BUDGET and FINANCIAL INFORMATION

2014/15

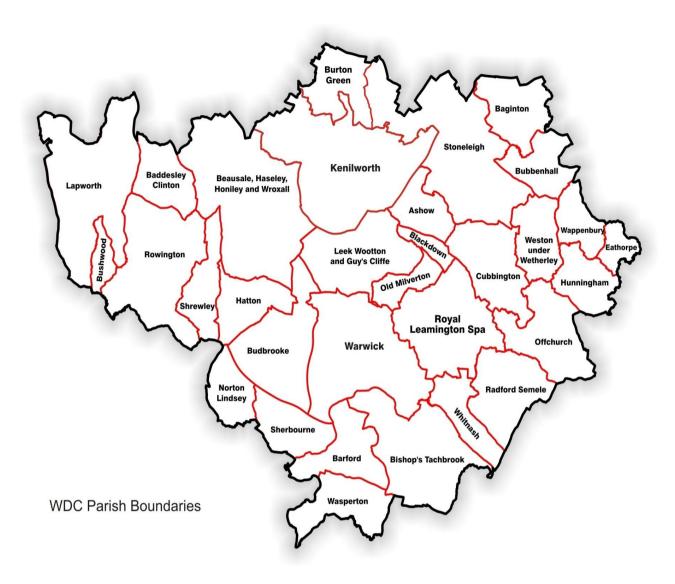
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GENERAL STATISTICS

Area	28,288	Hectares
Population (projected estimate 2014)	141,069	
Number of Town / Parish Areas	35	
Number of Council Houses (Estimated 31 March 2014)	5,522	
Council Tax Base 2014/15 (Band D Equivalent)	49,836.88	

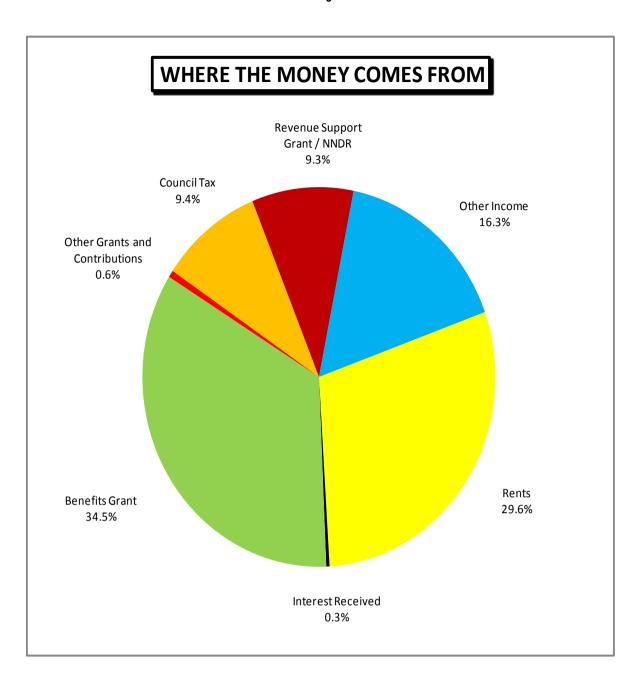
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GENERAL SUMMARY

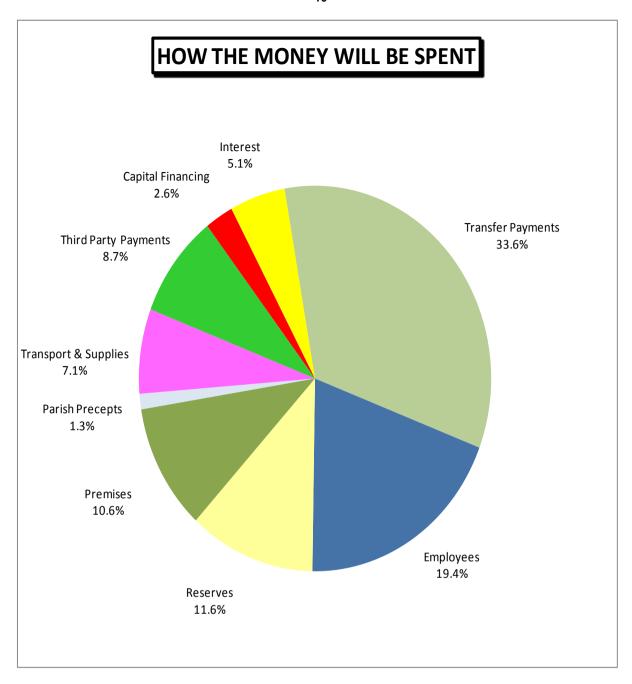
		NET EXPENDITURE			
	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	ORIGINAL BUDGET 2014/15 £	
Portfolio Service Expenditure:					
COMMUNITY & CORPORATE SERVICES PORTFOLIO	822,625	860,500	1,381,600	923,300	30
CULTURE PORTFOLIO	4,453,838	3,332,300	3,641,300	3,266,400	48
DEVELOPMENT PORTFOLIO	2,020,182	1,759,600	2,159,300	1,947,300	68
ENVIRONMENT & COMMUNITY PROTECTION PORTFOLIO	1,175,815	1,582,900 2,613,200	1,388,400	1,461,500	86
FINANCE PORTFOLIO HOUSING & PROPERTY PORTFOLIO	2,236,926 1,597,989	2,013,200	2,282,500 3,760,300	2,927,100 2,047,100	101 116
HOUSING REVENUE ACCOUNT	1,397,909	2,229,900	3,700,300	2,047,100	129
NEIGHBOURHOOD PORTFOLIO	5,578,065	5,039,800	4,900,300	5,118,400	148
STRATEGIC LEADERSHIP PORTFOLIO	1,270,965	1,255,200	1,490,300	1,292,400	161
NET COST OF SERVICES	19,156,405	18,673,400	21,004,000	18,983,500	-
Replacement of Notional with Actual Cost of Capital					
- Deduct Notional Capital Financing Charges in Estimates	(3,316,339)	(3,698,000)	(5,544,300)	(3,446,700)	
- Add Cost of Loan Repayments, Revenue Contributions					
and Interest Paid	32,465	32,500	32,500	32,500	
Revenue Contributions to Capital	1,012,240	775,600	937,000	313,300	
Contributions to / (from) Reserves	(170,184)	695,800	884,160	949,644	
Net External Investment Interest Received	(335,752)	(205,500)	(240,400)	(180,500) (608,000)	
IAS19 Adjustments Accumulated Absences Account	(289,258) 37,221	(365,700)	(616,300)	(606,000)	
Contributions to / (from) General Fund Balance	(10,376)	(32,976)	(33,000)	-	_
NET EXPENDITURE FOR DISTRICT PURPOSES	16,116,422	15,875,124	16,423,660	16,043,744	•
Less: Revenue Support Grant / Business Rates	(6,984,518)	(7,424,264)	(7,899,200)	(7,185,900)	
Less: General Grants	(1,308,647)	(1,356,700)	(1,430,300)	(1,396,800)	
Collection Fund (Surplus) / Deficit	28,000	33,000	33,000	(142,000)	
EXPENDITURE BORNE BY COUNCIL TAX - WARWICK					
DISTRICT COUNCIL	7,851,257	7,127,160	7,127,160	7,319,044	
Aggregate Parish Council Expenditure	1,170,519	1,122,295	1,122,295	1,207,647	
COMBINED DISTRICT AND PARISH EXPENDITURE BORNE BY COUNCIL TAX	9,021,776	8,249,455	8,249,455	8,526,691	•
Warwickshire County Council Expenditure	61,760,398	56,064,424	56,064,424	58,717,314	
WPA / Warwickshire Police and Crime Commissioner Expend.	9,674,247	8,782,021	8,782,021	9,197,952	
TOTAL EXPENDITURE BORNE BY COUNCIL TAX	80,456,421	73,095,900	73,095,900	76,441,957	•
BAND D EQUIVALENT COUNCIL TAX:					
Warwick District Council	146.86	146.86	146.86	146.86	
Parish and Town Councils (Average)	21.89	23.13	23.13	24.23	
DISTRICT & PARISH BAND D EQUIVALENT COUNCIL TAX	168.75	169.99	169.99	171.09	•
Warwickshire County Council	1,155.25	1,155.25	1,155.25	1,178.19	
WPA / Warwickshire Police and Crime Commissioner	180.96	180.96	180.96	184.56	
TOTAL BAND D EQUIVALENT COUNCIL TAX	1,504.96	1,506.20	1,506.20	1,533.84	
Council Tax Base (Band D Equivalents)	53,460.83	48,530.30	48,530.30	49,836.88	

ANDREW MOBBS
Leader of the Executive

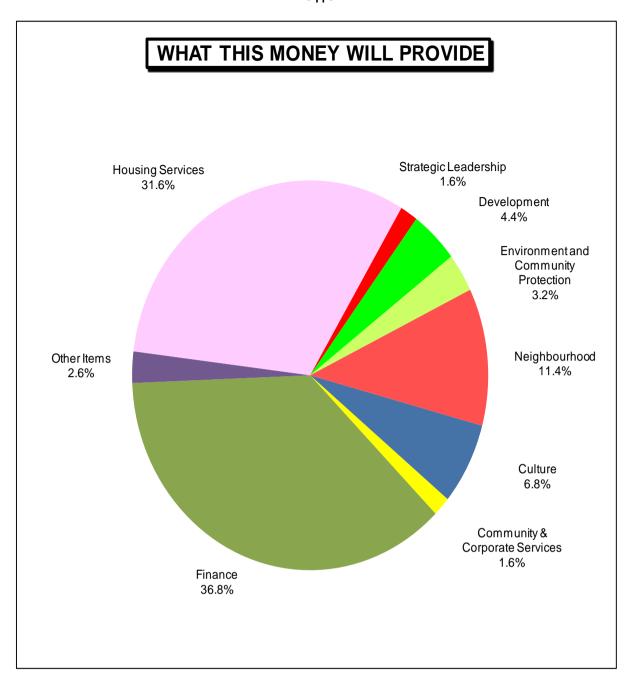
MIKE SNOW Responsible Financial Officer



2013/14 LATEST			2014/15 BUDGET	
£'000	%		£'000	%
26,594	28.4	Rents	27,423	29.6
379	0.4	Interest Received	299	0.3
32,073	34.3	Housing Benefit Grant	31,944	34.5
549	0.6	Other Grants and Contributions	577	0.6
8,249	8.8	Collection Fund / Council Tax	8,668	9.4
9,330	10.0	Revenue Support Grant / NNDR Other Income:	8,583	9.3
11,678	12.5	- Fees and Charges	11,098	12.0
4,062	4.3	- Sales and Other	3,465	3.7
649	0.7	- Contributions From Reserves	608	0.6
93,563	100.0	TOTAL	92,665	100.0



2013/14 LATEST			2014/15 BUDGET	
£'000	%		£'000	%
18,454	19.8	Employees	17,964	19.4
9,867	10.5	Premises Related Expenditure	9,772	10.6
		Transport and Supplies:		
396	0.4	 Transport Related Expenses 	385	0.4
6,364	6.8	 Supplies and Services 	6,183	6.7
8,925	9.5	Third Party Payments	8,079	8.7
31,143	33.3	Transfer Payments	31,143	33.6
2,334	2.5	Capital Financing Costs	2,439	2.6
10,192	10.9	Contributions to Reserves	10,726	11.6
4,766	5.1	Interest Payments	4,766	5.1
1,122	1.2	Parish Precepts	1,208	1.3
93,563	100.0	TOTAL	92,665	100.0



2013/14 LATEST			2014/15 BUDGET		
£'000	%		£'000	%	
1,718	1.8	Strategic Leadership	1,563	1.6	
6,877	6.9	Culture	6,570	6.8	
2,029	2.0	Community & Corporate Services	1,504	1.6	
4,676	4.7	Development	4,290	4.4	
3,261	3.3	Environment and Community Protection	3,043	3.2	
35,032	35.2	Finance	35,560	36.8	
31,432	31.6	Housing Services	30,513	31.6	
11,458	11.5	Neighbourhood Other Items	10,997	11.4	
1,854	1.9	- Other Services	1,263	1.3	
1,122	1.1	- Parish Precepts	1,208	1.3	
99,459	100.0	TOTAL FOR BEST VALUE PURPOSES	96,511	100.0	
(5,896)		Notional Capital Charge Adjustments	(3,846)		
93,563		TOTAL	92,665		

WEEKLY COSTS OF WARWICK DISTRICT COUNCIL SERVICES

The Council has set a tax of £171.09 on band D properties in 2014/15. Deducting parish precepts leaves £146.86 to pay for Warwick District Council services. This is equivalent to £2.82 per week and a breakdown of this cost over the various portfolio areas is given below:

	Pence Per Week p
COMMUNITY and CORPORATE SERVICES CULTURE DEVELOPMENT ENVIRONMENT and COMMUNITY PROTECTION FINANCE HOUSING and PROPERTY - GENERAL FUND NEIGHBOURHOOD SERVICES STRATEGIC LEADERSHIP APPLICATION OF RESERVES & GENERAL GRANTS	16 57 34 26 52 36 90 23 (52)
WEEKLY COST OF WARWICK DISTRICT COUNCIL SERVICES	282

EMPLOYEE ESTIMATES

The following table gives the estimated numbers of employees expressed as whole-time equivalents which have been included in the Council's budget for 2014/15:

	Employees
COMMUNITY & CORPORATE SERVICES PORTFOLIC	90.9
CULTURE PORTFOLIO DEVELOPMENT PORTFOLIO	113.3 54.9
ENVIRONMENT and COMMUNITY PROTECTION	52.1
FINANCE PORTFOLIO	64.4
HOUSING & PROPERTY PORTFOLIO	36.5
HOUSING REVENUE ACCOUNT NEIGHBOURHOOD PORTFOLIO	76.3 52.0
STRATEGIC LEADERSHIP PORTFOLIO	15.2
	555.6

PARISH and TOWN COUNCIL PRECEPTS

The table below gives the precept requested by each Parish Council in the Warwick District Council area for 2014/15, together with the Council Tax Base for each Parish:

	Precept £	Council <u>Tax Base</u>	Charge per Band D <u>Equivalent</u> £
Baddesley Clinton	2,800.00	79.92	35.04
Baginton	8,905.00	298.37	29.85
Barford, Sherbourne and Wasperton	40,169.00	800.34	50.19
Beausale, Haseley, Honiley and Wroxall	8,900.00	327.19	27.20
Bishops Tachbrook	27,909.00	968.68	28.81
Bubbenhall	11,461.00	312.75	36.65
Budbrooke	22,350.00	740.64	30.18
Burton Green	30,000.00	426.43	70.35
Bushwood	0.00	11.61	0.00
Cubbington	43,220.00	1,458.02	29.64
Eathorpe, Hunningham, Offchurch, and Wappenbury	8,250.00	324.10	25.46
Hatton	10,600.00	933.86	11.35
Kenilworth	175,366.00	9,479.38	18.50
Lapworth	16,700.00	928.42	17.99
Royal Leamington Spa	290,766.00	15,487.83	18.77
Leek Wootton and Guys Cliffe	7,625.00	530.28	14.38
Norton Lindsey	5,000.00	219.66	22.76
Old Milverton and Blackdown	20,000.00	274.83	72.77
Radford Semele	18,726.00	766.62	24.43
Rowington	20,430.00	507.10	40.29
Shrewley	6,820.00	412.01	16.55
Stoneleigh and Ashow	15,785.00	512.60	30.79
Warwick	306,215.00	11,006.92	27.82
Weston-under-Wetherley	7,048.00	183.45	38.42
Whitnash	102,602.00	2,845.87	36.05
TOTALS	1,207,647.00	49,836.88	

