

26 Hamilton Terrace has been refurbished as a digital games incubator hub. The incubator hub provides a multi-occupancy serviced office for small and start-up games companies - a digital version of the Althorpe Enterprise Hub.

S4510 DEVELOPMENT SERVICES MGT

DIRECT EXPENDITURE				
Employees	87,960	85,500	83,100	84,900
Transport	376	500	500	500
Supplies and Services	12,241	12,800	12,800	12,800
TOTAL DIRECT EXPENDITURE	100,577	98,800	96,400	98,200
Support Services	50,363	74,900	52,300	52,900
Capital Charges	847	900	800	800
Recharges	(151,787)	(224,000)	(149,500)	(152,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(49,400)	-	(100)

The Development Services provision groups are:

- Development Management (including Enforcement, Conservation and Local Land Charges)
- Policy and Projects
- Business Support and Events Management
- Building Control Consortium
- Economic Development and Enterprise Development

The management of the Service Area involves the provision of support services to enable each of the service provision groups to undertake their professional duties.

The cost of this service is recharged on the basis of staff time allocations

DEVELOPMENT SERVICES & BUSINESS

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S4540 DEVELOPMENT CONTROL</u>				
DIRECT EXPENDITURE				
Employees	944,157	958,200	920,000	932,400
Transport	21,375	21,700	18,000	16,300
Supplies and Services	67,518	57,300	(1,000)	61,300
Third Party Payments	303,552	108,800	158,900	136,200
TOTAL DIRECT EXPENDITURE	1,336,602	1,146,000	1,095,900	1,146,200
DIRECT INCOME				
Government Grants	-	-	-	-
Sales	(642)	(700)	-	-
Other Income	(121)	(100)	(100)	(100)
Fees and Charges	(1,296,406)	(730,500)	(1,138,200)	(1,118,500)
TOTAL DIRECT INCOME	(1,297,169)	(731,300)	(1,138,300)	(1,118,600)
NET DIRECT (INCOME) / EXPENDITURE	39,433	414,700	(42,400)	27,600
Support Services	443,774	439,700	411,900	401,800
Recharges	(125,078)	(58,900)	(58,900)	(58,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	358,129	795,500	310,600	370,500

The Development Management function ensures that development takes place throughout the District in accordance with the policies of the Government and Council. It does this through the determination of planning applications which enables proposals requiring planning permission to be assessed taking into account the views of neighbours and other interested parties. Most applications are decided under delegated powers given to the Head of Development Services, but major or controversial applications are decided by the Planning Committee. Public consultation takes place on applications and sometimes there is a need for negotiations with applicants in order to achieve an acceptable development. Many applications relate to the District's historic environment and in such cases careful attention is given to preserving the architectural and historic interest of the buildings. The function includes an enforcement team who investigate development that has taken place without planning permission. Breaches of planning control are investigated and either resolved by agreement or by means of enforcement action authorised by the Planning Committee. There is also monitoring of development to ensure that approved schemes are carried out in accordance with plans. Planning permission is only refused where there are clear reasons for doing so but, in such cases, and in cases of Enforcement, there is a right of appeal to the Planning Inspectorate and the function deals with presentation of evidence for such appeals, either through the written representation procedure or at formal local public inquiries or hearings.

Where development or other proposals threaten the loss of trees, consideration is given to protecting the trees by means of a Tree Preservation Order which would make it an offence to fell or damage the trees in any way. Such action is only recommended where the trees are of particular intrinsic value or because of their contribution to the visual amenities of the area. The owners have a right to object to the placing of an Order and any objections are taken into consideration by the Planning Committee before the Order is confirmed. Applications for works to protected trees represents an element of the Section's work and since 1997 the Section also deals with notifications to protect important hedgerows.

Conservation and Design

The District has 29 Conservation Areas and approximately 1,500 Listed Buildings, a number of which are Listed Grade I. It is therefore a very valuable asset to the District. The Conservation team advises and assists owners of historic properties on ways in which they may be maintained and enhanced. Advice is also prepared for property owners predominantly through the WDC website. The team also administer an historic building grants scheme. The grants are spent on improving historic properties and areas across the district. The Conservation team also play an important role in providing design comments on all applications for Listed Building Consent and all planning applications within Conservation Areas. This includes managing and administering the Conservation Area Advisory Forum which also provide comments on applications. The Conservation team also promote the historic environment and regularly hold design awards to recognise good design. They also administer the Heritage Open Day every year which helps to educate the public as to the value and importance of the historic environment.

DEVELOPMENT SERVICES & BUSINESS

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S4570 POLICY AND PROJECTS</u>				
DIRECT EXPENDITURE				
Employees	348,691	345,600	465,300	486,400
Transport	1,679	1,500	1,400	1,400
Supplies and Services	127,438	2,400	7,700	2,400
Third Party Payments	125,266	36,500	143,400	36,500
TOTAL DIRECT EXPENDITURE	603,074	386,000	617,800	526,700
DIRECT INCOME				
Government Grants	(65,000)	-	-	-
Other Grants and Contributions	(154,259)	-	-	-
TOTAL DIRECT INCOME	(219,259)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	383,815	386,000	617,800	526,700
Support Services	142,768	145,600	129,600	127,200
Capital Charges	39,889	51,200	150,300	-
Recharges	(84,200)	(84,200)	(84,200)	(84,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	482,272	498,600	813,500	569,700

The planning policy team are required by law to produce a series of documents that allow the Council to manage development in the district through setting out the factors to be taken into account when deciding planning applications. It is also a requirement to support parish councils and local communities to prepare Neighbourhood Plans.

Warwick District Local Plan

The Local Plan is a land use plan which promotes the location and nature of new development within the District. The plan contains policies and maps showing designations, such as flood plains and environmentally sensitive areas, as well as allocations for new housing and employment development. The current Warwick District Local Plan, adopted in September 2007 is currently being reviewed and in due course will be replaced by a new Local Plan covering the period through until 2029.

Alongside the Local Plan, the team is responsible for preparing a Community Infrastructure Levy (CIL) Charging Schedule, undertaking infrastructure planning, undertaking strategic masterplanning and monitoring for major sites and preparing a Development Plan for allocating Gypsy and Traveller Sites.

The Policy team has also begun preparation of an Area Action Plan for Warwick Town Centre and will support similar Plans for Kenilworth and Royal Leamington Spa. The Team is also responsible for Neighbourhood Planning - supporting local communities to produce their own development plans. Several Neighbourhood Plans are currently under preparation.

Other Policy Work

The Policy Team also annually monitor new development, e.g. number of new houses built, for the Government, and report this in an Annual Monitoring Report.

DEVELOPMENT SERVICES & BUSINESS

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
S4600 BUILDING CONTROL				
DIRECT EXPENDITURE				
Employees	720,284	785,800	743,400	760,700
Premises	12,989	7,500	7,500	7,500
Transport	52,493	54,700	55,900	53,500
Supplies and Services	69,828	26,000	26,000	28,800
Third Party Payments	1,847	15,700	55,700	11,700
TOTAL DIRECT EXPENDITURE	857,441	889,700	888,500	862,200
DIRECT INCOME				
Other Grants and Contributions	(51,567)	-	-	-
Other Income	(114,946)	(107,000)	(105,000)	(105,000)
Fees and Charges	(710,305)	(727,600)	(727,600)	(727,600)
TOTAL DIRECT INCOME	(876,818)	(834,600)	(832,600)	(832,600)
NET DIRECT (INCOME) / EXPENDITURE	(19,377)	55,100	55,900	29,600
Support Services	1,066,925	135,300	169,700	174,700
Recharges	(896,273)	(18,700)	(18,700)	(18,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	151,275	171,700	206,900	185,600

Through the Building Regulations and associated legislation, the Council carries out its duties, functions and responsibilities to ensure the health, safety, welfare and facilities for people in and about buildings and structures, together with the conservation of fuel and power. The Building Act 1984 and associated legislation give a significant amount of flexibility to designers and builders, including fire engineering design approach to complex buildings. Due to this flexibility, officers have to be more vigilant and be prepared to make immediate and positive professional judgements prior to, or during construction work. Those judgements made can have commercial and financial implications on developments, together with health and safety implications. The Building Regulations are constantly being reviewed and updated where appropriate to ensure that the broad range of legislation is addressed in assessing and ensuring buildings and developments are in compliance. Although the Approved Inspector Regulations now provide alternatives to developers, the Building Control Group at Warwick District Council, due to their professionalism, quality assurance systems and customer care procedures, have ensured that the majority of building operations are subject to compliance with the Building Regulation procedures through the Local Authority route.

Warwick Building Control formally merged services with Rugby and Daventry with effect from 1 April 2016 to form a Building Control Consortium. The aim of the merger is to promote closer and consistent working across the district and to form a united front against the Approved Inspectors. The team has also developed partnerships with design teams, developers and other Local Authorities across the Country. During the last few years, the group have continued to implement additional responsibilities as a result of changing legislation and updating of the regulations. This has been particularly so in the case of access and facilities for disabled people and the document BS8300 (DDA), new Fire Safety legislation (RRO), Part P Electrical etc. The revised disabled legislation and the associated DDA have extended the scope for disabled people in commercial and domestic fields. The regulations now require all dwellings, including flats etc., to be more accessible and provide improved facilities for disabled people. There are also the additional requirements for improved access of facilities within, including vertical access to various levels of buildings within commercial developments.

In the continuing drive to provide more energy efficient buildings and a more sustainable environment across the whole spectrum, Part L (Conservation of Fuel and Power) is constantly under review. The implementation of any new legislation will provide a challenging task for the Building Control team. In addition to all of the above, the Department for Communities and Local Government (DCLG) continue to advise that the fee related function of Local Authorities' Building Control must be self-financing over a three year period. Any surplus should be reinvested into the service to improve the service delivery. In order for this to happen, Local Authorities set their own fees and charges of the service they provide, although it should be noted, the Council cannot charge for works related to disabled adaptations or improvements , or for registration of window or electrical projects. Our fee charges as set should enable us to break even, however, we must be aware there should be no cross subsidy of the service between non fee related and fee related functions, but the service must ensure we continue to provide a cost effective efficient service to all, in a highly competitive market. The service also provides other duties in respect of health and safety, such as dangerous structures, demolitions, fire safety surveys, accessibility audits, temporary stands etc. and structures.

DEVELOPMENT SERVICES & BUSINESS

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S4840 LOCAL LAND CHARGES</u>				
DIRECT EXPENDITURE				
Employees	10,273	37,200	100	100
Transport	-	200	200	-
Supplies and Services	135,584	8,900	10,100	10,100
Third Party Payments	49,281	31,700	45,500	45,500
TOTAL DIRECT EXPENDITURE	195,138	78,000	55,900	55,700
DIRECT INCOME				
Government Grants	(127,608)	-	-	-
Other Income	-	(600)	-	-
Fees and Charges	(188,043)	(160,000)	(175,000)	(175,000)
TOTAL DIRECT INCOME	(315,651)	(160,600)	(175,000)	(175,000)
NET DIRECT (INCOME) / EXPENDITURE	(120,513)	(82,600)	(119,100)	(119,300)
Support Services	19,066	18,400	23,000	24,200
NET (INCOME) / EXPENDITURE TO SUMMARY	(101,447)	(64,200)	(96,100)	(95,100)

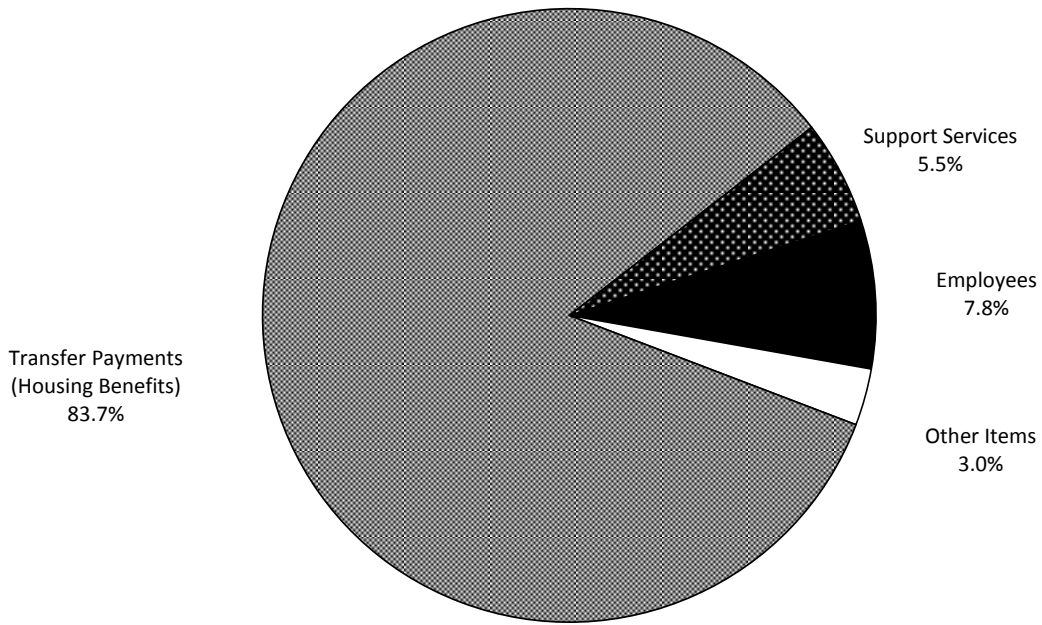
The Council is obliged to maintain a register (the Local Land Charges Register) relating to its area which includes details of any matter - road proposals, clearance order, closing order, etc. - affecting properties, and details of any charge which under various enactments is a charge on the property, e.g. private street work costs. Any person may make a search of the register, either in person or by submitting the appropriate form and on payment of the appropriate fee. In addition, the Council provides replies to additional enquiries raised by Solicitors or search companies acting for the purchasers of houses, businesses etc. These enquiries relate to sewerage, planning, highways and general environmental matters.

The income is derived from "search fees" which are the amounts paid by (usually) prospective purchasers of properties who pay a fee for a search of the register and/or the replies to the additional enquiries. The service is under the control of the Head of Development. Fees are set by the Council in accordance with the national guidance issued by the Ministry of Justice, which seeks to ensure that councils set fees which recover the cost of providing the service.

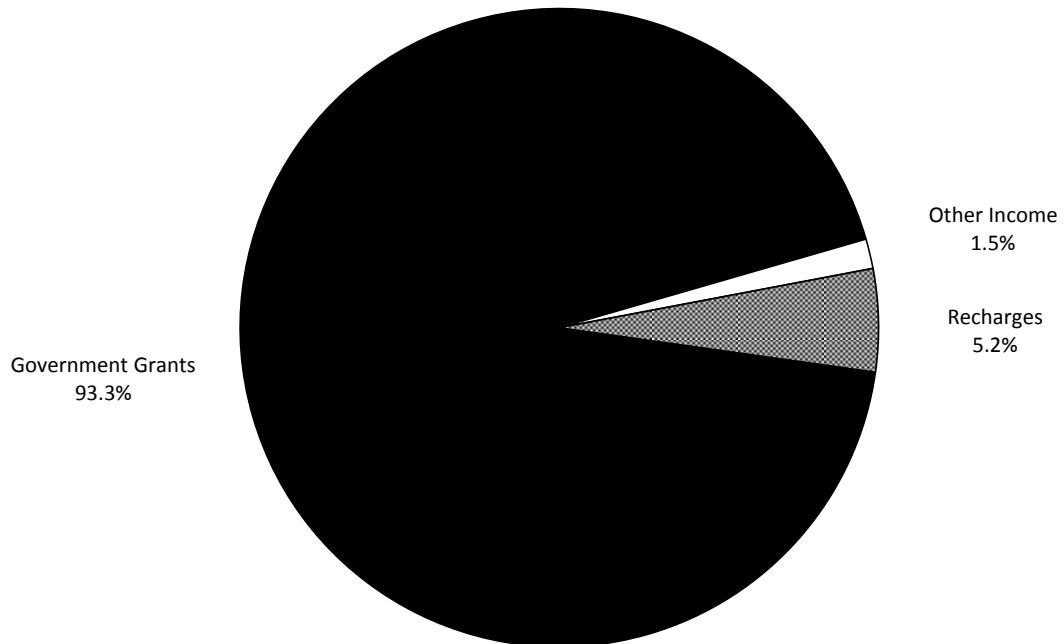
The Council is in the process of digitising the register and all the supporting records. Once completed, it will be possible to deal with the whole search process electronically.

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £	Page
<u>FINANCE</u>					
S1410 FINANCE MANAGEMENT	-	900	-	(100)	68
S1417 PROCUREMENT	-	29,500	-	-	69
S1418 FINANCIAL SERVICES TEAM	-	(14,800)	-	(200)	70
S1425 ACCOUNTANCY	-	15,000	-	(500)	71
S1440 NON-DISTRIBUTED COSTS	52,209	137,700	151,700	151,500	72
S1460 TREASURY MANAGEMENT	(42,578)	35,800	78,300	79,200	73
S1461 CONTINGENCY BUDGET	-	358,600	-	392,300	73
S1465 CORPORATE MANAGEMENT	618,988	509,600	693,600	642,800	74
S1468 CONCURRENT SERVICES	156,304	152,800	150,800	92,600	75
S1578 AUDIT & RISK	-	(600)	-	(400)	76
S3050 REVENUES	690,955	546,100	619,200	608,100	77
S3250 BENEFITS	490,004	534,200	409,900	465,700	78
S3661 CUP - UNITED REFORM CHURCH	45,099	47,500	30,100	30,200	79
TOTAL FINANCE	2,010,981	2,352,300	2,133,600	2,461,200	
 <u>SUBJECTIVE ANALYSIS:</u>					
<u>EXPENDITURE:</u>					
Employees	2,201,700	2,608,000	2,569,400	2,701,700	
Premises	13,797	101,500	-	22,300	
Transport	8,278	15,100	12,200	11,200	
Supplies and Services	602,639	819,300	677,600	869,000	
Third Party Payments	106,920	106,800	103,100	80,100	
Transfer Payments (Housing Benefits)	30,430,017	29,949,200	28,966,900	28,969,500	
Support Services	2,009,215	1,730,500	1,922,400	1,888,400	
Capital Charges	100,921	56,400	53,600	53,600	
TOTAL EXPENDITURE	35,473,487	35,386,800	34,305,200	34,595,800	
 <u>INCOME:</u>					
Government Grants	(31,252,233)	(30,893,200)	(30,013,500)	(29,961,900)	
Other Grants and Contributions	(74,603)	(75,100)	(79,200)	(79,400)	
Other Income	(170,094)	(11,200)	(11,200)	(11,200)	
Fees and Charges	(381,497)	(407,000)	(400,000)	(400,000)	
Recharges	(1,584,079)	(1,648,000)	(1,667,700)	(1,682,100)	
TOTAL INCOME	(33,462,506)	(33,034,500)	(32,171,600)	(32,134,600)	
 NET COST OF GENERAL FUND SERVICES	 2,010,981	 2,352,300	 2,133,600	 2,461,200	

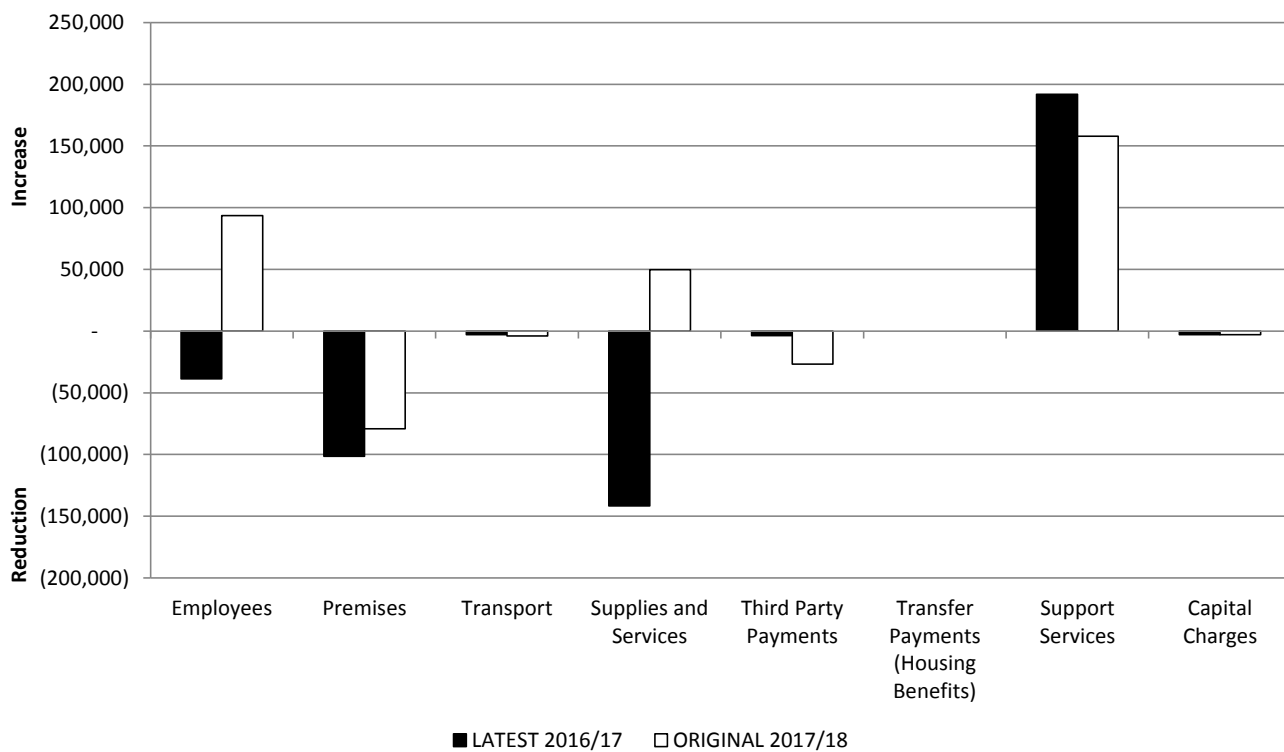
EXPENDITURE - 2017/18 BUDGETS



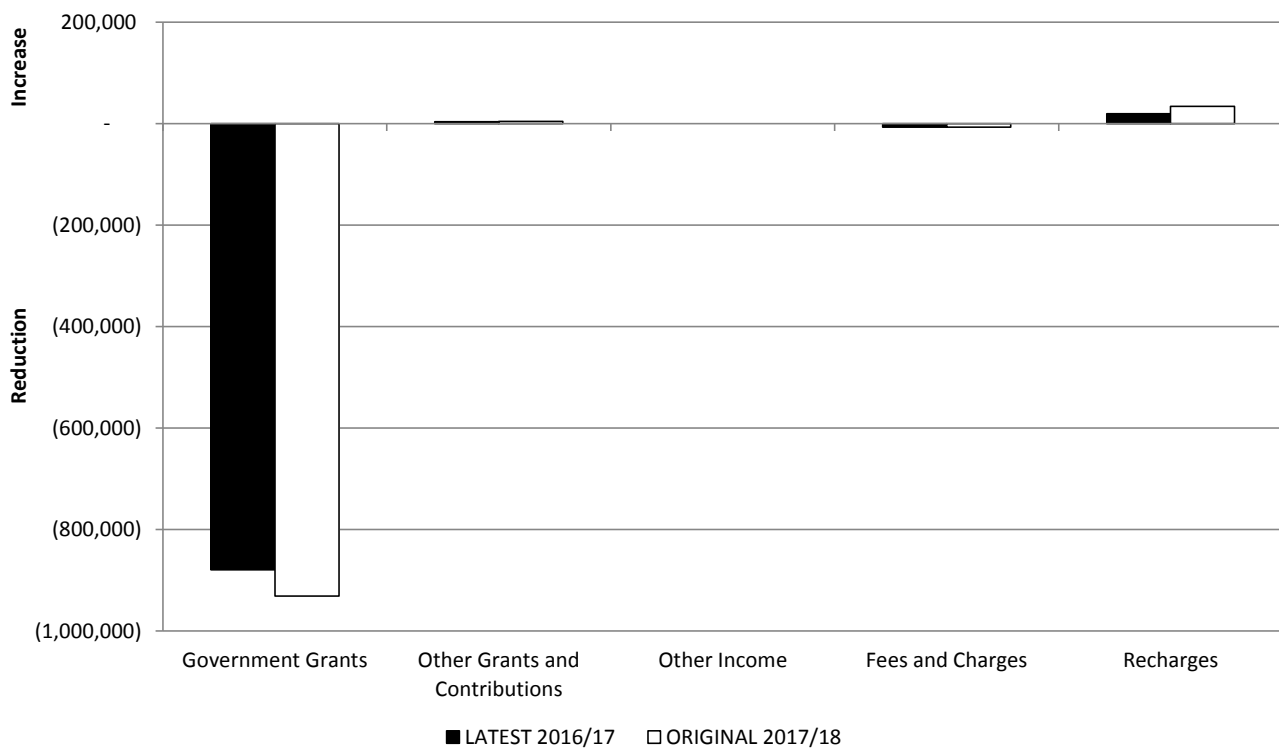
INCOME - 2017/18 BUDGETS



EXPENDITURE: CHANGE FROM 2016/17 ORIGINAL (£)



INCOME: CHANGE FROM 2016/17 ORIGINAL (£)



FINANCE

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1410 FINANCE MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	108,550	108,500	104,500	106,600
Transport	257	300	300	300
Supplies and Services	6,513	7,000	7,000	7,000
Third Party Payments	314	-	-	-
TOTAL DIRECT EXPENDITURE	115,634	115,800	111,800	113,900
DIRECT INCOME				
Other Income	(20)	-	-	-
TOTAL DIRECT INCOME	(20)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	115,614	115,800	111,800	113,900
Support Services	47,639	47,000	55,300	55,900
Recharges	(163,253)	(161,900)	(167,100)	(169,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	900	-	(100)

The Head of Finance is responsible for providing a comprehensive financial service to the Council via the following five divisions of the Business Unit:

Procurement

Exchequer:

- Revenues
 - Collection of Council Tax
 - Collection of Business Rates
- FSTeam
 - Creditors
 - Sundry Income

Accountancy

- Accounting and Budgeting
- Treasury Management
- Financial Advice

Audit and Risk

- Internal Audit
- Risk Management
- Insurances

Benefits

- Housing Benefits
- Council Tax Reduction
- Benefits Fraud
- Customer Support Team

Work is undertaken under the direction of the Head of Finance who will perform his duties in compliance with the appropriate regulations and standards expected of Local Government, as promoted by the Chartered Institute of Public Finance and Accountancy.

FINANCE

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1417 PROCUREMENT</u>				
DIRECT EXPENDITURE				
Employees	89,488	131,500	99,800	97,700
Transport	268	800	800	800
Supplies and Services	1,528	3,100	1,300	3,100
Third Party Payments	343	600	2,400	600
TOTAL DIRECT EXPENDITURE	91,627	136,000	104,300	102,200
DIRECT INCOME				
Other Income	(2,774)	-	-	-
TOTAL DIRECT INCOME	(2,774)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	88,853	136,000	104,300	102,200
Support Services	25,380	14,500	28,900	30,300
Recharges	(114,233)	(121,000)	(133,200)	(132,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	29,500	-	-

The Procurement Section's role is to ensure that all procurement projects are undertaken within the Council's Code of Contract Practice and Code of Financial Practice, and EU legislation. Whilst procurement is devolved to all budget holders within the authority, the procurement team are actively involved in all tender opportunities. Our aim is to provide value for money on supplies and services bought and leased by the council. This does not mean the cheapest but a balance between cost, quality and performance.

FINANCE

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1418 FINANCIAL SERVICES TEAM</u>				
DIRECT EXPENDITURE				
Employees	167,128	183,800	170,400	182,400
Transport	62	100	100	100
Supplies and Services	8,530	7,000	8,700	9,000
TOTAL DIRECT EXPENDITURE	175,720	190,900	179,200	191,500
DIRECT INCOME				
Other Grants and Contributions	(8,500)	(8,500)	(8,500)	(8,500)
TOTAL DIRECT INCOME	(8,500)	(8,500)	(8,500)	(8,500)
NET DIRECT (INCOME) / EXPENDITURE	167,220	182,400	170,700	183,000
Support Services	86,023	54,500	66,300	66,700
Recharges	(253,243)	(251,700)	(237,000)	(249,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(14,800)	-	(200)

FINANCIAL SERVICES (FSTeam)

The FSTeam provides support to Service Areas across the Council which are of a financial nature. The team also prepares and manages the support services of creditor and debtor invoice processing.

The cost of this service is recharged to services using a variety of basis ranging from staff time allocations, numbers of staff and numbers of transactions.

FINANCE

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
S1425 ACCOUNTANCY				
DIRECT EXPENDITURE				
Employees	475,916	480,400	486,300	475,300
Transport	471	1,000	1,000	1,000
Supplies and Services	46,500	52,400	52,400	52,400
TOTAL DIRECT EXPENDITURE	522,887	533,800	539,700	528,700
DIRECT INCOME				
Other Income	(6)	-	-	-
TOTAL DIRECT INCOME	(6)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	522,881	533,800	539,700	528,700
Support Services	130,279	116,200	112,200	119,100
Recharges	(653,160)	(635,000)	(651,900)	(648,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	15,000	-	(500)

The Accountancy Division is directed by the Strategic Finance Manager (a qualified accountant), and is comprised of 4 Principal Accountants, 6 Assistant Accountants and an Accountancy Assistant. The services provided are as follows:

- Co-ordination of annual revenue budgets, fees and charges reports and capital budgets;
- Preparation of statutory final accounts and associated returns, grant claims etc.;
- Provision of financial advice, training and assistance in budget monitoring for all Service Area managers at all levels;
- Maintenance and Development of the Council's Financial Management, Asset Register, Income Management and Time Recording Systems;
- On site support to Service Areas, including advice in respect of VAT;
- Treasury Management;
- Collection Fund Accounts;
- Financial support and direction on various projects undertaken within the Council.

The Accountancy Division works to the following timescales:

- | | |
|---------------------------------|--|
| - Accountancy advice | - 10 working days |
| - Response to Committee Reports | - 5 working days |
| - Routine requests for advice | - 2 working days |
| - Emergency / urgent work | - on demand, subject to staff availability |

Although in the majority of cases, the Division responds within a far shorter timescale.

The work is undertaken according to CIPFA accounting standards and is subject to external / internal audits each year.

The division continues to review the way the Council's Budgets are monitored and reported, enhancing them should the where opportunities arise. The team will also continue to support and work with other Service Areas, who are reviewing their practices under the Council's Fit for the Future Programme.

The cost of this service is recharged to users based on staff time allocations.

FINANCE

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1440 NON-DISTRIBUTED COSTS</u>				
DIRECT EXPENDITURE				
Employees	608	147,300	147,500	147,300
TOTAL DIRECT EXPENDITURE	608	147,300	147,500	147,300
Capital Charges	75,690	12,500	28,500	28,500
Recharges	(24,089)	(22,100)	(24,300)	(24,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	52,209	137,700	151,700	151,500

Non-Distributed Costs are defined as comprising:

- The costs associated with unused shares of IT facilities;
- The costs of shares of other long-term unused but unrealisable assets;
- The proportion of employer's pensions contributions which actuaries certify to be attributable to back funding (i.e. current contributions towards the cost of increases in the pensions earned by past services).

S1460 TREASURY MANAGEMENT

DIRECT EXPENDITURE				
Supplies and Services	46,716	35,800	35,800	35,800
Third Party Payments	-	2,100	2,100	2,100
TOTAL DIRECT EXPENDITURE	46,716	37,900	37,900	37,900
DIRECT INCOME				
Other Income	(129,023)	-	-	-
TOTAL DIRECT INCOME	(129,023)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	(82,307)	37,900	37,900	37,900
Support Services	42,830	900	43,400	44,300
Recharges	(3,101)	(3,000)	(3,000)	(3,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	(42,578)	35,800	78,300	79,200

Costs associated with the Council's banking arrangements, including the management of the investments and borrowings.

FINANCE

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1461 CONTINGENCY BUDGET</u>				
DIRECT EXPENDITURE				
Employees	-	-	-	104,800
Premises	-	101,500	-	22,300
Supplies and Services	-	264,100	-	265,200
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	-	365,600	-	392,300
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Fees and Charges	-	(7,000)	-	-
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TOTAL DIRECT INCOME	-	(7,000)	-	-
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NET (INCOME) / EXPENDITURE TO SUMMARY	-	358,600	-	392,300
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This budget comprises general contingencies:

- A general provision for National Employment Savings Trust (NEST);
- The anticipated costs of a new office cleaning contract;
- A general prices inflation allowance;
- A general contingency budget;
- A general allowance for over-recovery of income not included in specific service budgets.

FINANCE

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1465 CORPORATE MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	-	18,900	19,200	19,400
Supplies and Services	73,850	59,400	89,900	63,400
TOTAL DIRECT EXPENDITURE	73,850	78,300	109,100	82,800
Support Services	563,238	449,400	602,600	578,100
Recharges	(18,100)	(18,100)	(18,100)	(18,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	618,988	509,600	693,600	642,800

It is recognised that certain costs only arise because local authorities are multi-purpose, elected organisations, i.e. the costs are over and above the sum of those that would be needed to manage all the various services if they were run by single-purpose authorities. Such costs are now gathered under the heading of "Corporate Management". Under the Service Reporting Code of Practice, the costs that can be charged to Corporate Management are strictly defined.

Corporate Management is defined as:

- Costs of the Chief Executive except where duties are concerned with the direct management of services or the provision of advice and support to members;
- Maintaining statutory registers, e.g. of politically sensitive posts, unused land, payments to members and members' interests – except when those statutory registers are defined specifically as a function of direct services;
- Providing information required by members of the public in exercise of statutory rights (other than about specific services);
- Completing, submitting and publishing staffing returns, statements of accounts, annual reports, public performance reports and local performance plans;
- External audit liaison;
- Best Value external inspections;
- Responsible Financial Officer functions relating to precepts, standard spending assessments, corporate budgets, capital programmes, budget monitoring of the corporate position, reviewing the financial effects of strategic proposals, etc.

A small part of Corporate Management is charged to the Housing Revenue Account to reflect its fair and equitable share of the costs.

FINANCE

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1468 CONCURRENT SERVICES</u>				
DIRECT EXPENDITURE				
Supplies and Services	100,485	95,000	95,000	63,400
Third Party Payments	53,240	53,200	53,200	26,500
TOTAL DIRECT EXPENDITURE	153,725	148,200	148,200	89,900
Support Services	2,579	4,600	2,600	2,700
NET (INCOME) / EXPENDITURE TO SUMMARY	156,304	152,800	150,800	92,600

Supplies and Services:

The treatment of Council Tax Benefits changed from a national to a local council tax reduction scheme with effect from 1 April 2013. Under the local scheme the council tax reductions are now built into the Council Tax Base as a disregard, thus reducing the Council Tax Base. To counter this reduction in the Council Tax Base the Town and Parish Councils receive a Council Tax Support Grant. National Government funding to compensate councils for this reduced Taxbase is being withdrawn. In line with this the support grant to Town and Parish Councils will also be withdrawn over a 3 year period from 2017/18.

Third Party Payments:

There are services which are carried out by parish councils in their areas that are carried out by the District Council in the urban areas of Royal Leamington Spa, Kenilworth and Warwick. Without some form of relief, council taxpayers in the rural areas would, in effect, be paying twice for the same services. In order to avoid this "double charging", this Council contributes towards the costs of parish councils, although there are conditions attached to reimbursement. This support is being withdrawn over a 2 year period from 2017/18

The services covered by the scheme of reimbursement include:

- Maintenance of parks, open spaces and recreation grounds;
- Repair and maintenance of bus shelters;
- Play leadership schemes;
- Cutting grass verges;
- Replacement and maintenance of seats;
- Emptying dog litter bins.

FINANCE

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
S1578 AUDIT & RISK				
DIRECT EXPENDITURE				
Employees	233,725	232,600	225,400	229,600
Transport	757	1,400	1,100	1,100
Supplies and Services	33,717	31,900	32,200	32,200
Third Party Payments	8,500	5,000	9,500	5,000
TOTAL DIRECT EXPENDITURE	276,699	270,900	268,200	267,900
DIRECT INCOME				
Other Income	(16,588)	(11,200)	(11,200)	(11,200)
TOTAL DIRECT INCOME	(16,588)	(11,200)	(11,200)	(11,200)
NET DIRECT (INCOME) / EXPENDITURE	260,111	259,700	257,000	256,700
Support Services	51,026	63,900	54,500	54,400
Recharges	(311,137)	(324,200)	(311,500)	(311,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(600)	-	(400)

The Internal Audit Service comprises provision of assurance to management on the state of internal control and governance in respect of all of the Council's functions, activities and systems.

The services provided also include the following:

- Assistance on projects
- General advice on controls and risk
- Promotion of an anti fraud and corruption culture
- Investigations into suspected cases of fraud and corruption.

The audit work is undertaken in compliance with professional auditing standards as laid down by the Chartered Institute of Public Finance and Accountancy (CIPFA) and the Chartered Institute of Internal Auditors (CIIA). The Council's external auditors, Grant Thornton, review and report annually on the activities of Internal Audit.

The service is delivered through a combination of in-house staffing and, especially for IT audits, external contractors.

The Audit and Risk Manager reports quarterly to the Head of Finance on the activities of Internal Audit. The Finance and Audit Scrutiny Committee oversees achievement of the annual internal audit plan and receives reports on a quarterly basis to enable them to fulfil this function.

In terms of risk management, the Audit and Risk Manager provides advice to services to help them manage their risks effectively. Risk registers are in place for all Council services and these are reviewed regularly by the Finance & Audit Scrutiny committee. A report is issued to members annually on progress in embedding risk management across the organisation.

The cost of this service is recharged to services based on staff time allocations.

The management of the Council's insurances is part of the Audit and Risk Division. Insurance is arranged with the Council's insurer where appropriate and all claims are handled by the Insurance & Risk Officer.

FINANCE

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
S3050 REVENUES				
DIRECT EXPENDITURE				
Employees	582,701	590,000	609,500	614,500
Transport	1,846	2,700	2,300	2,500
Supplies and Services	108,405	101,200	111,800	104,400
Third Party Payments	30,168	25,800	30,800	25,800
TOTAL DIRECT EXPENDITURE	723,120	719,700	754,400	747,200
DIRECT INCOME				
Government Grants	(214,945)	(214,400)	(214,400)	(214,400)
Other Grants and Contributions	(66,103)	(66,600)	(70,700)	(70,900)
Fees and Charges	(378,812)	(400,000)	(400,000)	(400,000)
TOTAL DIRECT INCOME	(659,860)	(681,000)	(685,100)	(685,300)
NET DIRECT (INCOME) / EXPENDITURE	63,260	38,700	69,300	61,900
Support Services	627,695	507,400	549,900	546,200
NET (INCOME) / EXPENDITURE TO SUMMARY	690,955	546,100	619,200	608,100

The Revenues Service is responsible for the levying and collection of both the Council Tax and Business Rates .

Council Tax - Introduced in April 1993, is a tax on domestic properties. Each domestic property is placed in a 'band' from A to H based on the capital value of that property in April 1991. The banding exercise was carried out and is maintained by the Valuation Office, an Executive Agency of central Government.