MEDIUM TERM FINANCIAL STRATEGY

	2013/14 Original Budget £'000	2013/14 Latest Budget £'000	2014/15 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000
Net Cost Of General Fund Services	18,673	21,004	18,983	18,196	18,124	17,994	17,102
Investment Interest Other Financing Adjustments	(206) (2,592)	(240) (4,340)	(181) (2,758)	(150) (2,464)	(167) (2,946)	(215) (3,096)	(215) (3,436)
(Deficit) / Surplus in current year	-	-	-	514	(711)	(1,015)	169
Net Expenditure after adjustments	15,875	16,424	16,044	16,096	14,300	13,668	13,620
Revenue Support Grant NNDR (Business Rate Retention, including SBR grant) Collection Fund Balance Other Grants and Government Funding	(6,617) - 33 (2,164)	(3,884) (3,182) 33 (2,264)	(3,280) (3,554) (142) (1,749)	(3,173) (3,618) - (1,933)	(2,282) (3,708) - (716)	(1,532) (3,800) - (514)	(1,532) (3,893) - (138)
Amount to be funded from Council Tax	7,127	7,127	7,319	7,372	7,594	7,822	8,057
Band D Equivalent % increase on previous year	£146.86 0.00%	£146.86 0.00%	£146.86 0.00%	£149.78 2.00%	£152.77 2.00%	£155.82 2.00%	£158.94 2.00%
Cumulative Deficit - Savings Required (+) / Surplus (-) future years	-		-	(514)	197	1,212	1,043

		2013/14 Original Budget £'000	2013/14 Latest Budget £'000	2014/15 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000
Major Contract Renewals & Inflation at -1% RPI	GM and Waste Management	(633,954)	-	-	68,030	68,030	68,030	68,030
Grounds Maintenance	profiling of additional/expired funding		43,578	(28,826)	3,965	12,730	22,798	-
Oakley Wood Crematorium	increased Grounds Maintenance (May 2012 Executive)	10,000	-	-	-	-	-	-
Above inflation growth		-	-	87,000	60,000	50,000	50,000	50,000
NNDR	RPI 3.2% 2013-14	37,800	-	-	-	-	-	-
Fees and Charges		-	-	(213,000)	(139,458)	(139,458)	(139,458)	(139,458)
Car Parking	Savings on Repairs and Maintenance Budget	-	-	5,000	-	5,000	-	10,000
Waste Management	New Properties	-	-	-	-	13,000	13,000	13,000
Street Cleaning	New Adopted roads to be cleansed	-	-	10,000	10,000	10,000	10,000	10,000
Hill Close Gardens funding	April 2004 Executive	(7,500)	-	(5,000)	(5,000)	(2,500)	-	-
inflation provision	reflection of volatility of the economy	50,000	-	50,000	50,000	50,000	50,000	-
Deflation on Non contractual Spend		-	-	(193,191)	(216,639)	(210,898)	(205, 268)	-
Environment, staffing retirements recruited at lower scale 3 years only	r Service Plan Savings approved December 2009	4,203	-	-	-	-	-	-
Newbold Comyn Golf	budget saving & rental income from Year 3 of	(66,800)						
Catering Contract	July/August Executive	(10,400)	_	(12,800)	(15,500)	(17,700)	(13,100)	-
Photocopy/Printers rental	New printers purchased under Finance Lease	(400)	_	(12,000)	(13,300)	(17,700)	(13,100)	_
Salaries	Pay Award	(400)	148,000	148,000	148,000	148,000	280,000	280,000
Election Management System	New system savings in future years	-	148,000	148,000	(4,800)	148,000	200,000	200,000
National Employment Savings Trust (NEST)	New system savings in future years	65,750	(65,750)	-	(4,800)	_	63.750	63,750
St Marys Land-Race Course Rent review	future settlement (provisional)	(5,000)	(03,730)	(5,000)	_	_	03,730	03,730
Termination of Environment Agency Agreement	rature settlement (provisional)	42,600	-	(3,000)	_	_	_	-
Fit for the Future projects		(677,200)	_	_	_	_	_	_
Canvassers Budget	August 2011 Executive	(12,500)	_	_	_	_	_	_
Charging for Events in the Parks, introduced 2012		(9,500)	_	_	_	_	_	_
Warwickshire Direct Partnership-WDC share of	Salary previously funded from Reserve	(9,300)	_	_	_	_	_	_
costs	Salary previously funded from Reserve	712	-	-	-	-	-	-
HB Subsidy	November 2011 forecast	36,000	-	-	-	-	-	-
Bin Replacements funded from Capital	2013-14 saving subsequently not needed under new contract	(120,000)	-	-	-	-	-	-
Lost Rental	May 2012 Executive	(900)	-	-	-	-	-	-
LGA annual subscription-saving	•	(5,900)	-	-	-	-	-	-
Planning Fees Increase	Newsletter to Chief Execs July 2012	(65,000)	-	-	-	-	-	-
Committee Services - increment not budgeted	,	1,600	-	-	-	-	-	-
World Bowls recharge for Facilities	Ceased to Women's Bowls for 10 year period	-	-	26,000	-	-	-	-
CCTV Revenue Savings from new tender	lower annual maintenance, no inflation	(1,800)	-	-	-	-	-	-
Events - Concession Fees	,	(1,400)	-	-	-	-	-	-

		2013/14 Original Budget £'000	2013/14 Latest Budget £'000	2014/15 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000
GS4 change deliveries - new arrangement		(4,000)	=	-	-	-	-	-
IAS19 adjusted "below the line"		(1,500)	-	-	-	-	-	-
Crematorium- Reduced Income	when New Facilities open at Rugby	-	-	150,000	-	-	-	-
Renewal of Insurance Contract		12,000	-	-	-	-	-	-
Canvassers Budget	Budget Reduced but now required	11,000	-	-	-	-	-	-
Sports Facilities Management - staff restructure 2012/Increase		39,500	-	-	-	-	-	-
Cultural Services - staffing savings/2012		(34,000)	-	-	-	-	-	-
Service Charges - Abbey Fields & SNP		(1,400)	-	-	-	-	-	-
Increments on Salaries		8,600	-	-	-	-	-	-
Corporate and Community Services Salaries increments etc		3,300	-	-	-	-	-	-
Community Safety	Salary Adjustments	10,500	-	-	-	-	-	-
DPE Car Parking - Shared Account - Salary Adj. (FFF)		(1,000)	-	-	-	-	-	-
Salary Increments		3,600	-	-	-	-	-	-
F & C Review		(51,900)	-	-	-	-	-	-
Procurement - Time Limited Post Made Permanent	Dealt with under FFF	(18,000)	-	-	-	-	-	-
Finance increments etc	Pay Budgets	6,600	-	-	-	-	-	-
Housing Strategy Recurrent minor amendments		5,300	-	-	-	-	-	-
Prevention Work is not a recurring budget, actual expenditure is balanced by grant income.		(76,100)	-	-	-	-	-	-
NNDR further changes compared to inflation		(7,900)	-	-	-	-	-	-
Development Staff Changes		2,000	-	-	-	-	-	-
Housing and Property -GF, recurrent Salary adjustments		14,600	-	-	-	-	-	-
Reduction in HB Admin Subsidies and LCTS Subsidy		64,800	-	47,500	-	-	-	-
Jubilee House - Reduction in Projected Income		-	3,800	-	-	-	-	-
Additional FFF Savings - Finance Restructure		(800)	-	-	-	-	-	-
Net Change in Bank Charges budget net of recharge to HRA		(200)	-	-	-	-	-	-
Finance - Revenues Staffing Vacancies		(2,400)	-	-	-	-	-	-
Homelessness Prevention	Government Grant Funding	(18,864)	-	-	-	-	-	-
ICT salaries HAY regrade	-	5,300	-	-	-	-	-	-
HMRS system	County may charge for future service	-	-	25,000	-	-	-	-
Tree Maintenance (Contract and Staff) transferred to WCC under 8 year SLA	net saving	(23,700)	-	-	-	-	-	-

		2013/14 Original Budget £'000	2013/14 Latest Budget £'000	2014/15 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000
Audit Fees Reduced NNDR ongoing reductions	Net of HRA recharge	(37,200) (14,000)	-	-	-	-	-	-
Community Forums	Reserve Funding 4 years from 2014-15	-	-	(40,000)	-	-	-	40,000
Rural Footway Lighting	February 2013 Executive	-	(23,200)	(23,200)	-	-	-	-
Reception-Leamington OSS printing & photocopying budgets required to provide the		-	800	-	-	-	-	-
Oakley Wood Lodge Council Tax/NNDR		-	-	-	-	-	-	-
ICT Restructure	April 2013 Employment Committee	-	(35,400)	-	-	-	-	-
Discretionary Rate Relief Costs included in NNDR Baseline		-	(36,000)	-	-	-	-	-
Additional costs of one state pension (NI contributions)		-	-	-	-	200,000	-	-
Events Management Officer made substantive	June 2013 Executive	-	-	31,000	-	-	-	-
Oakley Wood Crematorium NNDR revaluation		-	(26,400)	-	-	-	-	-
Developer Commuted Sums Reserve reducing		-	-	-	3,965	12,730	22,798	-
Restructure of Environment and Community Protection	June 2013 Employment Committee	-	-	(72,500)	-	-	-	-
Reductions on Discretionary Budgets		-	-	(131,200)	-	-	-	-
Revenue saving on Lighting at Linen Street Car Park/increased usage	August Executive	-	(8,000)	-	-	-	(1,200)	(3,600)
The Landscape Group - Princes Close depot Rent Income		-	-	15,000	-	-	-	-
Increase in Car Parking income fees - due to changes in Linear tariff and good weather		-	(60,000)	-	-	-	-	-
Increase in Car Parking Season Tickets income		-	(15,000)	-	_	_	-	-
adjustment of printing budgets -GF budget saving		-	(16,700)	-	_	-	-	-
Riverside House Relocation		-	-	-	-	(400,000)	-	-
Environment and Community Phase 2 Out of Hours Savings	3	-	-	(10,000)	-	-	-	-
2014/15 Salary Workings	Head of Development Services	-	-	32,600	_	-	-	-
NNDR (adjustment + Inflation)	•	-	-	28,200	_	-	-	-
Increase in Housing Benefits Transfer Payments		-	-	118,500	_	-	-	-
Increase in Housing Benefit Subsidy		-	-	(39,100)	-	-	-	-
No Additional Specific Admin Subsidy 2014/15		-	-	30,800	-	-	-	-
Corporate Utility Bills (across all GF services),		-	(34,600)	35,100	-	-	-	-
Misc changes in salary ests, mainly fixed term posts ending	Housing and Property General Fund	-	-	(32,300)	-	-	-	-
Pension fund Increases		59,900	-	56,793	84,790	97,980	92,965	94,508

		2013/14 Original Budget £'000	2013/14 Latest Budget £'000	2014/15 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000
Health & Wellbeing	Previously funded annually from Contingency	-	10,000	-	-	-	-	-
New Living Wage	From October 2016	-	-	30,000	30,000	-	-	-
DFG (& other Home improvements)charging Fees		-	-	(74,500)	-	-	-	-
Mobile Home Inspections, Immigration Inspections, Serving Statutory Notices,	New Private Sector Housing Fees:	-	-	(5,700)	-	-	-	-
Minor Budget Changes		-	5,480	4,716	600	(2,100)	-	-
Savings required	February 2014 Executive	-	-	-	514,124	(710,650)	(1,014,970)	168,785
Total Recurring Developments		(1,415,553)	(109,392)	44,893	592,077	(815,835)	(700,654)	655,015

MEDIUM TERM FINANCIAL STRATEGY - ITEMS FUNDED FROM RESERVES

		2013/14 Original Budget £'000	2013/14 Latest Budget £'000	2014/15 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000
Election costs	Elections Reserve	-	-	-	80,000	-	-	-
Grounds Maintenance	Commuted Sums Reserve	64,533	20,955	49,781	45,816	33,086	10,288	10,288
Earmarked Reserve	Items slipped from previous year	-	528,700	-	-	-	-	-
Organisational Development Officers	Transformation Reserve	-	(48,000)	(6,030)	105,930	-	-	-
FFF Achievement Award From Transformation Reserve	April 2012 FFF Executive	300,000	(300,000)	-	-	-	-	-
Events Management Officer Post	Service Transformation Reserve-June Executive	9,100	(181)		-	-	-	-
Finance Restructure	Service Transformation Reserve-Sept Executive	31,000	31,000	20,305	-	-	-	-
Additional slippage from 12/13 re temporary Planning Officers	Services Transformation Reserve	-	2,600	-	-	-	-	-
Housing Benefits - Staff Changes (Funded by Additional Specific Admin Grant)	Revenue Grants and Contributions in Advance	2,300	-	42,500	-	-	-	-
Sports & Arts Tender - Forbes Estate	-St Mary's Lands Reserve	59,400		44,300	-	-	-	-
HR/Payroll restructure temp Senior HR post @ 22.5hrs per wk 6mnths funded from TR	·	6,500	(1,400)		-	-	-	-
Community Forums	4 years Reserve Funded	-	-	40,000	40,000	40,000	40,000	-
From Planning Reserve to fund HS2 costs and appeal	April 2013 Executive	-	100,000	-	-	-	-	-
Early Retirement Costs Funded from Service Transformation Reserve		-	312,057	-	-	-	-	-
Additional Housing & Property staff re development of strategic asset management plan per April 13 Executive	t Services Transformation Reserve	-	60,000	-	-	-	-	-
Totalmobile pilot project costs approved 18/8/13	Services Transformation Reserve	-	19,800	-	-	-	-	-
Warwick Town Centre Viability Study	Funded from Planning Reserve July Executive	-	8,000	-	-	-	-	-
MMI Scheme of Arrangement Initial Levy	Insurance Reserve funding for MMI Initial Levy	-	45,800	-	-	-	-	-
Linen Street MSCP Improvements (1st phase) from CIR	·	-		30,000	-	-	-	-
Local and Town Centre Plan slippage from 12/13 to 13/14		-	153,000	134,900	-	-	-	-
Planning Appeal Consultancy costs slipped from 12/13 to 13/14		-	30,000	-	-	-	-	-
Additional Public Consultation on Local Plan		-	25,000	-	-	-	-	-
Consultants Fees re Tourism DMO development		-	40,000	-	-	-	-	-
Backfill for Post from Service Transformation		-	10,000	-	-	-	-	-

MEDIUM TERM FINANCIAL STRATEGY - ITEMS FUNDED FROM RESERVES

		2013/14 Original Budget £'000	2013/14 Latest Budget £'000	2014/15 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000
Major Sites Monitoring Officers funded from Planning Reserve	September Executive 2013	-	13,700	41,200	41,200	27,600	-	-
Building Control Income Additional Benefits Staff Funded from Revenue Contributions in Advance Reserve		-	45,000 (3,000)	- 8,500	- -	- -	-	-
Sports and Leisure Vision, funded from Transformation Reserve		-	30,000	-	-	-	-	-
Temporary Sports & Leisure Project Manager inc. Slippage from 12/13	Service transformation Reserve	-	3,985		-	-	-	-
Car Park Repairs and Maintenance		-		37,778	-	-	-	-
Leamington Asset Feasibility Study	Slippage from Last Year	-	100,000	-	-	-	-	-
CWLEP funding received in 2012/13	GF Revenue Grants/Contributions In Advance Reserve	-	25,000	-	-	-	-	-
Christchurch Gardens	Public Open Spaces Planning Gain Reserve	-	5,300	-	-	-	-	-
Government Grant Re Homelessness Packs	GF Revenue Grants/Contributions In Advance Reserve	-	100	100	-	-	-	-
Arts Development Balance of Contributions	GF Revenue Grants/Contributions In Advance Reserve	-	56,400	-	-	-	-	-
Digital Content Development Project Net Income From Contributions	GF Revenue Grants/Contributions In Advance Reserve	-	2,800	-	-	-	-	-
Exhibitions Programme Funding Net Income From Contributions	GF Revenue Grants/Contributions In Advance Reserve	-	56,500	-	-	-	-	-
Crematorium Bequest	GF Revenue Grants/Contributions In Advance Reserve	-	942	3,458	-	-	-	-
Prevention Work	GF Revenue Grants/Contributions In Advance Reserve	-	11,500	-	-	-	-	-
RSL Contributions to Advertisements	GF Revenue Grants/Contributions In Advance Reserve	-	7,600	6,100	-	-	-	-
Funding of Art Purchases from FLAG	GF Revenue Grants/Contributions In Advance Reserve	-	1,300	-	-	-	-	-
Warwick Town Team Partnership grant	GF Revenue Grants/Contributions In Advance Reserve	-	10,000	-	-	-	-	-
Leamington Town Council donation to Portas Pilot	GF Revenue Grants/Contributions In Advance Reserve	-	10,000	-	-	-	-	-
Warwick Rocks Project	GF Revenue Grants/Contributions In Advance Reserve	-	10,533	-	-	-	-	-
Funding for Portas Pilot	GF Revenue Grants/Contributions In Advance Reserve	-	4,000	96,000	-	-	-	-