Each year in late February, or early March, the Council, as the Billing Authority, fixes the charges that will apply for the upcoming financial year. The amount of tax levied will include precepts on behalf of Warwickshire County Council and Warwickshire Police and Crime Commissioner, as well as precepts by the appropriate parish or town councils.

Business Rates - All businesses in the area have a 'rateable value' ascribed to them by the Valuation Office Agency. Business Rates are subject to a revaluation every 5 years [the next one has been postponed from 2015 and will take effect from 01 April 2017] when the values are updated to reflect market changes in rental values. The Government fixes the rate-in-the-pound that the Council must use to calculate charges which are then levied on the occupiers or owners of the relevant properties. There is a system of 'transitional relief' which helps cushion the effects of substantial changes following a revaluation.

In both cases, the Revenues Service is responsible for calculating the charges, allowing any discounts, benefits or reliefs as appropriate, and then sending out bills in accordance with the regulations. If payment is not forthcoming, then recovery action as set out in the regulations is followed in order to secure payment.

The council's website at www.warwickdc.gov.uk gives more details about council tax and rates and also gives details of how to go about applying for benefits, reliefs, discounts or exemptions.

FINANCE

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
S3250 BENEFITS				
DIRECT EXPENDITURE				
Employees	543,584	715,000	706,800	724,100
Transport	4,617	8,800	6,600	5,400
Supplies and Services	176,395	162,400	243,500	233,100
Third Party Payments	12,620	20,100	5,100	20,100
Housing Benefits	30,430,017	29,949,200	28,966,900	28,969,500
TOTAL DIRECT EXPENDITURE	31,167,233	30,855,500	29,928,900	29,952,200
DIRECT INCOME				
Government Grants	(31,037,288)	(30,678,800)	(29,799,100)	(29,747,500)
Other Income	(21,683)	-	-	-
Fees and Charges	(2,685)	-	-	-
TOTAL DIRECT INCOME	(31,061,656)	(30,678,800)	(29,799,100)	(29,747,500)
NET DIRECT (INCOME) / EXPENDITURE	105,577	176,700	129,800	204,700
Support Services	428,190	468,500	401,700	385,600
Recharges	(43,763)	(111,000)	(121,600)	(124,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	490,004	534,200	409,900	465,700

Universal Credit is gradually replacing Housing Benefit (HB) for working age customers, however Local Authorities are expected to continue to administer the HB scheme until all customers have migrated and the Housing Benefit administration grant is gradually reducing to reflect the reduction in Housing Benefit claimants. Administration of HB for pensioners will remain the responsibility of the Local Authority until Universal Credit has been fully rolled out. The HB scheme enables people on a low income to obtain financial assistance towards their rent.

Local authorities are responsible for determining their own Local Council Tax Reduction Scheme (LCTRS) for working age claimants, the rules for pensioners are prescribed by Government. Claimants who are on a low income can have their council tax liability reduced by up to 85% for working age and 100% for pension age claimants.

Principal Features:

Entitlement is assessed in relation to total financial resources and "applicable amounts".

(a) Households on Income Support, Jobseekers' Allowance, Pension Credit (Guarantee Credit) and Employment Support Allowance (income related) should be able to get the maximum level of assistance less, where applicable, a deduction for any non dependants living in the household. Other households whose income is not included in this list may also qualify and the level of entitlement is assessed based on income and capital compared to the circumstances of the household.

(b) Applicants with more than £16,000 assessed capital do not qualify for benefit unless they are in receipt of Pension Credit (Guarantee Credit).

(c) Income from employment is assessed on net income.

Number of claimants:

	2015	2016
HB	6,303	6,200
CTR	7,402	7,200

Since February 2015, DWP have been responsible for Housing Benefit fraud, however we retain responsibility for dealing with any fraudulent activity which occurs in relation to our other services and a corporate fraud officer post was created to investigate cases where people obtain services, grants and money from us fraudulently.

In February 2016, calls to the service were repatriated to the District Council, the benefit service now includes a team of customer service advisors, the team receive around 4,800 calls per month and this includes calls to the Council's main switchboard number.

FINANCE

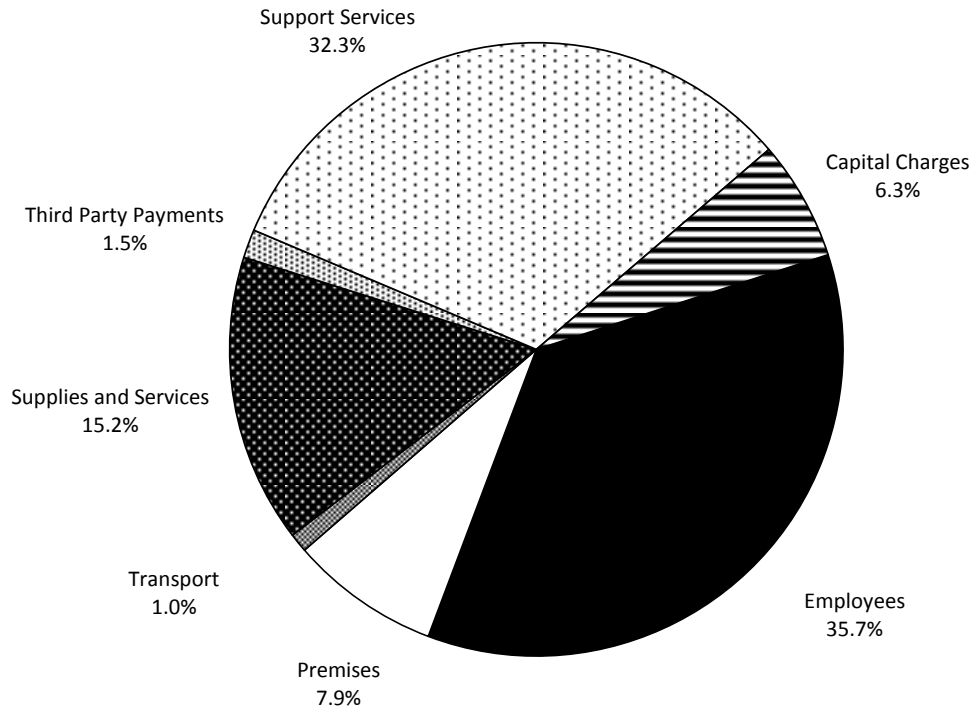
	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S3661 CUP - UNITED REFORM CHURCH</u>				
DIRECT EXPENDITURE				
Premises	13,797	-	-	-
Third Party Payments	1,735	-	-	-
TOTAL DIRECT EXPENDITURE	15,532	-	-	-
Support Services	4,336	3,600	5,000	5,100
Capital Charges	25,231	43,900	25,100	25,100
NET (INCOME) / EXPENDITURE TO SUMMARY	45,099	47,500	30,100	30,200

The Creative Uplift Programme (CUP) scheme in respect of phase 2 development of Spencer's Yard was dependent on Government funding through Advantage West Midlands.

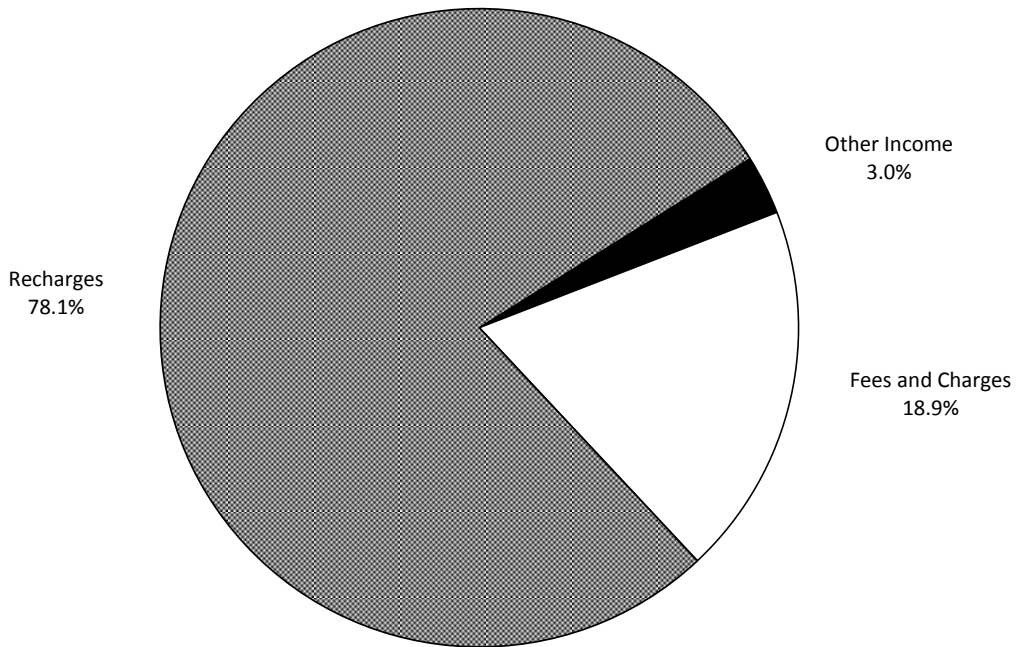
The new Government formed following the Parliamentary elections held in May 2010 abolished Advantage West Midlands and cancelled all outstanding schemes.

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £	Page
<u>HEALTH & COMMUNITY PROTECTION</u>					
S1001 COMMUNITY DEVELOPMENT	1,028,601	587,400	903,400	579,500	83
S1045 CCTV	115,921	208,700	169,200	170,300	84
S1640 SMALL GRANTS	33,183	29,400	30,900	30,300	85
S2102 COMMUNITY FORUMS	33,159	35,000	48,200	35,000	85
S2110 COMMUNITY PARTNERSHIP	176,801	180,700	181,600	168,700	86
S2141 CIVIL CONTINGENCIES	101,095	100,600	86,000	88,600	86
S2300 OFFICE ACCOMMODATION	-	3,400	(22,300)	(26,800)	87
S2360 LICENSING & REGISTRATION	117,111	21,100	71,500	75,300	88
S4210 EH ENVIRONMENTAL HEALTH CORE	16,421	42,400	79,600	82,600	89
S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH	427,144	431,900	422,300	433,800	90
S4300 ENVIRONMENTAL PROTECTION	638,375	666,700	616,200	558,400	91
S4350 COMMUNITY SAFETY	203,746	141,900	205,600	206,400	92
S4810 ALLEVIATION OF FLOODING	168,489	147,600	177,300	178,900	93
TOTAL HEALTH & COMMUNITY PROTECTION	3,060,046	2,596,800	2,969,500	2,581,000	
 <u>SUBJECTIVE ANALYSIS:</u>					
<u>EXPENDITURE:</u>					
Employees	1,809,050	1,829,300	1,705,300	1,701,800	
Premises	342,393	346,800	370,500	376,900	
Transport	43,482	56,800	51,400	49,100	
Supplies and Services	937,564	732,100	767,400	725,300	
Third Party Payments	102,537	56,600	179,900	69,200	
Support Services	1,505,320	1,541,400	1,512,700	1,539,200	
Capital Charges	747,605	307,600	622,600	299,300	
TOTAL EXPENDITURE	5,487,951	4,870,600	5,209,800	4,760,800	
 <u>INCOME:</u>					
Government Grants	(835)	(3,000)	(90,100)	(3,000)	
Other Grants and Contributions	(209,853)	(25,000)	(25,000)	(25,000)	
Other Income	(52,377)	(11,400)	(11,900)	(11,400)	
Fees and Charges	(366,074)	(401,300)	(402,000)	(412,900)	
Rents	-	-	(26,300)	(27,000)	
Recharges	(1,798,766)	(1,833,100)	(1,685,000)	(1,700,500)	
TOTAL INCOME	(2,427,905)	(2,273,800)	(2,240,300)	(2,179,800)	
 NET COST OF GENERAL FUND SERVICES	 3,060,046	 2,596,800	 2,969,500	 2,581,000	

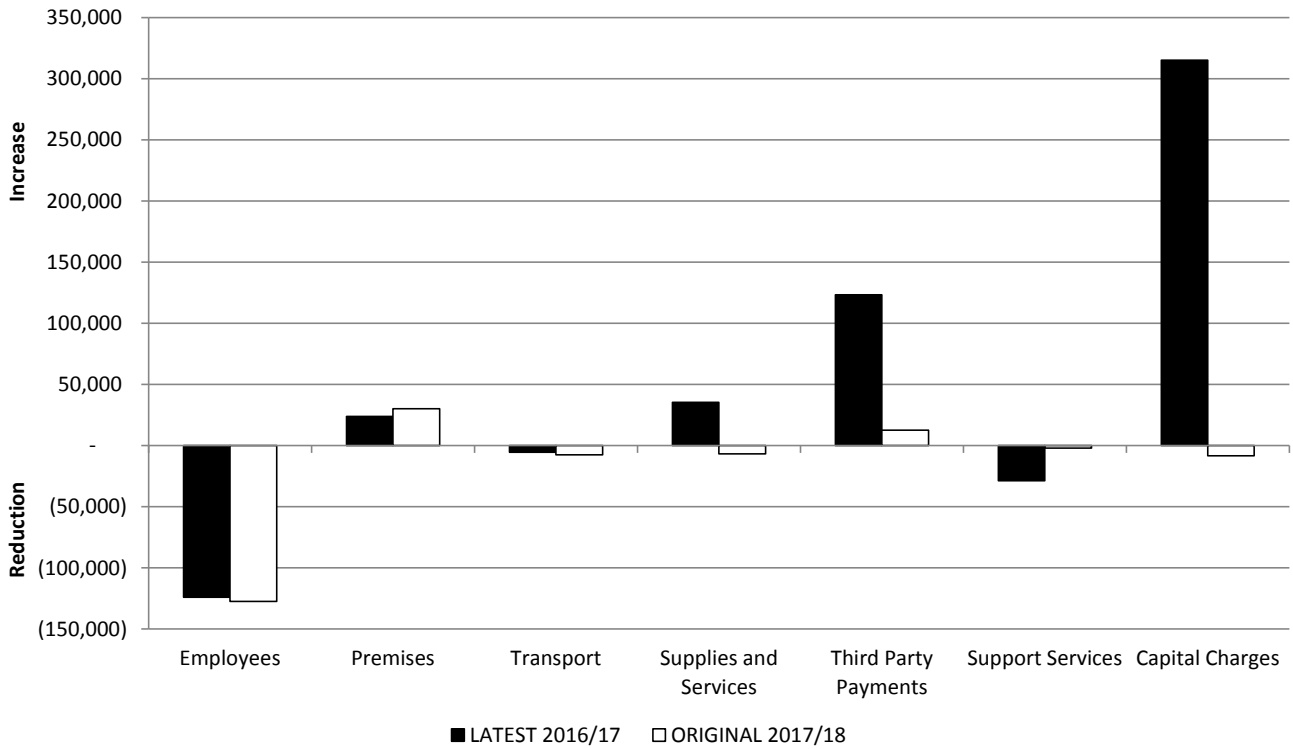
EXPENDITURE - 2017/18 BUDGETS



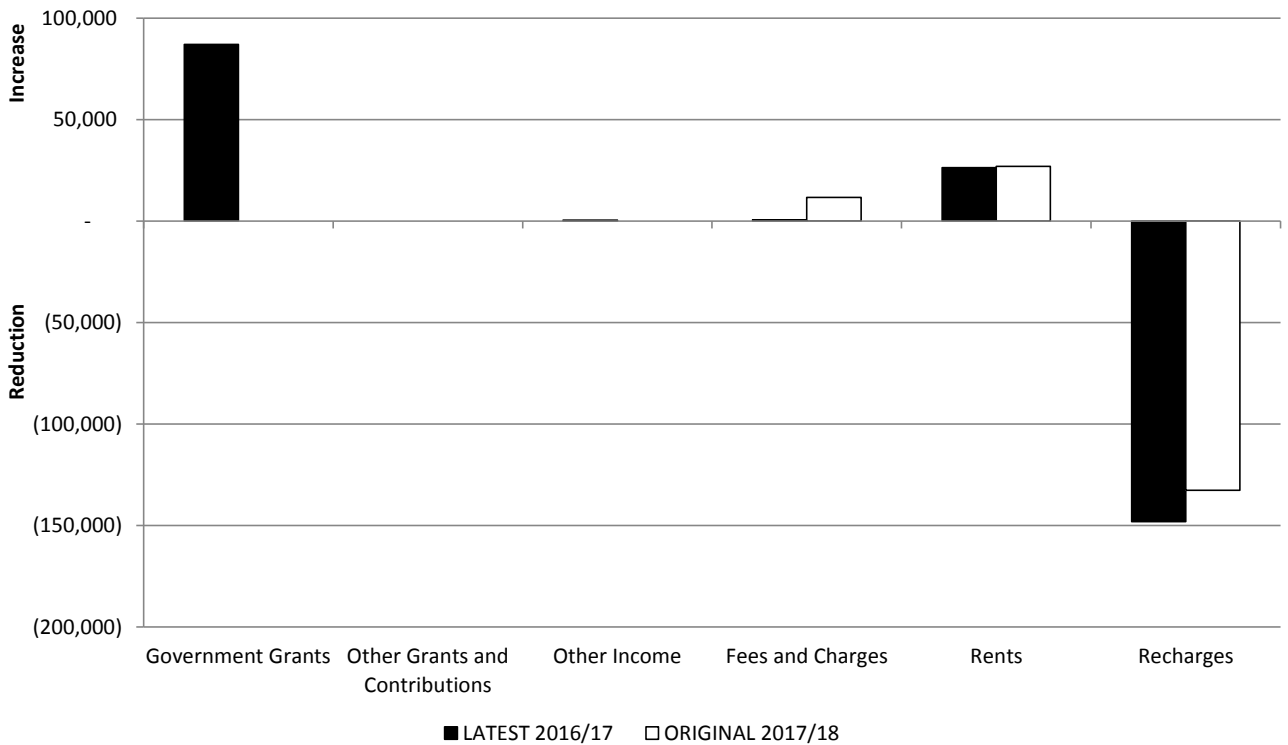
INCOME - 2017/18 BUDGETS



EXPENDITURE: CHANGE FROM 2016/17 ORIGINAL (£)



INCOME: CHANGE FROM 2016/17 ORIGINAL (£)



HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1001 COMMUNITY DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Supplies and Services	334,281	333,700	333,700	333,700
TOTAL DIRECT EXPENDITURE	334,281	333,700	333,700	333,700
Support Services	32,315	33,700	34,000	32,500
Capital Charges	662,005	220,000	535,700	213,300
NET (INCOME) / EXPENDITURE TO SUMMARY	1,028,601	587,400	903,400	579,500

The crucial role that the voluntary and community sector and its infrastructure organisations play in delivering essential services is widely recognised and acknowledged. Engaging and strengthening communities, and promoting community cohesion, is one of the cross cutting themes of the refreshed Sustainable Community Strategy.

The figures shown represent the Council's financial contributions to the support and development of strong community infrastructure and activities that will enable Warwick District residents to achieve their potential, and participate fully in the community. The funding is allocated to a range of voluntary and community organisations on the basis of 3 year contracts (awarded following a commissioning exercise in Autumn 2015).

HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
S1045 CCTV				
DIRECT EXPENDITURE				
Employees	216,936	229,800	194,200	198,700
Premises	7,783	5,400	8,100	8,500
Transport	688	1,500	300	300
Supplies and Services	147,306	135,500	135,500	135,500
Third Party Payments	-	300	300	300
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	372,713	372,500	338,400	343,300
	<hr/>	<hr/>	<hr/>	<hr/>
DIRECT INCOME				
Other Grants and Contributions	(14,700)	-	-	-
Other Income	(8,169)	(8,000)	(8,000)	(8,000)
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TOTAL DIRECT INCOME	(22,869)	(8,000)	(8,000)	(8,000)
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NET DIRECT (INCOME) / EXPENDITURE	349,844	364,500	330,400	335,300
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	93,551	104,700	99,300	95,500
Capital Charges	40,426	40,400	40,400	40,400
Recharges	(367,900)	(300,900)	(300,900)	(300,900)
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NET (INCOME) / EXPENDITURE TO SUMMARY	115,921	208,700	169,200	170,300
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The Council owns and monitors a CCTV system, which covers 190 cameras across the District, including cameras which operate on behalf of Housing, Culture and Neighbourhood Services.

The control room is staffed on a "24/7" basis and maintains a link to the Police Central Control Room and via Retail Radio links to over 100 businesses across the District including those in the evening economy.

A CCTV Manager is responsible for the service together with 5.8 CCTV operators who monitor the cameras, Retail Radio links and Help Point system.

The scheme deals with around 13,000 incidents a year. Last year the service recorded footage relating to over 400 arrests.

HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1640 SMALL GRANTS</u>				
DIRECT EXPENDITURE				
Supplies and Services	13,982	11,200	11,200	11,200
TOTAL DIRECT EXPENDITURE	13,982	11,200	11,200	11,200
Support Services	19,201	18,200	19,700	19,100
NET (INCOME) / EXPENDITURE TO SUMMARY	33,183	29,400	30,900	30,300

The figures shown above represent the Council's financial contributions to various voluntary and community organisations through the Small Grants Scheme. Grants to sporting and cultural organisations are shown under their respective services.

The small grants scheme is available to all community and voluntary groups in Warwick district. Grants are available to community based projects that benefit residents in 2 or more locality areas and meet the following criteria:

- improve / enhance the physical environment
- promote health and well being
- make neighbourhoods feel safe
- build up the strength of communities / neighbourhoods
- to encourage vulnerable / excluded individuals and groups to participate in community life.

S2102 COMMUNITY FORUMS

DIRECT EXPENDITURE				
Supplies and Services	108,159	35,000	48,200	35,000
TOTAL DIRECT EXPENDITURE	108,159	35,000	48,200	35,000
DIRECT INCOME				
Other Grants and Contributions	(75,000)	-	-	-
TOTAL DIRECT INCOME	(75,000)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	33,159	35,000	48,200	35,000

Since 2009/10 the Council has provided an annual allocation to support locality working through the establishment of Community Forums to determine local priorities and allocate funding to help address those priorities. There are seven community forums:

- Warwick Community Forum
- Kenilworth Community Forum
- North Leamington Community Forum
- South Leamington Community Forum
- Whitnash Community Forum
- Rural East Community Forum, and
- Rural West Community Forum

The funding is allocated equally between these seven forums and the Leamington Town Centre Community Safety Forum.

HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S2110 COMMUNITY PARTNERSHIP</u>				
DIRECT EXPENDITURE				
Employees	175,786	151,600	165,700	151,100
Premises	1,261	1,700	1,700	1,800
Transport	1,180	1,400	1,300	1,300
Supplies and Services	5,373	3,100	3,600	3,600
Third Party Payments	13	400	400	400
TOTAL DIRECT EXPENDITURE	183,613	158,200	172,700	158,200
DIRECT INCOME				
Other Grants and Contributions	(33,154)	(25,000)	(25,000)	(25,000)
TOTAL DIRECT INCOME	(33,154)	(25,000)	(25,000)	(25,000)
NET DIRECT (INCOME) / EXPENDITURE	150,459	133,200	147,700	133,200
Support Services	71,342	92,500	78,900	80,500
Recharges	(45,000)	(45,000)	(45,000)	(45,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	176,801	180,700	181,600	168,700

The crucial role that the voluntary and community sector and its infrastructure organisations play in delivering essential services is widely recognised and acknowledged. Engaging and strengthening communities, and promoting community cohesion, is one of the cross cutting themes of the refreshed Sustainable Community Strategy.

The figures shown represent the Council's financial contributions to the support and development of strong community infrastructure and activities that will enable Warwick District residents to achieve their potential, and participate fully in the community. The funding is allocated to a range of voluntary and community organisations on the basis of 3 year contracts (awarded following a commissioning exercise in Autumn 2015).

S2141 CIVIL CONTINGENCIES

DIRECT EXPENDITURE				
Supplies and Services	12,142	12,700	6,500	10,700
TOTAL DIRECT EXPENDITURE	12,142	12,700	6,500	10,700
Support Services	88,953	87,900	79,500	77,900
NET (INCOME) / EXPENDITURE TO SUMMARY	101,095	100,600	86,000	88,600

The expenditure budgets shown above are to support the Councils compliance with the Civil Contingencies Act. This places seven areas of civil protection duties on the Council as a Category 1 responder. The seven areas have a further myriad of requirements which are highlighted by the Civil Contingencies Secretariat at the Cabinet Office. The seven main civil protection duties are as follows;

- Co-operation between all local and multi-agency responders.
- Information sharing between all local and multi-agency responders.
- Assessment of emergency risks facing the Community.
- Emergency Planning
- Business Continuity Management (BCM)
- Communicating with the Public to warn and inform before, during and after an emergency
- Advice and Assistance to the Business and Voluntary Organisations in relation to BCM.

HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S2300 OFFICE ACCOMMODATION</u>				
DIRECT EXPENDITURE				
Premises	329,123	333,600	333,300	339,800
Supplies and Services	20,339	28,200	28,200	28,200
Third Party Payments	-	4,800	8,800	4,800
	<u>349,462</u>	<u>366,600</u>	<u>370,300</u>	<u>372,800</u>
TOTAL DIRECT EXPENDITURE				
DIRECT INCOME				
Rents	-	-	(26,300)	(27,000)
	<u>-</u>	<u>-</u>	<u>(26,300)</u>	<u>(27,000)</u>
TOTAL DIRECT INCOME				
	<u>-</u>	<u>-</u>	<u>(26,300)</u>	<u>(27,000)</u>
NET DIRECT (INCOME) / EXPENDITURE				
	<u>349,462</u>	<u>366,600</u>	<u>344,000</u>	<u>345,800</u>
Recharges	(349,462)	(363,200)	(366,300)	(372,600)
	<u>(349,462)</u>	<u>(363,200)</u>	<u>(366,300)</u>	<u>(372,600)</u>
NET (INCOME) / EXPENDITURE TO SUMMARY				
	<u>-</u>	<u>3,400</u>	<u>(22,300)</u>	<u>(26,800)</u>

The budgets shown above reflect the operational office accommodation costs of Riverside House, the Councils administrative headquarters.

The cost of this service is recharged to users based on floor area occupied.

HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S2360 LICENSING & REGISTRATION</u>				
DIRECT EXPENDITURE				
Employees	114,037	115,300	114,600	117,400
Transport	853	1,400	1,300	1,300
Supplies and Services	20,540	18,800	18,800	18,800
Third Party Payments	16,058	17,300	22,300	27,300
TOTAL DIRECT EXPENDITURE	151,488	152,800	157,000	164,800
DIRECT INCOME				
Other Income	(975)	-	-	-
Fees and Charges	(324,551)	(365,300)	(365,300)	(375,300)
TOTAL DIRECT INCOME	(325,526)	(365,300)	(365,300)	(375,300)
NET DIRECT (INCOME) / EXPENDITURE	(174,038)	(212,500)	(208,300)	(210,500)
Support Services	291,149	236,900	283,100	289,100
Recharges	-	(3,300)	(3,300)	(3,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	117,111	21,100	71,500	75,300

The Council has a statutory duty to licence various activities including street and house-to-house collections, hackney carriages (taxis) and private hire vehicles and drivers and street trading consents.

Fees are payable by applicants for the majority of licences and registrations and in general the Council tries to set the fees at a level to recoup the cost of issuing individual licences and, for some licences, carrying out enforcement action

Since 24th November 2005 the Council has also been responsible for issuing premises licences and club premises certificates under the Licensing Act 2003 (the Act). These licences authorise regulated entertainment, late night refreshment and the sale of alcohol. Each premises licence which allows the sale of alcohol must specify a designated premises supervisor who must hold a personal licence under the Act. The Council, in its role as Licensing Authority, is responsible for the issuing of personal licences. Fees for licences issued under the Licensing Act 2003 are set by the Government and are intended to cover the cost of administering the function.

From September 2007, the Council took over responsibility for the issuing of premises licences to betting shops, gaming centres and tracks and continues with the issuing of permits for gaming machines in licensed premises, as well as small lotteries.

The Scrap Metal Dealers Act 2013 came into force on 1 October 2013. The legislation requires the Council to license any persons whose business is to collect, buy or sell scrap in the District.

HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
S4210 EH ENVIRONMENTAL HEALTH CORE				
DIRECT EXPENDITURE				
Employees	130,130	128,700	124,900	127,300
Transport	2,716	4,200	3,800	3,600
Supplies and Services	47,815	60,900	61,500	59,900
Third Party Payments	-	7,000	7,000	7,000
TOTAL DIRECT EXPENDITURE	180,661	200,800	197,200	197,800
DIRECT INCOME				
Other Income	-	-	(500)	-
TOTAL DIRECT INCOME	-	-	(500)	-
NET DIRECT (INCOME) / EXPENDITURE	180,661	200,800	196,700	197,800
Support Services	112,675	166,800	107,200	111,100
Capital Charges	733	-	-	-
Recharges	(277,648)	(325,200)	(224,300)	(226,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	16,421	42,400	79,600	82,600

The service, under the control of the Head of Health and Community Protection, is responsible for the management and administration of a number of public health related functions under four sections, i.e. Regulatory, Safer Communities, Environmental Sustainability and Community Partnership. During 2014 the Bereavement Services Team transferred to Neighbourhood Services and the Community Partnership joined the department.

In addition to a wide range of public protection and regulatory functions the service has recently been re-designed around its lead role in three corporate priorities within the Sustainable Community Strategy: Health & Wellbeing, Sustainability and Safer Communities. Management of corporate health and safety also resides within the services.

HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH				
DIRECT EXPENDITURE				
Employees	424,887	434,100	409,100	419,500
Transport	12,472	15,200	14,600	13,600
Supplies and Services	2,172	1,700	1,700	1,600
Third Party Payments	25,079	8,000	13,400	8,000
TOTAL DIRECT EXPENDITURE	464,610	459,000	438,800	442,700
DIRECT INCOME				
Other Income	(1,142)	-	-	-
Fees+Charges General	(8,665)	(4,800)	(4,800)	(5,600)
TOTAL DIRECT INCOME	(9,807)	(4,800)	(4,800)	(5,600)
NET DIRECT (INCOME) / EXPENDITURE	454,803	454,200	434,000	437,100
Support Services	95,941	81,800	92,400	100,800
Recharges	(123,600)	(104,100)	(104,100)	(104,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	427,144	431,900	422,300	433,800

The aims of this team are:

- To ensure that consumer health in the Warwick District is protected through the effective promotion and enforcement of food and occupational health and safety.
- To provide a level of service to stakeholders which is of a demonstrable, externally auditable, and high quality through the efficient use of resources.
- To assist in the delivery of the Council's Health Strategy.
- To ensure that workplaces in the District present no significant health risk to people who resort to them, and to promote issues related to the health of employees and those attending workplaces.

The team also responds to official notifications required under health and safety legislation e.g. accidents, asbestos removal, defective equipment. Other duties include inspection for licensing functions relating to skin piercing and investigating cases of infectious disease and food complaints etc.

HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
S4300 ENVIRONMENTAL PROTECTION				
DIRECT EXPENDITURE				
Employees	447,889	471,200	400,400	385,900
Premises	-	1,200	1,800	1,900
Transport	17,005	24,300	21,700	21,500
Supplies and Services	52,600	43,900	71,200	40,000
Third Party Payments	50,416	14,200	121,100	16,800
TOTAL DIRECT EXPENDITURE	567,910	554,800	616,200	466,100
DIRECT INCOME				
Government Grants	(835)	(3,000)	(90,100)	(3,000)
Other Grants and Contributions	(9,473)	-	-	-
Other Income	(155)	-	-	-
Fees and Charges	(20,126)	(17,900)	(18,600)	(18,700)
TOTAL DIRECT INCOME	(30,589)	(20,900)	(108,700)	(21,700)
NET DIRECT (INCOME) / EXPENDITURE	537,321	533,900	507,500	444,400
Support Services	400,633	430,900	406,900	413,600
Capital Charges	4,221	4,000	3,900	2,500
Recharges	(303,800)	(302,100)	(302,100)	(302,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	638,375	666,700	616,200	558,400

The work covered by this budget now falls between two sections, Environmental Sustainability and Safer Communities. The aims are to:

- Ensure that the levels of pollution in water, on land and in the air, including pollution by noise and light, are such that they do not adversely affect the health of people in the District.
- To assist in the delivery of the Council's Health Strategy.
- There are many subsidiary objectives including preventing any adverse affect on people's health from proposed development within the District which entails examining all planning applications and detailed plans where there is likely environmental impact and providing written advice on all such applications.

Other functions provided include statutory nuisances from smoke, dust, fumes, odour, light, noise and contamination, the provision of a Dog Warden Service, a Pest Control Service, arranging funerals under the provisions of the Public Health (Control of Disease) Act 1984.

The abatement of nuisances ensuring that private land is not in such a condition that it is prejudicial to health or a nuisance and that it does not attract or provide harbourage for rodents and that animals are not kept in such a condition as to be prejudicial to health or a nuisance. In addition, an identification service and provision of advice on the treatment and eradication of insects within dwellings, together with advice and enforcement of the rodent proofing of dwellings.

Other duties include ensuring that the Council meets its obligations with respect to Local Air Quality legislation under the Environment Act 1995 and Contaminated Land legislation, advice to Licensing as a 'responsible authority', advice to Planning on Environmental Protection issues and licensing functions relating to animal welfare legislation.

HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
S4350 COMMUNITY SAFETY				
DIRECT EXPENDITURE				
Employees	299,385	298,600	296,400	301,900
Transport	8,568	8,800	8,400	7,500
Supplies and Services	161,355	47,400	47,300	47,100
Third Party Payments	7,482	4,100	6,100	4,100
TOTAL DIRECT EXPENDITURE	476,790	358,900	358,200	360,600
DIRECT INCOME				
Other Grants and Contributions	(77,526)	-	-	-
Other Income	(41,936)	(3,400)	(3,400)	(3,400)
Fees and Charges	(12,732)	(13,300)	(13,300)	(13,300)
TOTAL DIRECT INCOME	(132,194)	(16,700)	(16,700)	(16,700)
NET DIRECT (INCOME) / EXPENDITURE	344,596	342,200	341,500	343,900
Support Services	190,010	188,500	202,600	208,200
Capital Charges	496	500	500	500
Recharges	(331,356)	(389,300)	(339,000)	(346,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	203,746	141,900	205,600	206,400

The Safer Communities Manager is responsible for co-ordinating the Council's response to crime and disorder issues. There are three main areas of work:

- Mainstreaming and coordination of the councils response to the statutory duties under the Crime & Disorder Act (1998)
- Driving and improving the South Warwickshire Community Safety Partnership (SWCSP)
- Leading and coordinating responses to anti-social behaviour and nuisance

Crime Reduction

In partnership with Warwickshire Police, Warwickshire County Council, Warwickshire Fire and Rescue Service, Probation and South Warwickshire Clinical Commissioning group this authority is jointly responsible for the reduction of crime, disorder and drugs misuse in Warwick District. On September 12th, 2008 the Crime & Disorder Reduction Partnerships (CDRP's) for the Warwick and Stratford-on-Avon districts were formally merged. The South Warwickshire Community Safety Partnership builds on a history of successful collaborative work including two joint audits and one joint strategic assessment. The Safer Communities Manager bids to the Police & Crime Commissioner for funding of key interventions. The emerging priorities following consideration of the 2017/18 Strategic Assessment (to be confirmed) are:

- Reducing violent crime
- Reducing Anti-Social Behaviour
- Reducing Re-Offending
- Reducing crime in the rural areas

Anti-Social Behaviour

Since August 2006 Warwick District Council and Stratford District Council have both employed a full time Anti-Social Behaviour Officer with the objective of building respect in communities and reducing anti-social behaviour. The Anti-Social Behaviour Officer is tasked with early intervention work to modify behaviour at first report. Working practices have been re-designed from the victim perspective and in line with the Pilkington Review. A risk matrix is now used to ensure that we identify and support the vulnerable using a victim centred approach to ASB.

HEALTH & COMMUNITY PROTECTION

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S4810 ALLEVIATION OF FLOODING</u>				
DIRECT EXPENDITURE				
Premises	4,226	4,900	25,600	24,900
Supplies and Services	11,500	-	-	-
Third Party Payments	3,489	500	500	500
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	19,215	5,400	26,100	25,400
Support Services	109,550	99,500	109,100	110,900
Capital Charges	39,724	42,700	42,100	42,600
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NET (INCOME) / EXPENDITURE TO SUMMARY	168,489	147,600	177,300	178,900
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The Council is responsible for the discharge of the Land Drainage functions covered under the statutory requirement of the Land Drainage Act 1991 and the Local Government Act 1999.

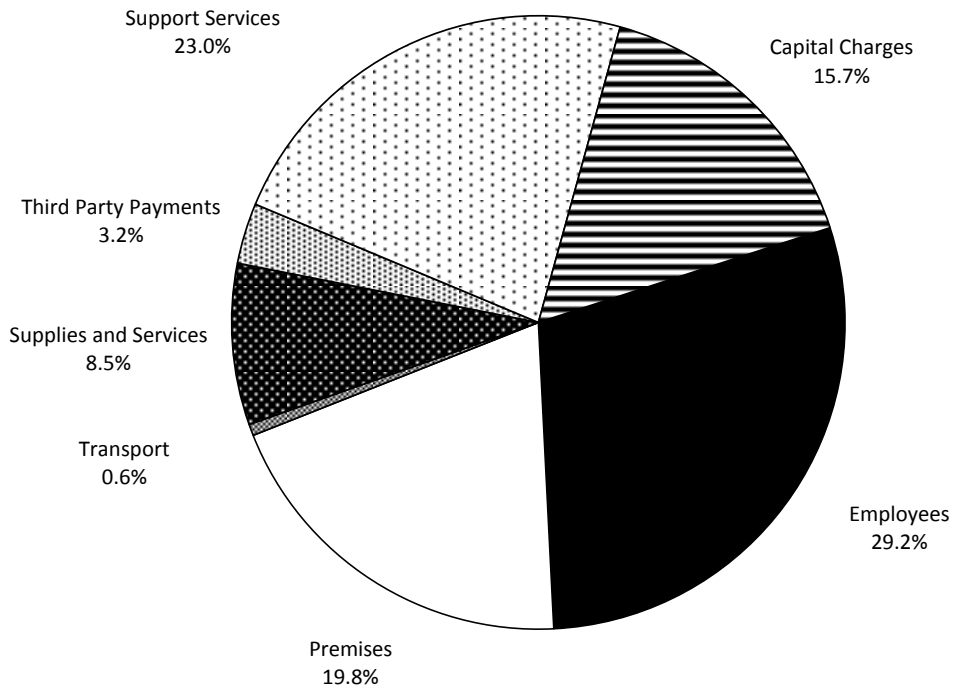
Warwick District Council also has the added responsibility of complying with its own flood defence policy which was reported in March 2000 to DEFRA and the Environment Agency. This requires an annual programme of inspections of ordinary watercourses, which are some 151 kilometres in length, to ensure that free flow is maintained. Certain works are carried out on a discretionary basis but the Council has no duty to carry out any works other than as riparian owner. Remedial works on behalf of other riparian owners may be undertaken on a rechargeable basis. Enforcement action is usually required to cajole Riparian owners to rectify problems in their stretches of watercourse.

In adherence to the Councils Fit for the Future Strategy and its Flood Defence Plan, it further undertakes the construction of flood alleviation schemes where partnership project need and funding can be obtained.