MEDIUM TERM FINANCIAL STRATEGY - ITEMS FUNDED FROM RESERVES

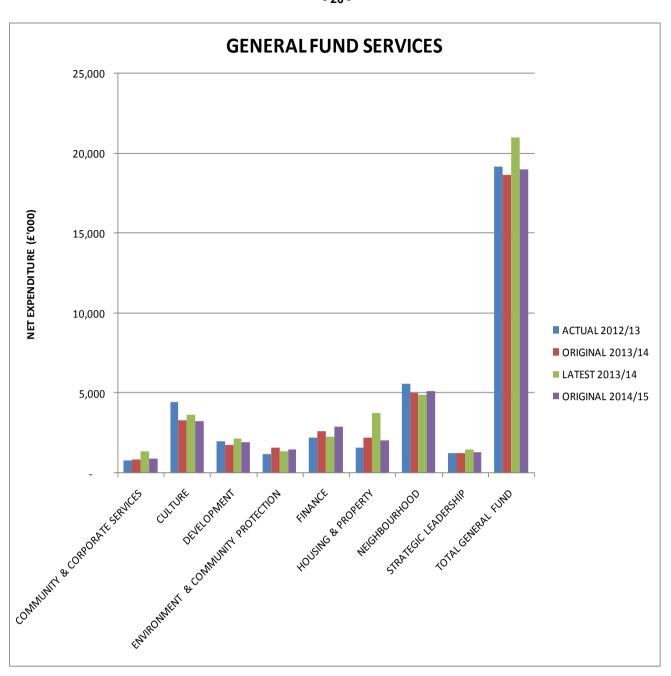
		2013/14 Original Budget £'000	2013/14 Latest Budget £'000	2014/15 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000
HS2 2 year post funded from Planning Reserve Warwick Fire Station - Open Spaces project	December 2013 Executive EMR from 2012/13		- (40,000)	20,500 40,000	20,500	- -	- -	- -
Total Items Funded From Reseves for Year		472,833	1,388,991	609,392	333,446	100,686	50,288	10,288

		2013/14 Original Budget £'000	2013/14 Latest Budget £'000	2014/15 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000
Private Sector Stock Condition Survey	from Equipment Renewal Schedule (Sept 2011 Executive)	-	-	-	75,000	-	-	-
Housing Market Assessment	from Equipment Renewal Schedule (Sept 2011 Executive)	-	-	-	60,000	-	-	-
Budget Consultation Process RCCO (DCLG Disabled Facilities Grant towards Private Sector Housing (rec'd in year only)	Simalto/Residents Surveys to replace Citizens	(15,800) (308,600)	-	11,700 (308,600)	(15,800) (308,600)	(5,800) (308,600)	(15,800) (308,600)	11,700 (308,600)
Oakley Wood Crematorium	lost income during Capital Improvements	135,000	(135,000)	135,000	-	-	-	=
October Fees and Charges	Environmental and Cultural Services	(108,200)	-	-	-	-	-	-
October Fees and Charges	Development Services	(68,200)	-	-	-	-	-	-
CSC recharge allocation increase to GF due to decrease in HRA share		14,800	-	-	-	-	-	-
Net savings on Gas bills per latest forecast 2012/13 outturn & 2013/14 price increase (General Fund only)	I	8,200	-	-	-	-	-	-
Localising Council Tax Support	Part of non-recurrent grant paid to local preceptors	6,054	-	-	-	-	-	-
Magistrates Court Fees Income reduction non - recurrent		-	20,000	-	-	-	-	-
Various small budget adjustments		-	(17,000)	28,000	-	-	-	-
Waterloo NHB Payment		30,000	-	59,000	-	-	-	-
RCCO Newbold Comyn Flume		-	-	-	-	-	-	-
RCCO St Nicholas Park Boat House		-	-	-	-	-	-	-
Castle farm Leisure Centre Roof RCCO		(172,000)	-	-	-	-	-	-
Spa Centre Air Curtain		10,000	-	-	-	-	-	-
Net reduction in Car Parking Income	increased Permits/Seasons net of reduced fees	3,900	-	-	-	-	-	-
Contingency Budget		200,000	25,523	-	-	-	-	-
Contingency Budget		-	(52,500)	200,000	-	=	-	-
£62,720 new Burdens Monies- Council Tax Support off set by additional spend		-	62,720	79,625	-	-	-	-
Environment Agency-	contract extended to 1/7/13	-	(26,000)	-	-	-	-	-
Oakley Wood Crematorium NNDR revaluation	2010/12, 2011/12 and 2012/13	-	(50,500)	-	-	-	-	-
Restructure of Environment and Community Protection	June 2013 Employment Committee	-	(99,200)	-	-	-	-	-
Budget- duplicated reduction	Special Repairs & Imps budget	-	19,000	-	-	-	-	-
Rental Income - estates management rents Pageant House & 10 Hamilton Terrace		-	18,000	-	-	-	-	-

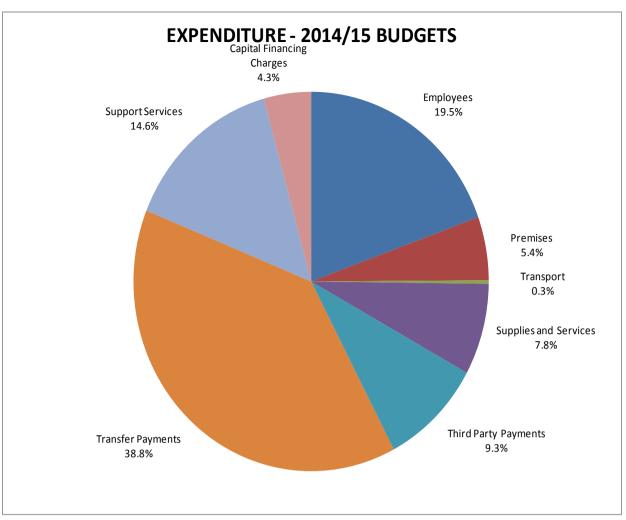
		2013/14 Original Budget £'000	2013/14 Latest Budget £'000	2014/15 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000
Temp. Tattooing Event - Stoneleigh - Additional Licence income non Recurrent		-	(5,000)	-	-	-	-	-
Transfer of Public Open Space contributions in	Transfer to reserve	-	(146,100)	-	-	-	-	-
RCCO re Pageant House re-wiring project from Corporate Property R & M		-	(45,000)	-	-	-	-	-
RCCO re Abbey Fields Gatehouse project from Corporate Property R & M		-	(40,000)	-	-	-	-	-
Environment Agency - contract extended till 1st July 2013		-	(18,900)	-	-	-	-	-
Project Officer Contract extended	currently unfunded	-	-	38,000	-	-	-	-
Clarendon Arcade development	Lost income from Chandos Street Car Park	-	-	-	-	-	350,000	-
Various salary Pay award, adjustments, vacancies, super etc Non Recurrent		-	(21,900)	-	-	-	-	-
Various salary Pay award, adjustments, vacancies, super etc - (old Health cost centres only)	Health & Community Protection	-	(42,900)	-	-	-	-	-
Finance Salary Budgets Revised Workings	Net of Additional Benefits Staff Funded from Revenue Contributions in Advance Reserve	-	(24,700)	-	-	-	-	-
Changes to 2013/14 Salary Budgets	Development	-	(43,400)	-	-	-	-	-
Health & Community Protection budget Changes		-	14,800	-	-	-	-	-
Catering Contract Service charges	actual charges for January - September 2012 - previously estimated	-	11,400	-	-	-	-	-
NNDR refunds	(Various sites)	-	(14,000)	-	-	-	-	-
Increase in Housing Benefits Transfer Payments/Subsidy		-	79,400	-	-	-	-	-
Increase in Planning Income		-	(154,300)	-	-	-	-	-
Increased Development Control Legal Fees		-	22,900	-	-	-	-	-
Increased Development Control Consultants Fees		-	23,400	-	-	-	-	-
NNDR Refund due to Reduction in Rateable Value		-	(18,800)	-	-	-	-	-
Jubilee House - Reduction in Projected Income		-	21,000	-	-	-	-	-
Enterprise Scheme Income		-	14,200	-	-	-	=	-
Victoria Park Bowls Pavilion	RCCO	-	(25,900)	-	-	-	-	-
Cubbington Flood Alleviation	RCCO	-	(10,000)	-	-	-	-	-
Sustainability Officer, extended		-	-	18,000	36,000	-	-	-
Small Budget Changes		6,600	(42,554)	30,300	6,000	-	-	-
Organisational Development Post Extensions	2 years net of Savings	-	-	-	-	20,686	-	-
Development Project Officer Posts extended to march 2016	(Deputy Chief Execs office)	-	-	79,100	103,400	-	-	-

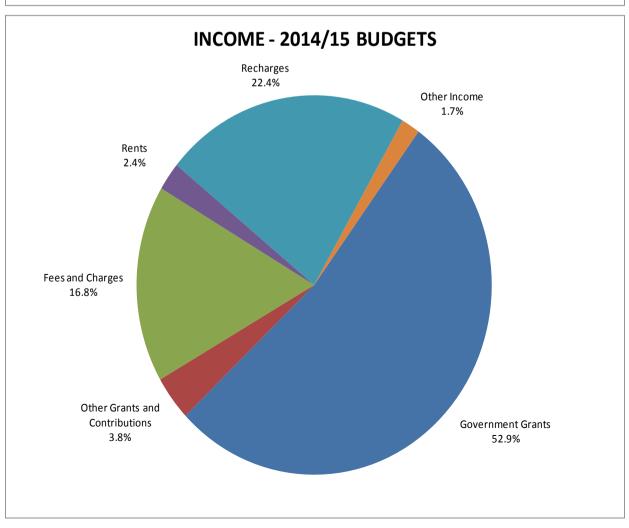
		2013/14 Original Budget £'000	2013/14 Latest Budget £'000	2014/15 £'000	2015/16 £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000
Savings on HoS & OD Secondment savings transferred to EMR		-	(19,000)	-	-	-	-	-
Inflation Provision unused (non-recurrent)		-	(75,000)	-	-	-	-	-
City Deal	Funded from NHB	-	-	24,000	-	-	-	-
Payment Card Industry Data Security Standards (PCI DSS)		-	-	75,000	-	-	-	-
Employment Initiatives		-	-	50,000	-	-	-	-
South West Warwick community Centre Infrastructure	March 2012 Executive 4 years only	1,500	-	1,500	1,500	1,500	-	-
LEP Contribution		-	-	15,000	-	-	-	-
Community Forums World War One Contribution		-	-	10,500	-	-	-	-
		-	-	-	-	-	-	-
Total Non-Recurrent Developments		(256,746)	(795,311)	546,125	(42,500)	(292,214)	25,600	(296,900)

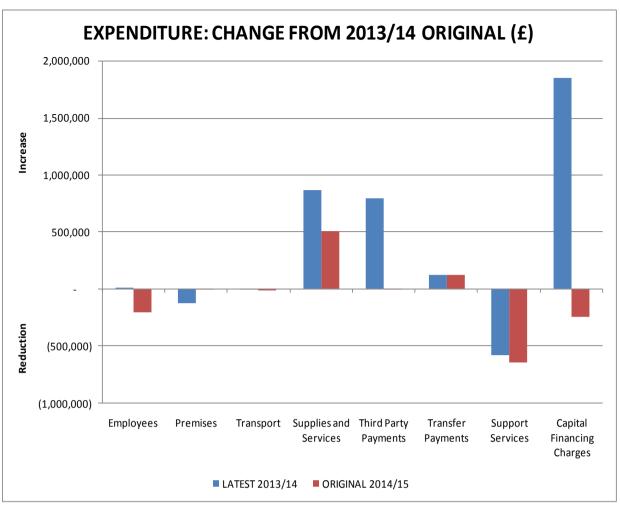
	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £	Page
COMMUNITY & CORPORATE SERVICES PORTFOLIO	822,625	860,500	1,381,600	923,300	30
CULTURE PORTFOLIO	4,453,838	3,332,300	3,641,300	3,266,400	48
DEVELOPMENT PORTFOLIO	2,020,182	1,759,600	2,159,300	1,947,300	68
ENVIRONMENT & COMMUNITY PROTECTION PORTFOLIO	1,175,815	1,582,900	1,388,400	1,461,500	86
FINANCE PORTFOLIO	2,236,926	2,613,200	2,282,500	2,927,100	101
HOUSING & PROPERTY PORTFOLIO	1,597,989	2,229,900	3,760,300	2,047,100	116
HOUSING REVENUE ACCOUNT	-	-	-	-	129
NEIGHBOURHOOD PORTFOLIO	5,578,065	5,039,800	4,900,300	5,118,400	148
STRATEGIC LEADERSHIP PORTFOLIO	1,270,965	1,255,200	1,490,300	1,292,400	161
TOTAL GENERAL FUND SERVICES	19,156,405	18,673,400	21,004,000	18,983,500	
Replacement of Notional with Actual Cost of Capital - Deduct Notional Capital Financing Charges in Budgets - Add Cost of Loan Repayments, Revenue Contributions ar	(3,316,339) nd	(3,698,000)	(5,544,300)	(3,446,700)	
Interest paid	32,465	32,500	32,500	32,500	
Revenue Contributions to Capital	1,012,240	775,600	937,000	313,300	
Contributions to / (from) Reserves	(170,184)	695,800	884,160	949,644	
Net External Investment Interest Received	(335,752)	(205,500)	(240,400)	(180,500)	
IAS19 Adjustments Accumulated Absences Account	(289,258)	(365,700)	(616,300)	(608,000)	
Contributions to / (from) General Fund Balance	37,221 (10,376)	(32,976)	(33,000)	-	
NET EXPENDITURE FOR DISTRICT PURPOSES	16,116,422	15,875,124	16,423,660	16,043,744	
Less: Revenue Support Grant / NNDR Redistribution Less: General Grants:	(6,984,518)	(7,424,264)	(7,899,200)	(7,185,900)	
- Council Tax Freeze Grant	(391,828)	(275,900)	(275,300)	(79,000)	
- Council Tax New Burdens	-	-	(62,700)	(79,600)	
- New Homes Bonus	(817,929)	(1,009,300)	(1,009,300)	(1,221,800)	
- Right to Challenge - Service Provision	(8,547)	-	(8,500)	(8,500)	
- Right to Bid - Community Assets	(4,873)	(4,900)	(7,900)	(7,900)	
- Local Services Support Grant - Homelessness	(85,470)	(66,600)	(66,600)	-	
Collection Fund (Surplus) / Deficit	28,000	33,000	33,000	(142,000)	
EXPENDITURE BOURNE BY COUNCIL TAX - WARWICK DISTRICT COUNCIL	7,851,257	7,127,160	7,127,160	7,319,044	