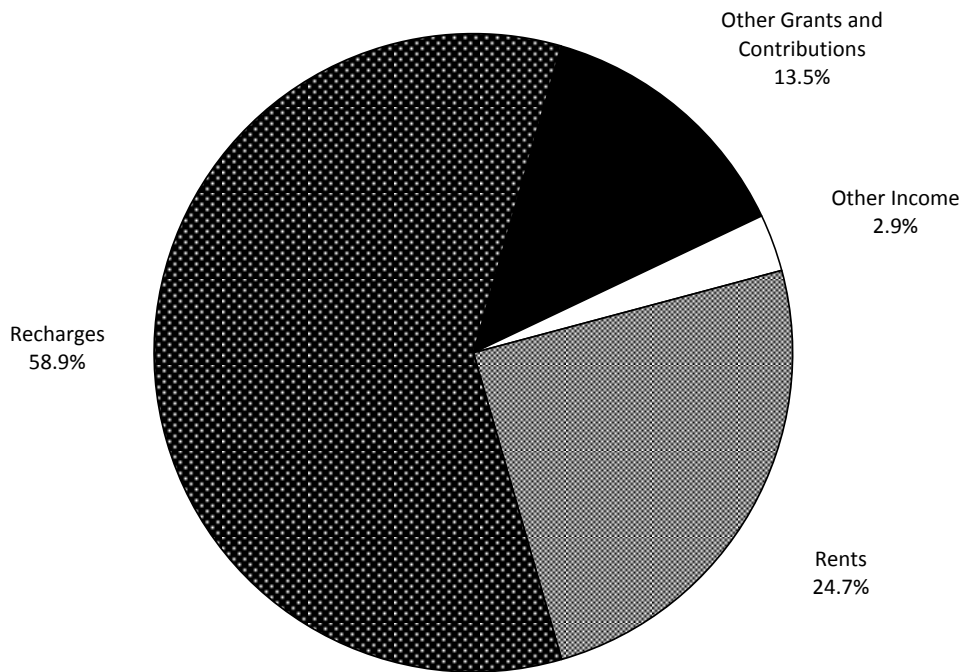
As part of the Development Control process, advice is given to the Planning Service Area for the undertaking and approval of flood risk assessments in accordance with PPS25. This is to ensure that development takes place throughout the District in accordance with the sustainable drainage policies of the Council.

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £	Page
<u>HOUSING & PROPERTY SERVICES</u>					
S1050 PUBLIC CONVENIENCES	209,971	181,400	242,700	196,200	97
S1590 HOMELESSNESS/HOUSING ADVICE	516,194	582,800	619,800	556,700	98
S1605 HOUSING STRATEGY	383,135	324,900	438,600	373,900	99
S1610 OTHER HOUSING PROPERTY	(9,939)	(100)	(2,600)	(2,400)	100
S1615 CONTRIBUTIONS TO HRA	37,900	37,900	37,900	37,900	100
S1625 SUPPORTING PEOPLE TO HRA	-	-	-	-	101
S1630 PRIVATE SECTOR HOUSING	649,084	474,100	256,000	542,900	102
S1645 ASSET MANAGEMENT	296	152,900	-	(700)	103
S1650 ESTATE MANAGEMENT	(168,612)	(206,000)	19,400	(178,400)	104
S1660 WARWICK PLANT MAINTENANCE	-	21,900	-	-	105
S2300 OFFICE ACCOMMODATION	(1,420,493)	(30,100)	-	-	105
S3465 CHASE MEADOW COMMUNITY CENTRE	2,603	4,600	4,700	3,300	106
S4780 WDC HIGHWAYS	195,902	139,200	234,200	235,900	106
SW000 CORPORATE R+M UNALLOCATED	-	420,500	434,900	420,500	107
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TOTAL HOUSING & PROPERTY SERVICES	396,041	2,104,000	2,285,600	2,185,800	
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 <u>SUBJECTIVE ANALYSIS:</u>					
<u>EXPENDITURE:</u>					
Employees	1,549,025	1,654,300	1,767,600	1,637,800	
Premises	679,094	1,079,500	1,391,400	1,109,600	
Transport	39,156	50,800	40,200	33,800	
Supplies and Services	837,588	587,600	653,000	479,200	
Third Party Payments	278,829	106,400	266,600	181,400	
Support Services	1,433,789	1,183,200	1,386,200	1,292,000	
Capital Charges	(432,695)	782,100	874,100	879,100	
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TOTAL EXPENDITURE	4,384,786	5,443,900	6,379,100	5,612,900	
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<u>INCOME:</u>					
Government Grants	(761)	-	-	-	
Other Grants and Contributions	(992,058)	(626,800)	(938,200)	(461,000)	
Other Income	(13,427)	(8,300)	(8,300)	(8,300)	
Fees and Charges	(89,933)	(91,200)	(91,200)	(91,200)	
Rents	(708,505)	(734,900)	(794,400)	(847,000)	
Recharges	(2,184,061)	(1,878,700)	(2,261,400)	(2,019,600)	
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TOTAL INCOME	(3,988,745)	(3,339,900)	(4,093,500)	(3,427,100)	
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NET COST OF GENERAL FUND SERVICES	396,041	2,104,000	2,285,600	2,185,800	
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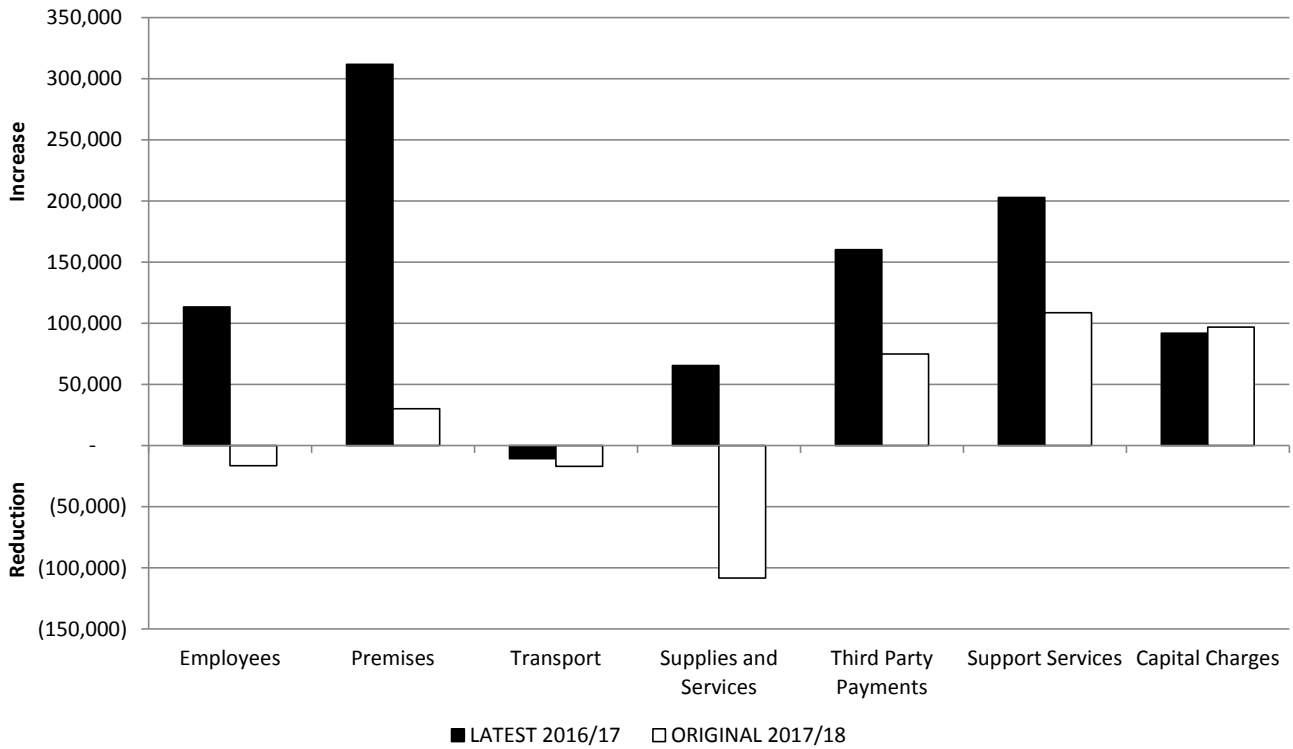
EXPENDITURE - 2017/18 BUDGETS



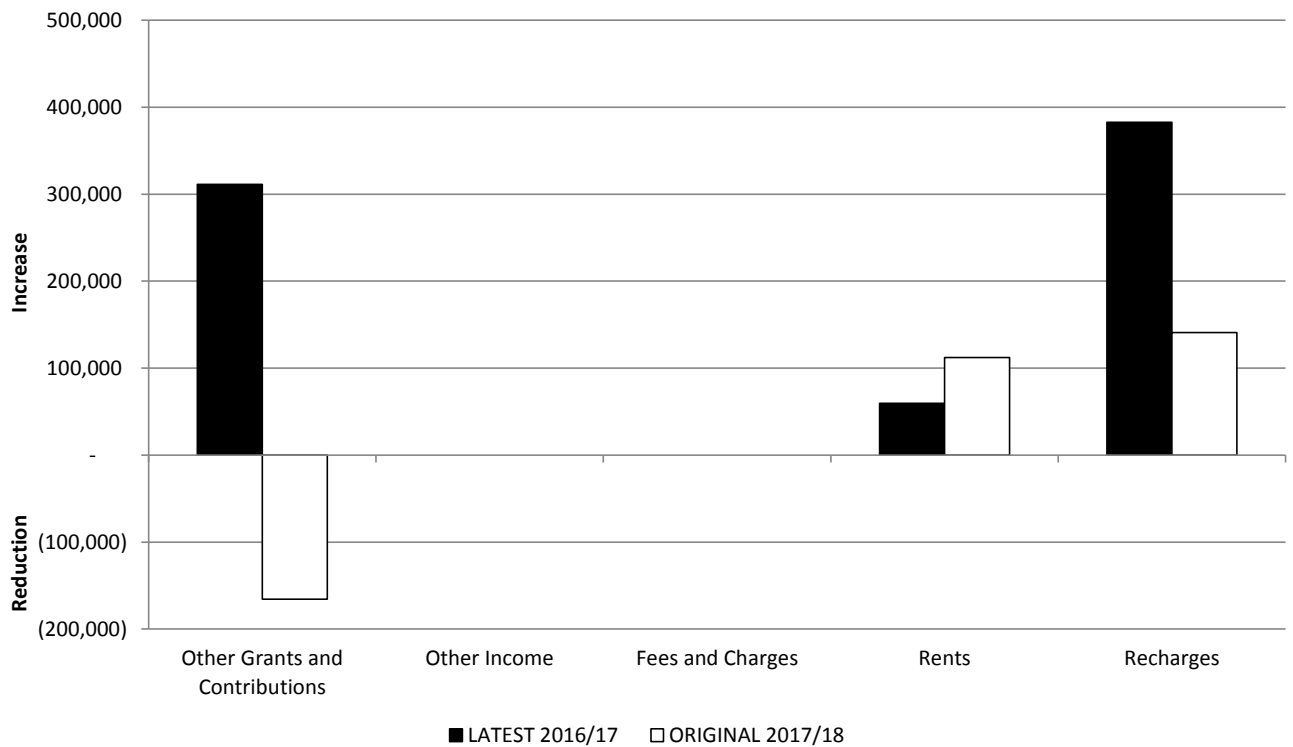
INCOME - 2017/18 BUDGETS



EXPENDITURE: CHANGE FROM 2016/17 ORIGINAL (£)



INCOME: CHANGE FROM 2016/17 ORIGINAL (£)



HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1050 PUBLIC CONVENIENCES</u>				
DIRECT EXPENDITURE				
Premises	132,860	137,100	191,400	145,400
Supplies and Services	177	-	-	-
TOTAL DIRECT EXPENDITURE	133,037	137,100	191,400	145,400
Support Services	20,909	17,000	24,100	23,600
Capital Charges	56,025	27,300	27,200	27,200
NET (INCOME) / EXPENDITURE TO SUMMARY	209,971	181,400	242,700	196,200

Public conveniences across the district operate under one service that covers the cleansing, opening and locking of all Council owned public conveniences.

HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1590 HOMELESSNESS/HOUSING ADVICE</u>				
DIRECT EXPENDITURE				
Employees	370,666	417,700	425,200	409,400
Premises	93,061	101,900	102,500	102,600
Transport	4,987	5,400	5,200	5,200
Supplies and Services	162,311	166,600	232,700	219,000
Third Party Payments	2,122	-	30,000	-
TOTAL DIRECT EXPENDITURE	633,147	691,600	795,600	736,200
DIRECT INCOME				
Other Grants and Contributions	(44,059)	(14,000)	(14,000)	(14,000)
Other Income	(8)	-	-	-
Fees and Charges	(2,832)	(2,800)	(2,800)	(2,800)
Rents	(141,271)	(146,100)	(246,100)	(246,100)
TOTAL DIRECT INCOME	(188,170)	(162,900)	(262,900)	(262,900)
NET DIRECT (INCOME) / EXPENDITURE	444,977	528,700	532,700	473,300
Support Services	466,357	401,100	434,100	430,400
Recharges	(395,140)	(347,000)	(347,000)	(347,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	516,194	582,800	619,800	556,700

Homelessness

The prevention of homelessness is a strategic priority for Warwick District Council. To do this, the Council:

- Provides an increased choice of affordable, secure housing by introducing a programme to build new Council-owned housing
- Gives quicker access to vacant Council owned homes by speeding up the time they are repaired and made ready for letting
- Increases access to housing association owned homes through the Council's Housing register and Allocations Policy
- Helps people rent accommodation from private landlords with a Rent Deposit Scheme
- Uses general housing stock for temporary accommodation
- Helps people living in temporary accommodation move into a more secure home by supporting a Resettlement Officer
- Supports a wide availability of advice, assistance and supported housing through continued close liaison with statutory and voluntary agencies
- Provides a Sanctuary scheme for people suffering from domestic violence

The Council has a statutory duty under the Housing Act 1996 and Homelessness Act 2002 to make sure that advice and information about homelessness and preventing homelessness, is available to everyone in the district, free of charge. The legislation also requires the Council to assist individuals and families who are homeless or threatened with homelessness or in housing need, who apply for help. The Council has a duty to make sure that accommodation is secured for people to whom it has, or may have, either a temporary, interim or full duty to accommodate. The Council only uses 'Bed and Breakfast' accommodation in these emergency situations when no other alternative accommodation, such as using available general needs housing, is available.

Allocations

By advertising affordable housing provided by both the Council and housing associations the Council's 'HomeChoice' scheme allows people to express preferences about where they would most like to live. Final allocation of homes is completed by assessing with reference to the Council's Allocations Policy the comparative needs of all those who have bid for a particular property. The Policy is fully compliant with all current legislation relating to how a local authority can allocate tenancies for affordable housing. It has been designed to:

- Help create and maintain mixed, balanced and sustainable communities
- Offer as wide a choice as possible of affordable housing, both to rent and to buy
- Match people to homes that are best suited to their needs
- Help those who most need affordable housing find a place to live
- Help prevent homelessness
- Give people the information they need to make informed choices over where they want to live
- Support affordable housing providers manage their vacancies effectively and efficiently.

The cost of providing services to help people who are already or who are threatened with homelessness and to prevent homelessness.

HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1605 HOUSING STRATEGY</u>				
DIRECT EXPENDITURE				
Employees	47,630	47,000	47,300	48,100
Transport	559	1,300	1,300	1,300
Supplies and Services	129,955	182,800	182,800	180,700
Third Party Payments	155,559	20,100	135,700	95,100
TOTAL DIRECT EXPENDITURE	333,703	251,200	367,100	325,200
Support Services	168,454	93,400	91,200	68,400
Recharges	(119,022)	(19,700)	(19,700)	(19,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	383,135	324,900	438,600	373,900

The Council's **Housing Strategy Service** provides the strategic, policy and enabling role for all aspects of housing provision within the District.

The work of the Housing Strategy Service includes:

- Deciding where investment should be made in affordable housing through understanding housing needs and markets
- Making sure that new affordable housing is built and managed to a high standard by guiding and overseeing providers and developers, including managing the use of planning powers and financial incentives where necessary to secure the best outcomes for the district
- Securing housing for people with special needs by working with and understanding the needs of different communities in the district and bringing them together with specialist housing providers
- Bringing investment into the district's housing by identifying and attracting funding from other agencies, such as the Government
- Preparing and monitoring budgets
- Improving the quality of housing services by monitoring, analysing and driving forward performance management across the Housing & Property service
- Preparation of strategic housing analysis and reports
- Submission of statistical returns to the Department for Communities and Local Government

The costs incurred by the Council are to cover the work to administer and deliver the above activity, which includes selecting, monitoring and processing the payment of grants, negotiating affordable housing agreements with developers, gathering and analysing data and information and influencing external investors.

HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1610 OTHER HOUSING PROPERTY</u>				
DIRECT EXPENDITURE				
Premises	1,477	100	100	100
TOTAL DIRECT EXPENDITURE	1,477	100	100	100
DIRECT INCOME				
Fees and Charges	(220)	-	-	-
Rents	(44,457)	(35,600)	(35,600)	(35,600)
TOTAL DIRECT INCOME	(44,677)	(35,600)	(35,600)	(35,600)
NET DIRECT (INCOME) / EXPENDITURE	(43,200)	(35,500)	(35,500)	(35,500)
Support Services	8,291	8,300	9,400	9,600
Capital Charges	24,970	27,100	23,500	23,500
NET (INCOME) / EXPENDITURE TO SUMMARY	(9,939)	(100)	(2,600)	(2,400)

This account reflects the costs and income associated with properties held by the Council outside the Housing Revenue Account, (HRA), but used for to house applicants on the Council's Housing Register. This does not include dwellings used the housing of service tenants, as these are included within the budget of the appropriate service.

S1615 CONTRIBUTIONS TO HRA

DIRECT EXPENDITURE				
Supplies and Services	37,900	37,900	37,900	37,900
NET (INCOME) / EXPENDITURE TO SUMMARY	37,900	37,900	37,900	37,900

Schedule 4, paragraph 3 (1) of the Local Government and Housing Act 1989 requires that the cost of '....amenities shared by the whole community....' should be borne by the General Fund.

Under this legislation contributions are included in respect of Open Spaces on Council Estates.

HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1625 SUPPORTING PEOPLE TO HRA</u>				
DIRECT EXPENDITURE				
Supplies and Services	463,739	154,600	155,000	-
TOTAL DIRECT EXPENDITURE	463,739	154,600	155,000	-
DIRECT INCOME				
Other Grants and Contributions	(463,739)	(154,600)	(155,000)	-
TOTAL DIRECT INCOME	(463,739)	(154,600)	(155,000)	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

Supporting People Grant was paid into the General Fund initially, as it came from a source external to the HRA. It was then transferred in full to the HRA to fund the housing related support services received by eligible HRA tenants.

The grant was received from Warwickshire County Council which is the Administering Authority, acting as distributing agents on behalf of the Department for Communities and Local Government.

Funding for Supporting People was reviewed by Warwickshire County Council and ceased on 31 July 2016 to reflect changes in their priorities and resources available.

HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
S1630 PRIVATE SECTOR HOUSING				
DIRECT EXPENDITURE				
Employees	334,960	291,900	314,000	343,800
Transport	7,612	9,500	5,500	4,800
Supplies and Services	19,445	18,800	18,800	18,000
Third Party Payments	23,612	11,400	20,000	11,400
TOTAL DIRECT EXPENDITURE	385,629	331,600	358,300	378,000
DIRECT INCOME				
Government Grants	(761)	-	-	-
Other Grants and Contributions	(484,097)	(458,200)	(769,200)	(447,000)
Other Income	(2,054)	(1,000)	(1,000)	(1,000)
Fees and Charges	(83,231)	(84,100)	(84,100)	(84,100)
TOTAL DIRECT INCOME	(570,143)	(543,300)	(854,300)	(532,100)
NET DIRECT (INCOME) / EXPENDITURE	(184,514)	(211,700)	(496,000)	(154,100)
Support Services	218,305	207,400	228,700	207,300
Capital Charges	726,668	593,100	638,000	593,100
Recharges	(111,375)	(114,700)	(114,700)	(103,400)
NET (INCOME) / EXPENDITURE TO SUMMARY	649,084	474,100	256,000	542,900

The **Housing Standards Service** is designed to make sure that the standard of all housing in the district is habitable and does not present a risk to the health and safety of either the occupiers or those in the local community. To do this, it works closely with private property owners and housing associations. The responsibilities of this service are wide and far ranging and include:

- Encouraging responsible property management by private landlords by providing help and assistance in cases of harassment and illegal eviction and poor property conditions, including when necessary taking rigorous enforcement action through the Courts
- Raising the standard of accommodation by inspecting and where necessary licensing Houses in Multiple Occupation and inspecting mobile homes, caravan and gypsy and traveller sites
- Inspecting and taking action to put right houses in disrepair and which are unsuitable for human habitation
- Resolving the most acute problems of poor conditions for those who are most unable to pay for repairs by identifying and managing grant assistance
- Improving the quality of life for people with disabilities by overseeing aids and adaptations, funded by the Better Care Fund's Disabled Facilities Grants programme
- Increasing quality of life and reducing the cost of living by promoting energy efficiency measures and investment
- Increasing the number of homes available for people to live in by helping property owners bring empty homes back into use

The provision of a Disabled Facilities Grants service is mandatory. However, the provision of other grants is discretionary, allowing the Council greater discretion on how money is invested. All grants are subject to a test of the financial resources of the applicant. Consequently, even eligibility for a grant may not result in the applicant receiving financial assistance.

HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
S1645 ASSET MANAGEMENT				
DIRECT EXPENDITURE				
Employees	672,833	778,600	871,000	818,000
Transport	17,197	25,700	20,700	18,900
Supplies and Services	11,839	19,800	18,300	18,300
Third Party Payments	2,067	3,900	3,900	3,900
TOTAL DIRECT EXPENDITURE	703,936	828,000	913,900	859,100
Support Services	221,833	192,000	211,100	217,800
Recharges	(925,473)	(867,100)	(1,125,000)	(1,077,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	296	152,900	-	(700)

Asset Management is part of the Housing and Property Services unit. The Asset Management' team provides the Council with a comprehensive repair, improvement and renewal Service to all corporate properties and manages the capital investment programme and major/cyclical maintenance for the Council's housing stock. It also has a significant involvement in all Corporate Building Projects.

Asset Management:

- Manages, maintains and improves the Council's Corporate Property portfolio (operational and non-operational) to support the needs and requirements of those services and their clients
- Contributes to the development and implementation of the Council's Asset Management Strategy
- Is responsible for new build and major alterations to the Council's property portfolio
- Manages and improves the effective usage of energy across the Council
- Manages the Housing Investment Programme for the Council's housing stock
- Manage specialist mechanical and electrical and cyclical maintenance contracts for the housing stock
- Provides technical advice to improve the quality of affordable housing developments
- Supports the Council to earn income for services by maintaining the Council's commercial portfolio

The majority of the Council's operational buildings are managed by the Cultural Services unit but maintained by Asset Management including:

- Royal Pump Rooms - Royal Leamington Spa
- Newbold Comyn Leisure Centre - Royal Leamington Spa (until 31st May 2017 as per 'Leisure Options')
- St Nicholas Park Leisure Centre - Warwick (until 31st May 2017 as per 'Leisure Options')
- Abbey Fields Swimming Pool / Castle Farm Sports Hall - Kenilworth (until 31st May 2017 as per 'Leisure Options')
- The Royal Spa Centre - Royal Leamington Spa
- Town Hall – Royal Leamington Spa

Other corporate assets maintained by Asset Management include:

- Oakley Woods Crematorium
- Council Offices at Riverside House

The Council's housing stock includes approximately 5,500 dwellings and 1,900 garages. Asset Management manage the annual programme of planned maintenance and improvement/renewal work to maintain the condition of the fabric of the stock. Examples of work undertaken include improved thermal insulation, installation of central heating, kitchen and bathroom replacement, re-roofing, installation of double glazed windows, improved security systems and schemes that improve the general environment for tenants.

The Council gains valuable income from the number of commercial properties that it owns by renting them out for a variety of business uses. In addition the Corporate Property Portfolio includes a number of properties that are let to clubs and voluntary groups which serve the community.

The cost of delivering Asset Management is covered by recharging staff time allocations to the services which have overall responsibility for individual properties and assets.

HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
S1650 ESTATE MANAGEMENT				
DIRECT EXPENDITURE				
Premises	158,966	123,000	309,700	123,700
Supplies and Services	4,011	5,100	5,500	5,200
Third Party Payments	87,473	71,000	77,000	71,000
TOTAL DIRECT EXPENDITURE	250,450	199,100	392,200	199,900
DIRECT INCOME				
Other Grants and Contributions	(163)	-	-	-
Insurances	(9,904)	(7,300)	(7,300)	(7,300)
Fees and Charges	(3,150)	(4,300)	(4,300)	(4,300)
Rents	(522,777)	(553,200)	(512,700)	(565,300)
TOTAL DIRECT INCOME	(535,994)	(564,800)	(524,300)	(576,900)
NET DIRECT (INCOME) / EXPENDITURE	(285,544)	(365,700)	(132,100)	(377,000)
Support Services	112,269	155,000	146,800	144,100
Capital Charges	4,663	4,700	4,700	54,500
NET (INCOME) / EXPENDITURE TO SUMMARY	(168,612)	(206,000)	19,400	(178,400)

The Estate Management Budget concerns the costs and incomes from properties which are non-operational assets - these are fixed assets held by the Council but not occupied directly or used in the delivery of the Council's services. It includes land acquired in advance for specific purposes, such as extinguishing inappropriate uses, improving conservation policies or in advance of redevelopment proposals; land and property held as an investment by the Council; and property surplus to requirements but held pending allocation or disposal.

The costs of support services affecting this budget concern the expenses of managing these non-operational assets. These property management costs are governed by the Council's duties under residential, commercial and industrial property lease arrangements, particularly the legal and financial matters, which include negotiating new leases, lease renewals, rent reviews and the assignment of leases.

The Council has approximately 160 non-operational assets, ranging from the general retail, office and industrial units to a boat house at St. Nicholas Park and numerous sporting clubhouses.

HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1660 WARWICK PLANT MAINTENANCE</u>				
DIRECT EXPENDITURE				
Employees	124,685	119,100	110,100	18,500
Transport	8,801	8,900	7,500	3,600
Supplies and Services	1,000	500	500	100
TOTAL DIRECT EXPENDITURE	134,486	128,500	118,100	22,200
Support Services	11,819	6,000	12,400	2,000
Recharges	(146,305)	(112,600)	(130,500)	(24,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	21,900	-	-

Warwick Plant Maintenance is the in-house team of engineers who look after the Council's mechanical and electrical plant and equipment in properties, such as heating and water treatment in the leisure centres.

The cost of this service is recharged to services based on staff time allocations.

As part of the 'Leisure Options' project, the Council will no longer have a dedicated in-house team of engineers from 31st May 2017.

S2300 OFFICE ACCOMMODATION

DIRECT EXPENDITURE				
Premises	220,825	217,900	258,900	221,100
Supplies and Services	6,290	-	-	-
Third Party Payments	5,945	-	-	-
TOTAL DIRECT EXPENDITURE	233,060	217,900	258,900	221,100
Support Services	97,141	58,700	103,800	64,800
Capital Charges	(1,263,948)	110,900	161,800	161,800
Recharges	(486,746)	(417,600)	(524,500)	(447,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	(1,420,493)	(30,100)	-	-

The budgets shown above reflect the operational office accommodation costs of Riverside House, the Councils administrative headquarters.

The cost of this service is recharged to users based on floor area occupied.

HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S3465 CHASE MEADOW COMMUNITY CENTRE</u>				
DIRECT EXPENDITURE				
Premises	1,519	3,100	3,100	3,200
Supplies and Services	905	1,500	1,500	-
Third Party Payments	2,051	-	-	-
	<u>4,475</u>	<u>4,600</u>	<u>4,600</u>	<u>3,200</u>
TOTAL DIRECT EXPENDITURE				
DIRECT INCOME				
Other Income	(1,461)	-	-	-
Fees and Charges	(500)	-	-	-
	<u>(1,961)</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL DIRECT INCOME				
NET DIRECT (INCOME) / EXPENDITURE				
	<u>2,514</u>	<u>4,600</u>	<u>4,600</u>	<u>3,200</u>
Support Services	89	-	100	100
	<u>2,603</u>	<u>4,600</u>	<u>4,700</u>	<u>3,300</u>
NET (INCOME) / EXPENDITURE TO SUMMARY				

Chase Meadow Community Centre Ltd aims to deliver a variety of quality services for the local community. Working in partnership with St Michael's Church and Warwick District Council the centre offers activities from young to old throughout the week.

S4780 WDC HIGHWAYS

DIRECT EXPENDITURE				
Employees	(1,749)	-	-	-
Premises	70,386	75,900	90,800	93,000
Supplies and Services	16	-	-	-
	<u>68,653</u>	<u>75,900</u>	<u>90,800</u>	<u>93,000</u>
TOTAL DIRECT EXPENDITURE				
Support Services	108,322	44,300	124,500	123,900
Capital Charges	18,927	19,000	18,900	19,000
	<u>195,902</u>	<u>139,200</u>	<u>234,200</u>	<u>235,900</u>
NET (INCOME) / EXPENDITURE TO SUMMARY				

Highway functions covered by the budget headings shown above include the provision and maintenance of street furniture including street seats, signs and nameplates, bus shelters and footway lighting, in rural areas.

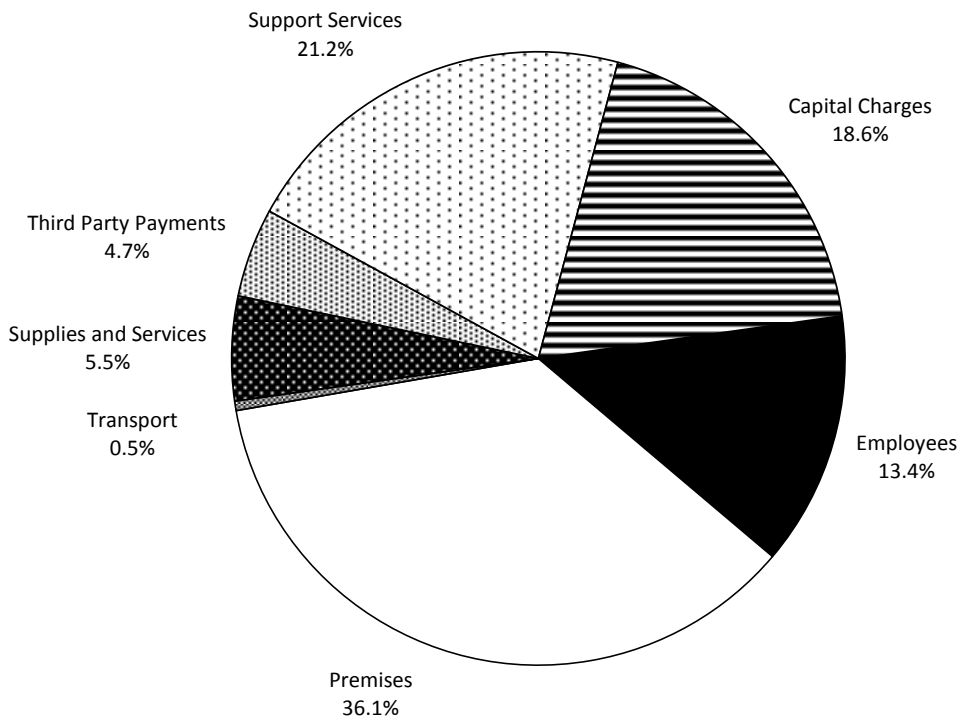
HOUSING & PROPERTY SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>SW000 CORPORATE R+M UNALLOCATED</u>				
DIRECT EXPENDITURE				
Premises	-	420,500	434,900	420,500
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	420,500	434,900	420,500
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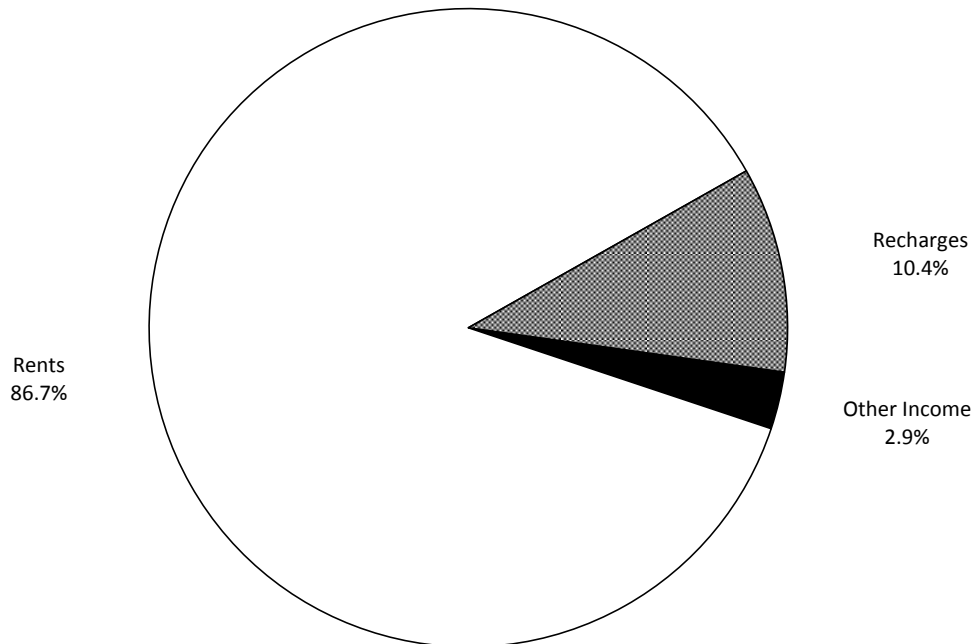
This is a holding account. As necessary works are agreed the budget is reallocated to the appropriate Services, or to the Capital Programme for major improvement work.