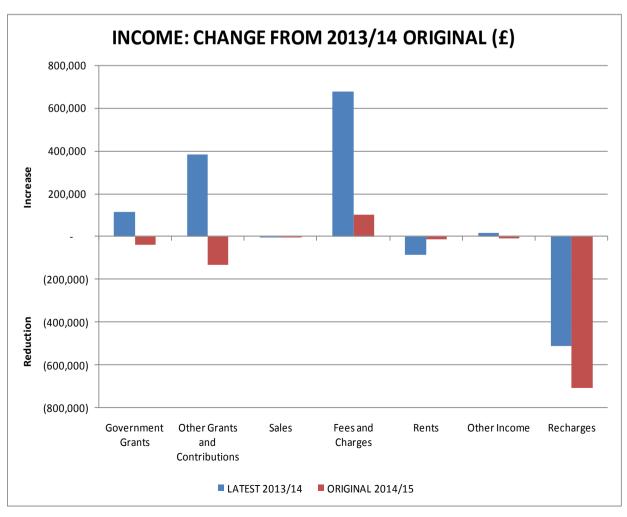


	ACTUAL	ORIGINAL BUDGET	LATEST BUDGET	BUDGET
	2012/13	2013/14	2013/14	2014/15
	£	£	£	£
SUBJECTIVE ANALYSIS:				
EXPENDITURE:				
Employees	16,069,252	15,884,600	15,894,900	15,675,900
Premises	4,321,309	4,344,000	4,213,100	4,346,000
Transport	237,037	297,200	293,600	282,600
Supplies and Services	6,265,518	5,810,400	6,673,400	6,317,300
Third Party Payments	9,580,168	7,447,000	8,240,600	7,439,700
Transfer Payments	39,234,991	31,024,900	31,143,400	31,143,400
Support Services	12,129,266	12,352,600	11,772,200	11,705,700
Capital Financing Charges	3,316,335	3,698,000	5,544,300	3,446,700
TOTAL EXPENDITURE	91,153,876	80,858,700	83,775,500	80,357,300
INCOME:				
Government Grants	(41,118,218)	(32,499,600)	(32,614,700)	(32,460,600)
Other Grants and Contributions	(2,653,221)	(2,456,100)	(2,837,800)	(2,319,800)
Sales	(566,627)	(178,100)	(176,300)	(176,100)
Fees and Charges	(10,928,416)	(10,250,500)	(10,927,700)	(10,350,800)
Rents	(1,446,962)	(1,473,000)	(1,385,200)	(1,459,400)
Other Income	(1,092,847)	(881,000)	(895,600)	(871,400)
Recharges	(14,191,180)	(14,447,000)	(13,934,200)	(13,735,700)
TOTAL INCOME	(71,997,471)	(62,185,300)	(62,771,500)	(61,373,800)
NET EXPENDITURE	19,156,405	18,673,400	21,004,000	18,983,500

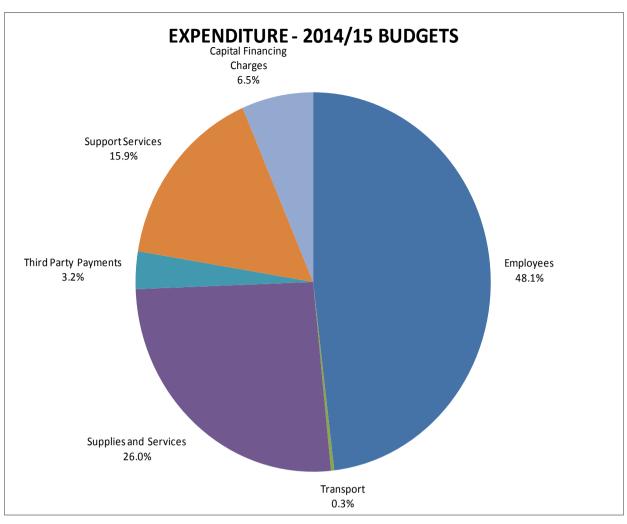


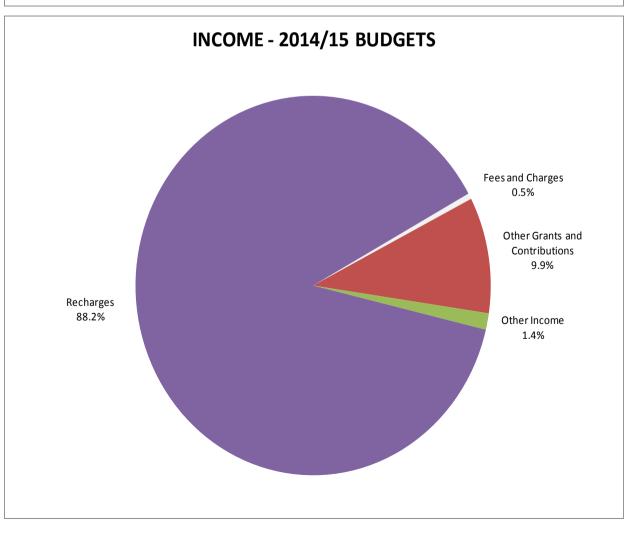


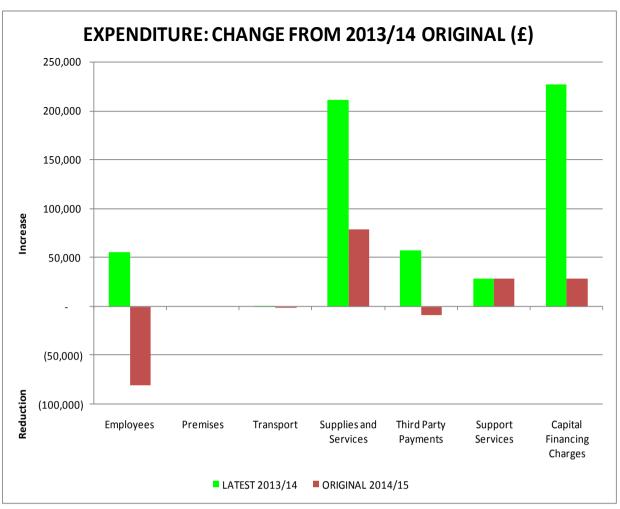


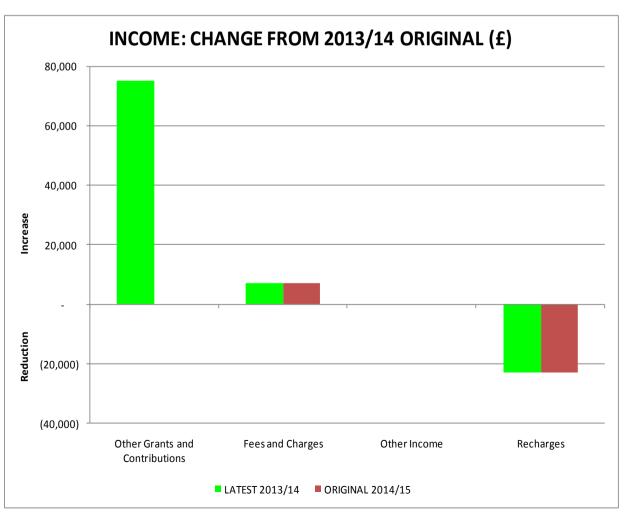


COMMUNITY & CORPORATE SERVICES PORTFOLIO:	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £	Page
O4004 OOMMUNITY BEVELOPMENT	545 704	500.000	704400	504 500	00
S1001 COMMUNITY DEVELOPMENT	515,734	529,800	704,100	521,500	33
S1640 GRANTS TO VOLUNTARY BODIES	28,258	29,800	29,800	29,500	34
S2060 HUMAN RESOURCES	10,218	5,900	126,400	98,600	35
S2080 MEMBER TRAINING	5,595	4,700	5,700	5,600	36
S2100 ORGANISATIONAL DEVELOPMENT	9,806	(102,500)	(121,200)	(160,600)	37
S2102 COMMUNITY FORUMS	44,627	40,000	67,300	49,700	38
S2110 COMMUNITY PARTNERSHIP S2121 CONSULTATION	152,909 14,490	160,700 9,800	181,800 9,800	157,600 17,500	39
S2340 MEDIA ROOM	14,490	9,800 2,800	10,700	2,000	39 40
S3100 ONE STOP SHOPS	-	13,400	17,100	17,000	41
S3200 RECEPTION FACILITIES & ROYAL LEAMINGTON SPA OSS	-	1,100	8,500	8,800	41
S3210 ASSIST TRAVEL-TRANSPORT TOKENS	52,702	61,800	61,800	60,700	42
S3215 ASSISTED TRAVEL (WCC)	220	-	-	-	42
S3350 DOCUMENT MANAGEMENT CENTRE	-	13,600	30,800	17,800	43
S3400 PAYMENT CHANNELS	_	1,200	1,200	73,500	44
S3450 CUSTOMER SERVICE CENTRE	_	(400)	46,100	(29,900)	45
S3452 CUSTOMER CONTACT MANAGER	_	45,300	48,300	46,300	45
S3460 COMMUNITY & CORPORATE SERVICES	_	32,400	24,900	61,300	46
S3470 WEB SERVICES	_	7,400	139,500	7,300	46
S3500 ICT SERVICES	(11,934)	3,700	(11,000)	(60,900)	47
TOTAL COMMUNITY & CORPORATE SERVICES PORTFOLIO	822,625	860,500	1,381,600	923,300	
EXPENDITURE: Employees Premises Transport Supplies and Services Third Party Payments Support Services Capital Financing Charges TOTAL EXPENDITURE	2,799,872 1,733 10,579 1,479,682 162,444 893,423 379,988	2,892,900 1,700 13,900 1,440,300 196,900 897,400 352,300 ———————————————————————————————————	2,948,800 1,700 14,400 1,650,900 254,300 926,300 579,200 	2,812,700 1,700 13,200 1,519,000 188,300 926,300 381,100 	
INCOME: Other Grants and Contributions Fees and Charges Other Income Recharges TOTAL INCOME	(569,531) (31,494) (97,583) (4,206,488) (4,905,096)	(484,500) (20,000) (68,900) (4,361,500) (4,934,900)	(559,500) (27,000) (68,900) (4,338,600) (4,994,000)	(484,500) (27,000) (68,900) (4,338,600) ———— (4,919,000)	
TOTAL INCOME TOTAL COMMUNITY & CORPORATE SERVICES PORT.	822,625	860,500	1,381,600	923,300	









S1001 COMMUNITY DEVELOPMENT	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
DIRECT EXPENDITURE				
Supplies and Services	331,424	341,700	395,900	332,800
Third Party Payments	(4,900)	-	-	-
TOTAL DIRECT EXPENDITURE	326,524	341,700	395,900	332,800
DIRECT INCOME				
Other Income	(285)	-	-	-
TOTAL DIRECT INCOME	(285)	-		-
NET DIRECT (INCOME) / EXPENDITURE	326,239	341,700	395,900	332,800
Support Services	37,925	38,100	38,700	38,700
Capital Charges	151,570	150,000	269,500	150,000
NET (INCOME) / EXPENDITURE TO SUMMARY	515,734	529,800	704,100	521,500

The crucial role that the voluntary and community sector and its infrastructure organisations play in delivering essential services is widely recognised and acknowledged by Warwick Partnership. Engaging and strengthening communities, including community cohesion, is one of the cross cutting themes of Warwick District's Sustainable Community Strategy.

The figures shown represent the Council's financial contributions to the support and development of strong community infrastructure and activities that will enable Warwick District residents to achieve their potential, and participate fully in the community. The majority of the estimated provision is devoted to voluntary organisations on the basis of 3 year contracts (awarded following a commissioning exercise in Autumn 2011), guided by the Compact with the voluntary sector. The remainder is used to support initiatives that help to build upon community engagement arrangements and opportunities, focussing on the many different communities within the district.

S1640 GRANTS TO VOLUNTARY BODIES	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
DIRECT EXPENDITURE				
Supplies and Services	10,035	11,500	11,500	11,200
TOTAL DIRECT EXPENDITURE	10,035	11,500	11,500	11,200
Support Services	18,223	18,300	18,300	18,300
NET (INCOME) / EXPENDITURE TO SUMMARY	28,258	29,800	29,800	29,500

The figures shown above represent the Council's financial contributions to various voluntary and community organisations through the Small Grants Scheme. Grants to sporting and cultural organisations are shown under their respective services.

The small grants scheme is available to all community and voluntary groups in Warwick district. Grants are available to community based projects that meet the following criteria:

- improve / enhance the physical
- promote health and well being
- make neighbourhoods feel safe
- build up the strength of communities / neighbourhoods
- to encourage vulnerable / excluded individuals and groups to participate in community life.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S2060 HUMAN RESOURCES				
DIRECT EXPENDITURE				
Employees	272,406	277,700	339,700	325,200
Transport	1,145	1,200	1,700	1,700
Supplies and Services	15,897	26,200	55,700	49,900
Third Party Payments	15,171	14,800	22,000	14,500
TOTAL DIRECT EXPENDITURE	304,619	319,900	419,100	391,300
DIRECT INCOME				
Other Income	(4,100)	-	-	-
TOTAL DIRECT INCOME	(4,100)		-	-
NET DIRECT (INCOME) / EXPENDITURE	300,519	319,900	419,100	391,300
Support Services	86,705	85,700	105,400	105,400
Recharges	(377,006)	(399,700)	(398,100)	(398,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	10,218	5,900	126,400	98,600

Human Resources provides services to all units within the Council to support people management activities; these include:

- Support for organisational development and improvement
- Corporate training and management development programmes
- Corporate human resources policy development and implementation
- Union negotiations and consultation
- · Advice on terms and conditions
- Full recruitment service to all service areas
- Job evaluation system
- Maintenance of corporate human resources procedures
- Payroll Services

There are eight established posts (8.8 whole time equivalents):

- HR / Organisational Development Manager
- Senior HR Officer x3
- Learning and Development Officer
- Payroll Officer x 2
- HR Administrator x 3

The "Employees" estimates include an amount of £4,900 available to General Fund services in respect of additional training costs and a Corporate Training budget of £36,500.

The cost of this service is recharged out to other services on the basis of staff numbers.

EQUALITIES

There are a number of legislative responsibilities for the Council in relation to a duty to positively promote equalities. The responsibility in relation to the Council's Community Leadership role is key in ensuring equal access to services to all aspects of our community through the understanding and development of the provision of these services by our staff.

S2080 MEMBER TRAINING	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
DIRECT EXPENDITURE				
Employees	4,223	4,700	4,700	4,600
Supplies and Services	34	<u>-</u>	-	-
TOTAL DIRECT EXPENDITURE	4,257	4,700	4,700	4,600
Support Services	1,338	-	1,000	1,000
NET (INCOME) / EXPENDITURE TO SUMMARY	5,595	4,700	5,700	5,600

The Council provides a training programme for elected members. A programme of shared learning events is also planned in partnership with neighbouring authorities including the County Council.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S2100 ORGANISATIONAL DEVELOPMENT				
DIRECT EXPENDITURE				
Employees	173,975	137,700	111,600	80,200
Transport	262	1,200	1,200	1,200
Supplies and Services	650	1,400	1,400	1,400
Third Party Payments	-	-	8,000	-
TOTAL DIRECT EXPENDITURE	174,887	140,300	122,200	82,800
DIRECT INCOME				
Other Income	(1,100)	-	-	-
TOTAL DIRECT INCOME	(1,100)		<u>-</u>	<u>-</u>
NET DIRECT (INCOME) / EXPENDITURE	173,787	140,300	122,200	82,800
Support Services	49,837	60,900	60,300	60,300
Recharges	(213,818)	(303,700)	(303,700)	(303,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	9,806	(102,500)	(121,200)	(160,600)

Purpose is to:

Help the organisation learn and improve to deliver its purpose and what matters to its customers. In particular it is involved with the following areas of work:

- Supporting corporate and service improvement interventions
- Supporting corporate programme and projects
- Advising on and supporting organisation design and learning
- Co-ordinating corporate consultation and customer insight.

Underpinning this work are a number of operating principles:

- Support others to learn
- Learn from what we do
- Strive for sustainable and continuous improvement
- Challenge constructively
- Ensure the Council's customers are at the heart of what we do
- Base our work and learning on evidence rather than opinion
- Adapt the way we work so that we support people according to their need
- Think about social and technical aspects of the systems we work with.

The support service element of this service is recharged out to other services using staff time allocations.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S2102 COMMUNITY FORUMS	2	~	~	~
DIRECT EXPENDITURE				
Supplies and Services	114,627	40,000	142,300	49,700
TOTAL DIRECT EXPENDITURE	114,627	40,000	142,300	49,700
DIRECT INCOME				
Other Grants and Contributions	(70,000)	-	(75,000)	-
TOTAL DIRECT INCOME	(70,000)	-	(75,000)	<u>-</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	44,627	40,000	67,300	49,700

Since 2009/10 the Council has provided an annual allocation to support locality working through the establishment of Community Forums to determine local priorities and allocate funding to help address those priorities. There are seven community forums:

- Warwick Community Forum
- Kenilworth Community Forum
- North Leamington Community Forum
- South Learnington Community Forum
- Whitnash Community Forum
- Rural East Community Forum, and
- Rural West Community Forum

The funding is allocated equally between these seven forums and the Leamington Town Centre Community Safety Forum.

An additional £10,500 has been allocated to the seven community forums (£1,500 each) for 2014/15 to enable them to support World War One commemorations.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S2110 COMMUNITY PARTNERSHIP	~	~	~	~
DIRECT EXPENDITURE				
Employees	146,477	144,800	147,000	145,700
Premises	1,733	1,700	1,700	1,700
Transport	522	1,400	1,400	1,400
Supplies and Services	7,950	8,300	9,200	8,300
Third Party Payments	49	12,400	22,400	400
TOTAL DIRECT EXPENDITURE	156,731	168,600	181,700	157,500
DIRECT INCOME				
Other Grants and Contributions	(27,530)	(25,000)	(25,000)	(25,000)
TOTAL DIRECT INCOME	(27,530)	(25,000)	(25,000)	(25,000)
NET DIRECT (INCOME) / EXPENDITURE	129,201	143,600	156,700	132,500
Support Services	68,708	62,100	70,100	70,100
Recharges	(45,000)	(45,000)	(45,000)	(45,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	152,909	160,700	181,800	157,600

The Community Partnership Team is a district wide team. The role of the Community Partnership Team includes: implementing Locality Working and the Big Society in Warwick District; promoting inclusive community engagement; promoting and administering County and District Council grants; co-ordinating Warwick Partnership and the Sustainable Community Strategy; community development activity; and supporting County and District Councillors.

S2121 CONSULTATION

DIRECT EXPENDITURE Third Party Payments	14,393	9,800	9,800	17,500
TOTAL DIRECT EXPENDITURE	14,393	9,800	9,800	17,500
Support Services	97	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	14,490	9,800	9,800	17,500

Understanding our customers underpins the organisation's purpose and provides the essential data for making decisions.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S2340 MEDIA ROOM				
DIRECT EXPENDITURE				
Employees	184,962	179,200	187,700	180,000
Transport	885	900	900	900
Supplies and Services	56,587	79,500	79,400	77,500
Third Party Payments	500	1,100	1,100	1,100
TOTAL DIRECT EXPENDITURE	242,934	260,700	269,100	259,500
DIRECT INCOME				
Other Income	(72,951)	(67,400)	(67,400)	(67,400)
TOTAL DIRECT INCOME	(72,951)	(67,400)	(67,400)	(67,400)
NET DIRECT (INCOME) / EXPENDITURE	169,983	193,300	201,700	192,100
Support Services	95,248	84,400	83,900	83,900
Capital Charges	28,453	29,400	29,400	30,300
Recharges	(293,684)	(304,300)	(304,300)	(304,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	<u>-</u>	2,800	10,700	2,000

The Council operates a centralised Media Room which includes: marketing, communications, advertising, graphic design, print, and copying through which all of the Council's above requirements are sourced. They create action plans, collecting and using data which puts the customers needs first. The introduction of new processes has enabled more work to be carried out internally which has resulted in cost savings. When demand exceeds capacity, work will be placed with external printers using the new Print Tender Framework. The department is also responsible for writing of the Home News and they co-ordinate the Media Network Group of WDC's key communicators, advising on Brand guidelines, Equality & Diversity accessibility issues on documents, Plain English and ensuring that all publications abide by the Government's Code of Publicity.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S3100 ONE STOP SHOPS				
DIRECT EXPENDITURE				
Employees	182,782	197,200	201,400	202,400
Transport	469	1,200	1,200	700
Supplies and Services	6,544	2,900	2,900	2,300
TOTAL DIRECT EXPENDITURE	189,795	201,300	205,500	205,400
DIRECT INCOME				
Other Income	(2,054)	-		
TOTAL DIRECT INCOME	(2,054)		-	
NET DIRECT (INCOME) / EXPENDITURE	187,741	201,300	205,500	205,400
Support Services	13,373	13,500	13,000	13,000
Recharges	(201,114)	(201,400)	(201,400)	(201,400)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	13,400	17,100	17,000

Warwickshire Direct is an innovative joint venture between Warwick District Council and Warwickshire County Council. We work in partnership with various Town and Parish Councils and other partners. Our teams are based within libraries at Kenilworth, Lillington and Whitnash, and provide a wide range of advice and information at a single point of contact. Warwickshire Direct - Warwick is based within Shire Hall, Warwick. Police services are currently available at Warwick, Whitnash and Kenilworth. Costs of the service are recharged to users on the basis of statistics gathered over the year.

S3200 RECEPTION FACILITIES & ROYAL LEAMINGTON SPA OSS

DIRECT EXPENDITURE				
Employees	172,517	176,500	182,600	183,200
Transport	63	600	600	300
Supplies and Services	1,187	700	1,500	1,500
TOTAL DIRECT EXPENDITURE	173,767	177,800	184,700	185,000
Support Services	87,652	83,000	83,500	83,500
Recharges	(261,419)	(259,700)	(259,700)	(259,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	1,100	8,500	8,800

This budget is in respect of the main reception services provided at Riverside House. Reception staff provide a wide variety of information from Planning to Bus Passes.

Costs of the service are recharged to users on the basis of statistics gathered over the year.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S3210 ASSIST TRAVEL-TRANSPORT TOKENS				
DIRECT EXPENDITURE				
Supplies and Services	347	-	-	-
Third Party Payments	39,825	43,900	43,900	42,800
TOTAL DIRECT EXPENDITURE	40,172	43,900	43,900	42,800
DIRECT INCOME				
Other Income	(5,781)	(1,500)	(1,500)	(1,500)
TOTAL DIRECT INCOME	(5,781)	(1,500)	(1,500)	(1,500)
NET DIRECT (INCOME) / EXPENDITURE	34,391	42,400	42,400	41,300
Support Services	18,311	19,400	19,400	19,400
NET (INCOME) / EXPENDITURE TO SUMMARY	52,702	61,800	61,800	60,700

Under the provisions of the Transport Acts 1985, 2000 and 2007 Warwick District Council provided an assisted travel scheme for eligible residents enabling free travel throughout England on participating bus services. The Concessionary Fares Scheme became a function of Warwickshire County Council at 1 April 2011.

As part of the Concessionary Fares Scheme, the Council offered residents in rural areas and those who have mobility problems transport tokens in addition to a free travel pass. The current entitlement is £50 or £25 of tokens per annum depending on which parish the resident resides in. Eligible residents comprise those who reside permanently within the District Council's area and who are aged at least 60 or are disabled as defined in the legislation. The Council has decided to continue to offer travel tokens to eligible residents.

S3215 ASSISTED TRAVEL (WCC)

DIRECT EXPENDITURE Third Party Payments	1,920	-	-	-
TOTAL DIRECT EXPENDITURE	1,920	-	-	-
Other Income	(1,700)		-	
TOTAL DIRECT INCOME	(1,700)		-	<u>-</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	220 	<u>-</u>	<u>-</u>	<u>.</u>

The Council issues concessionary bus passes on behalf of Warwickshire County Council. Passes are issued free of charge except for replacement passes (e.g. lost or stolen passes) for which an administration fee is payable. This budget head covers income received at One Stop Shops in relation to replacement passes which is then passed on to the County Council.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S3350 DOCUMENT MANAGEMENT CENTRE	~	~	~	~
DIRECT EXPENDITURE				
	135,313	105 200	100 400	105 100
Employees	•	185,300	190,400	185,400
Transport	413	500	500	500
Supplies and Services	6,682	7,100	10,600	6,500
Third Party Payments	1,537	100	100	100
TOTAL DIRECT EXPENDITURE	143,945	193,000	201,600	192,500
DIRECT INCOME				
Other Income	(1,937)	-	-	-
TOTAL DIRECT INCOME	(1,937)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	142,008	193,000	201,600	192,500
Support Services	85,406	82,300	84,500	84,500
Capital Charges	4,177	1,900	8,300	4,400
Recharges	(231,591)	(263,600)	(263,600)	(263,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	13,600	30,800	17,800

The Document Management Centre is at the heart of the council's change programme. On a service by service basis functions such as post opening and leaflet dispatch have moved to the centre. The way the work is undertaken is gradually being transformed as documents are electronically scanned and held in a central records system. The costs of the service are recharged to other services on the basis of time allocations.

S3400 PAYMENT CHANNELS	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
DIRECT EXPENDITURE				
Supplies and Services	16,825	22,100	22,100	96,500
Third Party Payments	72,466	81,000	81,000	78,900
TOTAL DIRECT EXPENDITURE	89,291	103,100	103,100	175,400
Support Services	16,893	15,900	15,900	15,900
Recharges	(106,184)	(117,800)	(117,800)	(117,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	<u>-</u>	1,200	1,200	73,500

Customers have a range of options for paying Council charges:

- Direct Debit;
- Allpay cards and barcodes;
- Touchtone;
- Internet;
- Cheque.

Expenditure shown in this budget head relates to the processing costs.

The costs of the service are recharged to users based on the number of transactions.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S3450 CUSTOMER SERVICE CENTRE				
DIRECT EXPENDITURE				
Employees	492,593	550,300	566,100	553,800
Transport	1,930	1,700	1,700	1,700
Supplies and Services	533,723	524,800	524,800	517,000
Third Party Payments	484	32,800	65,000	32,000
TOTAL DIRECT EXPENDITURE	1,028,730	1,109,600	1,157,600	1,104,500
DIRECT INCOME				
Other Grants and Contributions	(472,001)	(459,500)	(459,500)	(459,500)
Other Income	(6,685)	-	-	-
TOTAL DIRECT INCOME	(478,686)	(459,500)	(459,500)	(459,500)
NET DIRECT (INCOME) / EXPENDITURE	550,044	650,100	698,100	645,000
Support Services	101,265	103,600	102,100	102,100
Capital Charges	22,902	22,900	22,900	-
Recharges	(674,211)	(777,000)	(777,000)	(777,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	<u>-</u>	(400)	46,100	(29,900)

The Council's Customer Service Centre is co-located with the County Council team at Shire Hall in Warwick . The centre deals with all the council's incoming customer telephone calls. The cost of the service is recharged to other services based on call logging statistics.

S3452 CUSTOMER CONTACT MANAGER

DIRECT EXPENDITURE				
Employees	37,157	44,700	47,700	46,100
Transport	90	300	300	100
Supplies and Services	-	300	300	100
TOTAL DIRECT EXPENDITURE	37,247	45,300	48,300	46,300
Recharges	(37,247)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	45,300	48,300	46,300

This post supports the Head of Corporate and Community Services to implement the Channel Strategy action plan. The post is temporary until 31st March 2016.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S3460 COMMUNITY & CORPORATE SERVICES				
DIRECT EXPENDITURE				
Employees	78,398	77,500	66,800	27,900
Transport	172	300	300	200
Supplies and Services	764	300	300	300
TOTAL DIRECT EXPENDITURE	79,334	78,100	67,400	28,400
Support Services	6,136	6,100	6,100	6,100
Capital Charges	5,559	26,300	29,500	104,900
Recharges	(91,029)	(78,100)	(78,100)	(78,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	32,400	24,900	61,300

The Head of Community and Corporate Services provides the strategic management for many of the Council's customer and community based services. The cost of this service is recharged to users based on staff time allocations.

S3470 WEB SERVICES

DIRECT EXPENDITURE				
Employees	44,393	42,500	44,600	43,000
Transport	95	100	100	100
Supplies and Services	24,807	23,800	23,800	23,200
Third Party Payments	669	1,000	1,000	1,000
TOTAL DIRECT EXPENDITURE	69,964	67,400	69,500	67,300
Support Services	29,701	20,900	20,900	20,900
Capital Charges	-	-	130,000	-
Recharges	(99,665)	(80,900)	(80,900)	(80,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	<u>-</u>	7,400	139,500	7,300

The website provides information and services for customers 24 hours a day and seven days a week. As well as finding information about this council, this area and other government services customers can:

- make payments;
- search and submit planning applications;
- book leisure facilities;
- bid for council housing;
- · check council tax and benefit details; and
- report problems and make requests directly.

The cost of this service is recharged to users on the basis of gross expenditure.

The website address is www.warwickdc.gov.uk

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S3500 ICT SERVICES				
DIRECT EXPENDITURE				
Employees	874,676	874,800	858,500	835,200
Transport	4,533	4,500	4,500	4,400
Supplies and Services	351,599	349,700	369,200	340,800
Third Party Payments	20,330	-	-	-
TOTAL DIRECT EXPENDITURE	1,251,138	1,229,000	1,232,200	1,180,400
DIRECT INCOME				
Other Income	(990)	_	_	_
Fees and Charges	(31,494)	(20,000)	(27,000)	(27,000)
TOTAL DIRECT INCOME	(32,484)	(20,000)	(27,000)	(27,000)
NET DIRECT (INCOME) / EXPENDITURE	1,218,654	1,209,000	1,205,200	1,153,400
Support Services	176,605	203,200	203,200	203,200
Capital Charges	167,327	121,800	89,600	91,500
Recharges	(1,574,520)	(1,530,300)	(1,509,000)	(1,509,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	(11,934)	3,700	(11,000)	(60,900)

The Information and Communications Technology Services (ICT) is an internal support service for staff and councillors.

The ICT Services is comprised of four teams:

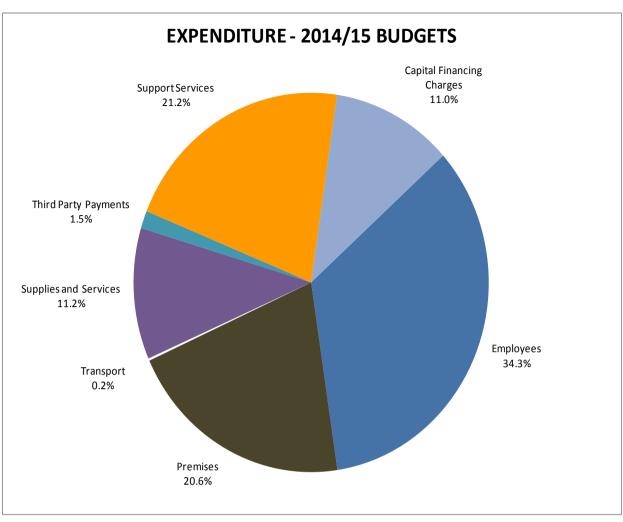
- Desktop Services
- Infrastructure
- Application Support
- Geographical Information System, including Street Naming & Numbering

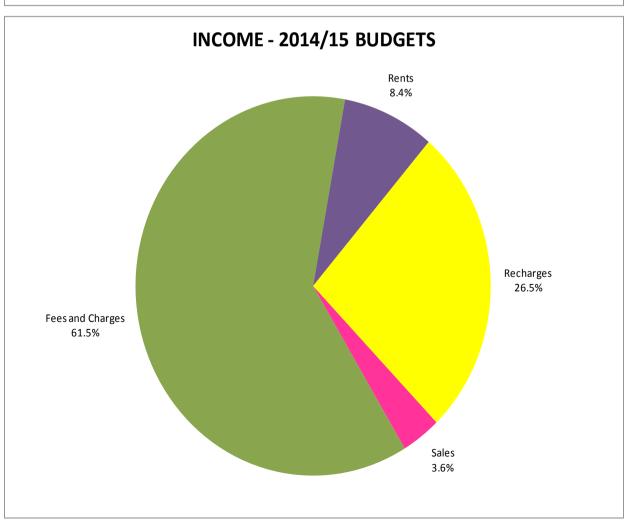
The budgets above also include the costs of operating the Council's main switchboard.