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>HOUSING REVENUE ACCOUNT SUBJECTIVE ANALYSIS:</u>				
<u>EXPENDITURE:</u>				
Employees	2,312,903	2,543,700	2,502,200	2,491,200
Premises	7,286,436	7,058,800	7,363,200	6,724,600
Transport	87,295	107,400	96,700	89,400
Supplies and Services	724,633	952,200	1,089,600	1,036,900
Third Party Payments	673,361	862,700	954,700	883,400
Support Services	3,854,183	3,723,600	3,880,500	3,941,900
Capital Charges	(15,686,006)	3,171,500	3,465,900	3,465,900
TOTAL EXPENDITURE	(747,195)	18,419,900	19,352,800	18,633,300
<u>INCOME:</u>				
Other Grants and Contributions	(526,016)	(212,500)	(212,900)	(57,900)
Other Income	(109,862)	(96,400)	(128,400)	(126,400)
Fees and Charges	(707,599)	(705,800)	(705,800)	(705,800)
Rents	(26,726,988)	(26,574,200)	(26,574,200)	(26,418,200)
Recharges	(2,945,429)	(2,952,100)	(3,126,800)	(3,154,300)
TOTAL INCOME	(31,015,894)	(30,541,000)	(30,748,100)	(30,462,600)
NET COST OF HRA SERVICES	(31,763,089)	(12,121,100)	(11,395,300)	(11,829,300)

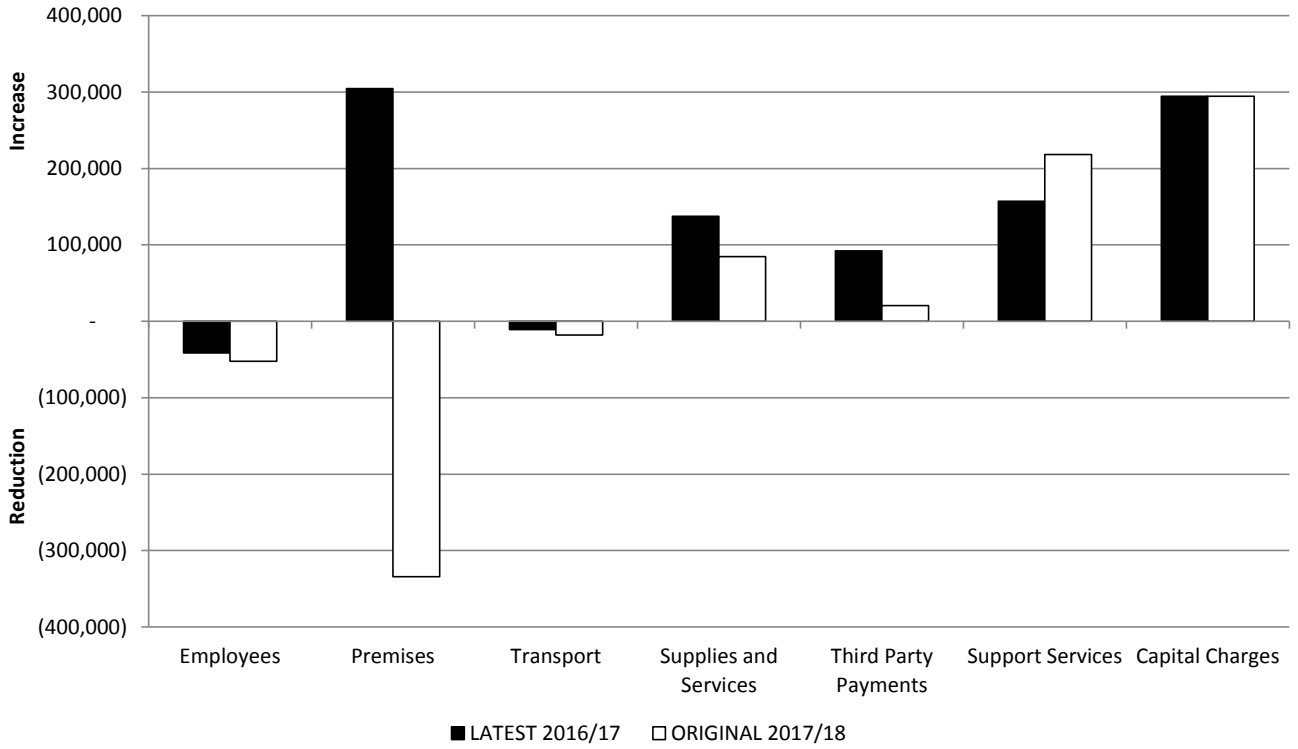
EXPENDITURE - 2017/18 BUDGETS



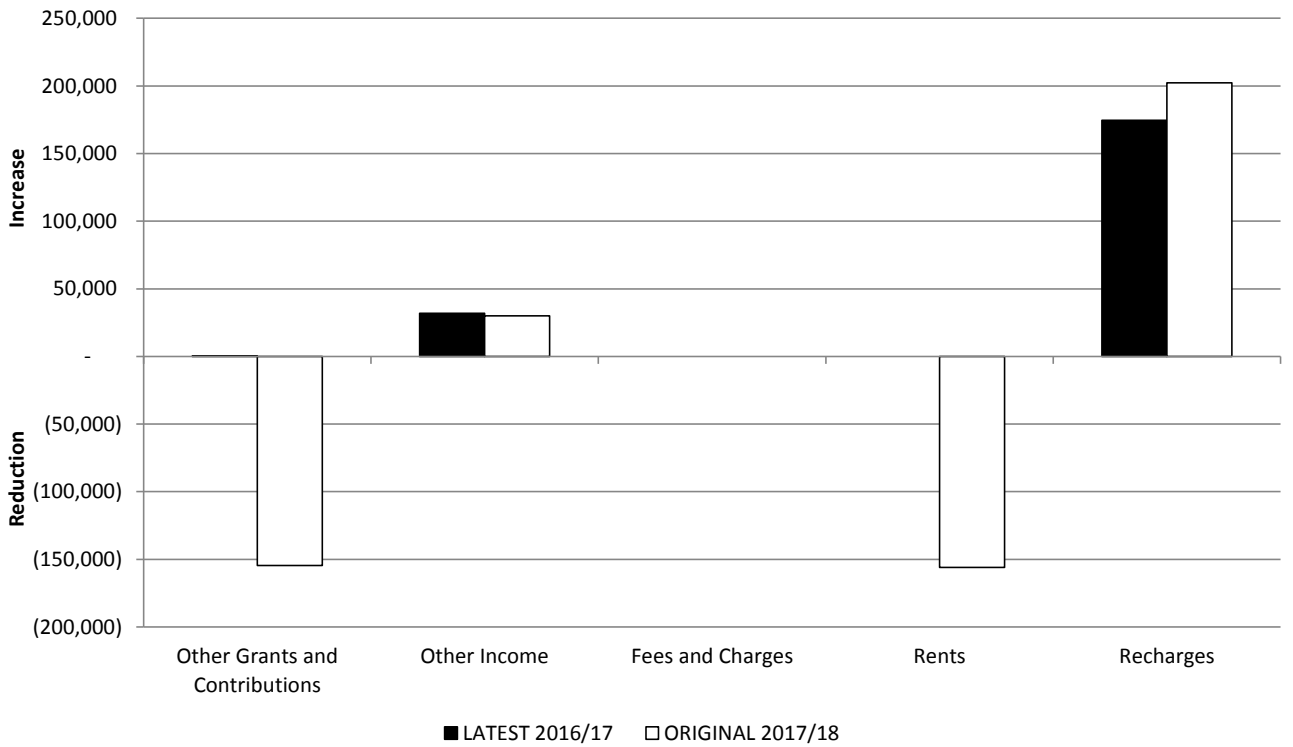
INCOME - 2017/18 BUDGETS



EXPENDITURE: CHANGE FROM 2016/17 ORIGINAL (£)



INCOME: CHANGE FROM 2016/17 ORIGINAL (£)



S7000 HOUSING REVENUE ACCOUNT

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £	Page
<u>S7000 HOUSING REVENUE ACCOUNT</u>					
EXPENDITURE					
Housing Repairs Supervision	781,758	682,300	682,300	682,300	
HRA Repairs and Maintenance	5,832,110	5,617,100	5,927,900	5,267,200	120
Electricity	-	300	400	400	
Rates	(2,089)	1,400	2,000	2,100	
Hsg Rates-Other Prop	19,675	19,700	19,700	19,700	
Water Charges-Metered	35,759	32,600	32,600	32,600	
Premises	6,667,213	6,353,400	6,664,900	6,004,300	
Debt Recovery Agency Costs	-	3,900	3,900	3,900	
Contributions To Provisions	55,639	15,000	15,000	15,000	
Bad Debts Provision	215,124	437,000	437,000	380,200	
Supplies and Services	270,763	455,900	455,900	399,100	
Supervision & Management - General	2,443,765	2,698,500	2,848,600	2,826,400	114
Supervision & Management - Special	2,083,475	2,251,900	2,222,100	2,216,700	116
Support Services	4,527,240	4,950,400	5,070,700	5,043,100	
Loss / (Gain) On Impairment Of Assets	(18,747,431)	-	-	-	
REFCUS	48,817	100,000	-	-	
Depreciation on Council Dwellings	2,638,776	2,698,700	2,913,400	2,913,400	
Depreciation on Other HRA Properties	349,262	362,100	541,800	541,800	
Depreciation on Equipment	24,570	10,700	10,700	10,700	
Capital Charges	(15,686,006)	3,171,500	3,465,900	3,465,900	
TOTAL EXPENDITURE	(4,220,790)	14,931,200	15,657,400	14,912,400	
INCOME					
Other Income	(2,950)	-	-	-	
Other Licences	(4,007)	(4,100)	(4,100)	(4,100)	
Heating Charges	(118,298)	(102,900)	(102,900)	(102,900)	
Service Charges	(131,157)	(131,200)	(131,200)	(131,200)	
Service Charges Supporting People	(155,259)	(147,500)	(147,500)	(147,500)	
Water Charges	(32,004)	(31,100)	(31,100)	(31,100)	
Service Charges Leasehold	(1,154)	-	-	-	
Rents-Houses	(25,751,983)	(25,603,000)	(25,603,000)	(25,347,000)	
Rents-Shared Ownership	(22,174)	-	-	-	
Rents-Garages	(501,216)	(520,000)	(520,000)	(620,000)	
Rents-Others	(320,458)	(320,000)	(320,000)	(320,000)	
General Fund	(37,900)	(37,900)	(37,900)	(37,900)	
General Fund- SP	(463,739)	(154,600)	(155,000)	-	
TOTAL INCOME	(27,542,299)	(27,052,300)	(27,052,700)	(26,741,700)	
NET INCOME FROM SERVICES	(31,763,089)	(12,121,100)	(11,395,300)	(11,829,300)	

S7000 HOUSING REVENUE ACCOUNT

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>HOUSING REVENUE ACCOUNT (Continued)</u>				
NET INCOME FROM SERVICES	(31,763,089)	(12,121,100)	(11,395,300)	(11,829,300)
Interest-Balances	(198,600)	(253,300)	(253,300)	(253,300)
Capital Charges - Adj	(48,817)	(100,000)	(100,000)	(100,000)
Depreciation Adj - Other HRA Property	386,653	-	-	-
NET OPERATIONAL INCOME	(31,623,853)	(12,474,400)	(11,748,600)	(12,182,600)
<u>APPROPRIATIONS:</u>				
External Interest	4,765,564	4,765,600	4,765,600	4,765,600
Appropriation Re Depn + MRA	2,486,755	3,103,100	2,730,800	2,887,900
Capital financing	6,204,013	-	-	-
Cap Fin-Rev Contr to Cap Outlay(GF+HIP)	357,199	219,500	439,900	119,600
Cont from Reserves	8,000	8,000	8,000	8,000
Contrib HRA Capital Invest Reserve (Dr)	5,388,163	4,525,800	3,987,000	4,576,900
recognised gains/losses -asset sales	4,007,830	-	-	-
fixed assets impairment charged to rev	19,498,794	-	-	-
F Assets sales b/s val trf to I & E a/c	3,032,373	-	-	-
F Asset sales trf from I & E to CAA a/c	780,000	-	-	-
sur/def on reval of assets held for sale	353,300	-	-	-
Capital financing	(6,204,013)	-	-	-
Cont from Reserves	(3,076)	-	(100,000)	(100,000)
rec gains/losses - fa - reversal	(4,007,830)	-	-	-
fixed assets impairment charged to rev	(751,363)	-	-	-
F Asset sales trf from I & E to CAA a/c	(3,812,373)	-	-	-
employee benefits accruals (cr)	(8,218)	-	-	-
sur/def on reval of assets held for sale	(353,300)	-	-	-
Net IAS19 Charges for Retirement Benefits	(510,290)	(612,100)	(510,700)	(535,000)
Employers Contribs payable to Pension Fd	186,125	248,200	239,400	261,900
Pensions Interest+Rate of Return Assets	173,700	202,400	174,700	172,500
TAKEN From / (To) BALANCES	(32,500)	(13,900)	(13,900)	(25,200)
HRA Balance Brought Forward	(1,353,400)	(1,385,900)	(1,385,900)	(1,399,800)
HRA BALANCE CARRIED FORWARD	(1,385,900)	(1,399,800)	(1,399,800)	(1,425,000)

The **Housing Revenue Account (HRA)** is a statutory account which identifies the income and expenditure associated with the provision of housing for Council tenants. The main function of the account is to isolate, or 'ring fence', all transactions relating to Council housing from the rest of the Council's functions, which are funded by Council Tax, Revenue Support Grant from the Government and other sources of incomes, such as charges made for Council services.

The major sources of income to the HRA are from rents, service charges and supporting people grant, whilst the main areas of expenditure are management and maintenance of the stock and servicing the £136.2m debt taken on as part of the implementation of Housing Self Financing in April 2012.

Rent Restructuring and Rent Calculation

Rent is the main source of income to the HRA. For four years, with effect from 2016/17, in line with national policy, rents are to be reduced by 1% per year for four years.

Housing Revenue Account Self Financing

From 1st April 2012, Housing Revenue Account Self Financing replaced the previous national Housing Subsidy regime. The Council had to borrow £136.2m to make a one-off 'buy out' payment from the Housing Subsidy system. This debt is serviced from HRA funds. Any money not needed for servicing the debt are retained by the Council to spend on managing, maintaining and developing its own stock and covering the cost of any levies or charges that may be imposed on the Council as a result of national housing policy. Compliance with national policy to reduce rents by 1% per year for four years with effect from 2016/17, plus the potential introduction by the Government of levies to cover the cost of compensation housing associations for the extension of the Right-to-Buy to their tenants mean long term income is likely to be lower than the Government modelled when determining the £136.2m 'buy out' payment.

Housing Related Support

A supporting people grant was paid since April 2003, to cover the 'Housing Related Support' service charge, for eligible tenants. It was paid into the General Fund initially, as it was received from a source external to the HRA and then transferred across, in full, to the HRA. Supporting People Grants have been reviewed by Warwickshire County Council, the Administering Authority, and was terminated from 31 July 2016. It has been agreed that the HRA will fund the provision of this service until a review of the service has been completed in 2017.

Service Charges

This is mainly income from Council leaseholders, owner/occupiers who have purchased flats under the 'Right to Buy' scheme, as their contribution towards management and maintenance of their property. Heating and Water Service Charges are recharges to tenants of Sheltered Housing Schemes, who benefit from the provision of communal heating and communal water supply. The 'Housing Related Support' Service Charge covers the Housing Support elements included in the provision of the warden service and alarm system for the elderly and is paid by those tenants not in receipt of housing benefit.

Supervision & Management

This covers the general management of the housing stock, plus special services which include the provision of a warden service and alarm system for the elderly.

Repairs & Maintenance

This includes expenditure on routine repairs and programmed maintenance to the stock, as well as the supervision of housing repairs. This includes a contribution to capital, to help fund major works not covered by the Major Repairs Reserve, such as Environmental Improvements. The Council's Housing Investment Programme is shown within the Capital Programme.

Bad Debts Provision

The Council has made provision for 'Bad Debts' in respect of Council tenants' arrears. This represents an assessment, in accordance with directions previously issued by the Secretary of State, of the most likely value of rent arrears that will never be recovered.

Housing Stock

The Council's estimated Housing Stock at 1 April 2017 is:

- Houses and Bungalows	3,089
- Flats and maisonettes	2,413
Total Dwellings	5,502
Garages	1,920

S7000 HOUSING REVENUE ACCOUNT

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S7010 HSG SUP+MAN GENERAL</u>				
DIRECT EXPENDITURE				
Employees	26,527	3,900	(200)	7,100
Premises	171,811	171,500	174,400	185,400
Supplies and Services	92,416	96,000	98,200	102,800
Third Party Payments	203,650	376,200	460,200	376,200
TOTAL DIRECT EXPENDITURE	494,404	647,600	732,600	671,500
DIRECT INCOME				
Other Grants and Contributions	(23,884)	(20,000)	(20,000)	(20,000)
Other Income	(35,603)	(41,000)	(41,000)	(41,000)
Fees and Charges	(93,720)	(119,800)	(119,800)	(119,800)
TOTAL DIRECT INCOME	(153,207)	(180,800)	(180,800)	(180,800)
NET DIRECT (INCOME) / EXPENDITURE	341,197	466,800	551,800	490,700
Support Services	2,884,327	2,914,000	2,979,100	3,018,000
Recharges	(781,758)	(682,300)	(682,300)	(682,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	2,443,766	2,698,500	2,848,600	2,826,400

S7000 HOUSING REVENUE ACCOUNT

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S7200 HOUSING SERVICES</u>				
DIRECT EXPENDITURE				
Employees	1,332,967	1,487,800	1,505,700	1,510,100
Premises	412	-	-	-
Transport	38,600	44,400	42,400	39,900
Supplies and Services	158,315	192,800	295,400	297,100
Third Party Payments	101,148	146,100	154,100	163,700
TOTAL DIRECT EXPENDITURE	1,631,442	1,871,100	1,997,600	2,010,800
DIRECT INCOME				
Other Income	(41,302)	(39,600)	(39,600)	(39,600)
Fees and Charges	(45,364)	(47,000)	(47,000)	(47,000)
TOTAL DIRECT INCOME	(86,666)	(86,600)	(86,600)	(86,600)
NET DIRECT (INCOME) / EXPENDITURE	1,544,776	1,784,500	1,911,000	1,924,200
Support Services	591,898	456,100	504,300	518,600
Recharges	(2,136,674)	(2,240,600)	(2,415,300)	(2,442,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

Housing Revenue Account Services

The Housing Revenue Account is managed by the Housing and Property Services unit. The teams within Housing and Property Services are responsible for the Council's housing stock and its tenants. The main services provided are:

Lettings

This service deals with the letting of empty Council homes to new tenants following an advert under the HomeChoice scheme. It covers the assessment and management of priority transfers for existing tenants and delegated lettings for new applicants, which fall outside of the HomeChoice scheme, the management of incentive schemes to tackle low demand and under-occupation and garage lettings.

Tenancy Management

This service covers the management of tenant's rights, responsibilities and obligations as legislated in the introductory or secure tenancy agreement, taking enforcement action and court action, where appropriate.

Rents and Charges

This service covers the control of rent and charge debits, the management of rent collection, processing of housing benefit transactions to tenant's rent accounts and the recovery of rent and charge arrears for both current and former tenants, including the commencement of court action where appropriate. Other functions include the notification and recovery of the annual service charge levied on leasehold properties and the administration of sales of HRA properties, predominantly under the Right to Buy .

Engagement

This service covers formal and informal structures for tenant and leaseholder involvement, community initiatives, tenant and leaseholder consultation and satisfaction surveys.

Repairs and Maintenance

This service deals with the procurement and management of responsive repairs to council homes, garages and associated land and the planned maintenance of the stock.

Site Based Services

This service encompasses the work of the Neighbourhood and Estates Services team, responsible for caretaking functions in areas with a high density of flats, the Housing Support team who support tenants in sheltered and supported housing, and the Lifeline Services team. Lifeline Services provides a cross tenure community alarm service to older and vulnerable tenants and other residents in Warwick district.

S7000 HOUSING REVENUE ACCOUNT

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £	Page
<u>S7015 HSG SUP+MAN SPECIAL</u>					
S7410 WARWICK RESPONSE	625,032	681,500	669,700	651,100	116
S7440 HOUSING SUPPORT	394,104	446,900	435,500	435,700	117
S7450 CENTRAL HEATING	159,907	137,100	150,600	153,900	117
S7460 COMMUNITY CENTRES	3,650	9,900	9,800	9,900	118
S7620 HSG OPEN SPACES	382,190	386,300	379,500	382,500	118
S7630 HSG COMMUNAL AREAS	341,212	383,600	365,400	372,700	118
S7635 ESTATE SUPERVISORS	131,392	157,300	162,300	161,600	119
7928 REPM FIRE RISK ASSESSMENTS- COMMUNAL	45,991	49,300	49,300	49,300	119
TOTAL S7015 HSG SUP+MAN SPECIAL	2,083,478	2,251,900	2,222,100	2,216,700	

S7410 WARWICK RESPONSE

DIRECT EXPENDITURE

Employees	585,879	622,200	596,300	572,600
Premises	7,237	5,100	6,800	7,100
Transport	35,987	45,900	38,400	35,400
Supplies and Services	111,934	109,500	141,100	138,900
Third Party Payments	387	300	300	300

TOTAL DIRECT EXPENDITURE

741,424 783,000 782,900 754,300

DIRECT INCOME

Other Grants and Contributions	(348)	-	-	-
Other Income	(8,727)	-	(32,000)	(30,000)
Fees and Charges	(252,233)	(250,300)	(250,300)	(250,300)

TOTAL DIRECT INCOME

(261,308) (250,300) (282,300) (280,300)

NET DIRECT (INCOME) / EXPENDITURE

480,116 532,700 500,600 474,000

Support Services	144,916	148,800	169,100	177,100
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NET (INCOME) / EXPENDITURE TO S&M SUMMARY

625,032 681,500 669,700 651,100

S7000 HOUSING REVENUE ACCOUNT

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S7440 HOUSING SUPPORT</u>				
DIRECT EXPENDITURE				
Employees	238,710	286,800	253,900	254,500
Premises	7,298	8,800	8,700	8,900
Transport	10,595	14,900	11,200	10,100
Supplies and Services	58,452	77,700	78,700	78,700
Third Party Payments	4,643	-	-	-
TOTAL DIRECT EXPENDITURE	319,698	388,200	352,500	352,200
DIRECT INCOME				
Other Grants and Contributions	(145)	-	-	-
Other Income	-	(200)	(200)	(200)
Fees and Charges	(5,534)	(3,100)	(3,100)	(3,100)
TOTAL DIRECT INCOME	(5,679)	(3,300)	(3,300)	(3,300)
NET DIRECT (INCOME) / EXPENDITURE	314,019	384,900	349,200	348,900
Support Services	80,085	64,200	88,500	89,000
Recharges	-	(2,200)	(2,200)	(2,200)
NET (INCOME) / EXPENDITURE TO S&M SUMMARY	394,104	446,900	435,500	435,700

S7450 CENTRAL HEATING

DIRECT EXPENDITURE				
Premises	157,993	134,800	148,400	151,700
Supplies and Services	1,651	1,900	1,900	1,900
TOTAL DIRECT EXPENDITURE	159,644	136,700	150,300	153,600
Support Services	263	400	300	300
NET (INCOME) / EXPENDITURE TO S&M SUMMARY	159,907	137,100	150,600	153,900

S7000 HOUSING REVENUE ACCOUNT

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S7460 COMMUNITY CENTRES</u>				
DIRECT EXPENDITURE				
Premises	4,197	6,100	6,300	6,400
Supplies and Services	173	4,200	4,200	4,200
TOTAL DIRECT EXPENDITURE	4,370	10,300	10,500	10,600
DIRECT INCOME				
Other Income	(720)	(700)	(700)	(700)
TOTAL DIRECT INCOME	(720)	(700)	(700)	(700)
NET DIRECT (INCOME) / EXPENDITURE	3,650	9,600	9,800	9,900
Support Services	-	300	-	-
NET (INCOME) / EXPENDITURE TO S&M SUMMARY	3,650	9,900	9,800	9,900

S7620 HSG OPEN SPACES

DIRECT EXPENDITURE				
Premises	4,537	30,200	30,200	30,200
Supplies and Services	914	3,000	3,000	3,000
Third Party Payments	319,904	290,300	290,300	293,400
TOTAL DIRECT EXPENDITURE	325,355	323,500	323,500	326,600
Support Services	56,835	62,800	56,000	55,900
NET (INCOME) / EXPENDITURE TO S&M SUMMARY	382,190	386,300	379,500	382,500

S7630 HSG COMMUNAL AREAS

DIRECT EXPENDITURE				
Premises	263,692	322,900	297,300	304,400
Supplies and Services	215	600	600	600
TOTAL DIRECT EXPENDITURE	263,907	323,500	297,900	305,000
Support Services	77,305	60,100	67,500	67,700
NET (INCOME) / EXPENDITURE TO S&M SUMMARY	341,212	383,600	365,400	372,700

S7000 HOUSING REVENUE ACCOUNT

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S7635 ESTATE SUPERVISORS</u>				
DIRECT EXPENDITURE				
Employees	128,820	143,000	146,500	146,900
Premises	6,841	15,900	16,100	16,100
Transport	2,113	2,200	4,700	4,000
Supplies and Services	4,037	6,300	6,300	6,300
Third Party Payments	461	-	-	-
TOTAL DIRECT EXPENDITURE	142,272	167,400	173,600	173,300
Support Services	16,120	16,900	15,700	15,300
Recharges	(27,000)	(27,000)	(27,000)	(27,000)
NET (INCOME) / EXPENDITURE TO S&M SUMMARY	131,392	157,300	162,300	161,600

7928 REPM FIRE RISK ASSESSMENTS- COMMUNAL

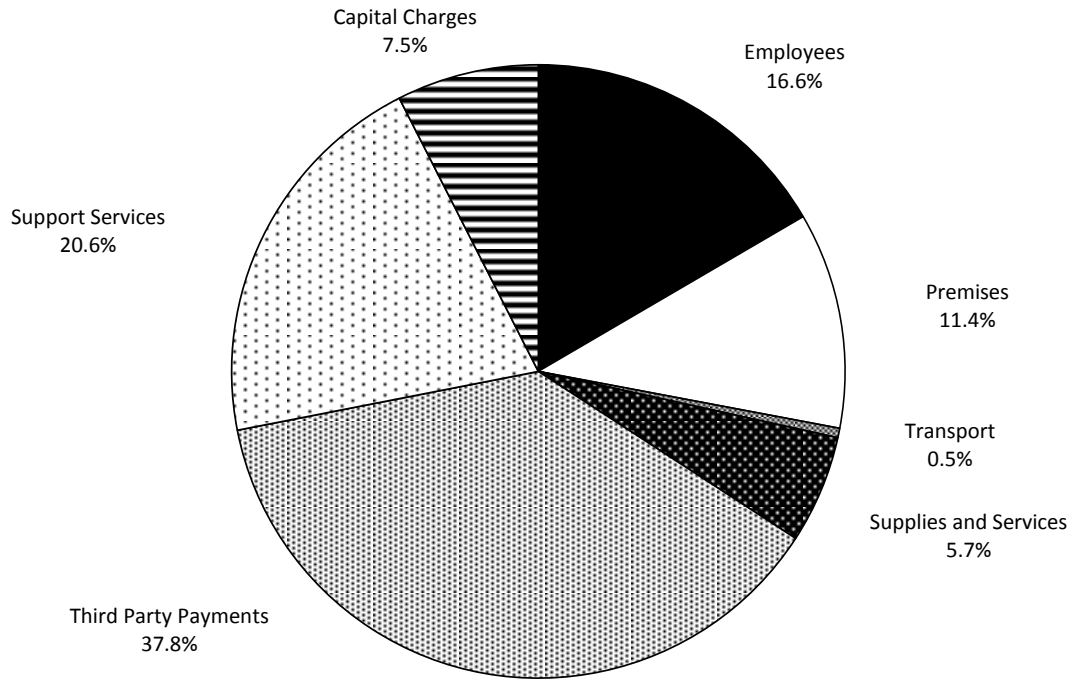
DIRECT EXPENDITURE				
Premises	45,991	49,300	49,300	49,300
NET (INCOME) / EXPENDITURE TO SUMMARY	45,991	49,300	49,300	49,300

S7000 HOUSING REVENUE ACCOUNT

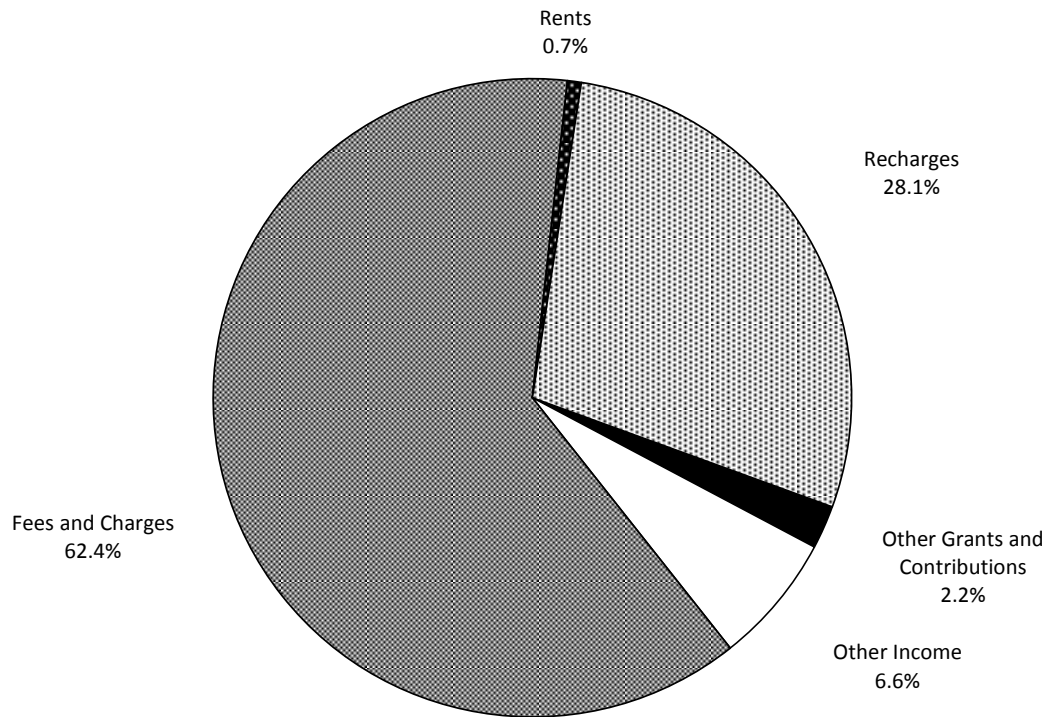
	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S7900 HOUSING REPAIRS - MAJOR</u>				
7900 REPM PAINTING & DECORATIONS	948,316	450,000	450,000	100,000
7901 REPM CONCRETE REPAIRS	30,786	40,000	40,000	40,000
7903 REPM COMMUNAL FLOORING/CARPETS	29,244	-	-	-
7905 EMR REPM COMMUNAL FLOORING CARPETS	-	-	10,700	-
7910 REPM ELECTRICAL REPAIRS	531,764	601,400	601,400	601,400
7912 REPM GAS/HEATING MAINTENANCE	557,800	594,100	594,100	594,100
7914 REPM HRA LIFT MAINTENANCE	18,677	39,400	39,400	39,400
7916 REPM DOOR ENTRY & SECURITY MAINTENANCE	58,754	60,000	60,000	60,000
7918 REPM SHOP MAINTENANCE	14,697	10,700	10,700	10,700
7920 REPM HRA STAIRLIFT MAINTENANCE	10,340	75,400	75,400	75,400
7922 REPM LEGIONELLA TESTING	10,741	34,600	34,600	34,600
7923 EMR MOBILITY SCOOTER STORE (REPM FIRE PR	-	-	33,000	-
7925 EMR FIRE PREV BLOCKS OF FLATS (REPM FIRE	-	-	60,000	-
7926 REPM FIRE PREVENTION WORKS	52,450	150,000	150,000	150,000
7929 EMR SHELTERED SCHEMES ALARM SYSTEMS	-	-	207,000	-
7930 REPM HRA PATHS AND SURFACING	86,794	100,000	100,000	100,000
7940 REPM HRA ASBESTOS WORKS	683,076	637,600	637,600	637,600
H070 LOT7 GAS OB PAYMENT	-	-	-	-
H071 LOT7 GAS OVERHEADS	-	-	-	-
TOTAL S7900 HOUSING REPAIRS - MAJOR	3,033,439	2,793,200	3,103,900	2,443,200
 <u>S7950 HOUSING REPAIRS - RESPONSIVE</u>				
7960 REPR VOID REPAIR CONTRACT	1,158,341	1,271,400	1,271,500	1,271,500
7964 REPR OUT OF HOURS CONTRACT	683	-	-	-
7966 REPR DAY TO DAY REPAIRS CONTRACT	1,605,237	1,493,800	1,493,800	1,493,800
7968 REPR GARAGES: RESPONSIVE REPAIRS	34,410	58,700	58,700	58,700
H050 LOT5 REPAIR/VOID OB PAYMENT	-	-	-	-
H051 LOT5 REPAIR/VOID OVERHEADS	-	-	-	-
TOTAL S7950 HOUSING REPAIRS - RESPONSIVE	2,798,671	2,823,900	2,824,000	2,824,000
 TOTAL HOUSING REPAIRS TO HRA SUMMARY	 5,832,110	 5,617,100	 5,927,900	 5,267,200

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £	Page
<u>NEIGHBOURHOOD SERVICES</u>					
S1020 NEIGHBOURHOOD SERVICES	-	14,000	-	(100)	124
S1105 CAR PARKS	(1,293,308)	(202,900)	(681,200)	(744,600)	125
S1250 WCC HIGHWAYS	16,552	21,200	21,300	21,300	126
S1258 GREEN SPACES CONTRACT MGT	476,543	491,900	468,800	469,700	127
S1268 GROUNDS MAINTENANCE CONTRACT SERVICES	857,033	885,800	640,700	649,100	128
S1270 GREEN SPACE DEVELOPMENT	824,367	839,800	1,823,900	1,548,500	129
S1320 BEREAVEMENT SERVICES	451,190	(524,500)	(400,700)	(648,100)	130
S3100 ONE STOP SHOPS	200	39,000	(20,100)	49,600	131
S3200 RECEPTION FACILITIES & LEAMINGTON OSS	-	59,200	(37,100)	(300)	132
S3400 PAYMENT CHANNELS	55	9,200	-	-	132
S3450 CUSTOMER SERVICE CENTRE	-	(41,300)	7,000	-	133
S4060 STREET CLEANSING	1,171,775	1,073,800	1,298,100	1,310,800	134
S4090 WASTE MANAGEMENT	641	85,000	(89,200)	(92,300)	135
S4130 WASTE COLLECTION	2,163,494	2,085,900	2,000,900	1,867,600	136
S4180 ABANDONED VEHICLES	1,201	300	1,800	1,100	137
S4810 ALLEVIATION OF FLOODING	(3,831)	1,900	(200)	(200)	137
TOTAL NEIGHBOURHOOD SERVICES	4,665,912	4,838,300	5,034,000	4,432,100	
<u>SUBJECTIVE ANALYSIS:</u>					
<u>EXPENDITURE:</u>					
Employees	2,203,764	2,000,100	1,929,300	1,988,300	
Premises	1,525,175	1,208,400	1,997,700	1,360,500	
Transport	31,644	69,000	48,200	48,800	
Supplies and Services	1,113,643	614,000	768,800	677,600	
Third Party Payments	4,842,475	4,427,700	4,565,200	4,523,000	
Support Services	2,484,255	1,848,500	2,477,700	2,460,400	
Capital Charges	1,638,793	1,376,100	980,200	894,500	
TOTAL EXPENDITURE	13,839,749	11,543,800	12,767,100	11,953,100	
<u>INCOME:</u>					
Other Grants and Contributions	(1,529,282)	(167,400)	(360,800)	(167,400)	
Sales	(550)	-	-	-	
Other Income	(540,288)	(575,400)	(488,400)	(499,900)	
Fees and Charges	(4,427,577)	(4,346,700)	(4,641,000)	(4,691,100)	
Rents	(71,271)	(51,300)	(51,300)	(51,300)	
Recharges	(2,604,869)	(1,564,700)	(2,191,600)	(2,111,300)	
TOTAL INCOME	(9,173,837)	(6,705,500)	(7,733,100)	(7,521,000)	
NET COST OF GENERAL FUND SERVICES	4,665,912	4,838,300	5,034,000	4,432,100	

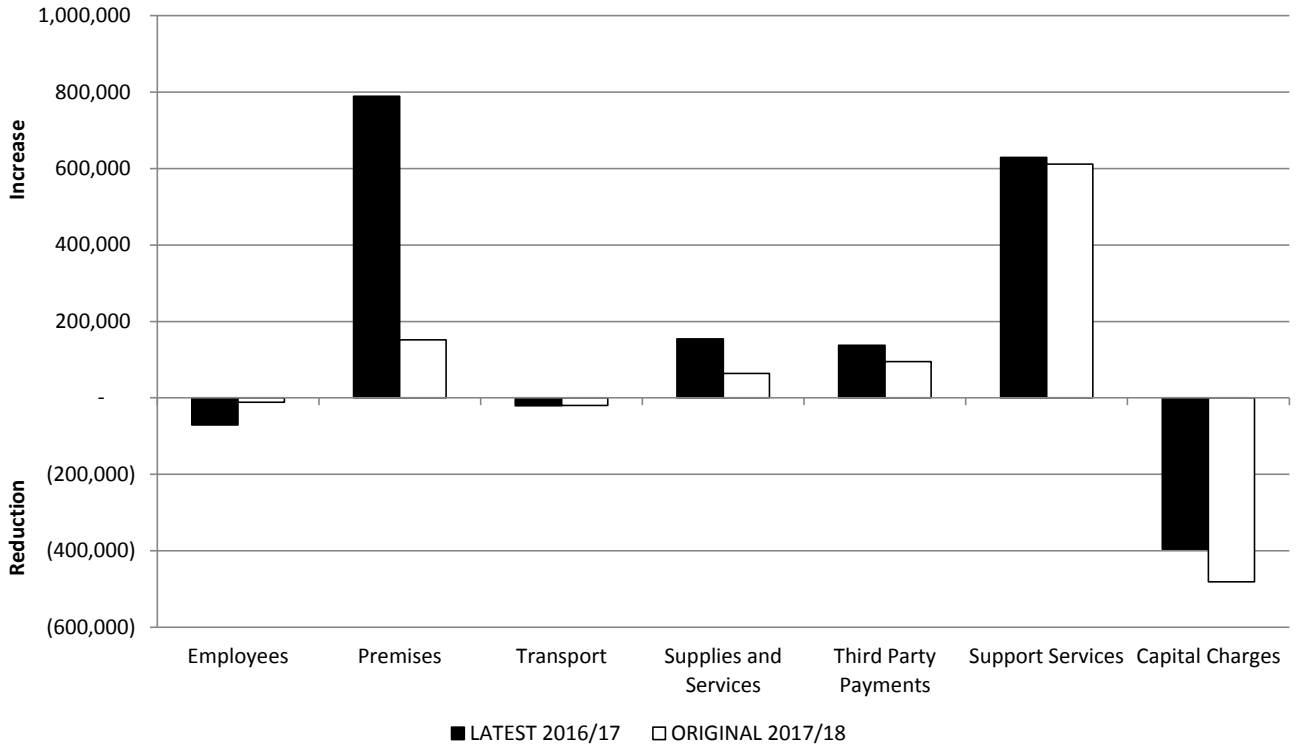
EXPENDITURE - 2017/18 BUDGETS



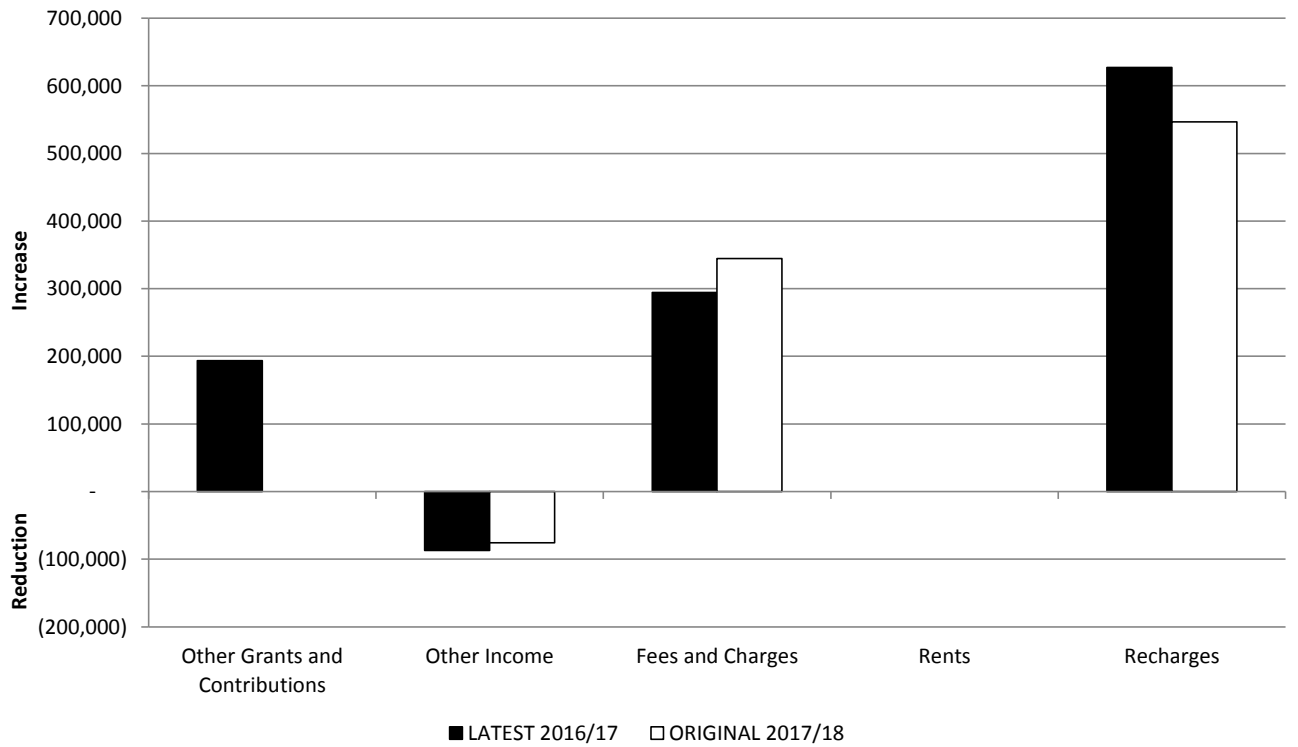
INCOME - 2017/18 BUDGETS



EXPENDITURE: CHANGE FROM 2016/17 ORIGINAL (£)



INCOME: CHANGE FROM 2016/17 ORIGINAL (£)



NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1020 NEIGHBOURHOOD SERVICES</u>				
DIRECT EXPENDITURE				
Employees	85,058	82,400	83,000	84,800
Transport	61	100	100	100
Supplies and Services	30	1,000	1,000	1,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	85,149	83,500	84,100	85,900
Support Services	41,299	38,200	36,200	34,900
Recharges	(126,448)	(107,700)	(120,300)	(120,900)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	14,000	-	(100)
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The Head of Neighbourhood Services is responsible for the strategic management of a range of frontline services, delivered via external contractors, in-house teams and in partnership with other organisations. Services include:-

- Car Parking - off-street via paid for surface and multi-storey car parks
- Refuse Collection
- Recycling
- Street cleansing
- Grounds Maintenance - grass cutting, arboriculture, parks, play areas, etc. some of which is undertaken on behalf of Warwickshire County Council.
- Bereavement Services - Oakley Wood Crematorium, cemeteries and closed churchyards
- Customer Contact Centre and One Stop Shops in partnership with Warwickshire County Council

The cost of this service is recharged to services based on staff time allocations.

NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1105 CAR PARKS</u>				
DIRECT EXPENDITURE				
Employees	456,819	563,000	72,800	99,500
Premises	698,745	606,400	832,900	765,300
Transport	5,982	31,300	18,500	20,500
Supplies and Services	167,130	167,000	180,100	183,400
Third Party Payments	332,580	157,400	157,400	138,800
TOTAL DIRECT EXPENDITURE	1,661,256	1,525,100	1,261,700	1,207,500
DIRECT INCOME				
Other Grants and Contributions	(57,695)	-	-	-
Other Income	(50,953)	(63,900)	(43,900)	(45,000)
Fees and Charges	(2,939,408)	(2,776,100)	(2,966,100)	(2,973,000)
Rents	(11,720)	(9,400)	(9,400)	(9,400)
TOTAL DIRECT INCOME	(3,059,776)	(2,849,400)	(3,019,400)	(3,027,400)
NET DIRECT (INCOME) / EXPENDITURE	(1,398,520)	(1,324,300)	(1,757,700)	(1,819,900)
Support Services	484,101	406,800	673,300	668,300
Capital Charges	(51,289)	714,600	403,200	407,000
Recharges	(327,600)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	(1,293,308)	(202,900)	(681,200)	(744,600)

There are approximately 3,850 off-street "pay and display" and "pay on foot" car parking spaces managed by Warwick District Council. This includes the enforcement of spaces in Royal Priors (437) not owned by the Council, Myton Fields and Barrack Street in Warwick which have restricted periods of use. The charges for parking are shown in the Fees and Charges Section. A number of changes to the operation of off-street parking have taken place over the last year including the introduction of linear charging to Royal Leamington Spa and Warwick and introduction of charges at Abbey Fields.

Security Measures

All the multi-storey car parks are covered by CCTV and the pay on foot car parks have the additional security of an on-site staff presence for the duration of the opening periods. Many of the surface car parks also benefit from coverage as part of the extensive town centre CCTV system and have regular patrols by the enforcement team. In addition the St. Peter's "Pay on Foot" uses an Automatic Number Plate Recognition system to allow vehicle to come and park securely.

"Pay and Display" Off-street Spaces Provided (as at April 2016):

	Royal <u>Leamington Spa</u>	<u>Warwick*</u>	<u>Kenilworth</u>	<u>Total</u>
- Multi-Storey	1,228	412	-	1,640
- Surface	495	1,192	425	2,112
- Disabled (wider space)	39	33	21	93
TOTAL SPACES	1,762	1,637	446	3,845

* There are 270 spaces in Barrack Street available weekends and Bank Holidays and 400 on Myton Fields which are available during the summer months.

Other Parking

We Currently provide a managed enforcement scheme for the Brays car park at Kenilworth Castle. In addition to the above pay and display spaces the Council also provides free parking:

- In Royal Leamington Spa at Newbold Comyn, Radford Road, Mason Avenue / Valley Road, Edmondscote Track, Royal Spa Centre, Eagle Recreation Ground, Sydenham Sports Centre and Victoria Park.
- In Kenilworth at Castle Farm Leisure Centre, Abbey Fields and Kenilworth Cemetery.
- In rural areas at Oakley Wood Crematorium and Brome Hill Lane in Lapworth.

Motorcycle parking is available free of charge at 11 car parks.

NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1250 WCC HIGHWAYS</u>				
DIRECT EXPENDITURE				
Third Party Payments	100,434	106,500	106,500	107,600
TOTAL DIRECT EXPENDITURE	100,434	106,500	106,500	107,600
DIRECT INCOME				
Other Grants and Contributions	(113,311)	(112,300)	(112,300)	(112,300)
TOTAL DIRECT INCOME	(113,311)	(112,300)	(112,300)	(112,300)
NET DIRECT (INCOME) / EXPENDITURE	(12,877)	(5,800)	(5,800)	(4,700)
Support Services	29,429	27,000	27,100	26,000
NET (INCOME) / EXPENDITURE TO SUMMARY	16,552	21,200	21,300	21,300

Amenities Grass Cutting is carried out in urban areas and the centre of rural villages on a frequency specification which equates to 14 cuts per year. Warwickshire County Council pays an element of the cost on the basis of that which is necessary solely in the interests of highway safety.

The administrative charges incurred as a result of the Highways Grass Cutting, Hedges and Shrub work carried out for Warwickshire County Council are shown above.

NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1258 GREEN SPACES CONTRACT MGT</u>				
DIRECT EXPENDITURE				
Premises	4,315	11,000	12,300	12,400
Supplies and Services	221,146	193,700	193,700	193,700
Third Party Payments	115,234	135,200	135,200	137,900
TOTAL DIRECT EXPENDITURE	340,695	339,900	341,200	344,000
DIRECT INCOME				
Other Grants and Contributions	(40,043)	(35,600)	(35,600)	(35,600)
Sales	(550)	-	-	-
Other Income	(3,703)	-	-	-
TOTAL DIRECT INCOME	(44,296)	(35,600)	(35,600)	(35,600)
NET DIRECT (INCOME) / EXPENDITURE	296,399	304,300	305,600	308,400
Support Services	180,144	187,600	163,200	161,300
NET (INCOME) / EXPENDITURE TO SUMMARY	476,543	491,900	468,800	469,700

NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1268 GROUNDS MAINTENANCE CONTRACT SERVICES</u>				
DIRECT EXPENDITURE				
Premises	25,883	26,200	26,100	26,600
Supplies and Services	44,787	39,800	39,800	39,800
Third Party Payments	819,363	837,800	592,800	600,700
TOTAL DIRECT EXPENDITURE	890,033	903,800	658,700	667,100
DIRECT INCOME				
Rents	(33,000)	(18,000)	(18,000)	(18,000)
TOTAL DIRECT INCOME	(33,000)	(18,000)	(18,000)	(18,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	857,033	885,800	640,700	649,100

A contract with The Landscape Group, started on 1st April 2013 for a period of 8 years. The contract includes the maintenance of all parks and amenity land including the following areas:

- Kenilworth 200 acres (including Abbey Fields 68 acres, Castle Farm 37 acres, Kenilworth Common 33 acres and Crackley Woods 30 acres).
- Royal Leamington Spa 600 acres (including Newbold Comyn 309 acres, Victoria Park 23 acres, Welches Meadow 22 acres, Jephson Gardens 16 acres, Champion Hills 15 acres and Mason venue Park 15 acres).
- Warwick 270 acres (including St. Mary's Lands 150 acres, St. Nicholas Park 45 acres, Priory Park 25 acres and Myton Fields 14 acres).

Newbold Comyn, Edmondscote Athletic Track and Victoria Park including the bowling greens which are used for National Championships.

Cemeteries including interment

Jephson Garden with its Green Flag status, St. Nicholas Park, Abbey Fields, Priory Park, St. Mary's Lands.

Grass verge mowing, all floral bedding, floral displays and maintenance of local nature reserves.

All public open spaces, housing sites, grass cutting which includes Warwickshire County Council Highway work.

Play areas, footpaths, car parks at parks and open spaces, shrubberies.

TREES

The maintenance of WDC trees is carried out in partnership with WCC under a service level agreement.

NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1270 GREEN SPACE DEVELOPMENT</u>				
DIRECT EXPENDITURE				
Employees	-	-	228,300	235,300
Premises	372,398	224,000	577,200	213,600
Transport	-	-	5,400	5,000
Supplies and Services	53,826	45,000	112,300	45,000
Third Party Payments	59,597	29,000	133,200	29,000
TOTAL DIRECT EXPENDITURE	485,821	298,000	1,056,400	527,900
DIRECT INCOME				
Other Grants and Contributions	(933,680)	(2,600)	(196,000)	(2,600)
Other Income	(6,369)	(13,400)	(4,400)	(4,400)
Legal Fees	(5,150)	-	(1,200)	-
Rents	(646)	-	-	-
TOTAL DIRECT INCOME	(945,845)	(16,000)	(201,600)	(7,000)
NET DIRECT (INCOME) / EXPENDITURE	(460,024)	282,000	854,800	520,900
Support Services	791,664	319,700	756,800	748,100
Capital Charges	492,727	238,100	212,300	279,500
NET (INCOME) / EXPENDITURE TO SUMMARY	824,367	839,800	1,823,900	1,548,500

The Green Space Team manages and develops a large and diverse range of green spaces across the District, including urban parks and gardens, many wildlife sites, important heritage sites, play areas and a large proportion of accessible green space.

In addition the Team provides expert, specialist advice to planners and other departments in relation to existing green space and the provision of new green space. The Team works closely with colleagues in Contract Services in delivering well managed and maintained green spaces.

There are currently 6 full time employees:
 Green Space Team Leader x 1
 Green Space Development Officers x 4
 Community Ranger x 1

NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S1320 BEREAVEMENT SERVICES</u>				
DIRECT EXPENDITURE				
Employees	236,255	235,500	229,500	235,000
Premises	386,027	302,000	510,400	308,700
Transport	5,236	6,300	6,100	5,800
Supplies and Services	123,802	92,400	103,500	92,600
Third Party Payments	137,449	121,500	121,500	122,800
TOTAL DIRECT EXPENDITURE	888,769	757,700	971,000	764,900
DIRECT INCOME				
Other Grants and Contributions	(13,636)	(2,900)	(2,900)	(2,900)
Other Income	(4,471)	(100)	(100)	(100)
Fees and Charges	(1,423,435)	(1,523,600)	(1,548,700)	(1,593,100)
Rents	(25,905)	(23,900)	(23,900)	(23,900)
TOTAL DIRECT INCOME	(1,467,447)	(1,550,500)	(1,575,600)	(1,620,000)
NET DIRECT (INCOME) / EXPENDITURE	(578,678)	(792,800)	(604,600)	(855,100)
Support Services	77,474	89,700	84,100	86,900
Capital Charges	952,394	178,600	119,800	120,100
NET (INCOME) / EXPENDITURE TO SUMMARY	451,190	(524,500)	(400,700)	(648,100)

Under the control of the Head of Neighbourhood Services the Bereavement Services Manager is responsible for this section.

The estimates reflect the cost of provision of Cemetery and Crematorium facilities and the upkeep of certain closed churchyards. The closed churchyards are:

All Saints)	
New Street)	Royal Leamington Spa
Leam Terrace)	
St. Mary Magdalene)	
St. Nicholas)	Kenilworth
St. Margaret's)	Whitnash

There are areas at Leamington and Warwick cemeteries which were formerly Parish churchyard extensions taken over by the Local Authority and now officially closed.

St. Margaret's churchyard at Whitnash is maintained with voluntary assistance and the Council reimburses the costs incurred.

A service review and restructure will be presented to members for decision during 2017/18.

NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S3100 ONE STOP SHOPS</u>				
DIRECT EXPENDITURE				
Employees	204,319	232,800	194,900	220,100
Transport	236	700	700	700
Supplies and Services	(5,192)	2,700	2,700	2,700
TOTAL DIRECT EXPENDITURE	199,363	236,200	198,300	223,500
DIRECT INCOME				
Other Income	(961)	-	-	-
TOTAL DIRECT INCOME	(961)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	198,402	236,200	198,300	223,500
Support Services	21,926	19,800	14,800	17,300
Recharges	(220,128)	(217,000)	(233,200)	(191,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	200	39,000	(20,100)	49,600

Warwickshire Direct is a joint venture between Warwick District Council and Warwickshire County Council. We work in partnership with various Town and Parish Councils and other partners. Our teams are based within libraries at Kenilworth, Lillington and Whitnash, and provide a wide range of advice and information at a single point of contact. Warwickshire Direct - Warwick is based within Shire Hall, Warwick, whilst Warwickshire Direct - Leamington Spa is based within Riverside House. The relationship between WCC and the Police Services has changed as of Q3 2016/17, with the OSS offering a Police "lite" service where issues that are police related are "signposted" by the OSS team. Costs of the service are recharged to users on the basis of statistics gathered over the year. As part of the wider return of WDC telephony to Riverside House a review of the One Stop Shops is currently taking place during the 2016/17 year.

NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S3200 RECEPTION FACILITIES & LEAMINGTON OSS</u>				
DIRECT EXPENDITURE				
Employees	173,734	217,200	147,700	188,700
Transport	20	300	-	300
Supplies and Services	2,051	1,700	9,000	8,700
TOTAL DIRECT EXPENDITURE	175,805	219,200	156,700	197,700
Support Services	125,060	109,700	137,000	132,900
Recharges	(300,865)	(269,700)	(330,800)	(330,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	59,200	(37,100)	(300)

This budget is in respect of the main reception services provided at Riverside House. Reception staff provide a wide variety of information from Planning to Bus Passes.

Costs of the service are recharged to users on the basis of statistics gathered over the year.

S3400 PAYMENT CHANNELS

DIRECT EXPENDITURE				
Supplies and Services	30,569	21,500	29,900	21,500
Third Party Payments	139,763	85,000	100,000	120,000
TOTAL DIRECT EXPENDITURE	170,332	106,500	129,900	141,500
Support Services	20,945	13,600	30,900	35,700
Recharges	(191,222)	(110,900)	(160,800)	(177,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	55	9,200	-	-

Customers have a range of options for paying Council charges:

- Direct Debit;
- Allpay cards and barcodes;
- Touchtone;
- Internet;
- Cheque.

Expenditure shown in this budget head relates to the processing costs . The current Allpay contract has been re-tendered and will start in Q2 of 2017/18

The costs of the service are recharged to users based on the number of transactions.

NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S3450 CUSTOMER SERVICE CENTRE</u>				
DIRECT EXPENDITURE				
Employees	491,597	60,800	24,600	-
Transport	2,831	-	-	-
Supplies and Services	405,219	-	7,600	-
Third Party Payments	32,295	-	18,300	-
TOTAL DIRECT EXPENDITURE	931,942	60,800	50,500	-
DIRECT INCOME				
Other Grants and Contributions	(352,498)	-	-	-
TOTAL DIRECT INCOME	(352,498)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	579,444	60,800	50,500	-
Support Services	43,736	47,400	-	-
Recharges	(623,180)	(149,500)	(43,500)	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(41,300)	7,000	-

WDC telephony returned to Riverside House at the beginning of 2016/17 with all the calls going directly into the individual service areas.

NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S4060 STREET CLEANSING</u>				
DIRECT EXPENDITURE				
Premises	24,315	25,000	25,000	20,100
Transport	800	800	800	900
Supplies and Services	34,818	28,900	28,900	28,900
Third Party Payments	980,115	880,300	1,125,300	1,144,900
TOTAL DIRECT EXPENDITURE	1,040,048	935,000	1,180,000	1,194,800
Support Services	131,727	138,800	118,100	116,000
NET (INCOME) / EXPENDITURE TO SUMMARY	1,171,775	1,073,800	1,298,100	1,310,800

Street cleansing is carried out at varying frequencies throughout the District as part of the new contract which commenced in April 2013 and covers the cleansing of public highways in urban and rural areas, shopping precincts, recycling centres, car parks and the emptying of litter bins. The three main town centres of Leamington Spa, Warwick and Kenilworth are cleansed continuously throughout the day to reduce the impact of litter on the environment. It is an 8 year contract delivered through Veolia.

In addition, there are four rapid response units able to deal quickly to reports of fly-tipping, accident debris, the removal of dead animals from the highway and to areas requiring additional cleansing in between the scheduled cleans.

NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S4090 WASTE MANAGEMENT</u>				
DIRECT EXPENDITURE				
Employees	555,982	608,400	948,500	924,900
Premises	4	-	-	-
Transport	15,678	28,700	16,600	15,500
Supplies and Services	31,087	16,400	16,400	16,400
Third Party Payments	233	2,900	2,900	2,900
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	602,984	656,400	984,400	959,700
Support Services	213,083	138,500	229,400	239,100
Recharges	(815,426)	(709,900)	(1,303,000)	(1,291,100)
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NET (INCOME) / EXPENDITURE TO SUMMARY	641	85,000	(89,200)	(92,300)
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Waste Collection Services

The Contracts Services Manager has responsibility for the day to day management of this function. This includes the collection of non-recyclable waste, green and food waste recycling through a wheeled bin system on an alternate week collection schedule, together with the kerbside collection and sort of multi-materials, streets, car parks and the removal of abandoned vehicles.

There are currently 14 full time employees:

- Contract Service Manager
- Waste Policy and Performance Officer
- Area Contract Officers x 3
- Recycling and Waste Minimisation Officer
- Business Support Team Leader
- Senior Contract Officer
- Business Support Officers x 5

Green Spaces Contract

The Contracts Services Manager has responsibility for the day to day management of this function. The contract includes the maintenance of all amenity land.

The cost of this service is recharged to services based on staff time allocations.

NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S4130 WASTE COLLECTION</u>				
DIRECT EXPENDITURE				
Transport	800	800	-	-
Supplies and Services	4,370	3,900	43,900	43,900
Third Party Payments	2,125,412	2,072,100	2,072,100	2,118,400
TOTAL DIRECT EXPENDITURE	2,130,582	2,076,800	2,116,000	2,162,300
DIRECT INCOME				
Other Income	-	(78,000)	-	-
Recycling Credit Income	(473,831)	(420,000)	(440,000)	(450,400)
Fees and Charges	(59,584)	(47,000)	(125,000)	(125,000)
TOTAL DIRECT INCOME	(533,415)	(545,000)	(565,000)	(575,400)
NET DIRECT (INCOME) / EXPENDITURE	1,597,167	1,531,800	1,551,000	1,586,900
Support Services	321,366	309,300	205,000	192,800
Capital Charges	244,961	244,800	244,900	87,900
NET (INCOME) / EXPENDITURE TO SUMMARY	2,163,494	2,085,900	2,000,900	1,867,600

General

In April 2013 a new contract commenced for the provision of waste collection services, which is delivered via SITA. The collection and removal of abandoned vehicles is carried out under a contract managed and operated by WCC.

The contract period includes all bank holidays with the exception of Christmas Day and Boxing Day when alternative collection arrangements are made.

Waste Collection Services

The contract covers the collection of household waste from over 62,000 households throughout the District. Approximately 47,000 properties receive an alternate week kerbside collection via a wheeled bin system of non-recyclable waste (grey bin) and food/garden waste (green bin); 4,500 properties with storage and access difficulties remain on a weekly sack collection and the remaining properties are served by bulk/communal bin collections on a weekly basis. All properties, where practicable, receive a fortnightly collection of dry recyclable material which is then sorted at the kerbside. Flats and other complexes are served by communal facilities.

A charge is made for the collection of bulky items such as refrigerators, freezers, cookers, furniture, also new and replacement receptacles including a delivery charge. Building and DIY waste and items classed as fixtures and fittings are not included within the scheme. No charge is currently made for the specialised clinical waste collection from designated properties.

These schemes form part of the Council's long term Waste Management Strategy which aims to encourage the minimisation of waste and to improve the rate of recycling.

There are also 26 communal recycling centres throughout the District to encourage recycling of bottles, cans and paper for those residents not wishing to or unable to participate in the kerbside schemes.

NEIGHBOURHOOD SERVICES

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S4180 ABANDONED VEHICLES</u>				
INDIRECT EXPENDITURE				
Support Services	1,201	300	1,800	1,100
	<u>1,201</u>	<u>300</u>	<u>1,800</u>	<u>1,100</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	<u>1,201</u>	<u>300</u>	<u>1,800</u>	<u>1,100</u>

The Council has a statutory duty to remove vehicles from the highway or land open to the public which are proven to be abandoned or are identified as a nuisance. A joint venture, in partnership with Warwickshire Police, Warwickshire Fire and Rescue Service and Warwickshire County Council, called Car Clear enables vehicles identified to be abandoned and at risk of vandalism to be removed within 24 hours under a contract managed by Warwickshire County Council.

S4810 ALLEVIATION OF FLOODING

DIRECT EXPENDITURE				
Premises	13,488	13,800	13,800	13,800
	<u>13,488</u>	<u>13,800</u>	<u>13,800</u>	<u>13,800</u>
TOTAL DIRECT EXPENDITURE	<u>13,488</u>	<u>13,800</u>	<u>13,800</u>	<u>13,800</u>
DIRECT INCOME				
Other Grants and Contributions	(18,419)	(14,000)	(14,000)	(14,000)
	<u>(18,419)</u>	<u>(14,000)</u>	<u>(14,000)</u>	<u>(14,000)</u>
TOTAL DIRECT INCOME	<u>(18,419)</u>	<u>(14,000)</u>	<u>(14,000)</u>	<u>(14,000)</u>
NET DIRECT (INCOME) / EXPENDITURE	<u>(4,931)</u>	<u>(200)</u>	<u>(200)</u>	<u>(200)</u>
Support Services	1,100	2,100	-	-
	<u>1,100</u>	<u>2,100</u>	<u>-</u>	<u>-</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	<u>(3,831)</u>	<u>1,900</u>	<u>(200)</u>	<u>(200)</u>

The Council is responsible for the discharge of the Land Drainage functions covered under the statutory requirement of the Land Drainage Act 1991 and the Local Government Act 1999.

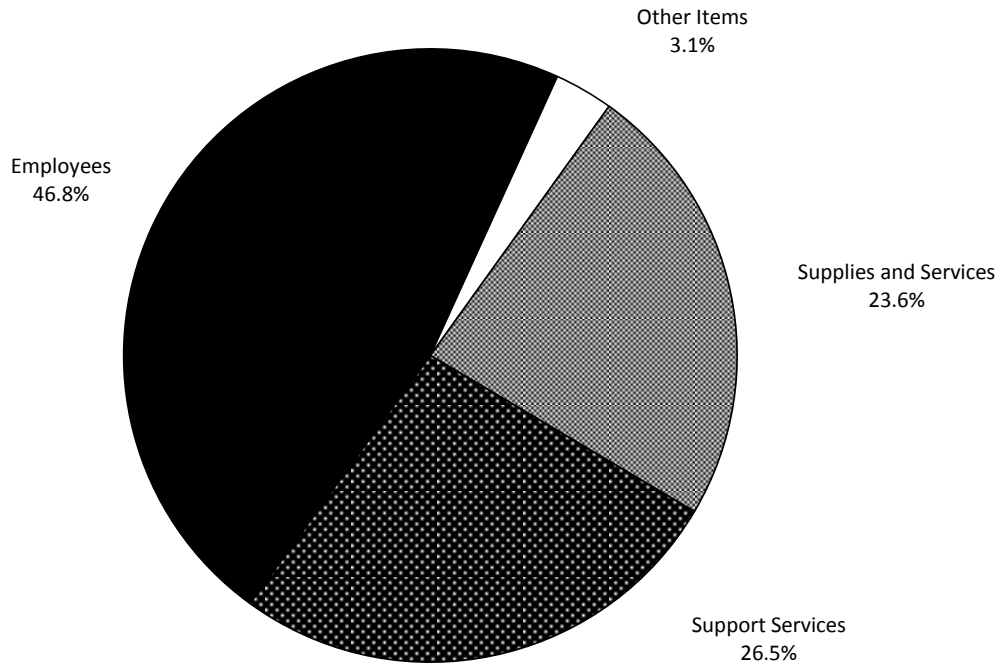
Warwick District Council also has the added responsibility of complying with its own flood defence policy which was reported in March 2000 to DEFRA and the Environment Agency. This requires an annual programme of inspections of ordinary watercourses, which are some 151 kilometres in length, to ensure that free flow is maintained. Certain works are carried out on a discretionary basis but the Council has no duty to carry out any works other than as riparian owner. Remedial works on behalf of other riparian owners may be undertaken on a rechargeable basis. Enforcement action is usually required to cajole Riparian owners to rectify problems in their stretches of watercourse.

In adherence to the Councils Fit for the Future Strategy and its Flood Defence Plan, it further undertakes the construction of flood alleviation schemes where partnership project need and funding can be obtained.

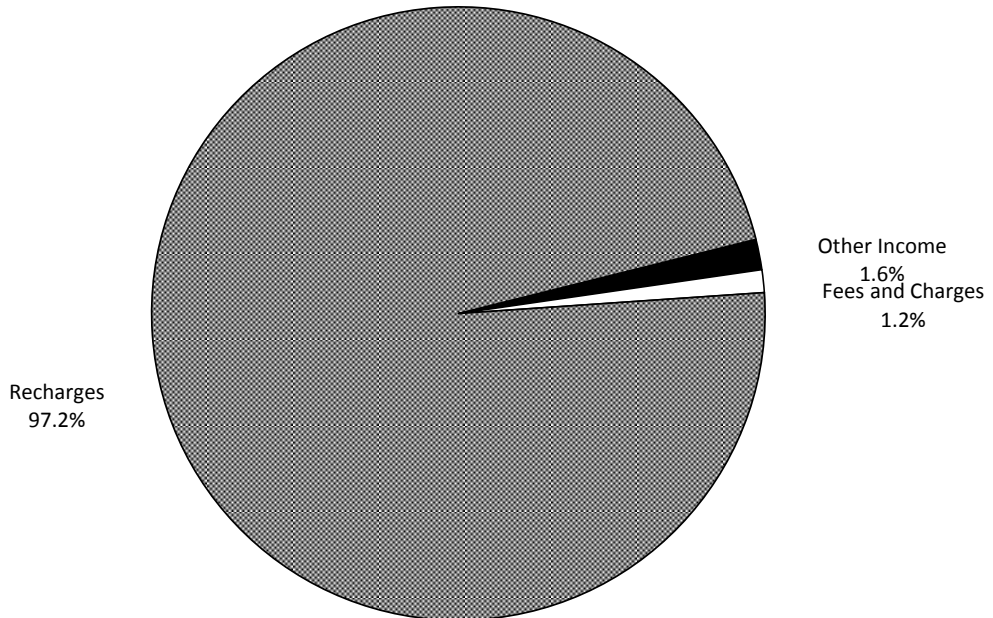
As part of the Development Control process, advice is given to the Planning Service Area for the undertaking and approval of flood risk assessments in accordance with PPS25. This is to ensure that development takes place throughout the District in accordance with the sustainable drainage policies of the Council.

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £	
<u>STRATEGIC LEADERSHIP</u>					
S2000 CHIEF EXECUTIVE'S OFFICE	20,000	(45,600)	20,000	19,700	141
S2016 CORPORATE PROJECTS	24,710	8,600	4,100	-	142
S2020 CORPORATE MANAGEMENT - CHIEF EXECUTIVE	742	2,400	2,800	2,800	142
S2060 HUMAN RESOURCES	9,615	47,500	9,000	8,000	143
S2080 MEMBER TRAINING	5,948	5,600	4,600	4,600	144
S2100 ORGANISATIONAL DEVELOPMENT	-	(343,300)	(101,700)	173,300	144
S2121 CONSULTATION	-	-	4,600	-	144
S2200 COMMITTEE SERVICES	-	45,400	-	(200)	145
S2220 DEMOCRATIC REPRESENTATION	924,768	913,800	949,300	870,200	146
S2240 ELECTIONS	197,222	50,400	94,800	74,400	147
S2260 ELECTORAL REGISTRATION	284,912	222,500	263,900	232,500	148
S2280 CHAIR OF THE COUNCIL	61,931	54,700	60,300	61,100	149
S2315 ASSISTED TRAVEL PASSES	50	-	-	-	149
S2340 MEDIA ROOM	28,148	13,300	-	(200)	150
S3210 ASSIST TRAVEL-TRANSPORT TOKENS	50,725	54,400	13,700	8,000	150
S3350 CSTEAM	-	19,700	-	(200)	151
S3452 CUSTOMER CONTACT MANAGER	-	25,400	-	-	152
S3470 WEB SERVICES	-	16,700	-	(100)	152
S3500 ICT SERVICES	(7,482)	79,000	(9,100)	(3,200)	153
S4871 LEGAL SERVICES (SHARED SERVICE WCC)	900	4,900	1,000	900	154
TOTAL STRATEGIC LEADERSHIP	1,602,189	1,175,400	1,317,300	1,451,600	
<u>SUBJECTIVE ANALYSIS:</u>					
<u>EXPENDITURE:</u>					
Employees	2,965,998	2,504,200	2,730,500	2,507,400	
Premises	74,725	31,200	78,200	2,800	
Transport	13,676	(118,600)	21,800	(22,800)	
Supplies and Services	1,270,523	989,200	1,341,700	1,262,900	
Third Party Payments	204,551	136,300	221,100	94,900	
Support Services	1,552,086	1,395,800	1,541,100	1,422,800	
Capital Charges	121,497	61,200	55,400	90,900	
TOTAL EXPENDITURE	6,203,056	4,999,300	5,989,800	5,358,900	
<u>INCOME:</u>					
Government Grants	(10,963)	-	-	-	
Other Grants and Contributions	(46,668)	-	-	-	
Sales	(2,181)	(2,400)	(2,400)	(2,400)	
Other Income	(477,965)	(263,400)	(551,900)	(58,900)	
Fees and Charges	(54,123)	(39,000)	(49,000)	(49,000)	
Recharges	(4,008,967)	(3,519,100)	(4,069,200)	(3,797,000)	
TOTAL INCOME	(4,600,867)	(3,823,900)	(4,672,500)	(3,907,300)	
NET COST OF GENERAL FUND SERVICES	1,602,189	1,175,400	1,317,300	1,451,600	

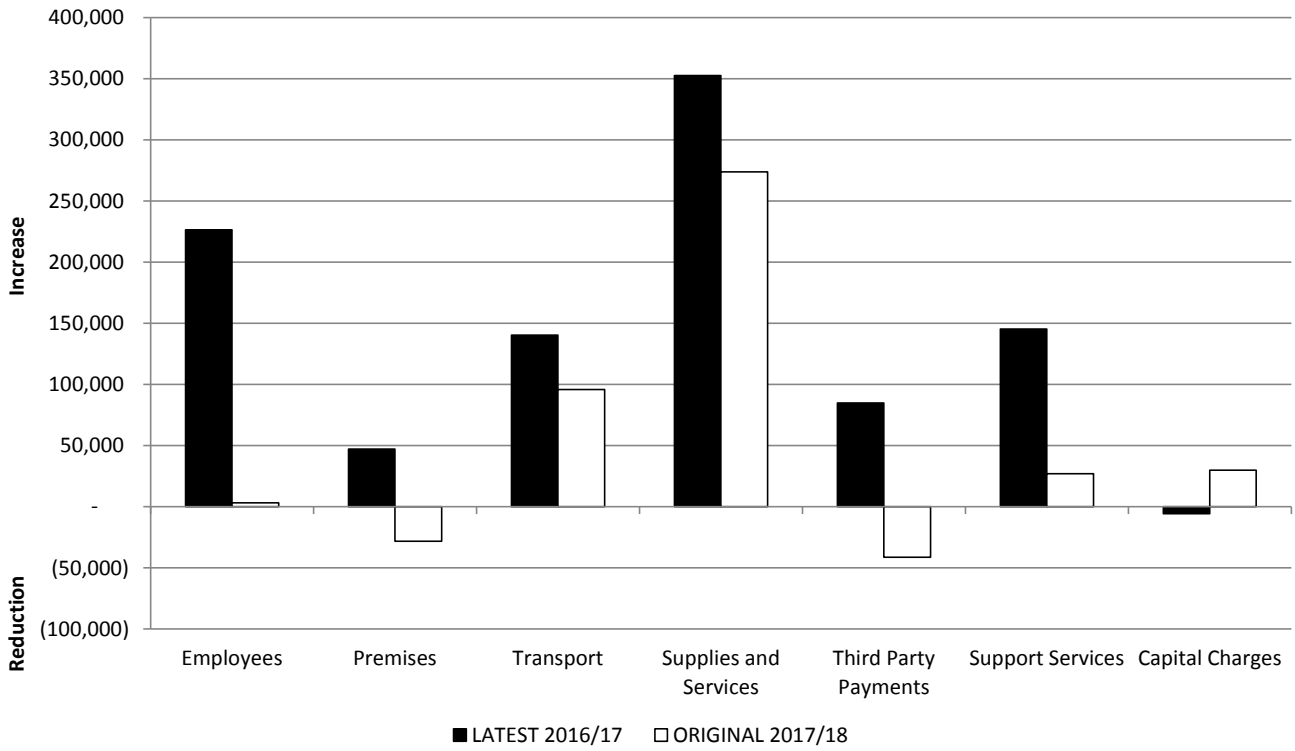
EXPENDITURE - 2017/18 BUDGETS



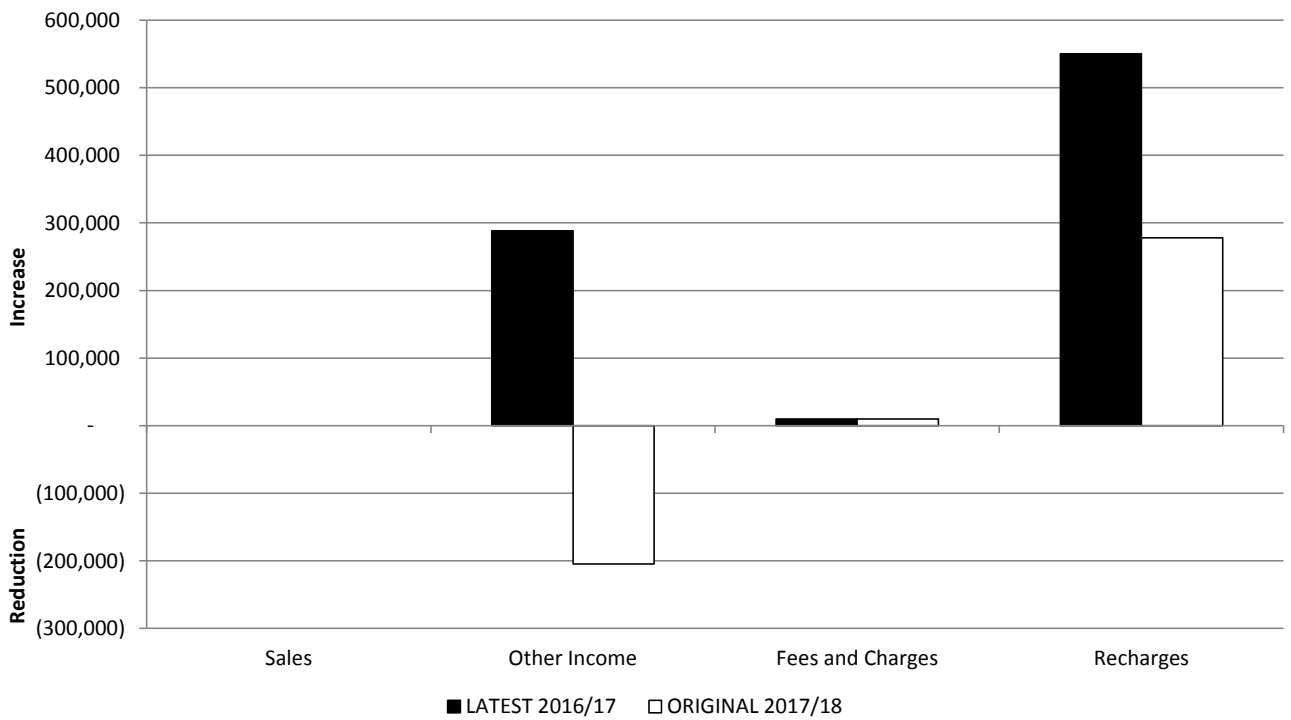
INCOME - 2017/18 BUDGETS



EXPENDITURE: CHANGE FROM 2016/17 ORIGINAL (£)



INCOME: CHANGE FROM 2016/17 ORIGINAL (£)



STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S2000 CHIEF EXECUTIVE'S OFFICE</u>				
DIRECT EXPENDITURE				
Employees	422,183	418,400	397,400	394,800
Transport	619	2,200	2,100	2,100
Supplies and Services	29,950	31,400	31,400	29,800
Third Party Payments	18,660	22,100	25,700	22,100
TOTAL DIRECT EXPENDITURE	471,412	474,100	456,600	448,800
DIRECT INCOME				
Other Income	(720)	-	-	-
TOTAL DIRECT INCOME	(720)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	470,692	474,100	456,600	448,800
Support Services	80,794	87,000	81,900	80,800
Recharges	(531,486)	(606,700)	(518,500)	(509,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	20,000	(45,600)	20,000	19,700

The Chief Executive is the head of the Council's paid service. He is chief advisor to councillors on policy matters and is responsible for organisational management and development. From 2013/14 this budget also includes the 2 Deputy Chief Executives.

The Deputy Chief Executives, along with the Chief Executive, provide strategic direction for the Council. The following Service Areas also come under their remit with HR reporting directly to the Chief Executive:

Deputy Chief Executive 1

Finance
Cultural Services
Health and Community Protection
Information and Communications Technology
Democratic Services
Legal Services (provided by WCC)

Deputy Chief Executive 2

Development Services
Housing and Property Services
Neighbourhood Services

The Chief Executive, the Deputy Chief Executives and the Heads of the Service Areas make up the Senior Management Team.

The cost of the Chief Executive is recharged to Corporate Management. The rest of the service costs are recharged to services based on staff time allocations.

STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S2016 CORPORATE PROJECTS</u>				
DIRECT EXPENDITURE				
Employees	116,730	-	73,000	-
Transport	448	-	-	-
Supplies and Services	818	-	-	-
Third Party Payments	66,810	400	100,800	-
TOTAL DIRECT EXPENDITURE	184,806	400	173,800	-
DIRECT INCOME				
Other Grants and Contributions	(46,668)	-	-	-
TOTAL DIRECT INCOME	(46,668)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	138,138	400	173,800	-
Support Services	8,223	8,200	1,900	-
Recharges	(121,651)	-	(171,600)	-
NET (INCOME) / EXPENDITURE TO SUMMARY	24,710	8,600	4,100	-

The budgets above include the costs of a dedicated Project Manager for the 'HQ Relocation Project'. This is a fixed term contract position that runs until 22 May 2017.

S2020 CORPORATE MANAGEMENT - CHIEF EXECUTIVE

DIRECT INCOME				
Supplies and Services	382	2,400	2,400	2,400
TOTAL DIRECT EXPENDITURE	382	2,400	2,400	2,400
Support Services	360	-	400	400
NET (INCOME) / EXPENDITURE TO SUMMARY	742	2,400	2,800	2,800

STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S2060 HUMAN RESOURCES</u>				
DIRECT INCOME				
Employees	422,060	396,400	384,800	436,000
Transport	453	1,300	1,200	1,200
Supplies and Services	40,872	48,500	77,400	53,000
Third Party Payments	24,641	23,400	23,400	23,400
TOTAL DIRECT EXPENDITURE	488,026	469,600	486,800	513,600
DIRECT INCOME				
Fees and Charges	(33)	-	-	-
TOTAL DIRECT INCOME	(33)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	487,993	469,600	486,800	513,600
Support Services	119,595	96,100	136,900	119,000
Recharges	(597,973)	(518,200)	(614,700)	(624,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	9,615	47,500	9,000	8,000

Human Resources provides services to all units within the Council to support people management activities; these include:

- Support for organisational development and improvement
- Corporate training and management development programmes
- Corporate human resources policy development and implementation
- Union negotiations and consultation
- Advice on terms and conditions
- Full recruitment service to all service areas
- Job evaluation system
- Maintenance of corporate human resources procedures
- Payroll Services

There are 9 established posts:

- HR Manager
- Senior HR Officer x3
- Learning and Development Officer
- HR support x 4

The "Employees" estimates include an amount of £4,900 available to General Fund services in respect of additional training costs and a Corporate Training budget of £36,500.

The cost of this service is recharged out to other services on the basis of staff numbers.