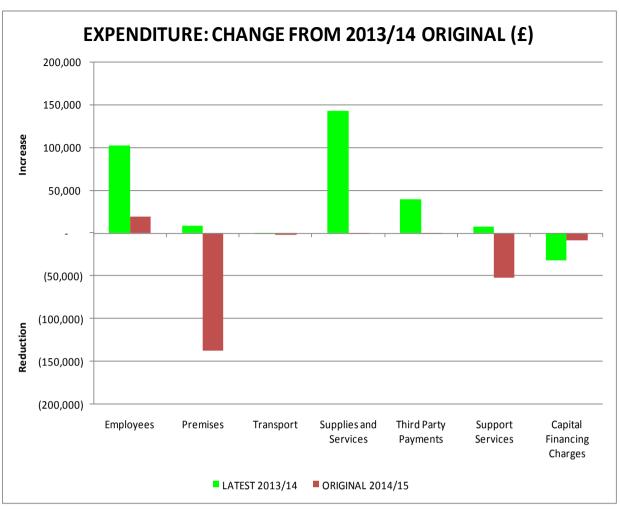
The cost of this service is recharged on a variety of basis e.g. staff time allocations for systems development, number of personal computers for pc support, etc.

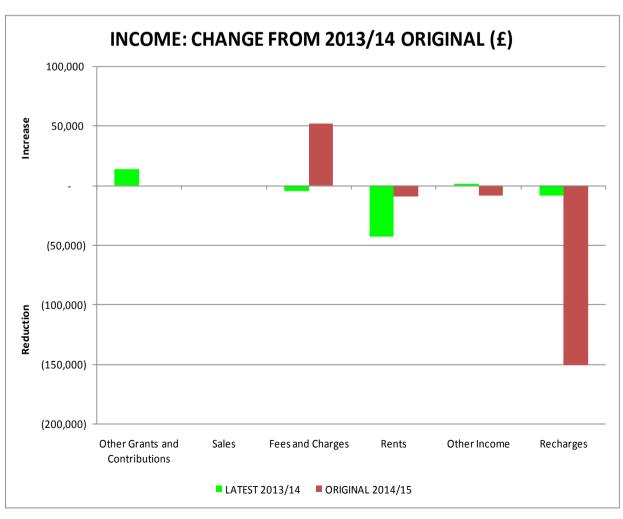
- 48 -					
	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £	Page
CULTURE PORTFOLIO:					
S1275 GOLF COURSE S1278 BOWLING FACILITIES S1280 EDMONDSCOTE SPORTS TRACK S1289 GREEN SPACE DEVELOPMENT S1295 LILLINGTON COMM CENTRE S1305 YOUTH SPORT DEVELOPMENT S1310 CULTURAL SERVICES TECHNICAL SUPPORT TEAM S1330 TOWN HALL FACILITIES S1335 ROYAL SPA CENTRE S1356 CATERING CONTRACT S1365 SPORTS FACILITIES ADMIN S1370 ST. NICHOLAS PARK S1375 ABBEY FIELDS S1380 NEWBOLD COMYN S1385 CASTLE FARM S1390 MYTON SCHOOL DUAL USE S1400 MEADOW COMMUNITY SPORTS CENTRE S1405 ROYAL PUMP ROOMS	67,234 132,006 89,926 38,806 7,264 214,357 36,004 - 923,909 (2,843) - 417,078 441,519 649,823 144,719 31,239 118,330 1,144,467	(9,200) 77,100 92,400 (33,800) 10,800 176,400 (96,700) (15,500) 727,500 (54,200) - 416,700 413,300 498,900 153,400 28,700 70,500 876,000	(9,300) 105,200 95,600 45,300 8,100 195,100 (74,700) 37,900 685,200 (20,900) - 427,100 405,000 485,800 148,400 32,100 72,500 1,002,900	(7,700) 117,500 94,700 38,100 8,200 174,500 (88,900) 38,500 (56,600) (2,700) 386,500 380,700 423,700 148,500 32,700 65,400 857,600	51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 66 67
TOTAL CULTURE PORTFOLIO	4,453,838	3,332,300	3,641,300	3,266,400	
SUBJECTIVE ANALYSIS: EXPENDITURE: Employees Premises Transport Supplies and Services	2,830,148 2,009,931 12,487 1,190,273	2,644,300 1,731,100 15,700 872,000	2,746,400 1,739,100 14,600 1,014,300	2,663,800 1,593,500 13,300 870,500	

Supplies and Services 1,190,273 872,000 1,014,300 870,500 Third Party Payments 167,882 118,400 158,000 118,100 Support Services 1,730,016 1,698,100 1,706,000 1,646,300 Capital Financing Charges 854,900 1,247,496 863,400 831,400 **TOTAL EXPENDITURE** 7,943,000 8,209,800 7,760,400 9,188,233 **INCOME:** Other Grants and Contributions (84,009) (13,400)(152,200)(152,200)Sales (179, 182)(152,200)Fees and Charges (2,633,010) (2,712,300)(2,707,200)(2,764,400)(348,170)(385,100)(341,900)(375,900)Rents Other Income (16,183)(19,500)(20,500)(10,800)(1,190,700)Recharges (1,473,841)(1,341,600)(1,333,300)**TOTAL INCOME** (4,734,395)(4,494,000) (4,610,700)(4,568,500)**TOTAL CULTURE PORTFOLIO** 4,453,838 3,332,300 3,641,300 3,266,400









	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1275 GOLF COURSE				
DIRECT EXPENDITURE				
Premises	16,243	6,800	7,100	8,400
Supplies and Services	50,083	-	-	-
Third Party Payments	184	800	800	800
TOTAL DIRECT EXPENDITURE	66,510	7,600	7,900	9,200
DIRECT INCOME				
Service Charges	(12,600)	(11,100)	(11,100)	(11,100)
Rents-Others	-	(20,000)	(20,000)	(20,000)
TOTAL DIRECT INCOME	(12,600)	(31,100)	(31,100)	(31,100)
NET DIRECT (INCOME) / EXPENDITURE	53,910	(23,500)	(23,200)	(21,900)
Support Services	13,324	13,800	13,400	13,700
Capital Charges	-	500	500	500
NET (INCOME) / EXPENDITURE TO SUMMARY	67,234	(9,200)	(9,300)	(7,700)

The Golf Course is within the bounds of the Newbold Comyn Park but is a separate aspect of the Park's facilities. It comprises an 18 hole golf course and golf tuition area. The Course is a mature and challenging one suitable for all players from beginners to seasoned professionals. A par 70 round it is one of the country's finest municipal courses. From April 2010 the course was leased to Mack Trading to operate as part of a 50 year lease.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1278 BOWLING FACILITIES	~	~	2	~
DIRECT EXPENDITURE				
Premises	22,212	16,600	24,600	16,900
Supplies and Services	17,439	20,300	20,500	38,000
Third Party Payments	87,732	50,400	55,700	50,400
TOTAL DIRECT EXPENDITURE	127,383	87,300	100,800	105,300
DIRECT INCOME				
Other Income	(8,700)	(8,700)	(9,700)	-
Fees and Charges	(13,477)	(14,000)	(14,500)	(14,500)
Rents	(14,388)	(14,900)	(13,000)	(15,100)
TOTAL DIRECT INCOME	(36,565)	(37,600)	(37,200)	(29,600)
NET DIRECT (INCOME) / EXPENDITURE	90,818	49,700	63,600	75,700
Support Services	13,742	-	15,200	15,400
Capital Charges	27,446	27,400	26,400	26,400
NET (INCOME) / EXPENDITURE TO SUMMARY	132,006	77,100	105,200	117,500

Warwick District Council's Victoria Park Bowling Complex is the official home of Women's Bowls in England. Since 1974 the facilities within Victoria Park have played host to the English Women's Bowling Association's National Championship. It is also the only venue in the world to have hosted 2 Women's World Bowls Championships - in 1996 and 2004 respectively.

The venue has also hosted many international test matches for Senior and Junior Men and Women's teams.

Even though the greens are of international standard, Warwick District Council ensure that the greens are available for general public play.

From 2014 the Men's Nationals will also be held here. Bowls England headquarters has moved into Leamington Spa and steps are being taken to improve and develop the facilities at Victoria Park so that we are equipped to cater for all levels of the game; local club and county play, National and International Championships.

The Championships will bring some 10,000 visitors and competitors to the district during the 30 day period. Restaurants, hotels and tourist attractions will benefit from this boost in tourism. As visitors make the most of their time here, they are expected to spend an estimated £1 million across the district.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1280 EDMONDSCOTE SPORTS TRACK				
DIRECT EXPENDITURE				
Premises	6,831	14,100	13,500	13,700
Supplies and Services	2,035	2,100	2,200	1,500
Third Party Payments	17,382	11,500	11,500	11,500
TOTAL DIRECT EXPENDITURE	26,248	27,700	27,200	26,700
DIRECT INCOME				
Fees and Charges	(11,564)	(12,000)	(12,000)	(12,400)
Rents	(229)	(200)	(200)	(200)
TOTAL DIRECT INCOME	(11,793)	(12,200)	(12,200)	(12,600)
NET DIRECT (INCOME) / EXPENDITURE	14,455	15,500	15,000	14,100
Support Services	19,113	20,500	21,900	21,900
Capital Charges	56,358	56,400	58,700	58,700
NET (INCOME) / EXPENDITURE TO SUMMARY	89,926	92,400	95,600	94,700

This facility was upgraded to a 10 lane straight and 8 lane circuit, and a renovated changing accommodation including club area during 2003/04. The costs were just over £400,000 and a grant of £65,000 was received from UK Athletics. The new facilities became fully operational for the start of the 2004 track season.

These renovations have ensured this highly valued and attractive facility continues to cater for events up to a Regional level. It was the first all-weather track in Warwickshire, although now both Nuneaton &Bedworth and Rugby have similar facilities.

There is a good working relationship with the resident club (Leamington Cycling and Athletic Club) who actively promote the sport and the facilities through their excellent development work and coaching at all levels, indeed it is the high level of qualified officials at the clubs which help attract events such as the Warwickshire Championships.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1289 GREEN SPACE DEVELOPMENT				
DIRECT EXPENDITURE				
Employees	52,912	44,800	70,000	67,200
Premises	242,934	160,200	179,700	108,400
Transport	2,125	2,000	1,600	1,600
Supplies and Services	11,973	9,500	12,200	9,900
Third Party Payments	25,380	47,500	47,200	47,200
TOTAL DIRECT EXPENDITURE	335,324	264,000	310,700	234,300
DIRECT INCOME				
Other Grants and Contributions	(945)	_	-	-
Fees and Charges	(74,697)	(79,000)	(83,200)	(84,600)
Rents	(135,532)	(136,100)	(141,600)	(146,600)
TOTAL DIRECT INCOME	(211,174)	(215,100)	(224,800)	(231,200)
NET DIRECT (INCOME) / EXPENDITURE	124,150	48,900	85,900	3,100
Support Services	24,988	4,600	58,700	58,600
Recharges	(110,332)	(87,300)	(99,300)	(23,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	38,806	(33,800)	45,300	38,100

The Open spaces events team provide administrative and logistical support for events held in the WDC area which can include major events held in towns or sporting / leisure activities on open space or park land.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1295 LILLINGTON COMM CENTRE				
DIRECT EXPENDITURE				
Employees	3,508	3,500	3,500	3,500
Premises	3,456	3,400	2,800	3,000
Supplies and Services	419	500	500	500
TOTAL DIRECT EXPENDITURE	7,383	7,400	6,800	7,000
DIRECT INCOME				
Rents	(5,198)	(4,300)	(4,300)	(4,400)
TOTAL DIRECT INCOME	(5,198)	(4,300)	(4,300)	(4,400)
NET DIRECT (INCOME) / EXPENDITURE	2,185	3,100	2,500	2,600
Support Services	3,635	6,300	4,200	4,200
Capital Charges	1,444	1,400	1,400	1,400
NET (INCOME) / EXPENDITURE TO SUMMARY	7,264	10,800	8,100	8,200

These premises are mainly used for religious meetings, playgroups, table tennis, etc. and are a popular local facility.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1305 YOUTH SPORT DEVELOPMENT				
DIRECT EXPENDITURE				
Employees	48,774	48,200	43,500	42,500
Premises	13	-	-	-
Transport	1,586	3,600	3,600	2,300
Supplies and Services	112,212	96,600	96,600	79,700
Third Party Payments	-	500	500	500
TOTAL DIRECT EXPENDITURE	162,585	148,900	144,200	125,000
DIRECT INCOME				
Other Grants and Contributions	(5,500)	-	-	-
Fees and Charges	(1,301)	(6,300)	(1,500)	(1,500)
TOTAL DIRECT INCOME	(6,801)	(6,300)	(1,500)	(1,500)
NET DIRECT (INCOME) / EXPENDITURE	155,784	142,600	142,700	123,500
Support Services	58,573	33,800	52,400	51,000
NET (INCOME) / EXPENDITURE TO SUMMARY	214,357	176,400	195,100	174,500

The programme of activities continues to benefit all areas, including the rural, to increase participation in sport by young people.

Get Active Summer Schemes, Rural Mobile Sports Schemes and Holiday Courses:

Get Active schemes are operated in the District during most school holidays. The schemes offer sports play and multi-sport activities for 4 to 12 year olds - morning sessions for the younger age group (4 to 7 years) and afternoons for the older age group (8 to 12 years).

During the Summer and various holiday times rural sports activities take place (sports play, multi-sports and some rural transport schemes for 8 to 16 year olds).

Schemes are advertised locally, in rural villages and in schools to promote participation.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1310 CULTURAL SERVICES TECHNICAL SUPPORT TE	<u>AM</u>			
DIRECT EXPENDITURE				
Employees	156,526	151,700	183,400	179,000
Premises	6,690	1,100	6,500	-
Transport	956	1,200	1,200	1,200
Supplies and Services	13,399	(67,300)	(66,300)	(67,300)
Third Party Payments	30,400	-	4,600	-
TOTAL DIRECT EXPENDITURE	207,971	86,700	129,400	112,900
Support Services	74,464	80,900	73,400	73,400
Recharges	(246,431)	(264,300)	(277,500)	(275,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	36,004	(96,700)	(74,700)	(88,900)

The Head of Cultural Services and her management team are responsible for the management of a diverse range of services, encompassing all the Council's cultural and some development responsibilities. The cost of this service is recharged to users based on staff time allocations.

The Business Support Unit is comprised of a centralised team based at Riverside House. As a result of an intervention the team has been restructured to make system and processes more efficient and robust. The Head of Cultural Services position is also sited within this cost centre.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1330 TOWN HALL FACILITIES				
DIRECT EXPENDITURE				
Employees	110,361	76,200	151,600	142,700
Premises	171,631	132,000	128,200	128,800
Supplies and Services	39,330	8,500	14,800	10,800
Third Party Payments	1,175	1,200	1,200	1,200
TOTAL DIRECT EXPENDITURE	322,497	217,900	295,800	283,500
DIRECT INCOME				
Fees and Charges	(76,934)	(84,000)	(88,000)	(75,000)
Rents	(21,283)	(17,700)	(23,300)	(23,300)
TOTAL DIRECT INCOME	(98,217)	(101,700)	(111,300)	(98,300)
NET DIRECT (INCOME) / EXPENDITURE	224,280	116,200	184,500	185,200
Support Services	121,075	102,000	89,000	88,900
Capital Charges	109,540	68,700	66,800	66,800
Recharges	(454,895)	(302,400)	(302,400)	(302,400)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(15,500)	37,900	38,500

The Town Hall provides the main accommodation for meetings of the Council and its committees and sub committees. The building also provides office accommodation for the political groups represented on the Council.