The area has been operating in an Interim arrangement from Feb 2013 and will continue this arrangement in part until March 2017.

The Payroll service moved to Coventry City Council 2015 with the aim of creating a Self Service culture within WDC.

EQUALITIES

There are a number of legislative responsibilities for the Council in relation to a duty to positively promote equalities. The responsibility in relation to the Council's Community Leadership role is key in ensuring equal access to services to all aspects of our community through the understanding and development of the provision of these services by our staff.

STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S2080 MEMBER TRAINING</u>				
DIRECT INCOME				
Employees	5,948	4,600	4,600	4,600
TOTAL DIRECT EXPENDITURE	5,948	4,600	4,600	4,600
Support Services	-	1,000	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	5,948	5,600	4,600	4,600

The Council provides a training programme for elected members. A programme of shared learning events is also planned in partnership with neighbouring authorities including the County Council.

S2100 ORGANISATIONAL DEVELOPMENT

DIRECT INCOME				
Employees	-	(99,300)	(14,300)	-
Transport	-	(140,000)	(1,600)	(42,700)
Supplies and Services	-	(104,000)	(85,800)	216,000
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(343,300)	(101,700)	173,300

These budgets relate to Fit for the Future savings targets which will be progressed during the year and reallocated to the appropriate service budgets.

S2121 CONSULTATION

DIRECT INCOME				
Third Party Payments	-	-	4,600	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	4,600	-

STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S2200 COMMITTEE SERVICES</u>				
DIRECT INCOME				
Employees	182,973	158,900	144,100	150,500
Transport	187	400	400	400
Supplies and Services	20,220	20,700	20,700	20,700
Third Party Payments	30,330	38,000	38,000	38,000
TOTAL DIRECT EXPENDITURE	233,710	218,000	203,200	209,600
Support Services	103,130	75,700	104,300	102,700
Recharges	(336,840)	(248,300)	(307,500)	(312,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	45,400	-	(200)

The Council's decision making process consists of an Executive, Overview and Scrutiny Committees, and other service specific committees. This budget reflects the cost of this process as well as the staff which supports it. The majority of these costs are recharged to the Democratic Representation Budget Code.

In addition, this budget also covers the process of administering the requests received by the Council under the Freedom of Information Act, Data Protection and Environmental Information Regulations.

The cost of this service is recharged to services based on staff time allocations.

STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S2220 DEMOCRATIC REPRESENTATION</u>				
DIRECT INCOME				
Employees	5,546	24,500	21,600	22,700
Transport	5,286	8,900	8,500	8,300
Supplies and Services	317,537	319,300	364,400	319,300
Third Party Payments	3,178	9,700	14,700	9,700
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL DIRECT EXPENDITURE	331,547	362,400	409,200	360,000
	<hr/>	<hr/>	<hr/>	<hr/>
Support Services	665,424	623,600	612,300	582,400
Capital Charges	1,297	1,300	1,300	1,300
Recharges	(73,500)	(73,500)	(73,500)	(73,500)
	<hr/>	<hr/>	<hr/>	<hr/>
NET (INCOME) / EXPENDITURE TO SUMMARY	924,768	913,800	949,300	870,200
	<hr/>	<hr/>	<hr/>	<hr/>

This includes all aspects of members' activities in their capacity as members of the Council, including corporate, service policy making and the more general activities relating to governance and the representation of local interests.

Activities covered include all meetings that involve members acting on behalf of the authority, such as meetings of the Council, the Executive, Overview and Scrutiny Committees, Regulatory Committee, Licensing Committee Planning Committee, Employment Committee and joint officer / member working groups. It also covers activities that members undertake as local representatives or to represent local interests.

Democratic Representation and Management costs also include the costs associated with officer advice and support to members.

As a result of the above, costs properly chargeable to Democratic Representation and Management include:

- All members' allowances and expenses, including telephone calls, postages, equipment costs, hospitality, accommodation costs, training, conference fees, etc.
- The costs associated with officer time spent on appropriate advice and support activities, including office support services, professional advice and support, preparation of agendas and minutes, attendance at meetings, production of specific papers for members, etc.
- Subscriptions to local authority associations.

The only recharge made is to the Housing Revenue Account to reflect its share of the costs.

STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S2240 ELECTIONS</u>				
DIRECT INCOME				
Employees	273,807	104,700	199,300	6,200
Premises	74,725	27,800	75,400	-
Transport	418	1,000	3,300	-
Supplies and Services	173,717	78,700	235,400	4,100
TOTAL DIRECT EXPENDITURE	522,667	212,200	513,400	10,300
DIRECT INCOME				
Other Income	(403,480)	(203,500)	(492,800)	(500)
TOTAL DIRECT INCOME	(403,480)	(203,500)	(492,800)	(500)
NET DIRECT (INCOME) / EXPENDITURE	119,187	8,700	20,600	9,800
Support Services	78,035	41,700	74,200	64,600
NET (INCOME) / EXPENDITURE TO SUMMARY	197,222	50,400	94,800	74,400

Warwick District Council is required to appoint an officer to be the Returning Officer for the election of District Councillors and their duties are separate from their duties as a local government officer. The Chief Executive is the appointed officer and as Returning Officer he is personally liable for the conduct of the election.

Electoral Services organise elections for local and national government held within the District Council area. This includes UK Parliamentary elections for the 2 Parliamentary Constituencies covering the District (Warwick and Leamington & Kenilworth and Southam), European Parliamentary elections, all types of referenda (including those for Neighbourhood Planning), Warwick District Council elections, Warwickshire County Council elections, elections for the Parish and Town Councils and the Police and Crime Commissioner for the Warwickshire Police force area.

The costs of the various levels of elections are reimbursed by the bodies in question - national, county or parish levels. The costs of the District Council elections are borne by this Authority. The next scheduled District Council elections are to be held in 2019 and these will be combined with elections for all Parish and Town Councils within the District and the scheduled European Parliamentary election.

The Electoral Commission set and monitors performance standards for Electoral Services, publishing the standards of performance for Returning Officers with a view to ensuring that elections are conducted in line with a set of key principals.

STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S2260 ELECTORAL REGISTRATION</u>				
DIRECT INCOME				
Employees	100,143	106,100	111,700	114,800
Premises	-	2,800	2,800	2,800
Transport	1,366	500	500	500
Supplies and Services	120,198	69,100	97,300	69,100
Third Party Payments	2,954	-	-	-
TOTAL DIRECT EXPENDITURE	224,661	178,500	212,300	187,200
DIRECT INCOME				
Government Grants	(10,963)	-	-	-
Sales	(2,181)	(2,400)	(2,400)	(2,400)
TOTAL DIRECT INCOME	(13,144)	(2,400)	(2,400)	(2,400)
NET DIRECT (INCOME) / EXPENDITURE				
Support Services	89,095	62,100	69,700	63,400
Recharges	(15,700)	(15,700)	(15,700)	(15,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	284,912	222,500	263,900	232,500

Warwick District Council is required to appoint a local government officer to be the Electoral Registration Officer as prescribe in Section 8 of the Representation of the People Act 1983 who is responsible for the preparation and maintenance of the register of electors and lists of absent voters within the District. The Chief Executive is the appointed officer and the work of compiling and maintaining the Register is undertaken by Electoral Services.

Since the introduction of Individual Electoral Registration in 2014 each person is now responsible to register to vote individually by providing their date of birth and national insurance number. Anyone unable to supply this information can provide an alternative form of evidence of their identity.

The Electoral Commission set and monitors performance standards for Electoral Services, publishing the standards of performance for Electoral Registration Officers with a view to ensuring that electors are registered in line with a set of key principals.

STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S2280 CHAIR OF THE COUNCIL</u>				
DIRECT INCOME				
Employees	29,280	25,800	25,800	26,400
Premises	-	600	-	-
Transport	2,572	1,400	2,000	2,100
Supplies and Services	27,867	19,200	19,100	19,200
TOTAL DIRECT EXPENDITURE	59,719	47,000	46,900	47,700
DIRECT INCOME				
Other Income	(10,701)	-	-	-
TOTAL DIRECT INCOME	(10,701)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	49,018	47,000	46,900	47,700
Support Services	12,913	10,300	16,000	16,000
Recharges	-	(2,600)	(2,600)	(2,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	61,931	54,700	60,300	61,100

The Chairman of the District Council is the first citizen of the area. In addition to obvious duties, e.g. chairing the meetings of the Council itself, the Chairman performs ceremonial and public functions such as meetings, representing the Council with local organisations and official openings.

To assist the Chairman in the performance of these duties during the year of office an allowance is made, there is also an allowance for the Vice-Chairman. In addition to the allowances paid, the Council will also pay the resultant income tax and national insurance assessments following liability changes introduced by the Inland Revenue.

The Chairman is aided by a Personal Assistant and has a car and a chauffeur to attend various functions, both local and national.

S2315 ASSISTED TRAVEL PASSES

DIRECT INCOME				
Third Party Payments	1,570	-	-	-
TOTAL DIRECT EXPENDITURE	1,570	-	-	-
DIRECT INCOME				
Other Income	(1,520)	-	-	-
TOTAL DIRECT INCOME	(1,520)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	50	-	-	-

The Council issues concessionary bus passes on behalf of Warwickshire County Council. Passes are issued free of charge except for replacement passes (e.g. lost or stolen passes) for which an administration fee is payable. This budget head covers income received at One Stop Shops in relation to replacement passes which is then passed on to the County Council.

STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S2340 MEDIA ROOM</u>				
DIRECT INCOME				
Employees	215,274	209,200	199,800	201,600
Transport	35	900	800	800
Supplies and Services	56,734	75,200	77,700	74,800
Third Party Payments	-	400	400	400
	<u>272,043</u>	<u>285,700</u>	<u>278,700</u>	<u>277,600</u>
TOTAL DIRECT EXPENDITURE				
DIRECT INCOME				
Other Income	(54,924)	(58,400)	(58,400)	(58,400)
Fees and Charges	(4,830)	(4,000)	(4,000)	(4,000)
	<u>(59,754)</u>	<u>(62,400)</u>	<u>(62,400)</u>	<u>(62,400)</u>
TOTAL DIRECT INCOME				
NET DIRECT (INCOME) / EXPENDITURE				
	<u>212,289</u>	<u>223,300</u>	<u>216,300</u>	<u>215,200</u>
Support Services	86,109	91,100	93,700	88,200
Capital Charges	31,173	1,100	-	-
Recharges	(301,423)	(302,200)	(310,000)	(303,600)
	<u>28,148</u>	<u>13,300</u>	<u>-</u>	<u>(200)</u>
NET (INCOME) / EXPENDITURE TO SUMMARY				

The Council operates a centralised Media Team which includes: marketing, communications, advertising, graphic design, print and copying through which all of the Council's above requirements are sourced. They create action plans, collecting and using data which puts the customers needs first. The introduction of new processes has enabled more work to be carried out internally which has resulted in cost savings. When demand exceeds capacity, work will be placed with external printers using the Print Tender Framework. The department advises on brand guidelines, Equality & Diversity accessibility issues on documents, Plain English and ensures that all publications abide by the Governments Code of Publicity.

S3210 ASSIST TRAVEL-TRANSPORT TOKENS

DIRECT INCOME				
Supplies and Services	530	200	200	-
Third Party Payments	45,125	40,000	5,000	-
	<u>45,655</u>	<u>40,200</u>	<u>5,200</u>	<u>-</u>
TOTAL DIRECT EXPENDITURE				
DIRECT INCOME				
Other Income	(5,520)	(1,500)	(700)	-
	<u>(5,520)</u>	<u>(1,500)</u>	<u>(700)</u>	<u>-</u>
TOTAL DIRECT INCOME				
NET DIRECT (INCOME) / EXPENDITURE				
	<u>40,135</u>	<u>38,700</u>	<u>4,500</u>	<u>-</u>
Support Services	10,590	15,700	9,200	8,000
	<u>50,725</u>	<u>54,400</u>	<u>13,700</u>	<u>8,000</u>
NET (INCOME) / EXPENDITURE TO SUMMARY				

This service was discontinued during 2016.

STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S3350 CSTEAM</u>				
DIRECT INCOME				
Employees	171,403	171,500	167,800	163,800
Transport	77	400	400	400
Supplies and Services	8,434	10,400	30,400	10,400
TOTAL DIRECT EXPENDITURE	179,914	182,300	198,600	174,600
DIRECT INCOME				
Other Income	(1,100)	-	-	-
TOTAL DIRECT INCOME	(1,100)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	178,814	182,300	198,600	174,600
Support Services	64,240	67,900	71,100	66,200
Capital Charges	5,516	-	-	-
Recharges	(248,570)	(230,500)	(269,700)	(241,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	19,700	-	(200)

The Corporate Support Team is at the heart of the council's change programme. Corporately - since assimilating the Central Admin Team - all business support functions such as post opening, bulk mailing, corporate admin and scanning are undertaken in the centre. The team is also accountable for the corporate postage and stationery budgets, ensuring efficiency savings are maximised. The costs of the service are recharged to individual business units on the basis of time allocations.

STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S3452 CUSTOMER CONTACT MANAGER</u>				
DIRECT INCOME				
Employees	51,714	20,900	53,500	-
Transport	81	-	-	-
Supplies and Services	2,336	4,500	9,000	-
TOTAL DIRECT EXPENDITURE	54,131	25,400	62,500	-
Support Services	10,151	-	5,100	-
Recharges	(64,282)	-	(67,600)	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	25,400	-	-

This post supported the Interim Human Resources / Organisational Development Manager to support corporate projects in liaison with Corporate Management Team / Senior Management Team. The post was temporary until July 2016.

S3470 WEB SERVICES

DIRECT INCOME				
Employees	47,788	48,300	46,700	47,400
Transport	-	100	100	100
Supplies and Services	62,655	29,200	70,200	30,200
Third Party Payments	960	1,000	-	-
TOTAL DIRECT EXPENDITURE	111,403	78,600	117,000	77,700
Support Services	25,224	20,100	60,900	29,000
Recharges	(136,627)	(82,000)	(177,900)	(106,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	16,700	-	(100)

The website provides information and services for customers 24 hours a day and seven days a week. As well as finding information about this council, this area and other government services customers can:

- make payments;
- search and submit planning applications;
- book leisure facilities;
- bid for council housing;
- check council tax and benefit details; and
- report problems and make requests directly.

The cost of this service is recharged to users on the basis of gross expenditure.

The website address is www.warwickdc.gov.uk

STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S3500 ICT SERVICES</u>				
DIRECT INCOME				
Employees	921,149	914,200	914,700	938,600
Transport	2,134	4,300	4,100	4,000
Supplies and Services	408,273	384,400	391,900	413,900
Third Party Payments	10,922	-	7,200	-
TOTAL DIRECT EXPENDITURE	1,342,478	1,302,900	1,317,900	1,356,500
DIRECT INCOME				
Fees and Charges	(48,271)	(35,000)	(45,000)	(45,000)
TOTAL DIRECT INCOME	(48,271)	(35,000)	(45,000)	(45,000)
NET DIRECT (INCOME) / EXPENDITURE	1,294,207	1,267,900	1,272,900	1,311,500
Support Services	183,390	181,200	187,400	187,100
Capital Charges	83,511	58,800	54,100	89,600
Recharges	(1,568,590)	(1,428,900)	(1,523,500)	(1,591,400)
NET (INCOME) / EXPENDITURE TO SUMMARY	(7,482)	79,000	(9,100)	(3,200)

The Information and Communications Technology Services (ICT) is an internal support service for staff and councillors.

The ICT Services is comprised of four teams:

- Desktop Services
- Infrastructure
- Application Support
- Geographical Information System, including Street Naming & Numbering

The budgets above also include the costs of operating the Council's main switchboard.
Direct Income is mainly derived from the Street Naming and Numbering service.

STRATEGIC LEADERSHIP

	ACTUAL 2015/16 £	ORIGINAL BUDGET 2016/17 £	LATEST BUDGET 2016/17 £	ORIGINAL BUDGET 2017/18 £
<u>S4871 LEGAL SERVICES (SHARED SERVICE WCC)</u>				
DIRECT INCOME				
Third Party Payments	(599)	1,300	1,300	1,300
TOTAL DIRECT EXPENDITURE	(599)	1,300	1,300	1,300
DIRECT INCOME				
Legal Fees	(989)	-	-	-
TOTAL DIRECT INCOME	(989)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	(1,588)	1,300	1,300	1,300
Support Services	14,813	14,100	16,100	15,000
Recharges	(12,325)	(10,500)	(16,400)	(15,400)
NET (INCOME) / EXPENDITURE TO SUMMARY	900	4,900	1,000	900

Legal work for the Council is now provided by a joint Warwick District Council / Warwickshire County Council team. The team is based at Shire Hall in Warwick. Legal work is only externalised if it is of a specialised nature.

GENERAL FUND AND HOUSING REVENUE ACCOUNT RESERVES AND BALANCES

Reserve	Use of Reserve 2016/17 to 2020/21	Balance	Estimated	Estimated	Estimated	Estimated	Estimated
		1/4/2016 £'000	Balance 1/4/2017 £'000	Balance 1/4/2018 £'000	Balance 1/4/2019 £'000	Balance 1/4/2020 £'000	Balance 1/4/2021 £'000
<u>EARMARKED RESERVES</u>							
Art Fund Reserve	No expenditure is currently projected from this reserve and it is estimated that £1k in public donations will be received in each year.	67	68	69	70	71	72
Art Gallery Gift Reserve	Currently there is no expenditure to be met from this reserve.	57	57	57	57	57	57
Building Control Reserve	In 2016/17, a £40k contribution will be made from this reserve to finance marketing consultancy costs and a further £5k contribution from the reserve will be made in respect of scanning paper files.	249	204	204	204	204	204
Business Rate Retention Volatility Reserve	Reserve will receive a top up of £750k from the 16/17 New Homes Bonus and will make contributions of £3,223k to the General Fund in respect of appeals and consultancy costs.	3,353	880	880	880	880	880
Capital Investment Reserve	Contributions to the reserve re past capital programme financing will be made amounting to £268k in 16/17, £143k in 17/18, £81k in 18/19, £26k in 19/20 and 20/21. In addition the Reserve will receive top ups of £150k in each of 18/19, 19/20 & 20/21 to fund the extension of the RUCIS capital programme. Currently the reserve will make contributions of £28k in 16/17, £391k in 18/19, £150k in 19/20 and £150k in 20/21 towards capital programme financing. In addition £1,900k in total will be transferred to the Leisure Options reserve in 2016/17 and 2017/18 to cover the re-profiling of the Contractor concessions arising from the outsourcing of the Leisure Centres operation	3,047	1,799	1,512	1,348	1,370	1,392
Car Parking Repairs and Maintenance Reserve	Reserve created in order to provide resources for future years repairs and maintenance programmes. Contributions of £214k in 16/17 and £38k per annum thereafter will be credited to the Reserve. £440k will be contributed from the reserve in 16/17 in respect of works carried out at Covent Garden, St Peters and Linen Street Multi Storey Car Parks.	506	242	280	318	356	394
Cemetery Land Purchase Reserve	Reserve established to provide finance for the purchase of land for cemetery extensions. Currently no such purchases are included in the General Fund Capital Programme. Contributions to the reserve will be provided for by a surcharge imposed on out of area burial fees.	0	0	0	0	0	0
Community Forums Reserve	Reserve created from 2013/14 New Homes Bonus to provide finance for the Community Forum Grants from 2014/15 to 2017/18.	119	66	26	0	0	0
Community Projects Reserve	Reserve created from 2017/18 New Homes Bonus to provide finance for various District wide community projects.	0	0	868	868	868	868
Corporate Assets Reserve	Reserve created from 2012/13 budget surplus to provide finance for refurbishing facilities following the Stock Condition Survey. The reserve will receive a top up of £486k from the 16/17 New Homes Bonus and will also make a contribution of £951k to the General Fund in 16/17.	1,842	1,377	1,377	1,377	1,377	1,377
Covent Garden Multi Storey Reserve	Reserve created from 2015/16 budget surplus to subsidise the lost car park income from Covent Garden MSCP until rebuilt following expected demolition as part of the New Offices project. The reserve will also cover the initial debt financing costs on borrowing to be taken out to finance the rebuild.	900	900	900	900	900	900

GENERAL FUND AND HOUSING REVENUE ACCOUNT RESERVES AND BALANCES

Reserve	Use of Reserve 2016/17 to 2020/21	Balance 1/4/2016 £'000	Estimated Balance 1/4/2017 £'000	Estimated Balance 1/4/2018 £'000	Estimated Balance 1/4/2019 £'000	Estimated Balance 1/4/2020 £'000	Estimated Balance 1/4/2021 £'000
<u>EARMARKED RESERVES</u>							
Election Expenses Reserve	£30k per annum will be credited to the Reserve to help defray the May 2019 election. Then, in 2019/20, A £80k contribution will be paid out to the General Fund to help defray the costs of that election.	15	45	75	105	25	55
Energy Management Reserve	The final contributions back to the reserve in respect of Linen Street MSCP lighting improvements will be made in 2017/18 when the scheme will be fully paid back.	103	109	112	112	112	112
Enterprise Projects Reserve	Reserve set up to "smooth" future years surplus/deficits	59	59	59	59	59	59
Equipment Renewal Reserve	Projects as detailed in Appendix 6 will be approved by SMT, Chief Executive and relevant Portfolio Holders prior to going ahead. The reserve will receive top ups of £100k per annum in 2019/20 & 2020/21. However, based on the schedule in Appendix 6, if all the projects are approved then the Reserve will be exhausted during 2018/19.	830	687	311	-311	-249	-210
General Fund Early Retirements Reserve	In 2016/17, the reserve will fund redundancy & early retirement costs relating to the WCC Customer Service Centre staff. Economic Development and Regeneration Manager and Customer Contact Manager. The reserve will receive a top up of £147k from the 16/17 New Homes Bonus and a further top up of £150k from the 17/18 New Homes Bonus.	103	143	293	293	293	293
Gym Equipment Reserve	Following the decision to appoint an external contractor to run the Leisure Centres, this reserve is to be closed and the balance returned to the General Fund	123	0	0	0	0	0
Hill Close Gardens Reserve	Reserve created from 15/16 New Homes Bonus and will be used to make payments to the Hill Close Gardens Trust for ongoing expenditure	80	60	40	20	0	0
ICT Replacement Reserve	This reserve was established in 2014/15 in order to provide for planned ICT replacements . Currently the reserve will make contributions of £376k in 16/17, £178k in 17/18, £220k in 18/19, £179k in 19/20 and £269k in 20/21 towards revenue and capital programme financing. It will receive top ups of £250k in each of 2019/20 and 2020/21.	865	489	311	91	162	143
Insurance Reserve	This reserve will be used to cover self insurance against claims and to provide finance for security improvements as and when they arise. In 2016/17, the reserve will fund a £31k levy in respect of the MMI Scheme of Arrangement.	322	292	292	292	292	292

GENERAL FUND AND HOUSING REVENUE ACCOUNT RESERVES AND BALANCES

Reserve	Use of Reserve 2016/17 to 2020/21	Balance 1/4/2016 £'000	Estimated Balance 1/4/2017 £'000	Estimated Balance 1/4/2018 £'000	Estimated Balance 1/4/2019 £'000	Estimated Balance 1/4/2020 £'000	Estimated Balance 1/4/2021 £'000
<u>EARMARKED RESERVES</u>							
Leisure Options Reserve	This reserve will receive £625k from the 16/17 New Homes Bonus and which will be used to cover the lost income and make a contribution towards the initial debt charges arising from the Leisure Centre refurbishment programme. In addition £1,900k in total will be transferred from the Capital Investment Reserve in 2016/17 and 2017/18 to cover the re-profiling of the Contractor concessions arising from the outsourcing of the Leisure Centres operation. Arising from this, contributions from the reserve of £300k and £600k will be made in 17/18 & 18/19 respectively.	0	1,641	1,600	1,000	1,000	1,000
Local Plan Delivery Reserve	Reserve will make a contribution of £5k to the General Fund in 2016/17.	154	148	149	149	149	149
Other Commuted Sums Reserve	Contributions of between £28k and £58k approx. will be made to the General Fund each year to fund maintenance of adopted land. In addition, the reserve will fund the costs of the 3 year fixed term Green Spaces Development Officer.	538	550	476	429	400	372
Planning Appeal Reserve	The reserve will contribute £103k in respect of Local Plan costs in 16/17 and £4k re HS2.	564	457	457	457	457	457
Public Amenity Reserve	This reserve will provide the finance for the Play Equipment capital programme.	747	374	34	34	34	34
Public Open Spaces Planning Gain Reserve	Reserve receives S106 Planning Development contributions for one -off improvement of Public Open Spaces both revenue and capital.	926	661	609	609	609	609
Rent Bond Scheme Reserve	Reserve created from General Fund Housing budget to provide finance for guaranteeing 1 month's rent in order to assist households who are homeless, threatened with homelessness or in housing need.	22	22	22	22	22	22
Right to Bid Reserve	The 2011 Localism Act introduced a requirement for the Council to list community assets. Using grants provided by the DCLG, this reserve has been established to assist with any compensation claims arising from listing.	20	20	20	20	20	20
Right to Challenge Reserve	Reserve created from central government grant received to assist in dealing with applications from local communities etc. to take over the running of Council services.	26	26	26	26	26	26
Riverside House Maintenance Reserve	Reserve created from 15/16 New Homes Bonus and will be used to fund backlog maintenance on Riverside House in 2016/17.	30	0	0	0	0	0

GENERAL FUND AND HOUSING REVENUE ACCOUNT RESERVES AND BALANCES

Reserve	Use of Reserve 2016/17 to 2020/21	Balance 1/4/2016 £'000	Estimated Balance 1/4/2017 £'000	Estimated Balance 1/4/2018 £'000	Estimated Balance 1/4/2019 £'000	Estimated Balance 1/4/2020 £'000	Estimated Balance 1/4/2021 £'000
<u>EARMARKED RESERVES</u>							
Services Transformation Reserve	Various approvals for Fit for the Future experiments have been agreed from this reserve. Other approvals include £100k towards the New Offices project costs, £50k contribution towards the cost of a new hut for Warwick Sea Scouts, £50K for consultants fees relating to the feasibility of creating a Council Housing Company, £50k funding for a research source concerning the prosperity agenda, £350k funding for the Sports & Leisure options appraisal, £158k in respect of the Digital Transformation of the Council's Services and £185k in respect of the "buy out" of the essential car user car allowances as part of the Conditions of Service review. The reserve will receive a top up of £131k in 16/17 . Other approvals from this reserve not yet reflected in the Council's budgets mean that the unallocated balance on this reserve is £234k.	1,385	958	616	570	570	570
Tourism Reserve	Reserve established to help fund tourism initiatives within the District e.g. Bowls Championships advertising.	39	39	39	39	39	39
GENERAL FUND TOTAL		17,091	12,373	11,714	10,038	10,103	10,186
<u>BALANCES</u>							
General Fund	A core balance of around £1.5m will be maintained as a contingency reserve.	1,810	1,599	1,499	1,499	1,499	1,499
<u>HOUSING REVENUE ACCOUNT</u>							
Housing Capital Investment Reserve	Under self financing, this reserve provides the finance for investment in new housing stock and is providing the major part of the finance for the Sayer Court Redevelopment	20,725	20,568	25,145	29,535	33,925	38,315
Housing Early Retirements Reserve	Contributions of £8k in each year will be made.	114	122	130	138	146	154
Housing Revenue Account	To provide a contingency reserve to protect the Housing Revenue Account against adverse in year revenue or capital cash flows arising from unexpected major repairs etc.	1,386	1,430	1,479	1,526	1,575	1,625
Major Repairs Reserve	Under Self Financing this reserve provides the major element of funding for capital maintenance works to the Council's housing stock.	4,611	6,244	7,632	9,610	11,681	13,848
HOUSING REVENUE ACCOUNT TOTAL		26,836	28,364	34,386	40,809	47,327	53,942

WARWICK DISTRICT COUNCIL

FEES and CHARGES 2017/18

NOTES :

- i) Recommended charges to operate from 2nd January 2017 (unless otherwise stated).
- ii) Charges inclusive of VAT where applicable (unless otherwise stated).
- iii) Juniors are regarded as persons under 18 years of age (unless otherwise stated)

CULTURE

CULTURE and HERITAGE

ROYAL SPA CENTRE

(Free of V.A.T. unless otherwise stated)

**Charge
From 2/1/17
£**

AVON HALL:

With the exception of below, all charges are by negotiation

Catering:

When light refreshments are required, these shall be provided by the Royal Spa Centre Catering Section, with whom arrangements should be made

When the premises are booked for functions requiring licensed refreshments, the Bar be provided by and under the control of the Council.

In the case of bookings of a special nature when the Hirer brings into or upon the premises alcoholic liquors, a corkage charge shall be charged in addition to the normal booking fee by negotiation, on the basis of a minimum of £75 maximum £300, based on £3.00 per bottle or £4.50 per litre.

Use of kitchen by negotiation - minimum £30, maximum £250.

NEWBOLD HALL

The service of the Duty Manager and/or member of the Technical Staff are included in all the hire charges.

by negotiation

BALCONY / CONSERVATORY

The service of the Duty Manager and/or member of the Technical Staff are included in all the hire charges.

by negotiation

JEPHSON ROOM

by negotiation

CULTURE

CULTURE and HERITAGE

ROYAL PUMP ROOM

(All prices inclusive of V.A.T. unless otherwise stated)

**Charge
From 2/1/17
£**

ASSEMBLY ROOM:

(Charges for Local Community Groups non-commercial hire)

- Private hire (per hour or part thereof)	72.00
- Preparation / rehearsal (per hour or part thereof)	58.00
- Commercial hire (per hour or part thereof)	130.00
- Preparation / rehearsal (per hour or part thereof)	100.00

ANNEXE:

(Charges for Local Community Groups non-commercial hire)

- Private hire (per hour or part thereof)	46.00
- Preparation / rehearsal (per hour or part thereof)	36.00
- Commercial hire (per hour or part thereof)	95.00
- Preparation / rehearsal (per hour or part thereof)	72.00

Saturdays, Sundays and Bank Holidays + 50%

All commercial promotions by negotiation in first instance
Minimum 2 hour hire charge for evening events
Non-returnable deposit of 25% or all of any minimum income

Commercial Hire is defined as private individuals or private sector commercial promotions.
Kudos manage the Assembly Room and Annexe on behalf of the Council and offer a full range of catering services. They will negotiate all-inclusive rates for special events, dinners and conferences.

EDUCATION ROOM:

Schools, Colleges & Educational Groups:

- per day	38.00
- per session (Half day)	30.00

Commercial or non-educational hirers - by negotiation with the Head of Cultural Services with a minimum charge of £10 per hour)

Additional Facilities :

Piano (Per booking)	78.00 + VAT
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ART GALLERY AND MUSEUM:

Art Exhibitions :

- commission on pictures sold	10%
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TOWN HALL ROOM HIRE

(Free from V.A.T.)

All charges are by negotiation

CULTURE

RECREATION and SPORT

**Charge
From 2/1/17
£**

TENNIS

Per court per hour
(Excluding All Weather Pitch)

Casual Usage

Senior Citizens	4.30
Under 18's / Disabled / Unemployed	2.15
Under 5s	2.15

Floodlit Tennis Hire - Victoria Park

Casual Usage	6.40
Senior Citizens	4.30
Under 18's / Disabled / Unemployed	4.30
Club Member	2.70

BOWLS

Per person - per hour	4.40
Senior Citizens	2.20
Under 18's / Disabled / Unemployed	2.20
Under 5s	Free
Season Ticket	66.00
Club Season Ticket	33.00
Club Member Season Ticket	33.00

Hire of Green (for morning, afternoon or evening session) by negotiation

Club Bookings Subject to negotiation and agreement by Heads of Finance and Cultural Services

FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES - CHANGING ROOMS AND SHOWERS

	2017/18 SEASON	
	Adult £	Junior £
Hire of Pitch:		
a) Pitch only	36.50	20.00
b) With Dressing Room / Showers	59.00	35.75
Hire of Pitch for Season (Once a week):		
a) Pitch only *	520.00	270.00
b) With Dressing Room / Showers *	940.00	470.00
Hire of Pitch for Season (Once fortnightly):		
a) Pitch only *	262.00	138.00
b) With Dressing Room / Showers *	475.00	237.00

* Exclusive of VAT. However, if bookings do not fulfil Customs and Excise criteria for VAT free charge, VAT must be added.

Summary of requirements for VAT free hire of sports facilities:

- i) User must be a club, school or similar body.
- ii) Clear evidence of agreement required, e.g. exchange of letters.
- iii) Payment to be made in full whether or not hire takes place.
- iv) Hire must be for a sports season or three months, whichever is less.
- v) Hirer must have exclusive use of the facility for hire period.

CULTURE

RECREATION and SPORT

<u>PARKS - CAR PARKING</u>	Charge From 2/1/17 £
Victoria Park:	
Car Parking:	
- E. W. B. A. Bowls Events - per day	5.00
- 5 Day Parking Pass	20.00
<u>EDMONDSCOTE ATHLETIC TRACK</u>	
Athletic Track:	
Day Tickets:	
- Adults	4.45
- Juniors / Senior Citizens	2.55
Season Tickets:	
- Adults *	117.00
- Juniors / Senior Citizens *	58.50
* Season Tickets - charges are reduced from 1st October to March 31st by 60%	
Reservation of Track for Group Sessions:	
Training:	
- Session not exceeding 4 hours	50.00
- Schools / Junior	40.00
Sports Meetings - per session of four hours or part thereof:	
Weekdays:	
- Schools / Junior	59.00
each additional hour or part thereof	20.00
- Others	87.50
each additional hour or part thereof	30.00
Saturdays:	
- Schools / Junior	85.00
each additional hour or part thereof	30.00
- Others	126.00
each additional hour or part thereof	44.50
Sundays:	
- Schools / Junior	105.00
each additional hour or part thereof	38.00
- Others	163.00
each additional hour or part thereof	57.00
Use Of Floodlighting - per hour or part thereof	39.00
Use of P.A. System - per period	24.50
Use of Pavilion Facilities - per 4 hour period	43.00
- each additional hour (or part)	18.00

CULTURE

RECREATION and SPORT

<u>MISCELLANEOUS CHARGES</u>	Charge From 2/1/17 £
<u>PAVILION HIRE</u>	
Victoria Park Tennis Pavilion Per day - external hirers	150.00
Victoria Park Tennis Pavilion Per day - internal hirers	38.00
Hire of Victoria Park Bowls Pavilion - external hirers (per hour up to 3 hours)	40.00
Hire of Victoria Park Bowls Pavilion - internal hirers per day	50.00
Hire of Victoria Park Bowls Pavilion - internal hirers up to 3 hours	38.00
<u>EVENTS WITHIN PARKS AND OPEN SPACES</u>	
Charitable, community and non-commercial events: (Exempt from VAT)	
Anticipated attendance <100	Daily charge 60.00
Anticipated attendance 101-250	Daily charge 105.00
Anticipated attendance 251-500	Daily charge 135.00
Anticipated attendance >500	Daily charge 180.00
Non-ticketed commercial events: (Exempt from VAT)	
1-15 Trading units - High demand parks	Daily charge 300.00
16-35 Trading units - High demand parks	Daily charge 700.00
35-60 Trading units - High demand parks	Daily charge 1,200.00
High demand Parks are as follows: Jephson Gardens, Pump Rooms Gardens, Victoria Park, St. Nicholas Park and Abbey Fields	
1-15 Trading units - Other Parks	Daily charge 180.00
16-35 Trading units - Other Parks	Daily charge 420.00
35-60 Trading units - Other Parks	Daily charge 720.00
Other Charges:	
Corporate/Commercial promo stands (Exempt from VAT)	Daily charge 600.00
- Waste/cleansing charge at cost (if required) (VAT should be added)	
Ticketed Commercial Events (Exempt from VAT)	By negotiation
Set-up and break-down days- percentage of day rates above (Exempt from VAT)	35%
Additional cleansing recharged at cost	
- per 6 cubic yard skip	55.00
	+ VAT
- per additional litter pick	20.00
	+ VAT
Deposits: (VAT not applicable)	
Charitable / Community events <250 people	100.00
Other Charitable / Community events	250.00
Commercial with 15 or under trading units	250.00
Commercial with over 15 trading units	500.00
Fairs with 5 or fewer rides	500.00
Fairs with over 5 rides	1,000.00
Deposits should be paid in advance and repaid after the event less cleaning/reinstatement costs (if appropriate)	
<u>CIRCUSES AND FAIRS - up to seven days</u> (Exempt from V.A.T.)	1,900.00
Each additional day or part thereof (subject to negotiation and agreement by Heads of Finance and Cultural Services).	332.00
<u>PUMP ROOM GARDENS CORNER SITE (per day):</u> (Exempt from V.A.T.) (Subject to negotiation and agreement by Heads of Finance and Cultural Services	Minimum 169.00
Hire of North and South Lodges, Jephson Gardens (Per 3 Hours) (V.A.T. not applicable)	by negotiation

CULTURE

RECREATION and SPORT

COMMUNITY SPORTS DEVELOPMENT

**Charge
From 2/1/17
£**

Various courses of a variety of durations and at many locations, from basic children's participation and learning up to adult advanced coaching / training.
Prices from free of charge up to £50 per day dependent on the location, need and subsidy.

LILLINGTON RECREATION CENTRE

Sporting and Youth Organisations:

- per morning / afternoon	20.50
- per evening / weekend (per 2 hour session)	20.50
- each additional hour or part thereof	10.25

Other Organisations:

by negotiation

MEADOW COMMUNITY SPORTS CENTRE (KENILWORTH)

**Charge From 2/1/17
Adult
£ Junior
£**

Badminton (per court per 55 minutes):

- Peak	11.50	11.50
- Off-Peak	9.00	6.00

Hire of Badminton Rackets

2.00	2.00
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(a) Hire of Sports Hall (per 55 minutes):

- Peak	- Full Hall	46.00	33.00
	- Half Hall	23.00	16.50
- Off-Peak	- Full Hall	36.00	24.00
	- Half Hall	18.00	12.00

NOTE: Off-Peak is up to 6 pm weekdays and all weekend - all other times are peak

**Charge
From 2/1/17
£**

Bouncy Castle party 2 staff	102.00
Bouncy Castle party 1 staff	82.00
Sport Hall / Football Party no staff	51.00
Sport Hall (Multi Sport / Play) / Football Party 1 staff	82.00
Sport Hall / Football Party 2 staff	92.00

(b) Commercial usage or hire of Centre

by negotiation

Hire of Centre - subject to negotiation and agreement by Heads of Finance and Cultural Services

ALL WEATHER PITCH

(Charges per 55 minutes)

**Charge From 2/1/17
Adult
£ Junior
£**

Hire of Pitch (including floodlights / showers)

- Full Pitch	- Peak	55.00	35.00
	- Off-Peak	37.00	26.50
- Half Pitch	- Peak	39.00	26.50
	- Off-Peak	27.50	17.50

(Match fee 90 minutes)

- Full Pitch	- Peak	79.00	50.00
	- Off-Peak	53.00	38.50
- Half Pitch	- Peak	53.00	38.50
	- Off-Peak	40.00	25.00

NOTE: Off-Peak is up to 5 pm weekdays - all other times are peak

CULTURE

RECREATION and SPORT

MYTON SCHOOL DUAL USE SPORTS CENTRE

	Charge From 2/1/17	
	Adult £	Junior £
Badminton (per court per 55 minutes):		
- Peak	11.50	11.50
- Off-Peak	9.00	6.00
Hire of Badminton Rackets	2.00	2.00
(a) Hire of Sports Hall (per 55 minutes):		
- Peak	46.00	33.00
- Full Hall		
- Half Hall	23.00	16.50
- Off-Peak	36.00	24.00
- Full Hall		
- Half Hall	18.00	12.00

NOTE: Off-Peak is up to 6 pm weekdays and all weekend - all other times are peak

(b) Commercial usage or hire of Centre By negotiation

Hire of Room - subject to negotiation and agreement by Heads of Finance and Cultural Services

Hire of Centre - subject to negotiation and agreement by Heads of Finance and Cultural Services

ALL WEATHER PITCH

(Charges per 55 minutes)

Hire of Pitch (including floodlights / showers)		
- Full Pitch		
- Peak	55.00	35.00
- Off-Peak	37.00	26.50
- Half Pitch		
- Peak	39.00	26.50
- Off-Peak	27.50	17.50

NOTE: Off-Peak is up to 5 pm weekdays - all other times are peak

CULTURE

RECREATION and SPORT

<u>ABBEY FIELDS SWIMMING POOL</u>	Charge From 2/1/17 £
Adult Swimmers	4.00
Junior Swimmers	2.45
Under 4's	Free
Senior Citizens	2.45
Disabled Swimmers	2.45
Family Swim Ticket (2 Adults & 2 Children)	11.90
Splosh - Adult	4.00
Splosh - Junior	2.85
Splosh - Under 4s	Free
Splosh - Senior Citizens	2.85
Splosh - Disabled Swimmers	2.85
Splosh - Family Ticket (2 Adults & 2 Children)	12.70
Swim / Sauna	7.45
Swim / Sauna concession	6.15
Sauna Only	4.45
Sauna Concession	3.40
Galas - per 3 hour session	275.00
- each additional hour or part thereof	92.00
Children's Pool Parties	120.00
Spectators - all times	1.30
Tuition Classes (30 minutes) - Juniors (Excluding V.A.T.)	5.00
Junior Club (New)	5.10
Tuition Classes - Adult (Excluding V.A.T.)	See below
Tuition Classes - Senior Citizens (Excluding V.A.T.)	See below
Schools (per pupil) from 1 September to 31 August (Academic Year)	0.95
Lifesaving (per pupil) from 1 September to 31 August (Academic Year)	0.40
Parent & Toddler - Tuition* (Excluding V.A.T.)	4.45
Shower Only	2.55
Swimming Clubs (per hour) *	65.00
Casual Usage WDC promoted events	By negotiation
Tennis - Tarmac Court	5.70
Additional staffing requirements	At Cost
Refund of Sports / Swimming Course fees - admin charge	7.75
Sporting Stars Swim	1.25
Sporting Stars Aquafit	2.35
Sporting Stars Sauna	1.70
Adult Lesson Member (Exclusive of V.A.T.)	16.00
Adult Lesson Concession Member (Exclusive of V.A.T.)	8.00
Adult Lesson Fee (Exclusive of V.A.T.)	7.00
Concession Lesson Fee (Exclusive of V.A.T.)	5.10
Student Lesson Fee (Exclusive of V.A.T.)	5.10
Senior Lesson Fee (Exclusive of V.A.T.)	5.10
Antenatal	5.00
One to One Tuition 30 mins Disabled rate (new charge)	11.70
One to One Tuition 30 mins	15.00
One to One Tuition 1 hour	30.00
Deep Water Aqua	5.70
Aquafit Adult	5.70
Aquafit Concession	4.70
Swimfit (not previously listed)	4.80
Lost Card (not previously listed)	6.50

* Exclusive of VAT. However, if the bookings do not fulfil Customs and Excise criteria for VAT free charge, VAT must be added.

CULTURE

RECREATION and SPORT

<u>CASTLE FARM RECREATION CENTRE</u>		Charge From 2/1/17	
		Adult	Junior
		£	£
Badminton (per court per 55 minutes)			
	- Peak	11.50	11.50
	- Off-Peak	9.00	6.00
Hire of Badminton Rackets		2.00	2.00
Table Tennis (per table per 55 minutes):			
	- Peak	11.50	11.50
	- Off-Peak	5.75	5.75
Adult Badminton Club		5.75	5.75
Short Mat Bowls			
	- Peak	11.50	11.50
	- Off-Peak	9.00	6.00
Hire of Rooms (per 55 minutes) :			
- Hire of Sports Hall:			
	- Peak		
	- Full Hall	46.00	33.00
	- Half Hall	23.00	16.50
	- Off-Peak		
	- Full Hall	36.00	24.00
	- Half Hall	18.00	12.00
			Charge
			From 2/1/17
			£
- Hire of Rooms - hourly charges by negotiation		Minimum	25.00
		Maximum	90.00
Senior Club 50+			2.35
Senior Club 60+ (also table tennis club U3A)			1.95
Bouncy Castle party 2 staff			102.00
Bouncy Castle party 1 staff			82.00
Under 4 party x 2 staff			94.00
Under 4 party x 3 staff			115.00
Sport Hall / Football Party no staff			51.00
Sport Hall / Football Party 1 staff			82.00
Sport Hall / Football Party 2 staff			92.00
Sport Hall / Football Party 1 staff (2 hours)			137.00
Sporting Stars fitness classes			2.05
Sporting Stars Hall Activity			1.35
Shower Only (not previously listed)			2.55
Fitness Classes Adult			5.10
Fitness Classes Concession Off Peak times only			4.10
Yoga Class 1.5 hrs			7.40
Yoga Class concession 1.5 hrs			5.55
Fun day Standard			11.25
Concession Sibling			8.70
Holiday activity session 2hr activity			3.10
Lost Card			6.50
GP Referral registration fee			11.00
GR Referral book of vouchers			17.00

Hire of Centre - subject to negotiation and agreement by Heads of Finance and Cultural Services

CULTURE

RECREATION and SPORT

<u>NEWBOLD COMYN LEISURE CENTRE</u>	Charge From 2/1/17 £
Adult Swimmers	4.60
Junior Swimmers	2.95
Under 4's	Free
Senior Citizens	2.80
Disabled Swimmers	2.80
Student Swim	2.90
Splosh - Adult	4.60
Splosh - Junior	3.50
Splosh - Under 4s	Free
Splosh - Senior Citizens	3.00
Splosh - Disabled Swimmers	3.00
Splosh - Family Ticket (2 Adults & 2 Children)	15.20
Family Swim Ticket (2 Adults & 2 Children)	14.00
Swim / Sauna	7.45
Swim / Sauna Concession	5.10
Swim & Gym Peak	10.20
Swim, Gym Peak & Sauna	12.25
Swim, Gym Off Peak & Sauna	11.25
Swim, Gym & Sauna Concession	7.15
Galas - Per 3 hour session	275.00
Each additional hour or part hour thereof	92.00
Tornado Party	120.00
Aqua party (Not previously listed)	67.00
Wet 'n' Wild party (Not previously listed)	76.50
Spectators - all times	1.30
Tuition Classes (30 minutes) - Juniors (Excluding V.A.T.)	5.00
Junior Club	5.10
Schools (per pupil) from 1 September to 31 August (+ VAT where applicable)	0.95
Lifesaving (per pupil) from 1 Sept to 31 August (+ VAT where applicable)	0.40
Shower Only	2.55
Parent & Toddler - Tuition* (Excluding V.A.T.)	4.45
Swimming Clubs (per hour) *	65.00
Casual Usage for WDC promoted events	By negotiation
Additional staffing requirements	At cost
Refund of Sports / Swimming Course fees - administration charge	7.75
Table Tennis (per 55 minutes)	5.70
Hire of Aerobics Studio - by negotiation (hourly charge)	Minimum 25.00 Maximum 90.00
Sporting Stars Swim	1.50
Sporting Stars fitness classes	2.05
Adult Lesson Member (Exclusive of V.A.T.)	16.00
Adult Lesson Concession Member (Exclusive of V.A.T.)	8.00
Adult Lesson Fee (Exclusive of V.A.T.)	7.00
Adult Sauna after lesson	5.10
Concession sauna after lesson	3.60
Concession Lesson Fee (Exclusive of V.A.T.)	5.10
Student Lesson Fee (Exclusive of V.A.T.)	5.10
Senior Lesson Fee (Exclusive of V.A.T.)	5.10
Antenatal	5.00
One to One Tuition 30 mins	15.00
One to One Tuition 1 hour	30.00
One to One Tuition 30 mins Disabled rate	11.70
Deep Water Aqua	5.70
Aquafit Adult	5.70
Aquafit Concession	4.70
Swimfit (not previously listed)	4.80
Classes Adult	5.10
Classes Concession Off Peak times only	4.10
Yoga Class 1.5 hrs	7.40
Yoga Class concession 1.5 hrs	5.55
Fifty Plus Club Table Tennis	2.65
Swim 100 club standard price	59.00
Swim 100 club concession price	29.50
Swim 100 club Family price	127.50
Fun day Standard	11.25
Concession Sibling	8.70

CULTURE

RECREATION and SPORT

<u>NEWBOLD COMYN LEISURE CENTRE (Continued):</u>	Charge From 2/1/17 £
Holiday session 2hr activity	3.10
Lost Card	6.50
GP Referral registration fee	11.00
GR Referral book of vouchers	17.00
Hire of Fitness Testing Room	By negotiation
Hire of Centre - subject to negotiation and agreement by Heads of Finance and Cultural Services.	

* Exclusive of VAT. However, if the bookings do not fulfil Customs and Excise criteria for VAT free charge, VAT must be added.

ST. NICHOLAS PARK LEISURE CENTRE

Adult Swimmers	4.00
Junior Swimmers	2.45
Under 4's	Free
Senior Citizens	2.45
Disabled Swimmers	2.45
Family Swim Ticket (2 Adults & 2 Children)	11.90
Splosh - Adult	4.00
Splosh - Junior	2.85
Splosh - Under 4s	Free
Splosh - Senior Citizens	2.85
Splosh - Disabled Swimmers	2.85
Splosh - Family Ticket (2 Adults & 2 Children)	12.70
Swim / Sauna	7.45
Sauna Only	4.45
Swim / Sauna Concession	6.15
Sauna Concession	3.40
Gym Peak & Sauna	8.20
Gym Off Peak & Sauna	7.15
Gym & Sauna Concession	5.60
Swim & Gym Peak	8.20
Swim & Gym Off Peak	7.15
Swim & Gym Concession	4.60
Swim, Gym Peak & Sauna	9.90
Swim, Gym Off Peak & Sauna	8.90
Swim, Gym & Sauna Concession	6.60
Galas - per 3 hour session	275.00
- each additional hour or part thereof	92.00
Children's Pool Parties	120.00
Bouncy Castle Party (2 staff)	102.00
Sport Hall / Football Party (1 staff)	82.00
Spectators - all times	1.30
Tuition Classes (30 minutes) - Juniors (Excluding V.A.T.)	5.00
Junior Club	5.10
Schools (per pupil) from 1 September to 31 August (+ VAT where applicable)	0.95
Lifesaving (per pupil) from 1 Sept to 31 August (+ VAT where applicable)	0.40
Parent & Toddler - Tuition* (Excluding V.A.T.)	4.45
Shower Only	2.55
Swimming Clubs (per hour) *	65.00
Casual Usage for WDC promoted events	By negotiation
Additional staffing requirements	At cost
Refund of Sports / Swimming Course fees - administration charge	7.75
Tennis - Tarmac Court	5.70
Senior Club 60+	2.00
Sporting Stars Swim	1.25
Sporting Stars Aquafit	2.35
Sporting Stars fitness classes	2.05
Sporting Stars Sauna	1.70
Sporting Stars Hall Activity	1.70
Adult Lesson Member (Exclusive of V.A.T.)	16.00
Adult Lesson Concession Member (Exclusive of V.A.T.)	8.00
Adult Lesson Fee (Exclusive of V.A.T.)	7.00

CULTURE

RECREATION and SPORT

<u>ST. NICHOLAS PARK LEISURE CENTRE (Continued):</u>	Charge From 2/1/17 £
Concession Lesson Fee (Exclusive of V.A.T.)	5.10
Student Lesson Fee (Exclusive of V.A.T.)	5.10
Senior Lesson Fee (Exclusive of V.A.T.)	5.10
Antenatal	5.00
One to One Tuition 30 mins	15.00
One to One Tuition 1 hour	30.00
One to One Tuition 30 mins Disabled rate	11.70
Deep Water Aqua	5.70
Aquafit Adult	5.70
Aquafit Concession	4.70
Swimfit	4.80
Classes Adult	5.10
Classes Concession Off Peak times only	4.10
Fun day Standard	11.25
Concession Sibling	8.70
Holiday session 2hr activity	3.10
Lost Card	6.50
GP Referral registration fee	11.00
GP Referral book of vouchers	17.00

* Exclusive of VAT. However, if the bookings do not fulfil Customs and Excise criteria for VAT free charge, VAT must be added.

CULTURE

RECREATION and SPORT

ST. NICHOLAS PARK LEISURE CENTRE
SPORTS HALL:

		Charge From 2/1/17	
		Adult	Junior
		£	£
Badminton (per court per 55 minutes)			
	- Peak	11.40	11.40
	- Off-Peak	8.55	6.00
Hire of Badminton Rackets		1.70	1.70
Hire of Sports Hall (per 55 minutes):			
- Peak	- Full Hall	68.40	48.50
	- Half Hall	34.20	24.25
- Off-Peak	- Full Hall	51.30	36.00
	- Half Hall	25.65	18.00
			Charge
			From 2/1/17
			£
Table Tennis (per table per 55 minutes)			
	- Peak		11.30
	- Off-Peak		5.65
Commercial Hire of Rooms			
	Minimum per hour		25.00
	Maximum per hour		90.00

Hire of Centre - subject to negotiation and agreement by Heads of Finance and Cultural Services

		Charge From 2/1/17	
		Adult	Junior
		£	£
Climbing wall			
- Peak	- per 55 minutes	3.30	2.10
- Off-Peak	- per 55 minutes	2.80	1.70
- Season Ticket:	- 12 Months	180.00	102.00
	- 1 Oct to 31 March	143.00	72.00
Hire of pitch (inc. floodlights / showers) - charges per 55 minutes			
	Full Pitch - Peak	55.00	35.00
	Full Pitch - Off Peak	37.00	26.50
	Half Pitch - Peak	39.00	26.50
	Half Pitch - Off Peak	27.50	17.50

* Exclusive of VAT. However, if the bookings do not fulfil Customs and Excise criteria for VAT free charge, VAT must be added.

Summary of requirements for VAT free hire of sports facilities :

- i) User must be a club, school or similar body.
- ii) Clear evidence of agreement required, e.g. exchange of letters.
- iii) Payment to be made in full whether or not hire takes place.
- iv) Hire must be for a sports season or three months, whichever is less.
- v) Hirer must have exclusive use of the facility for hire period.

CULTURE

RECREATION and SPORT

<u>HEALTH and FITNESS ANNUAL MEMBERSHIP / DIRECT DEBIT</u>	Charge From 2/1/17 £
Month by Month Wellness Membership (no minimum period) Gym / Swim / Sauna / In-house Aerobics / Aquafit	50.00
ACTIVE WELLNESS MEMBERSHIP (60+, Students, Disabled) Gym / Swim / Sauna / In-house Aerobics / Aquafit	
- Membership - monthly direct debit	26.00
- One annual payment	260.00
CLUB WELLNESS Gym / Swim / Sauna / In-house Aerobics / Aquafit	
- Membership - monthly direct debit	35.00
- One annual payment	350.00
FAMILY WELLNESS Swim / tennis / table tennis / badminton (off peak) / one hoop basketball (off peak) / crèche	
- First child monthly direct debit	15.00
- One annual payment	150.00
- Subsequent child monthly direct debit (each)	10.00
- One annual payment (each)	100.00
GYM ONLY OFF PEAK MEMBERSHIP Gym only / off peak times only (no usage allowed during peak hours)	17.00
- Membership - monthly direct debit	170.00
- One annual payment	
CLUB SPA Swim / Sauna	
- Single Spa membership - monthly direct debit	29.50
- One annual payment	295.00
ACTIVE SPA (60+, Students, Disabled) Swim / Sauna	
- Single Spa membership - monthly direct debit	17.50
- One annual payment	175.00
HEALTH and FITNESS CASUAL USE Joining Fee	50.00
Youth 16 / 17 years Annual Membership Joining Fee	20.00
Consultation	10.00
Personal Programme	10.00
Annual Membership fee	30.00
Youth 16 / 17 years Annual Membership Renewal Fee	10.00
Peak - 4pm to 9pm Monday to Friday	5.60
Off-Peak	4.60
Sixty Plus / Disabled / Unemployed	2.75
Youth (16 / 17 year olds) - 7am to 4pm Monday to Friday	2.75
Fitness Test	12.50
Personal Training	27.00
Guest Pass Gym	11.00
Guest Pass Gym / Swim / Sauna	16.00
Sporting Stars Gym Off Peak	1.40

Note: St. Nicholas Park Leisure Centre Gym off peak casual fee reduced by 20p per visit as parking not included
10p Sporting Stars

CORPORATE MEMBERSHIP

Available to Companies and/or groups of people on the same basis as the annual /monthly fees above, subject to negotiation with the business support officer

CULTURE

RECREATION and SPORT

FACILITIES FOR PERSONS IN RECEIPT OF UNEMPLOYMENT BENEFIT AND INCOME SUPPORT AND STUDENTS

1. Facilities available free of charge during times shown. If no time is shown it is during all normal hours the activity is available.

Tennis (Beauchamp Gardens)

Edmondscote Athletic Track - Monday to Thursday: 9 a.m. to 5.30 p.m., Friday : 9 a.m. to 4.00 p.m.
(sometimes restricted by bookings)

Newbold Hall / Jephson Room, Spa Centre - for meetings relating to the rights or improvement in lifestyle of people who are unemployed or hold a current decision notice for Income support.

2. Facilities available at reduced charges during times shown.

Swimming - Casual: Abbey Fields, St. Nicholas Park and Newbold Comyn: - Adult at Junior rate
+ 1 free Junior swimmer
(Free Junior swimmer for child of Adult who is Unemployed / on Income Support only)

Swimming - Abbey Fields, St. Nicholas Park and Newbold Comyn - Adult at Junior rate
paying Annual fee, by Direct Debit

Swimming Lessons - daytime - Adult at Junior rate

Swimming Season Tickets - Adult at Junior rate

Fitness Suites - (Monday to Friday 7 am to 4 pm, last ticket 4 pm) - Reductions apply at
- Sauna specific sites
- Swim / Sauna
- Gym / Swim / Sauna

Bowls - Casual usage 10 a.m. to 5 p.m. - Senior Citizens rates

Badminton* - 9 a.m. to 5 p.m. Monday to Sunday - Approx. half off-peak Adult

Table Tennis* - 9 a.m. to 5 p.m. Monday to Sunday - Approx. half off-peak Adult

Edmondscote Athletic Track - Monday to Thursday 5.30 onwards - Junior rate
and Sunday mornings

Aerobics - Watch press for special offers

Coaching Courses - Reduced price on selected
selected courses
(see local press for details)

Art Gallery / Craft Courses - Reduced price on selected
selected courses
(see local press for details)

Royal Spa Centre - Reduced ticket prices at
selected performances
(see local press for details)

- Standby tickets for some
concerts and shows, 50%
reduction, dependent upon
availability.
Tickets will only be sold 30
minutes prior to start of
performance.

* At least 50% of players must fulfil eligibility criteria

CULTURE

RECREATION and SPORT

FACILITIES FOR PERSONS IN RECEIPT OF UNEMPLOYMENT BENEFIT AND INCOME SUPPORT AND STUDENTS

3. The department operates a whole range of other facilities which are offered without charge (such as paddling pools, playgrounds, parks, Jephson Gardens) and activities (such as Sunday Band concerts, plays in the parks) which are advertised in the local press as appropriate. Play schemes during the summer holidays are also free.

For full details of our services, or for further information on leisure opportunities, please ring the Cultural Services Department on 01926 456207

NOTE:

- (a) Use of the above facilities free or at a reduced charge is conditional upon production of a current :

E.S. 40 (Job Seekers Allowance)

OR

Benefits Agency decision notice or book for Income Support

OR

Benefits Agency decision notice or book for Family Credit

OR

Students Association (Union) Card specifying Full time status or
Students Association (Union) Card, non-specific and Student aged under 25 years

- (b) Children of the above may receive discounts on certain holiday courses

DEVELOPMENT SERVICES & BUSINESS

THE BUILDING (LOCAL AUTHORITY CHARGES) REGULATIONS 2010

TABLE 1: NEW BUILD OF HOUSES OR FLATS (Dwellings / flats up to 300m²)

Notes:

1. For a 'full plans' application, the plan fee is required immediately to process the application. This is followed by an inspection fee which is payable on commencement of the building work.
2. For a 'building notice' application the entire fee is required immediately to process the application.

Number Of Dwellings	Charge From 1/4/17 £
<u>Full Plans Application: Submission Fee</u>	
1	300.00
2	360.00
3	420.00
4	480.00
5	540.00
6	600.00
<u>Full Plans Application: Inspection Fee</u>	
1	540.00
2	696.00
3	852.00
4	1,008.00
5	1,164.00
6	1,320.00
<u>Building Notice</u>	
1	840.00
2	1,056.00
3	1,272.00
4	1,488.00
5	1,704.00
6	1,920.00

For sites with more than 6 dwellings please contact us.

For the fee for houses with floor areas in excess of 300m² please contact Building Control.

The fee for a new house or flat includes the garage whether attached or detached.

For full plans applications the fees are split. The submission fee must be paid with the application. The Inspection fee can also be paid at the same time or be invoiced once the works have started - the latter option will incur a £25 admin fee.

DEVELOPMENT SERVICES & BUSINESS

THE BUILDING (LOCAL AUTHORITY CHARGES) REGULATIONS 2010

TABLE 2: CERTAIN BUILDING WORK IN DWELLINGS

Notes:

1. In a domestic property if alterations (up to £5,000 value, window replacement, replacement roof or garage conversions) are taking place at the same time as an extension (not including loft or basement conversions) there is a 50% discount in the fees for the alterations.
2. If there is more than one extension on a single dwelling, the floor areas for each extension are added together for a single overall fee.
3. Where work is concerned with the provision of access or facilities for a disabled person, in certain circumstances there are exemptions from fees. Please contact Building Control for further information.
4. For a 'full plans' application, the plan fee is required immediately to process the application. This is followed by an inspection fee which is payable on commencement of the building work. However the inspection fee could be paid when the application is made therefore avoiding an additional invoice fee of £25.
5. The floor area is internal, not including the area of the external walls.
6. Fees exclude V.A.T.

DEVELOPMENT SERVICES & BUSINESS

THE BUILDING (LOCAL AUTHORITY CHARGES) REGULATIONS 2010

TABLE 2: CERTAIN BUILDING WORK IN DWELLINGS (Continued)

**Charge
From 1/4/17
£**

	Full Plans Application: Submission Fee	
1	Full (or part) garage conversion	276.00
1	Replacement windows	120.00
1	Domestic Re-roofing up to £10,000 value	180.00
	Solar panels and replacement thermal elements	180.00
2	Erection of a garage or car port up to 60m ²	276.00
	Domestic extensions up to 40m ²	168.00
3	Domestic extensions from 40m ² - 60m ²	198.00
3	Loft or basement conversions up to 40m ²	168.00
3	Loft or basement conversion from 40m ² - 60m ²	198.00
4	Underpinning	360.00
	Full Plans Application: Inspection Fee (+£25 per invoice)	
1	Full (or part) garage conversion	nil
1	Replacement windows	nil
1	Domestic Re-roofing up to £10,000 value	nil
	Solar panels and replacement thermal elements	nil
2	Erection of a garage or car port up to 60m ²	nil
	Domestic extensions up to 40m ²	264.00
3	Domestic extensions from 40m ² - 60m ²	366.00
3	Loft or basement conversions up to 40m ²	264.00
3	Loft or basement conversion from 40m ² - 60m ²	366.00
4	Underpinning	nil
	Building Notice	
1	Full (or part) garage conversion	276.00
1	Replacement windows	120.00
1	Domestic Re-roofing up to £10,000 value	180.00
	Solar panels and replacement thermal elements	180.00
2	Erection of a garage or car port up to 60m ²	276.00
	Domestic extensions up to 40m ²	432.00
3	Domestic extensions from 40m ² - 60m ²	564.00
3	Loft or basement conversions up to 40m ²	432.00
3	Loft or basement conversion from 40m ² - 60m ²	564.00
4	Underpinning	360.00
1	There is a 50% discount for replacement windows, replacement roof, garage conversion or other works up to £5,000 value (not including loft of basement conversions) if these works are taking place at the same time as a domestic extension	
2	Garages in excess of 60m ² should be calculated using Table 3.	
3	Domestic extensions over 60m ² should be calculated using Table 3. There is a minimum fee of £470.	
4	The fees for loft and basement conversions in excess of 60m ² should be calculated using Table 3.	
5	For full plans applications the fees are split. The submission fee must be paid with the application. The Inspection fee will be invoiced once the works have started or could be paid with the submission fee therefore avoiding the additional invoice of £25	

DEVELOPMENT SERVICES & BUSINESS

THE BUILDING (LOCAL AUTHORITY CHARGES) REGULATIONS 2010

TABLE 3: ALL OTHER BUILDING WORK

Notes:

1. For loft / basement conversions there is a minimum fee of £470
2. For domestic extensions over 60m² there is a minimum fee of £470
3. If a 'full plans' application is being made for work requiring a fee of £270 or less the whole fee is payable upon application. Otherwise, 40% of the total fee will be required with the application form as the plan fee. An invoice, at the additional cost of £25, will be sent on commencement of the work for the remaining 60%, which forms the 'inspection fee'.
4. The estimated cost should be in line with recommended RICS rates, not including VAT or fees paid to architects, etc.
5. Where work is concerned with the provision of access or facilities for a disabled person, in certain circumstances there are exemptions from fees. Please contact Building Control for further information.
6. If electrical works are part of a larger project, no further fee is payable. The fee for an application purely for electrical works should be calculated on the basis of Table 3, however a BS7671 completion certificate will need to be issued by an electrician registered with an approved 'competent person' scheme. This electrician should be appointed by the applicant.
7. Fees exclude V.A.T.

DEVELOPMENT SERVICES & BUSINESS

THE BUILDING (LOCAL AUTHORITY CHARGES) REGULATIONS 2010

TABLE 3: ALL OTHER BUILDING WORK (Continued)

**Charge
From 2/1/17
£**

Estimated Cost of Building Work

Full Plans Application: Submission Fee

£0 to £2,000	144.00
£2,001 to £5,000	216.00
£5,001 to £10,000	276.00
£10,001 to £15,000	132.00
£15,001 to £20,000	156.00
£20,001 to £30,000	180.00
£30,001 to £40,000	204.00
£40,001 to £50,000	228.00
£50,001 to £60,000	252.00
For works valued over £60,000 please contact us	

Full Plans Application: Inspection Fee + £25 per invoice

£0 to £2,000	nil
£2,001 to £5,000	nil
£5,001 to £10,000	nil
£10,001 to £15,000	204.00
£15,001 to £20,000	240.00
£20,001 to £30,000	276.00
£30,001 to £40,000	312.00
£40,001 to £50,000	348.00
£50,001 to £60,000	384.00
For works valued over £60,000 please contact us	

Building Notice

£0 to £2,000	144.00
£2,001 to £5,000	216.00
£5,001 to £10,000	276.00
£10,001 to £15,000	336.00
£15,001 to £20,000	396.00
£20,001 to £30,000	456.00
£20,001 to £40,000	516.00
£40,001 to £50,000	576.00
£50,001 to £60,000	636.00
For works valued over £60,000 please contact us	

There is a 50% discount for replacement windows, replacement roof, garage conversion or other works up to £5,000 value if these works are taking place at the same time as a domestic extension.

For full plans applications the fees are split. The submission fee must be paid with the application. The Inspection fee will be invoiced once the works have started

Fees exclude V.A.T.

Demolition Fee	110.00
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DEVELOPMENT SERVICES & BUSINESS

THE BUILDING (LOCAL AUTHORITY CHARGES) REGULATIONS 2010

OTHER FEES:

(All fees subject to the addition of V.A.T. at the prevailing rate)

**Charge
From 2/1/17
£**

Returned Cheques:

This charge will be added to the original fee.

50.00

Archived Files - Reactivating:

This fee covers the reactivation of an archived application, the issuing of a completion certificate, and one site inspection if required. The payment needs to be submitted prior to the issuing of the completion certificate.

50.00

Additional Inspections:

This is per inspection and will be invoiced in one sum when the work is complete. The payment must be cleared before the completion certificate is issued.

50.00

Redirecting Invoices:

If we are required to cancel an invoice and re-issue due to the failure to complete the alternative billing address on the application form, this amount will be added to the original invoice.

50.00

Copies of Decision Notices and Completion Certificates:

Payment is required in advance. If multiple completion certificates are required for the same application there is a maximum charge of £100 plus VAT on any one application.

15.00

Research:

Researching old applications will be charged per application with payment required in advance. This payment will be credited against a new application made for this property within the next 12 months up to the value of the deposit fee.

50.00

Pre-Application Site Inspections:

Site inspections to discuss possible work, e.g. to view trial holes. Payment is required in advance or upon inspection. This payment will be credited against an application made for this property within the next 12 months up to the value of the deposit fee.

50.00

DEVELOPMENT SERVICES & BUSINESS

DEVELOPMENT CONTROL

		Charge From 2/1/17 £
Permitted Development Enquiries (Self Assessment online free)		36.00
Local Plan 2011-2029 Publication Draft		15.00
 <u>Pre-Application Advice Fees</u>		
Tier 1: Self service advice via the WDC website		No Charge
Tier 2A: Request for a written response as to whether planning permission is required		35.00
Tier 2B: Request for a written response as to the acceptability of a minor proposal	Householders	50.00
	Other proposals	150.00
Tier 2C: Provision of verbal advice at the Development Management / Building Control householder drop in session		No Charge
Tier 3: Provision of pre-application advice for small scale non-householder proposals which do not fall with tiers 4 - 6	per meeting	150.00
	written response	150.00
	both	300.00
Tier 4: Provision of pre-application advice for proposals which fall within the "minor" development category: i.e. residential proposals of 1 - 9 dwellings or involving a site area up to 0.5 ha; commercial proposals involving less than 1,000 sq. m of floor space or a site area of less than 1 ha	per meeting	300.00
	written response	300.00
	both	600.00
Tier 5: Provision of pre-application advice for proposals which fall within the "small scale major" development category: i.e. residential proposals of 10 - 199 dwellings or involving a site area of 0.5 - 4 ha; commercial proposals involving between 1,000 and 9,999 sq. m of floor space or a site of 1 - 2 ha	per meeting	600.00
	written response	600.00
	both	1,200.00
Tier 6: Provision of pre-application advice for proposals which fall within the "large scale major" development category: i.e. residential proposals of 200 or more dwellings or involving a site area of 4 ha or more; commercial proposals involving between 10,000 sq. m or more of floor space or a site of 2 ha or more	per meeting	900.00
	written response	900.00
	both	1,800.00

All fees are inclusive of V.A.T.

A fee will be charged for advice which:

- is provided to small locally based charitable organisations and local community organisations including housing associations;
- relates to schemes which are brought forward to assist disabled people;
- relates to proposals which require Listed Building consent; or
- relates to development which is supported through the Local Enterprise Partnership.

DEVELOPMENT SERVICES & BUSINESS

ENTERPRISE TEAM

**Charge
From 1/4/17
£**

Court Street Creative Arches

Annual Rent Excluding V.A.T. - which should be added at the prevailing rate.

All Units	Single or Double Arch	By negotiation
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Althorpe Enterprise Hub

Office Tariff: Monthly Licence Fee (excluding V.A.T. - which should be added at the prevailing rate)

Unit Number	No of Desks	
1	3	450.00
2	3	471.00
3	4	576.00
4	3	513.00
5	2	376.00
6	2	343.00
7	2	343.00
8	2	343.00
9	2	376.00
10	3	513.00
11	4	576.00
12	3	429.00
13	12	1,771.00
14	3	506.00
15	3	492.00
16	3	506.00
17	12	1,805.00

Fees include service charge and 1 parking space - except Unit 12 which does not have parking allocated

Althorpe Enterprise Hub

Conference Room Hire Charges (excluding V.A.T. - which should be added at the prevailing rate)

Althorpe Enterprise Hub Tenants:

Per Hour		15.00
Half Day	Morning 9.00 am to 12.30 pm	45.00
	Afternoon 1.00 pm to 4.30 pm	45.00
Full Day	9.00 am to 5.00 pm	90.00

Althorpe Enterprise Hub Other Organisations:

Half Day	Morning 9.00 am to 12.30 pm	60.00
	Afternoon 1.00 pm to 4.30 pm	60.00
Full Day	9.00 am to 5.00 pm	120.00

NOTE: Times above are for guidance only and can be negotiated

Work Station Tariff (excluding V.A.T.- which should be added at the prevailing rate)

Daily Licence	20.00
Weekly Licence	75.00
Monthly Licence	275.00

Subscription Packages (including V.A.T.)

Option 1 (16 hours per month)	32.00
Option 2 (32 hours per month with added facilities)	70.00
Option 3 (Unlimited hours with added facilities)	235.00

DEVELOPMENT SERVICES & BUSINESS

ENTERPRISE TEAM

**Charge
From 1/4/17
£**

26 H.T.

Unit Number	No. of Desks	
1	8	824.50
2	8	894.00
3	3	373.65
4	10	976.90
5	5	486.60
6	4	471.60
7	4	471.60

MARKETS

(Free of V.A.T. unless otherwise stated)

Farmers' Market charge per stall per market to stallholders:

- Warwick (4-5 per year)	33.00
- Leamington	33.00

Market Contractor charge per stall per market to stallholders:

- Leamington and Warwick	33.00
- Kenilworth	29.50

% of stall income due to Warwick District Council:

Number of Stalls:	%
Up to 29	20%
Up to 39	25%
Up to 49	30%
Up to 59	35%
60-79	40%
Over 80	50%

LOCAL LAND CHARGES

Search Fee (non-electronic)

Full Search Fee (LLC1 & CON29R):

LLC1 (VAT not applicable)	15.00
CON29R Official Search	96.00

Part II - Optional Enquiries

CON290 (PARTII)	12.00
CON290 (PARTII) Enquiry 22 (refer direct to Warwickshire County Council)	-

Other Work

Additional (Non-standard) Questions	24.00
Additional land parcel (all search types)	12.00

All of the above fees are inclusive V.A.T. unless otherwise stated.