The Council's major civic events are held in the Town Hall and the facilities are available for external hire for the holding of functions such as craft fairs, seminars, receptions and dinners. In 2012 Warwick University and Bromfield Housing moved into the Town Hall as new leaseholders.

The budgets above reflect the day to day running costs in respect of room hire and meetings.

The net cost of this service is recharged to internal users on the basis of floor area occupied.

	ACTUAL 2012/13	ORIGINAL BUDGET 2013/14	LATEST BUDGET 2013/14	BUDGET 2014/15
	£	£	£	£
S1335 ROYAL SPA CENTRE				
DIRECT EXPENDITURE				
Employees	602,938	450,700	376,100	380,700
Premises	140,341	186,000	205,700	169,500
Transport	1,162	1,900	1,900	1,900
Supplies and Services	624,968	566,100	562,100	561,300
Third Party Payments	851	1,700	1,700	1,700
TOTAL DIRECT EXPENDITURE	1,370,260	1,206,400	1,147,500	1,115,100
DIRECT INCOME				
Other Grants and Contributions	(428)	-	-	-
Sales	(155,648)	(124,600)	(124,600)	(124,600)
Other Income	(672)	(2,100)	(2,100)	(2,100)
Fees and Charges	(666,933)	(634,800)	(625,800)	(635,500)
TOTAL DIRECT INCOME	(823,681)	(761,500)	(752,500)	(762,200)
NET DIRECT (INCOME) / EXPENDITURE	546,579	444,900	395,000	352,900
Support Services	178,230	185,800	181,300	181,000
Capital Charges	227,500	126,800	108,900	121,800
Recharges	(28,400)	(30,000)	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	923,909	727,500	685,200	655,700

The Royal Spa Centre is a multi-purpose entertainment and leisure facility, which serves the needs of the local community. The venue underwent a significant refurbishment in the Summer of 2010 to provide a new look and a new feel as well as upgrading many of the existing facilities. It has a very mixed programme and is used extensively for a wide range of activities:

Stage Shows	Pantomime
Film Shows	Training Courses
Concerts	Dinners
Conferences	Meetings
Exhibitions	Demonstrations
Stamp Fairs	Art Exhibitions
Wrestling	Sales
Dances	Dancing Competitions
Presentation Evenings	Senior Citizens Activities Groups
Fashion Shows	Martial Arts
Blood Donor Services	Religious Services

The Royal Spa Centre has a main stage auditorium with 664 seats and a Studio Theatre with 188 seats, which also operates as a cinema. Large conferences can be successfully accommodated. The digital cinema is being upgraded and aims to be reopened in April 2014.

The Centre is used by local organisations alongside an extensive programme of entertainment promoted by the Council. Artistes who have appeared at the venue during the past year include Ready Steady Cook live, Lee Hurst and Paul Daniels.

Professional traditional Pantomime was presented for Christmas 2013, with the staging of 'Aladdin'.

The full-time permanent staff employed within the complex are supplemented with part timel staff who are employed as required on a variety of jobs, e.g. stage-hands, licensed bar and catering assistants, stewards, etc. There are 14 permanent staff, headed by the Entertainments Manager

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1356 CATERING CONTRACT	~	4	~	~
DIRECT EXPENDITURE				
Premises	54,926	52,700	33,800	24,900
Supplies and Services	20,759	-	-	-
Third Party Payments	683	-	-	-
TOTAL DIRECT EXPENDITURE	76,368	52,700	33,800	24,900
DIRECT INCOME				
Rents	(79,586)	(107,300)	(54,900)	(81,700)
TOTAL DIRECT INCOME	(79,586)	(107,300)	(54,900)	(81,700)
NET DIRECT (INCOME) / EXPENDITURE	(3,218)	(54,600)	(21,100)	(56,800)
Support Services	375	400	200	200
NET (INCOME) / EXPENDITURE TO SUMMARY	(2,843)	(54,200)	(20,900)	(56,600)

Kudos Catering operate the prestigious contract with Warwick District Council to provide food and venue management services at some of Royal Learnington Spa's most well-known venues. Kudos are an award winning food and venue management company.

As part of the contract, they provide catering for events in the "Restaurant in the Park" and operate the cafe located in the Royal Pump Rooms.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1365 SPORTS FACILITIES ADMIN				
DIRECT EXPENDITURE				
Employees	112,318	129,200	138,700	113,600
Premises	35,214	38,700	47,100	35,700
Transport	4,414	5,200	4,500	4,500
Supplies and Services	35,725	36,200	38,300	36,200
Third Party Payments	-	-	30,000	-
TOTAL DIRECT EXPENDITURE	187,671	209,300	258,600	190,000
DIRECT INCOME				
Other Fees	(157)	-	-	-
TOTAL DIRECT INCOME	(157)	-	<u>-</u>	<u>-</u>
NET DIRECT (INCOME) / EXPENDITURE	187,514	209,300	258,600	190,000
Support Services	402,991	405,000	366,700	369,900
Capital Charges	26,078	26,100	26,100	26,100
Recharges	(616,583)	(640,400)	(651,400)	(588,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	<u>-</u>	-	(2,700)

As a result of the 1988 Local Government Act the Council's Sports and Leisure Facilities were put out to tender with effect from 1st January 1992. The Sports Facilities Unit ran this contract from 1992 and in the face of stiff competition won the tender to operate the facilities for a further six years from 1st January 1998. The Sports Facilities Unit rejoined the Leisure and Amenities Unit (now known as Cultural Services) as a section in its own right in April 2000 as part of the corporate re-organisation, and continued this arrangement following the end of the CCT contract in December 2003.

The cost of this service is recharged to the various leisure centres.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1370 ST. NICHOLAS PARK				
DIRECT EXPENDITURE				
Employees	392,923	401,000	409,800	403,900
Premises	254,176	247,200	246,300	246,400
Supplies and Services	23,434	26,400	24,400	24,500
Third Party Payments	-	1,400	1,400	1,400
TOTAL DIRECT EXPENDITURE	670,533	676,000	681,900	676,200
DIRECT INCOME				
Sales	(4,657)	(7,100)	(7,100)	(7,100)
Other Income	(1,552)	(2,600)	(2,600)	(2,600)
Fees and Charges	(539,256)	(552,800)	(552,800)	(569,800)
Rents	(3,594)	(2,400)	(2,400)	(2,400)
TOTAL DIRECT INCOME	(549,059)	(564,900)	(564,900)	(581,900)
NET DIRECT (INCOME) / EXPENDITURE	121,474	111,100	117,000	94,300
Support Services	168,698	178,700	171,000	153,100
Capital Charges	136,306	136,300	139,100	139,100
Recharges	(9,400)	(9,400)	-	
NET (INCOME) / EXPENDITURE TO SUMMARY	417,078	416,700	427,100	386,500

The Centre has a 25m x 13m indoor pool alongside the King Henry VIII all-weather pitch.

A sports hall and a gym (Pyramids) were added in 1992/93 with further improvements in 1995. A major refurbishment of the pitch was completed in July 2003 which included a new playing surface and improved ancillary facilities.

The centre caters for basketball, badminton, five-a-side football, indoor hockey, short mat bowls, aerobics and volleyball. It has hosted table tennis and National League Volleyball events.

The Centre operates a popular GP referral scheme as part of the Warwickshire PACE exercise referral project. Pyramids gym benefited from new equipment and redecoration in October 2005 as part of a capital programme project at all Pyramids gyms.

The original 1983 pool changing facilities were refurbished in December 2007 and a thermal pool cover was installed as an energy saving measure at the same time.

All of the cardio vascular equipment was replaced in December 2011.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1375 ABBEY FIELDS				
DIRECT EXPENDITURE				
Employees	305,889	275,300	280,500	279,300
Premises	169,765	157,600	162,000	155,900
Supplies and Services	19,039	21,500	19,400	19,400
Third Party Payments	-	300	300	300
TOTAL DIRECT EXPENDITURE	494,693	454,700	462,200	454,900
DIRECT INCOME				
Sales	(4,031)	(6,200)	(6,200)	(6,200)
Other Income	(502)	(100)	(100)	(100)
Fees and Charges	(247,606)	(225,800)	(225,800)	(232,800)
Rents	(2,406)	(2,000)	(2,000)	(2,000)
TOTAL DIRECT INCOME	(254,545)	(234,100)	(234,100)	(241,100)
NET DIRECT (INCOME) / EXPENDITURE	240,148	220,600	228,100	213,800
Support Services	102,075	102,200	94,300	84,300
Capital Charges	104,496	95,700	82,600	82,600
Recharges	(5,200)	(5,200)		
NET (INCOME) / EXPENDITURE TO SUMMARY	441,519	413,300	405,000	380,700

Situated at Abbey Fields in Kenilworth, this facility incorporates a 25m x 10m indoor pool, which is open throughout the year, and a free form outdoor pool, which is open from May to September. A poolside sauna was added in August 1998. The pool hall roof was refurbished in 2006/07 along with general redecoration in the pool hall and changing rooms in December 2006. A thermal pool cover was installed as an energy saving measure during the closure.

The pool underwent extensive refurbishment in October 2011. This included new and improved changing facilities, lockers and reception desk area.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1380 NEWBOLD COMYN				
DIRECT EXPENDITURE				
Employees	495,281	526,500	536,000	528,800
Premises	449,209	370,700	346,200	342,200
Transport	17	-	-	-
Supplies and Services	38,734	34,700	41,100	41,500
Third Party Payments	2,745	1,300	1,300	1,300
TOTAL DIRECT EXPENDITURE	985,986	933,200	924,600	913,800
DIRECT INCOME				
Sales	(9,856)	(12,300)	(12,300)	(12,300)
Other Income	(28)	(100)	(100)	(100)
Fees and Charges	(721,757)	(837,500)	(837,500)	(863,500)
TOTAL DIRECT INCOME	(731,641)	(849,900)	(849,900)	(875,900)
NET DIRECT (INCOME) / EXPENDITURE	254,345	83,300	74,700	37,900
Support Services	229,770	244,200	240,400	215,100
Capital Charges	165,708	171,400	170,700	170,700
NET (INCOME) / EXPENDITURE TO SUMMARY	649,823	498,900	485,800	423,700

The Centre, which opened on 1st July 1990, (partially refurbished in December 1995) has been very successful. The Centre comprises a 25m x 13m swimming pool with adjacent free form leisure pool incorporating a 41m flume (refurbished in December 1998), a spa pool, beach effect and a volcano. Other facilities include a sauna, redesigned in Autumn 1998, a gym (Pyramids) and café.

The centre operates a popular GP referral scheme as part of the Warwickshire PACE exercise referral project. Refurbishment of the pool changing rooms (January 2000) and entrance / reception (December 2001), and toilets / washroom facilities (December 2002) have enhanced the facility and made it more customer friendly.

Pyramids gym benefited from new equipment and redecoration in October 2005 as part of a capital programme project at all Pyramids gyms.

Essential maintenance work took place in the pool hall during a 2 month closedown in November/December 2005. A thermal pool cover was installed on the main pool in December 2007 as an energy saving measure.

Most of the cardio- vascular equipment was replaced in December 2009 as part of a capital replacement project and the gym changing rooms were completely refurbished at the same time, as well as the floor of the café.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1385 CASTLE FARM				
DIRECT EXPENDITURE				
Employees	152,314	133,100	136,000	133,300
Premises	56,029	65,100	63,900	66,400
Supplies and Services	5,699	7,600	7,000	7,000
Third Party Payments	-	400	400	400
TOTAL DIRECT EXPENDITURE	214,042	206,200	207,300	207,100
DIRECT INCOME				
Sales	-	(100)	(100)	(100)
Other Income	(732)	(1,200)	(1,200)	(1,200)
Fees and Charges	(171,513)	(157,000)	(157,000)	(162,000)
Rents	(937)	(700)	(700)	(700)
TOTAL DIRECT INCOME	(173,182)	(159,000)	(159,000)	(164,000)
NET DIRECT (INCOME) / EXPENDITURE	40,860	47,200	48,300	43,100
Support Services	53,666	51,000	49,900	44,600
Capital Charges	50,193	55,200	50,200	60,800
NET (INCOME) / EXPENDITURE TO SUMMARY	144,719	153,400	148,400	148,500

This multi-purpose facility was opened in 1985 and refurbished and extended in 1994/95, reopening in June 1995 with the inclusion of 'Pyramids' gym, extended in Summer 2001 to accommodate increased demand. The centre also caters for basketball, badminton, five-a-side football, indoor hockey, short mat bowls, keep fit, aerobics, volleyball and table tennis.

Refurbishment of the original indoor changing rooms in summer 2002 has been welcomed by customers who had identified this as being an area for improvement in the previous annual surveys.

Pyramids gym benefited from new equipment and redecoration in October 2005 as part of a capital programme project at all Pyramids gyms.

The local scouts have a long lease for the exclusive use of the first floor of the building.

All of the cardio vascular equipment was replaced in December 2011.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1390 MYTON SCHOOL DUAL USE				
DIRECT EXPENDITURE				
Employees	38,954	41,100	41,900	41,600
Premises	12,159	8,600	11,300	12,300
Supplies and Services	3,723	4,600	4,100	4,100
TOTAL DIRECT EXPENDITURE	54,836	54,300	57,300	58,000
DIRECT INCOME				
Fees and Charges	(62,685)	(66,300)	(66,300)	(68,500)
TOTAL DIRECT INCOME	(62,685)	(66,300)	(66,300)	(68,500)
NET DIRECT (INCOME) / EXPENDITURE	(7,849)	(12,000)	(9,000)	(10,500)
Support Services	39,088	40,700	41,100	43,200
NET (INCOME) / EXPENDITURE TO SUMMARY	31,239	28,700	32,100	32,700

This dual use facility offers an indoor sports hall and all weather pitch. The Council entered into a partnership agreement with the school to run the facilities for the community at evenings and weekends from Jan 2006. Now 8 years into the partnership, the facility is exceeding expectations in terms of usage and has become recognised as an excellent facility in particular for badminton.

S1400 MEADOW COMMUNITY SPORTS CENTRE

DIRECT EXPENDITURE				
Employees	54,344	57,200	58,700	58,500
Premises	15,822	17,800	17,800	15,300
Supplies and Services	2,459	5,300	4,700	4,700
TOTAL DIRECT EXPENDITURE	72,625	80,300	81,200	78,500
DIRECT INCOME				
Fees and Charges	(51,894)	(51,000)	(51,000)	(52,500)
TOTAL DIRECT INCOME	(51,894)	(51,000)	(51,000)	(52,500)
NET DIRECT (INCOME) / EXPENDITURE	20,731	29,300	30,200	26,000
Support Services	37,561	41,200	42,300	39,400
Capital Charges	60,038	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	118,330	70,500	72,500	65,400

The sucessful lottery bid for joint provision of facilities at Kenilworth School and Sports College meant that work commenced on this project in June 2000 and was completed duringt the Summer of 2001. The facility became fully operational from September 2001 and is known as the Meadow Community Sports Centre. This dual use facility offers an indoor sports hall, fitness suite, all weather pitch and tennis facilities for the community.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1405 ROYAL PUMP ROOMS				
DIRECT EXPENDITURE				
Employees	303,106	305,800	316,700	289,200
Premises	352,280	252,500	242,600	245,700
Transport	2,227	1,800	1,800	1,800
Supplies and Services	168,843	99,400	232,700	98,700
Third Party Payments	1,350	1,400	1,400	1,400
TOTAL DIRECT EXPENDITURE	827,806	660,900	795,200	636,800
DIRECT INCOME				
Other Grants and Contributions	(77,136)	-	(13,400)	-
Sales	(4,990)	(1,900)	(1,900)	(1,900)
Other Income	(1,806)	(1,100)	(1,100)	(1,100)
Fees and Charges	(23)	-	-	-
Rents	(67,821)	(63,800)	(63,800)	(63,800)
TOTAL DIRECT INCOME	(151,776)	(66,800)	(80,200)	(66,800)
NET DIRECT (INCOME) / EXPENDITURE	676,030	594,100	715,000	570,000
Support Services	188,648	187,000	190,600	188,400
Capital Charges	282,389	97,500	100,000	100,000
Recharges	(2,600)	(2,600)	(2,700)	(800)
NET (INCOME) / EXPENDITURE TO SUMMARY	1,144,467	876,000	1,002,900	857,600

The historic Royal Pump Rooms re-opened in the summer of 1999, following a 20 month rebuilding programme. The re-developed Royal Pump Rooms houses a cultural complex comprising Royal Learnington Spa Art Gallery and Museum, Tea Rooms, Assembly Rooms, Royal Learnington Spa Public Library, a Visitor Information Centre and Shop. The facilities are operated by:

> Warwick District Council Art Gallery and Museum **Kudos Catering** Tea Rooms and Assembly Rooms **Public Library**

Warwickshire County Council

Warwick District Council Visitor Information Centre and Shop

The Heritage and Arts Section of Warwick District Council operates the Art Gallery and Museum and leads on the overall management of the Royal Pump Rooms.