HEALTH & COMMUNITY PROTECTION

<u>LICENSING and REGISTRATION</u>	Charge
(V.A.T. not applicable)	From 2/1/17
	£
Hackney Carriage / Private Hire Licence / Horse Drawn Vehicles:	
Vehicle Licence (PH) - Annual	
Vehicle Licence (PH) - Application Fee	40.50
Vehicle Licence (PH)	174.50
Vehicle Licence (PH) Renewal- Application Fee	40.00
Vehicle Licence Renewal (PH)	174.00
Vehicle Licence (HC) - Application Fee	40.50
Vehicle Licence (HC)	205.00
Vehicle Licence (HC) Renewal- Application Fee	40.00
Vehicle Licence Renewal (HC)	204.50
Vehicle Licence (PH) with Dispensation- Application Fee	54.50
Vehicle Licence with Dispensation (PH)	174.00
Vehicle Licence (HC) Renewal with Dispensation- Application Fee	54.00
Vehicle Licence Renewal with Dispensation (HC)	173.50
Vehicle Licence - Transfer of Vehicle	48.00
Medical Administration fee (included with new/renewal application)	7.00
Annual Medical (without Application)	11.50
HC/PH driver licence - grant 3years (new) -application	81.00
HC/PH driver licence - grant 3years (new) - licence	406.50
HC/PH driver licence - renewal 3years (new) -application	39.00
HC/PH driver licence - renewal 3years (new) - licence	407.00
Replacement Driver's Badge	20.00
Replacement Driver's or Vehicle's Paper Licence	9.00
Replacement Vehicle Plate	14.00
New Driver's Knowledge Test	60.00
Private Hire Operator's Licence (3year) - New Application	88.00
Private Hire Operator's (5year) -Licence	993.00
Private Hire Operator's Licence (3year) -renew Application	59.00
Private Hire Operator's (5year) - Renew Licence	993.00
Taxi drivers DBS checks including £11 Administration Fee	55.50
Local Government (Misc. Provisions) Act 1982	
Sex Establishments Licence - new Application	6,310.00
Sex Establishments Licence - new Licence	10,270.00
Sex Establishments Licence -renewal Application	6,310.00
Sex Establishments Licence -renewal Licence	10,270.00
Transfer	6,322.00
Variation	6,322.00
Street Trading Consent Licence:	
Static Pitch - new application	58.00
Static Pitch - licence	270.00
Touring Pitch - new application	34.50
Touring Pitch - licence	270.00
Day Trading	44.00
Group Trading:	
Category 1 (up to 20)	73.00
Category 2 (21 to 49)	94.50
Category 3 (50 to 75)	113.50
Category 4 (76 to 99)	131.00
Category 5 (over 100 traders)	139.00
Transfer of Consent	30.50
Variation of Consent	45.50
Replacement Badge	10.50
Replacement Paper Consent	9.50
Additional Employee	30.00
Small Lotteries - renewal	20.00
Small Lotteries - new	40.00

HEALTH & COMMUNITY PROTECTION

LICENSING and REGISTRATION:

(V.A.T. not applicable)

**Charge
From 2/1/17
£**

Scrap Metal	
Site Licence (3 year)	530.00
Additional Site licence	199.00
Renewal of Site licence	530.00
Variation of Site licence	138.00
Collectors licence (renewal)	184.00
Collectors Licence (3 year)	184.00
Variation Collectors Licence	138.00
Replace or copy licences	26.00
Change of licence details (trading name, address etc.)	46.00
Change of site manager	71.00
Change of site	179.00

LICENSING

(V.A.T. not applicable)

Animal Boarding Establishments Act 1963	175.00
Animal Boarding Establishments Act 1963 - Day boarding	150.00
Breeding of Dogs Act 1973	175.00
Pet Animals Act 1951	175.00
Dangerous Wild Animals Act	410.00
Riding Establishments Act	335.00
Riding Establishments Act variation fee	25.00
Zoo Licence (plus Vets inspection fees)	565.00
Local Government (Misc. Provisions) Act 1982	
Premises Registration Ear Piercing, Tattooing (Application)	79.50
Premises Registration Ear Piercing, Tattooing (Licence Fee)	158.00
Personal Registration Electrolysis, Acupuncture (Application)	85.50
Personal Registration Electrolysis, Acupuncture (Licence Fee)	159.00
Temporary Tattoo Events - Cost per Day	
Temporary Event Premises registration (per business at event) - Application	44.00
Temporary Event Premises registration (per business at event) - Licence	158.50

HEALTH & COMMUNITY PROTECTION

	Charge From 2/1/17 £
<u>PEST CONTROL</u> (Inclusive of V.A.T.)	
<u>RODENT CONTROL:</u> (Control of Rat & Mice Infestation)	
<u>Non Domestic Premises (without contract):</u>	
- One man and van per hour	83.00
- Two men and van per hour	110.00
<u>Domestic Premises:</u>	
<u>Rat Infestation</u>	Free
<u>Mice Infestation:</u>	
- Standard Charge	72.00
- Persons in receipt of Inc Support or Job seekers Allowance	Free
Persons in receipt of a State pension/Pension Credits	36.00
Persons Registered Disabled	36.00
<u>TREATMENT FOR OTHER PESTS:</u>	
- Standard Charge	
- Bedbugs	77.00
- Fleas and Cockroaches	77.00
- Persons in receipt of Inc Support or Job seekers Allowance	Free
Persons in receipt of a State pension/Pension Credits	38.50
Persons Registered Disabled	38.50
<u>STRAY DOGS</u>	
- Administration charge for processing stray dogs	25.00
- Dog fouling fixed penalty	50.00
<u>FOOD SAFETY</u>	
Food Inspection:	
- Non-Statutory Inspections	115.00
<u>POLLUTION CONTROL</u>	
Contaminated Land Search	99.00

HEALTH & COMMUNITY PROTECTION

COMMUNITY PROTECTION

<u>CCTV</u>		Charge From 2/1/17 £
<u>Rental for Police ANPR on WDC Camera Poles</u>	per camera	1,050.22
<u>Request to view footage</u>		
Manager receiving request, acknowledgement, request service, check footage (found or not), access if found, inform requestor in terms of usefulness, raise and process invoice	per hour or part thereof	17.89
Operator checking footage (found or not)	Minimum half hour or part thereof	8.28
Overhead recovery of costs	Minimum half hour or part thereof	18.78
<u>Burn to disc</u>		
Manager burning original evidence on a DVD with a working copy, secured and tagged in an evidence bag with witness statement (assumes DVD and evidence bags provided and collected)	per hour or part thereof	17.89
<u>Sundries where disc, evidence bags not supplied / collected (per disc)</u>		
DVD disc		0.23
DVD hard shell case		0.82
Jiffy bag		0.16
Printing DVD release form		0.05
Signed for 1st class postage		2.06
Pre-paid return envelope		0.55

HOUSING and PROPERTY

PRIVATE SECTOR HOUSING RENEWAL

	Charge From 2/1/17 £
Charges for The Administration of Improvement Grants	at cost
	Charge From 1/4/17
Home Improvement Agency fee	12.5% of cost of works
	Charge From 2/1/17 £
Immigration Inspection Fee	131.20 + V.A.T.
Statutory Notice Administrative Fee	at cost

HOUSING IN MULTIPLE OCCUPATION LICENSING

<u>New Applications:</u>	<u>Number of Occupants</u>	
Full Fee	5 only	800.00
	6 to 12	925.00
	13 to 20	1,060.00
	21+	1,225.00
Multiple Discounted Fee *		
	5 only	770.00
	6 to 12	888.00
	13 to 20	1,025.00
	21+	1,185.00
<u>Licence Renewal Fees:</u>		
Full Fee	5 only	592.00
	6 to 12	680.00
	13 to 20	782.00
	21+	900.00
Multiple Discounted Fee *		
	5 only	555.00
	6 to 12	645.00
	13 to 20	747.00
	21+	865.00

* Payable for any application beyond initial application

Late Licence Application Fee (after initial reminder letter) 103.00

Appointment of Manager Fee:	Manager Fee	53.50
	Discounted Fee**	28.50

** Payable where manager has been 'fit and proper person' checked in the last 5 years

Administrative Charges:		
Repeat requests for documents		51.75
Finder's Fee for unlicensed HMO (penalty) (If the landlord/owner has failed to notify WDC of the licensable HMO)		153.00
Photocopying Charges:	Additional copying	5.20

HOUSING and PROPERTY

<u>MOBILE HOMES ACT 2013 FEES</u>	Charge From 1/4/17 £
<u>Mobile Home Site New Application/Variation Fee</u>	
sites with up to 10 units	266.00
sites with 11 to 50 units	297.00
sites with 51 to 100 units	329.00
sites with more than 100 units	at cost
<u>Mobile Home Site Annual Inspection Fee</u>	
sites with up to 10 units	213.00
sites with 11 to 50 units	245.00
sites with 51 to 100 units	275.00
sites with more than 100 units	at cost
Mobile Home Site Re-inspection Fee	79.00
Mobile Home Site Administrative Fee	31.50

WARWICK RESPONSE

WDC tenants living in designated or sheltered schemes V.A.T. exempt
 Disabled tenants V.A.T. zero rated
 All other customers should have V.A.T. added to their charges at the prevailing rate

Monitoring Service	per week	1.80
Rental and Monitoring Service	per week	3.60

Discretionary services (New Tenants only):

Supply and Install Lifeline		Cost + £50
Supply and Install Keysafe		Cost + £35
Moving Lifeline (i.e. to a different room)		35.00
Service call out (faults) *	per hour	35.00
Replacement batteries *		Cost + £35
Replace lost cables *		Cost + £35
Replace pendant *	program / post	Cost + £22
	program / deliver	Cost + £35
Replace Lifeline *		Cost + £35

* Charge will be made once the product's warranty expires

Lifeline Services Equipment and Products:

Lifeline Vi and My Amie pendant	posted	125.00
	installed	150.00
My Ami	posted	60.00
	installed	75.00
Neck Cord	posted	3.00
Thin wrist strap	posted	3.00
Thick wrist strap	posted	3.00
Easy press adapter	posted	15.00
Belt clip	posted	3.00
Key ring	posted	3.00
Minuet watch	posted	95.00
	installed	125.00
Ivi Intelligent Pendant Fall detector	posted	95.00
	installed	130.00
Cair pendant	posted	50.00
	installed	70.00
Cair brooch adapter	posted	3.00
Cair clip adapter	posted	3.00
Cair wrist strap	posted	12.00
Cair neck chain	posted	12.00
Oysta 'Just in case'	configured and posted	150.00
Oysta Lone worker	configured and posted	125.00

NEIGHBOURHOOD SERVICES

BEREAVEMENT SERVICES

**Charge
From 2/1/17
£**

CEMETERIES

(Free of V.A.T. unless otherwise stated)

SALE OF BURIAL RIGHTS * (For a period of 50 years)

Standard grave with/without kerbstone to accommodate coffin/casket up to 6'9" x 25"	1,100.00
Large Grave	1,350.00
Selection Fee (Grave space chosen out of rotation)	335.00
Selection Fee (Grave space chosen out of rotation) for child's, half size and cremation plots	125.00
Child's grave	500.00
Half size grave for Cremated Remains	500.00
Exclusive Burial Rights - Garden of Remembrance	150.00
Extension of expired rights (standard* grave 5 year extension)	110.00

* extension of expired rights for non-standard size graves will be calculated pro-rata per square foot.

Graves purchased for future use will be charged out of rotation fee in addition to the fee for the exclusive right of burial

INTERMENT *

Person aged 17 years and above :	
Adult interment (irrespective of depth)	775.00
Cremated Remains	130.00
Cremated Remains - St. Nicholas Church Yard	130.00
Interment in Existing Vault	200.00
Children :	
Still-born to not exceeding 1 month	100.00
Child aged between 1 month and 16 years	130.00
Woodland Burial (Oakley Wood)	1,225.00
Surcharge of 50% for non-residents	

MEMORIAL FEES :

Headstone and other memorials up to 3' 6" - incl 1st inscription	180.00
Vase and other memorials under 1' 0" - incl 1st inscription	180.00
Additional Inscription	65.00
Kerbset memorials (including the first inscription)	380.00

OTHER CHARGES:

Search burial register for genealogical research, per deceased.	25.00
- Includes email confirmation of details.	incl VAT
Search burial register for genealogical research, per deceased.	35.00
- Includes confirmation of details sent by post	incl VAT
Use of Kenilworth Cemetery Chapel	100.00
Late arrival (charged after 10 mins and for every subsequent 15 mins)	130.00
Transfer exclusive right of burial	60.00
Preparing documents for relinquish of grant (new fee)	60.00
Marking out grave (new fee)	35.00

Temporary grave marker (request delegated authority to Head of Service in conjunction with portfolio holder)

* Surcharge of 200% for non-residents on sale of burial rights and interments

NEIGHBOURHOOD SERVICES

BEREAVEMENT SERVICES

Charge
From 2/1/17
£

CREMATORIUM

(Free of V.A.T. unless otherwise stated)

CREMATION FEE: (Including use of music system and/or Organ)

Foetal remains and still-born to 1 month	100.00
Child - aged between 1 month and 16 years	130.00
Person aged 17 years and above	650.00
Person aged 17 years and above - non-resident	650.00
Body Parts	100.00
Additional Service Time - per half hour	110.00
late arrival	130.00
Communal cremation of foetal remains	130.00
Cremation where there is no service	500.00
Premium on top of cremation fee for Saturday service	150.00

CASKETS AND CONTAINERS

Full size caskets (excluding name plate)

Miniature keepsake urns (From)

Request delegated authority to Head of Service in conjunction with Portfolio Holder

OTHER SERVICES

Disposal of remains from other Crematoria	75.00
Certified copy of an entry in the Cremation register	10.00
Temporary retention of Cremated Remains (per month): chargeable from the third month following Cremation service	25.00
Despatch of Cremated Remains by courier	185.00
Duplicate certificate for cremated remains	10.00

BOOK OF REMEMBRANCE (inclusive of VAT)

2 Line Inscription	85.00
5 Line Inscription	120.00
8 Line Inscription	155.00
Crests, etc.	75.00

REMEMBRANCE CARDS (inclusive of VAT)

With 2 Line Inscription	45.00
With 5 Line Inscription	60.00
With 8 Line Inscription	80.00
Crests, etc.	75.00

MEMORIAL GARDEN (inclusive of VAT):

Sanctum 2000 Unit	- Supply and 10 year lease including inscription of up to 80 letters	800.00
	- Additional 10 year lease	250.00
	- New plaque (includes inscription up to 80 letters)	250.00
	- Inscribed designs A	135.00
	- Inscribed designs B	190.00
	- each additional letter	2.50
	- refurbish existing plaque	125.00
	- 2nd interment inc 80 letters inscription	250.00
Vase Block and Inscribed relief tablet - Supply and 10 year lease		430.00
	- Additional 10 year lease	130.00
	New plaque (relief)	130.00
	new plaque (gilded)	140.00
	- refurbish existing plaque	100.00
Wooden Memorial Benches		1,200.00
Granite Memorial Benches (with one plaque)		1,000.00
Granite Memorial Bench (with two plaques)		1,100.00
Granite Memorial Bench (with three plaques)		1,200.00
Plaque on communal memorial bench		280.00
Refurbish memorial bench		Cost + 20%
Memorial tree		Cost + 20%
Habitat memorial (e.g. bird or bat box)	from	95.00
Sustainable plaque scheme		280.00

Any other type of commemoration

Request delegated authority to Head of Service in conjunction with Portfolio Holder

NEIGHBOURHOOD SERVICES

PARKING SERVICES

**Charge
From 1/4/17
£**

ROYAL LEAMINGTON SPA

Bedford St, Chandos St, Covent Garden Surface car parks

Linear charge: 6 minutes for £0.10 subject to minimum charge

Charges apply 7 days a week

30 minutes minimum charge	0.50
1 hour	1.00
1.5 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
3.5 hours	3.50
4 hour Maximum	4.00
Overnight charge	0.50

Adelaide Bridge and Rosefield Street car parks

Linear charge: 6 minutes for £0.10 subject to minimum charge

Charges apply Monday to Saturday

30 minutes minimum charge	0.50
1 hour	1.00
1.5 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
3.5 hours	3.50
4 hours	4.00
4.5 to 24 hours	4.50
Overnight charge (excludes Adelaide Bridge)	0.50
Sundays	Free

Multi-storey: Royal Priors car park

up to 3 hours	2.00
3 to 4 hours	3.50
4 to 5 hours	5.50
5 to 24 hours	8.00
Sundays	1.20

Royal Leamington Spa - Pay on Foot Car Parks

Covent Garden multi-storey car park

Linear charges - Pay on foot: 30 minutes for £0.50

Charges apply 7 days a week

30 minutes minimum charge	0.50
1 hour	1.00
1.5 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 to 24 hours	3.00

St. Peter's multi-storey car park

Linear charges - Pay on foot: 30 minutes for £0.50

Charges apply 7 days a week

30 minutes	0.50
1 Hour	1.00
1.5 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
3.5 hours	3.50
4 hours	4.00
4.5 to 24 hours	4.50
Overnight Charge 6pm until 8am	1.00

NEIGHBOURHOOD SERVICES

PARKING SERVICES

**Charge
From 1/4/17
£**

Royal Leamington Spa - Old Town

Bath Place, Court St, Packington Place surface car parks

Linear charge: 12 minutes for £0.10

Charges apply Monday to Saturday

30 minutes	0.30
1 hour	0.50
2 hours	1.00
3 hours	1.50
4 hours	2.00
All Day	3.50
Overnight Charge 6pm until 8am	0.50
Sundays	Free

KENILWORTH

Abbey End and Square West car parks

Linear charge: 12 minutes for £0.10

Charges apply Monday to Saturday

36 minutes minimum charge	0.30
1 Hour	0.50
2 hours	1.00
3 hours	1.50
4 hours	2.00
All Day	4.00
Overnight Charge 6pm until 8am	0.50
Sundays	Free

Abbey Fields car park

Linear charge: 12 minutes for £0.10

Charges apply Monday to Saturday

Up to 2 hours	Free
3 hours	1.50
4 hours	2.00
All Day	4.00
Overnight Charge 6pm until 8am	0.50
Sundays	Free

WARWICK

New Street and Westgate surface car parks

Linear charge: 6 minutes for £0.10

Charges apply 7 days a week (8am to 6pm)

30 minutes	0.50
1 Hour	1.00
1.5 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
Overnight Charge 6pm until 8am	0.50

NEIGHBOURHOOD SERVICES

PARKING SERVICES

**Charge
From 1/4/17
£**

Linen Street multi-storey car park

Linear charge: 6 minutes for £0.10

Charges apply 7 days a week

30 minutes	0.50
1 Hour	1.00
1.5 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
3.5 hours	3.50
4 hours	4.00
4.5 to 24 hours	4.50
Overnight Charge 6pm until 8am	0.50

St. Nicholas Park surface car park

Linear charges: 6 minutes for £0.10

Charges apply 7 days a week (8am to 6pm)

30 minutes	0.50
1 hour	1.00
1.50 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
3.5 hours	3.50
4 hours	4.00
4.5 to 24 hours	4.50

Castle Lane and The Butts surface car parks

Linear Charges: 6 minutes for £0.10

Charges apply 7 days a week (8am to 6pm)

30 minutes	0.50
1 hour	1.00
1.50 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
3.5 hours	3.50
4 hours	4.00
4.5 to 24 hours	4.50
Overnight Charge 6pm until 8am	0.50

St. Mary's Area 4, Priory Road and West Rock surface car parks:

Linear charge: 6 minutes for £0.10

Charges apply Monday to Saturday (8am to 6pm)

30 minutes	0.50
1 hour	1.00
1.50 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
3.5 hours	3.50
4 hours	4.00
4.5 to 24 hours	4.50
Sundays	Free
Overnight Charge 6pm until 8am	0.50

Myton Fields Picnic Area

Charges apply at all times 7 days a week

up to 4 hours	3.00
4 to 24 hours	4.50

St. Mary's Lands Area 2

Charges apply 7 days a week (8am to 6pm)

30 minutes	0.50
30 minutes to 24 hours	1.00

NEIGHBOURHOOD SERVICES

PARKING SERVICES

**Charge
From 1/4/17
£**

St. Mary's Lands Area 3

Charges apply 7 days a week (8am to 6pm)

up to 2 hours

2 to 3 hours

3 to 4 hours

Free

2.00

3.00

COACHES

- Designated Car Parks only

5.00

PENALTY CHARGE NOTICES (Exempt from V.A.T.)

(Set by Central Government)

Higher Rate (50% discount if paid within 14 days)

70.00

Lower Rate (50% discount if paid within 14 days)

50.00

NEIGHBOURHOOD SERVICES

PARKING SERVICES

**Charge
From 1/4/17
£**

SEASON TICKETS

(One vehicle registration per ticket)

Charges exclude V.A.T. which should be added at the prevailing rate

Leamington Spa, Warwick and Kenilworth

Long Stay ONLY (Excluding Pay on Foot Car Parks)

- Per Annum 612.77
- Per Month 63.83

Leamington Spa Restricted Locations

St. Peter's Pay on Foot (200 spaces only)

- Per Annum 493.62
- Per Month 55.32

Covent Garden Pay on Foot (200 spaces only)

- Per Annum 297.87
- Per Month 40.85

Royal Priors Multi Storey (50 spaces only)

-Per Month 93.62

Adelaide Road (20 passes only)

- Per Annum 402.13
- Per Month 46.81

Rosefield Street (20 spaces only)

- Per Annum 402.13
- Per Month 46.81

Leamington Spa Old Town

- Per Annum 313.19
- Per Month 34.04

Warwick Restricted Location Car Parks

St. Nicholas Park, Warwick (100 spaces only)

- Per Annum 357.45
- Per Month 38.30

West Rock (40 spaces only)

- Per Annum 357.45
- Per Month 38.30

St Mary's Lands Area 2 (150 spaces)

- Per Annum 165.96
- Per Month 17.02

St Mary's Lands Area 4 (50 spaces)

- Per Annum 357.45
- Per Month 38.30

Linen Street Multi Storey (80 spaces)

- Per Annum 400.00
- Per Month 50.00

Priory Road, Warwick (10 spaces only)

- Per Annum 357.45
- Per Month 38.30

Kenilworth Restricted Location Car Parks

Square West (50 spaces only)

- Per Annum 312.77
- Per Month 34.04

Abbey End (50 spaces only)

- Per Annum 312.77
- Per Month 34.04

Abbey Fields (50 spaces only)

- Per Annum 312.77
- Per Month 34.04
- resident 12 month permit 25.00

Overnight Parking Permits - Car Park specific

Available for car parks - excludes Royal Priors / Myton Fields / The Brays

Overnight Parking: 6 pm to 9am only

- Per Annum 41.66

Administration charge for Season Ticket Amendments or Refunds

6.00

NEIGHBOURHOOD SERVICES

<u>PARKING SERVICES</u>	Charge From 1/4/17 £
Release of vehicles from Multi-Storey car parks	50.00
Special Event Charge	6.00
Skips and Scaffolds on car parks:	
per day	50.00
per week	200.00

Disabled Drivers

Vehicles displaying a valid 'Blue' Disabled Persons badge may park free of charge on any of the Council's Pay and Display car parks. Car Park Regulations and Orders apply. Those parking in pay on foot car parks will need to have their ticket endorsed by the inspector.

All of the above charges are inclusive of V.A.T. unless otherwise stated

<u>WASTE COLLECTION</u>	Charge From 2/1/17 £
<u>REFUSE COLLECTION:</u> (V.A.T. not applicable)	
Nappy Bins - Grey: annual charge (VAT included)	39.00
Additional Green Bin: one-off charge (VAT included)	39.00
Bulky Refuse Tickets:	
Collection of 1 item	35.00
Collection of 2 items	35.00
Collection of 3 items	35.00
Collection of 4 items	45.00
Collection of 5 items	45.00
 - Senior Citizens / Persons in receipt of Income Support or addition to state pension and Registered Disabled Persons	
Collection of 1 item	17.00
Collection of 2 items	20.00
Collection of 3 items	23.00
Collection of 4 items	26.00
Collection of 5 items	31.00
 Removal of Abandoned Vehicles	 160.00
 <u>Waste Receptacles</u>	
Wheeled Bin (grey and green)	25.00
Recycling Box with lid	5.00
Lid only (for recycling box)	1.50
Recycling bag	2.50
Food Caddy	Free
Delivery cost per order	5.00
Bulk Bin 660 litre	250.00
Bulk Bin 900 litre	275.00
Bulk Bin 1,100 litre	275.00

STRATEGIC LEADERSHIP

ICT - GIS section

**Charge
From 2/1/17
£**

Street Naming and Numbering

Rename/number existing property		38.00
Amend a Development Layout		75.00
Add a name to existing numbered property		Nil
Naming of a New Street		125.00

Numbering of New Development

1 - 10 plots	per plot	75.00
11+ plots		750.00
	plus per plot	22.00

Additional copies of 'Confirmation of Address' letters		25.00
Renaming of a street		Price upon request

LEGAL SERVICES

CHARGES FOR LOCAL AUTHORITY LEGAL WORK

Disposals, Licences, Easements, etc.

Disposals (excluding those on the open market)		At cost
Leases		At cost
Licences		At cost
Licence to plant in Highway - Initial Fee		At cost
Rights of Way / Easements		At cost
Licenses to Assign (Commercial / Residential)		At cost

(refer to County Council if possible)

Mortgages

Supply of Epitome and Abstract of Title: Photocopying charge		see below
Redemption of Mortgages		No charge
Council entering into Conveyance releasing part of mortgaged property		At cost
Postponement of Council's Discount provisions		84.00
Release of one party to mortgage		235.00
Application for retrospective consents to Property Alterations		60.00

Miscellaneous Agreements concerning the Development of Land

Section 106 Agreements - Town & Country Plan Act 1990		available via website
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Photocopying (Inclusive of V.A.T.)

A4 Single sided		0.10
A4 Single sided - colour		0.80
A4 Double sided		0.20
A4 Double sided - colour		1.45
A3 Single sided		0.20
A3 Single sided - colour		1.65
A3 Double sided		0.40
A3 Double sided - colour		2.80
A0 Plans		16.00
A0 Plans - colour		58.25

GENERAL FUND CAPITAL PROGRAMME 2015/16 TO 2020/21

	Actual 2015/16 £	Original Budget 2016/17 £	Latest Budget 2016/17 £	Proposed Expend. 2017/18 £	Proposed Expend. 2018/19 £	Proposed Expend. 2019/20 £	Proposed Expend. 2020/21 £	TOTAL 2015/16 to 2020/21 £
CAPITAL PROGRAMME SUMMARY								
CULTURAL SERVICES	296,692	502,400	4,071,900	11,272,000	181,000	-	-	15,821,592
DEVELOPMENT SERVICES & BUSINESS	480,842	1,171,200	1,523,700	49,800	318,200	-	-	2,372,542
FINANCE	292,668	150,000	90,000	150,000	150,000	150,000	150,000	982,668
HEALTH & COMMUNITY PROTECTION	97,143	-	2,400	100,000	-	-	-	199,543
NEIGHBOURHOOD SERVICES	967,071	541,300	2,153,500	517,100	125,000	125,000	125,000	4,012,671
STRATEGIC LEADERSHIP & CWLEP	153,388	383,000	443,500	139,400	117,500	75,500	150,500	1,079,788
TOTAL GENERAL FUND CAPITAL PROGRAMME	2,287,804	2,747,900	8,285,000	12,228,300	891,700	350,500	425,500	24,468,804

GENERAL FUND CAPITAL PROGRAMME 2015/16 TO 2020/21

	Actual 2015/16 £	Original Budget 2016/17 £	Latest Budget 2016/17 £	Proposed Expend. 2017/18 £	Proposed Expend. 2018/19 £	Proposed Expend. 2019/20 £	Proposed Expend. 2020/21 £	TOTAL 2015/16 to 2020/21 £
GENERAL FUND CAPITAL FINANCING								
Capital Receipts	469,000	282,100	1,500,000	323,000	77,000	-	-	2,369,000
Internal Borrowing re Leisure Centres Redevelopment	111,445	50,000	3,467,000	8,996,000	152,000	-	-	12,726,445
Leasing	-	-	74,100	-	-	-	-	74,100
External Contributions	250,215	75,800	1,873,500	2,203,000	29,000	-	-	4,355,715
Revenue Contributions to Capital Outlay	-	93,000	133,000	125,000	125,000	125,000	125,000	633,000
Service Transformation Reserve	70,438	119,800	135,000	113,200	-	-	-	318,638
Equipment Renewal Reserve	-	-	36,900	-	-	-	-	36,900
Public Amenity Reserve	77,228	349,500	373,000	340,000	-	-	-	790,228
Car Parks R&M Reserve	-	-	120,000	-	-	-	-	120,000
Planning Public Open Space Reserve	-	-	247,800	52,000	-	-	-	299,800
ICT Replacement Reserve	82,951	313,000	296,400	76,100	117,500	75,500	150,500	798,951
Gym Equipment Reserve	1,358	29,400	-	-	-	-	-	1,358
Capital Investment Reserve	1,225,169	1,435,300	28,300	-	391,200	150,000	150,000	1,944,669
TOTAL GENERAL FUND CAPITAL FUNDING	2,287,804	2,747,900	8,285,000	12,228,300	891,700	350,500	425,500	24,468,804

GENERAL FUND CAPITAL PROGRAMME 2015/16 TO 2020/21

	Actual 2015/16 £	Original Budget 2016/17 £	Latest Budget 2016/17 £	Proposed Expend. 2017/18 £	Proposed Expend. 2018/19 £	Proposed Expend. 2019/20 £	Proposed Expend. 2020/21 £	TOTAL 2015/16 to 2020/21 £
CULTURAL SERVICES								
Castle Farm Sports Pitch Drainage	-	73,000	-	73,000	-	-	-	73,000
New Gym Equipment	1,358	29,400	-	-	-	-	-	1,358
Victoria Park Bowling Green & Ancillaries Improvements	11,275	-	-	-	-	-	-	11,275
Leisure Options to RIBA 4	284,059	50,000	875,800	-	-	-	-	1,159,859
Leisure Refurbishments	-	-	2,700,200	11,199,000	181,000	-	-	14,080,200
Royal Spa Centre Operational Works	-	350,000	462,000	-	-	-	-	462,000
Edmondscote Track Athletics Equipment	-	-	10,900	-	-	-	-	10,900
St Nicholas Park Tennis Courts	-	-	23,000	-	-	-	-	23,000
TOTAL CULTURE	296,692	502,400	4,071,900	11,272,000	181,000	-	-	15,821,592
DEVELOPMENT SERVICES & BUSINESS								
Conservation Action Programme	38,645	90,400	15,000	-	-	-	-	53,645
Wall Repairs Barford	-	-	134,000	-	-	-	-	134,000
Jubilee House Phase 2	-	331,000	-	-	-	-	-	-
2nd Warwick Sea Scouts' Headquarters	-	49,800	-	49,800	-	-	-	49,800
Refurbishment of 4 Jury Street	8,298	-	-	-	-	-	-	8,298
West Midlands Reserve & Cadet Force - new building	300,000	400,000	100,000	-	-	-	-	400,000
Leamington Spa One Stop Shop	-	-	-	-	318,200	-	-	318,200
Racing Club Warwick	-	50,000	50,000	-	-	-	-	50,000
St Mary's Lands Business Strategy	-	50,000	50,000	-	-	-	-	50,000
Fen End - City Deal	-	-	559,000	-	-	-	-	559,000
Acquisition of Spencer Yard premises	-	-	300,000	-	-	-	-	300,000
Bishops Tachbrook Community Centre	133,899	200,000	315,700	-	-	-	-	449,599
TOTAL DEVELOPMENT	480,842	1,171,200	1,523,700	49,800	318,200	-	-	2,372,542
FINANCE								
Rural & Urban Initiatives	292,668	150,000	90,000	150,000	150,000	150,000	150,000	982,668
TOTAL FINANCE	292,668	150,000	90,000	150,000	150,000	150,000	150,000	982,668

GENERAL FUND CAPITAL PROGRAMME 2015/16 TO 2020/21

	Actual 2015/16 £	Original Budget 2016/17 £	Latest Budget 2016/17 £	Proposed Expend. 2017/18 £	Proposed Expend. 2018/19 £	Proposed Expend. 2019/20 £	Proposed Expend. 2020/21 £	TOTAL 2015/16 to 2020/21 £
HEALTH & COMMUNITY PROTECTION								
St John's Flood Alleviation Partnership	-	-	-	100,000	-	-	-	100,000
Cubbington Flood Alleviation Partnership	97,143	-	2,400	-	-	-	-	99,543
TOTAL HEALTH & COMMUNITY PROTECTION	97,143	-	2,400	100,000	-	-	-	199,543
NEIGHBOURHOOD SERVICES								
St Nicholas Park Warwick Improvements	-	-	11,000	-	-	-	-	11,000
St. Peter's Multi-storey car park structural work	-	-	120,000	-	-	-	-	120,000
Recycling & Refuse Containers	110,542	165,000	133,000	125,000	125,000	125,000	125,000	743,542
Green Farm Play Equipment	-	26,800	-	-	-	-	-	-
Play Area Improvement Programme	29,916	349,500	475,600	392,100	-	-	-	897,616
Crematorium Improvements	596,922	-	7,700	-	-	-	-	604,622
Pump Room Gardens Restoration	-	-	1,298,600	-	-	-	-	1,298,600
Victoria Skate Park	6,900	-	107,600	-	-	-	-	114,500
Eagle Recreation Improvements	57,791	-	-	-	-	-	-	57,791
King George's Playing Fields, Barford	165,000	-	-	-	-	-	-	165,000
TOTAL NEIGHBOURHOOD	967,071	541,300	2,153,500	517,100	125,000	125,000	125,000	4,012,671
STRATEGIC LEADERSHIP & CWLEP								
Replacement PCs and Printers	30,926	30,000	26,300	30,000	25,000	62,000	27,000	201,226
Infrastructure Replacement	18,702	283,000	-	-	-	-	35,000	53,702
Infrastructure General	-	-	-	12,500	12,500	13,500	13,500	52,000
Backup Solution	-	-	-	-	80,000	-	-	80,000
Storage Area Network (SAN)	-	-	141,400	-	-	-	-	141,400
Network Devices LAN & WAN	-	-	128,700	-	-	-	-	128,700
Voice of IP Telephone System	33,322	-	-	33,600	-	-	75,000	141,922
Public Services Network Changes	-	-	3,000	-	-	-	-	3,000
Broadband UK	70,438	70,000	70,000	63,300	-	-	-	203,738
Photocopier Finance Lease	-	-	74,100	-	-	-	-	74,100
TOTAL STRATEGIC LEADERSHIP & CWLEP	153,388	383,000	443,500	139,400	117,500	75,500	150,500	1,079,788

HOUSING INVESTMENT CAPITAL PROGRAMME 2015/16 TO 2020/21

	Actual 2015/16 £	Original Budget 2016/17 £	Latest Budget 2016/17 £	Proposed Expend. 2017/18 £	Proposed Expend. 2018/19 £	Proposed Expend. 2019/20 £	Proposed Expend. 2020/21 £	TOTAL 2015/16 to 2020/21 £
<u>HOUSING REVENUE ACCOUNT RELATED HIP EXPENDITURE</u>								
CONSTRUCTION / ACQUISITION OF HOUSING	7,546,015	3,559,900	7,571,700	825,300	-	-	-	15,943,015
IMPROVEMENT / RENEWAL WORKS	4,181,914	4,665,500	4,871,100	5,192,500	4,605,500	4,605,500	4,605,500	28,062,014
LETTINGS INCENTIVE SCHEME	48,817	100,000	-	-	-	-	-	48,817
TOTAL HOUSING REVENUE ACCOUNT RELATED HIP	11,776,746	8,325,400	12,442,800	6,017,800	4,605,500	4,605,500	4,605,500	44,053,846
<u>HOUSING GENERAL FUND RELATED HIP EXPENDITURE</u>								
PRIVATE SECTOR HOUSING	726,668	645,200	787,200	610,200	610,200	610,200	610,200	3,954,668
TOTAL HOUSING GENERAL FUND RELATED HIP	726,668	645,200	787,200	610,200	610,200	610,200	610,200	3,954,668
TOTAL HOUSING INVESTMENT PROGRAMME	12,503,414	8,970,600	13,230,000	6,628,000	5,215,700	5,215,700	5,215,700	48,008,514

HOUSING INVESTMENT CAPITAL PROGRAMME 2015/16 TO 2020/21

	Actual 2015/16 £	Original Budget 2016/17 £	Latest Budget 2016/17 £	Proposed Expend. 2017/18 £	Proposed Expend. 2018/19 £	Proposed Expend. 2019/20 £	Proposed Expend. 2020/21 £	TOTAL 2015/16 to 2020/21 £
<u>HOUSING INVESTMENT PROGRAMME FINANCING</u>								
Capital Receipts	1,086,412	222,100	53,200	187,100	187,100	187,900	237,100	1,938,812
Capital Receipts: One for One replacement	585,252	-	3,418,000	825,300	-	-	-	4,828,552
Major Repairs Reserve	3,873,532	4,546,000	4,564,200	4,986,600	4,485,900	4,485,900	4,485,900	26,882,032
Capital Grant	397,007	423,100	734,000	423,100	423,100	422,300	373,100	2,772,607
HRA Capital Investment Reserve	6,204,012	3,559,900	4,153,700	-	-	-	-	10,357,712
Housing Revenue Account	357,199	219,500	306,900	205,900	119,600	119,600	119,600	1,228,799
TOTAL HOUSING INVESTMENT PROGRAMME FINANCING	12,503,414	8,970,600	13,230,000	6,628,000	5,215,700	5,215,700	5,215,700	48,008,514

HOUSING INVESTMENT CAPITAL PROGRAMME 2015/16 TO 2020/21

	Actual 2015/16 £	Original Budget 2016/17 £	Latest Budget 2016/17 £	Proposed Expend. 2017/18 £	Proposed Expend. 2018/19 £	Proposed Expend. 2019/20 £	Proposed Expend. 2020/21 £	TOTAL 2015/16 to 2020/21 £
<u>HOUSING REVENUE ACCOUNT RELATED HIP EXPENDITURE:</u>								
<u>CONSTRUCTION / ACQUISITION OF HOUSING</u>								
Redevelopment of Sayer Court site	5,381,160	3,559,900	7,571,700	-	-	-	-	12,952,860
Cloister Way House Purchases	-	-	-	825,300	-	-	-	825,300
Acquisition SW Warwick	2,164,855	-	-	-	-	-	-	2,164,855
TOTAL NEW BUILD	7,546,015	3,559,900	7,571,700	825,300	-	-	-	15,943,015
<u>IMPROVEMENT / RENEWAL WORKS</u>								
Aids & Adaptations	754,688	647,100	626,700	647,100	647,100	647,100	647,100	3,969,788
Roof Coverings	64,579	147,700	156,700	147,700	147,700	147,700	147,700	812,079
Defective Flooring	23,604	56,600	60,000	56,600	56,600	56,600	56,600	310,004
Door Entry / Security / Safety Systems	225,004	141,400	190,000	141,400	141,400	141,400	141,400	980,604
Window / Door Replacement	372,558	373,400	396,100	373,400	373,400	373,400	373,400	2,262,258
Kitchen Fittings / Sanitaryware Replacement	918,633	868,100	920,700	808,100	808,100	808,100	808,100	5,071,733
Electrical Fitments / Rewiring	259,855	612,400	823,500	1,112,400	612,400	612,400	612,400	4,032,955
Central Heating Replacement	1,285,221	1,239,800	1,338,500	1,239,800	1,239,800	1,239,800	1,239,800	7,582,921
Tannery Court Biomass	7,987	-	-	-	-	-	-	7,987
Water Services	-	9,100	5,000	9,100	9,100	9,100	9,100	41,400
Structural Improvements	39,613	19,700	20,900	19,700	19,700	19,700	19,700	139,313
Improved Ventilation	-	4,700	-	4,700	4,700	4,700	4,700	18,800
Major Garage Works	-	24,600	26,100	24,600	24,600	24,600	24,600	124,500
Thermal Improvement Works	-	141,300	-	141,300	141,300	141,300	141,300	565,200
Environmental Works	96,219	75,000	36,700	162,000	75,000	75,000	75,000	519,919
Environmental Works: Tenant Participation Projects	21,470	37,700	59,800	37,700	37,700	37,700	37,700	232,070
Asbestos	252	-	-	-	-	-	-	252
HRA DA Extensions	112,231	-	210,400	-	-	-	-	322,631
Capital Salaries for Improvement / Renewal Works	-	266,900	-	266,900	266,900	266,900	266,900	1,067,600
TOTAL IMPROVEMENT / RENEWAL WORKS	4,181,914	4,665,500	4,871,100	5,192,500	4,605,500	4,605,500	4,605,500	28,062,014
<u>LETTINGS INCENTIVE SCHEME</u>								
Lettings Incentive Scheme	48,817	100,000	-	-	-	-	-	48,817
TOTAL LETTINGS INCENTIVE SCHEME	48,817	100,000	-	-	-	-	-	48,817
TOTAL HOUSING REVENUE ACCOUNT RELATED HIP	11,776,746	8,325,400	12,442,800	6,017,800	4,605,500	4,605,500	4,605,500	44,053,846

HOUSING INVESTMENT CAPITAL PROGRAMME 2015/16 TO 2020/21

	Actual 2015/16 £	Original Budget 2016/17 £	Latest Budget 2016/17 £	Proposed Expend. 2017/18 £	Proposed Expend. 2018/19 £	Proposed Expend. 2019/20 £	Proposed Expend. 2020/21 £	TOTAL 2015/16 to 2020/21 £
<u>HOUSING GENERAL FUND RELATED HIP EXPENDITURE:</u>								
<u>PRIVATE SECTOR HOUSING</u>								
<u>Administered by Housing & Property Services:</u>								
<u>Private Sector Housing Grants and Loans:</u>								
Discretionary Renovation Grants	-	50,000	50,000	50,000	50,000	50,000	50,000	250,000
Discretionary Renovation Loans	-	5,700	5,700	5,700	5,700	5,700	5,700	28,500
<u>Minor Works:</u>								
Home Repairs Assistance	42	-	-	-	-	-	-	42
Care & Repair	7,366	10,000	10,000	10,000	10,000	10,000	10,000	57,366
Decent Homes Grant (Private Sector Stock)	23,948	-	-	-	-	-	-	23,948
<u>Disabled Facilities Grants and Loans:</u>								
Mandatory Disabled Facilities Grants	661,294	551,900	693,300	516,900	516,900	516,900	516,900	3,422,194
Discretionary Disabled Facilities Loans	-	11,400	11,400	11,400	11,400	11,400	11,400	57,000
Discretionary Disabled Facilities Grants	34,018	11,200	11,800	11,200	11,200	11,200	11,200	90,618
<u>Administered by Health & Community Protection:</u>								
Energy Efficiency Grants	-	5,000	5,000	5,000	5,000	5,000	5,000	25,000
TOTAL PRIVATE SECTOR HOUSING	726,668	645,200	787,200	610,200	610,200	610,200	610,200	3,954,668
TOTAL HOUSING GENERAL FUND RELATED HIP	726,668	645,200	787,200	610,200	610,200	610,200	610,200	3,954,668
TOTAL HOUSING INVESTMENT PROGRAMME	12,503,414	8,970,600	13,230,000	6,628,000	5,215,700	5,215,700	5,215,700	48,008,514

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