Royal Learnington Spa Art Gallery and Museum, which is open six days per week, provides exhibitions of works by artists dating from the 17th century to the present day; displays on the history of Royal Leamington Spa; a children's gallery; a programme of changing visual arts, history and local interest exhibitions; and linked educational and family-friendly activities.

The Assembly Rooms, which are managed by Kudos Catering on behalf of the Council, have been refurbished in the original Regency style. They are available for hire seven days per week for meetings, conferences, receptions, concerts and other events.

The Heritage and Arts Section also provides an arts development service, which supports arts and heritage activities across the Warwick district.

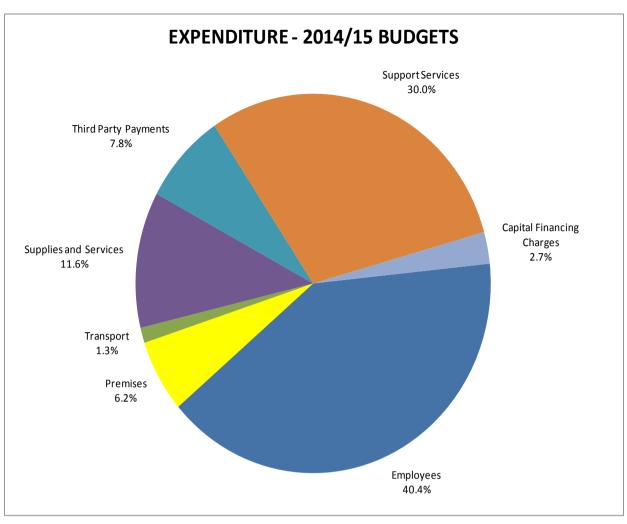
The Section comprises 12 full time equivalent staff headed by the Heritage and Arts Manager.

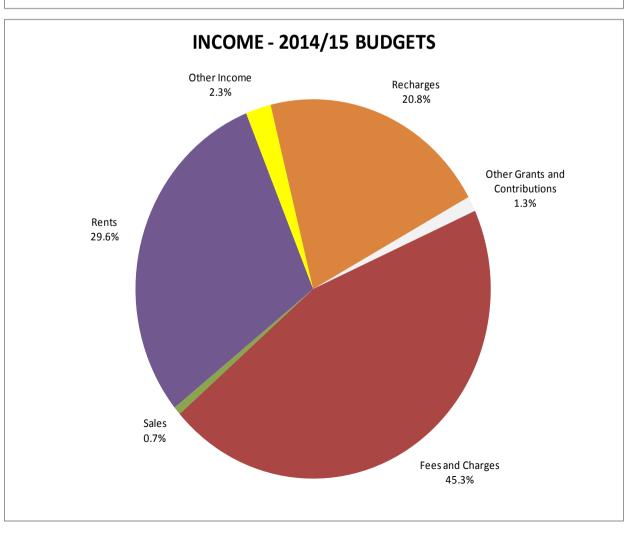
	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £	Page
DEVELOPMENT PORTFOLIO:					
S1025 TOWN CENTRE MANAGEMENT - ROYAL LEAMINGTON SPA S1030 TOWN CENTRE MANAGEMENT - KENILWORTH S1035 CHRISTMAS ILLUMINATIONS S1040 TOWN CENTRE MANAGEMENT - WARWICK S1240 MARKETS S1650 ESTATE MANAGEMENT S3550 TOURISM S3600 ECONOMIC DEVELOPMENT S3650 ECONOMIC REGENERATION S3660 ENTERPRISE DEVELOPMENT S4510 DEVELOPMENT SERVICES MGT S4540 DEVELOPMENT CONTROL S4570 PLANNING POLICY AND PROJECTS S4600 BUILDING CONTROL	78,398 65,396 72,619 46,154 (24,559) (123,954) 200,148 205,535 35,728 186,162 - 357,365 683,946 92,723	61,300 45,100 41,800 39,200 (20,200) (283,200) 237,200 66,800 144,900 187,700 (226,100) 721,900 667,000 136,900	61,900 53,400 41,800 77,600 (20,500) (279,700) 275,000 93,700 151,800 182,900 (55,100) 787,500 761,400 121,700	62,000 52,300 41,800 33,700 (18,300) (303,100) 230,300 76,000 238,400 144,900 (25,800) 758,800 556,700 130,300	71 72 73 74 75 76 77 78 80 81 82 83 84
S4840 LOCAL LAND CHARGES TOTAL DEVELOPMENT PORTFOLIO	144,521 ———— 2,020,182	(60,700) ———————————————————————————————————	(94,100) 	(30,700) ———————————————————————————————————	85
SUBJECTIVE ANALYSIS: EXPENDITURE:					
Employees	2,085,396	2,075,000	1,961,300	1,981,400	
Premises	408,820	316,600	291,900	305,700	
Transport	52,834	62,900	62,800	61,800	
Supplies and Services	648,159	225,200	648,800	568,400	
Third Party Payments	641,029	394,300	622,200	384,200	
Support Services	1,463,014	1,501,100	1,471,600	1,471,600	
Capital Financing Charges	170,126	197,700	231,600	131,000	
TOTAL EXPENDITURE	5,469,378	4,772,800	5,290,200	4,904,100	
INCOME:					
Government Grants	(142,498)	-	(25,000)	-	
Other Grants and Contributions	(105,051)	(31,200)	(38,300)	(38,300)	
Sales	(42,408)	(23,500)	(21,500)	(21,500)	
Fees and Charges	(1,664,983)	(1,383,800)	(1,534,800)	(1,340,500)	
Rents	(799,957)	(870,400)	(820,400)	(875,600)	
Other Income	(64,195)	(90,300)	(76,900)	(66,900)	
Recharges	(630,104)	(614,000)	(614,000)	(614,000)	
TOTAL INCOME	(3,449,196)	(3,013,200)	(3,130,900)	(2,956,800)	

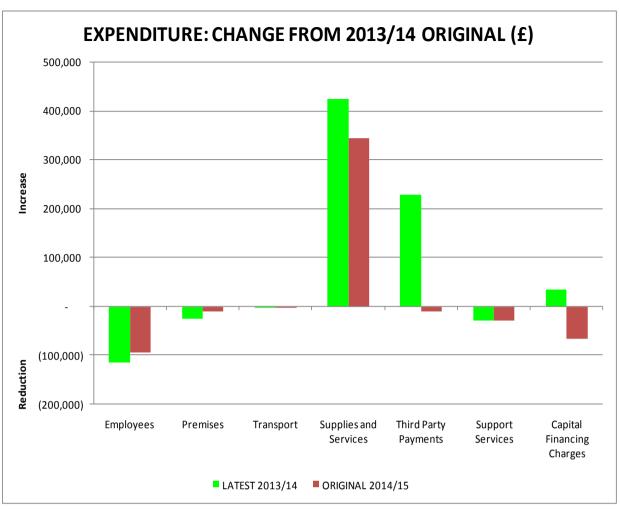
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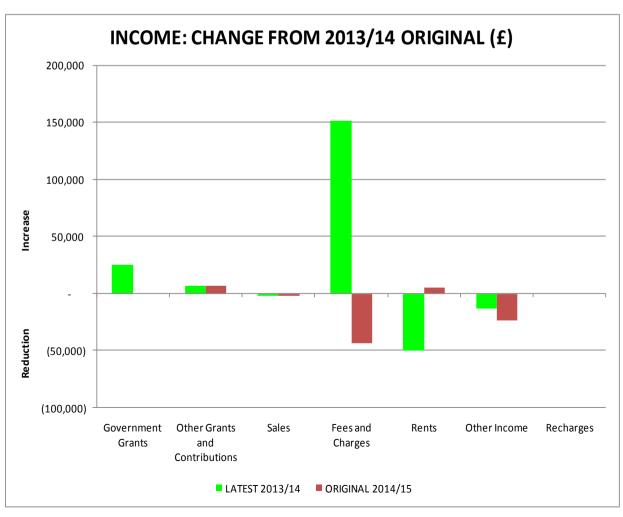
1,759,600 2,159,300 1,947,300

TOTAL DEVELOPMENT PORTFOLIO









DEVELOPMENT PORTFOLIO

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1025 TOWN CENTRE MANAGEMENT - ROYAL LEAMING	GTON SPA			
DIRECT EXPENDITURE				
Employees	59,159	37,000	36,100	36,100
Transport	487	700	600	600
Supplies and Services	17,200	20,500	22,400	22,500
Third Party Payments	17,200	300	22,400	22,300
Tillio Faity Fayinents	<u> </u>			
TOTAL DIRECT EXPENDITURE	76,846	58,500	59,100	59,200
DIRECT INCOME				
Other Grants and Contributions	_	-	(7,200)	(7,200)
Other Income	(8,379)	(15,700)	(8,500)	(8,500)
TOTAL DIRECT INCOME	(8,379)	(15,700)	(15,700)	(15,700)
NET DIRECT (INCOME) / EXPENDITURE	68,467	42,800	43,400	43,500
Support Services	31,631	34,400	34,400	34,400
Recharges	(21,700)	(15,900)	(15,900)	(15,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	78,398	61,300	61,900	62,000
				

A key aim of the Corporate Strategy is to have vital and viable town centres. Town Centre Management Partnerships have been established in Warwick, Kenilworth and Royal Leamington Spa to provide a proactive, co-ordinated approach to their management, enhancement and promotion. Town Centre Action Plans have been agreed by stakeholders to be co-ordinated and delivered by the Town Centre Managers.

The budgets above reflect the costs of employing a Town Centre Manager for Royal Leamington Spa. There is also a small budget for promotions and special events.

The costs of Royal Leamington Spa's Town Centre Management function are part funded by contributions from Leamington Town Council and the private sector.

With the introduction of BID Learnington (Business Improvement District) in July 2008, the Town Centre Management function was restored as a four days a week post. The Town Centre Manager leads on projects as well as supporting the BID programme.

DEVELOPMENT PORTFOLIO

	ACTUAL	ORIGINAL BUDGET	LATEST BUDGET	BUDGET
	2012/13	2013/14	2013/14	2014/15
	£	£	£	£
S1030 TOWN CENTRE MANAGEMENT - KENILWORTH				
DIRECT EXPENDITURE				
Employees	37,033	36,000	41,300	40,200
Transport	590	1,600	600	600
Supplies and Services	28,547	25,100	12,800	12,800
TOTAL DIRECT EXPENDITURE	66,170	62,700	54,700	53,600
DIRECT INCOME				
Other Grants and Contributions	(5,000)	(5,100)	(5,000)	(5,000)
Other Income	(6,112)	(22,200)	(6,000)	(6,000)
TOTAL DIRECT INCOME	(11,112)	(27,300)	(11,000)	(11,000)
NET DIRECT (INCOME) / EXPENDITURE	55,058	35,400	43,700	42,600
Support Services	33,538	27,500	27,500	27,500
Recharges	(23,200)	(17,800)	(17,800)	(17,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	65,396	45,100	53,400	52,300

A key aim of the Corporate Strategy is to have vital and viable town centres. Town Centre Management Partnerships have been established in Warwick, Kenilworth and Royal Leamington Spa to provide a proactive, co-ordinated approach to their management, enhancement and promotion. Town Centre Action Plans have been agreed by stakeholders to be co-ordinated and delivered by the Town Centre Managers.

The budgets above reflect the costs of employing a Town Centre Manager for Kenilworth. There is also a small budget for promotions and special events.

The costs of Kenilworth's Town Centre Management function are part-funded by a contribution from the Kenilworth Town Council.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1035 CHRISTMAS ILLUMINATIONS				
DIRECT EXPENDITURE				
Premises	8,047	-	-	-
Supplies and Services	75,566	66,400	76,400	66,400
TOTAL DIRECT EXPENDITURE	83,613	66,400	76,400	66,400
DIRECT INCOME				
Other Income	(32,186)	(36,400)	(46,400)	(36,400)
TOTAL DIRECT INCOME	(32,186)	(36,400)	(46,400)	(36,400)
NET DIRECT (INCOME) / EXPENDITURE	51,427	30,000	30,000	30,000
Support Services	21,192	11,800	11,800	11,800
NET (INCOME) / EXPENDITURE TO SUMMARY	72,619	41,800	41,800	41,800

Christmas lights displays have been developed in the three town centres of Royal Leamington Spa, Warwick and Kenilworth. A small budget is now included for Whitnash.

Warwick District Council contributes about one third to the cost of the schemes in Warwick and Kenilworth and 25% to the Royal Leamington Spa scheme. The rest of the funding comes from the Town Councils and the private sector. BID Leamington (Business Improvement District) holds the contract to erect the lights throughout Royal Leamington Spa town centre, both in and outside of the BID area.

The Town Centre Managers work with their town's Christmas lights committees to organise the switch-on events, promote Christmas activities and secure private sector contributions.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1040 TOWN CENTRE MANAGEMENT - WARWICK	~	~	~	~
DIRECT EXPENDITURE				
Employees	48,173	40,900	33,100	35,400
Transport	137	1,200	1,200	1,200
Supplies and Services	23,254	8,300	54,500	8,300
TOTAL DIRECT EXPENDITURE	71,564	50,400	88,800	44,900
DIRECT INCOME				
Government Grants	(10,000)	-	-	-
Other Grants and Contributions	(20,750)	(10,100)	(10,100)	(10,100)
Other Income	(4,459)	(7,800)	(7,800)	(7,800)
TOTAL DIRECT INCOME	(35,209)	(17,900)	(17,900)	(17,900)
NET DIRECT (INCOME) / EXPENDITURE	36,355	32,500	70,900	27,000
Support Services	23,299	30,000	30,000	30,000
Recharges	(13,500)	(23,300)	(23,300)	(23,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	46,154	39,200	77,600	33,700
				

A key aim of the Corporate Strategy is to have vital and viable town centres. Town Centre Management Partnerships have been established in Warwick, Kenilworth and Royal Leamington Spa to provide a proactive, co-ordinated approach to their management, enhancement and promotion. Town Centre Action Plans have been agreed by stakeholders to be co-ordinated and delivered by the Town Centre Managers.

The budgets above reflect the costs of employing a Town Centre Manager for Warwick. There is also a small budget for promotions and special events.

The costs of Warwick's Town Centre Management function are part-funded by a contribution from the Warwick Town Council.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1240 MARKETS				
DIRECT EXPENDITURE				
Premises	4,705	4,800	4,700	4,700
Supplies and Services	<u>-</u>	1,500	1,500	1,500
TOTAL DIRECT EXPENDITURE	4,705	6,300	6,200	6,200
DIRECT INCOME				
Rents-Others	(39,000)	(38,000)	(38,200)	(36,000)
TOTAL DIRECT INCOME	(39,000)	(38,000)	(38,200)	(36,000)
NET DIRECT (INCOME) / EXPENDITURE	(34,295)	(31,700)	(32,000)	(29,800)
Support Services	9,736	11,500	11,500	11,500
NET (INCOME) / EXPENDITURE TO SUMMARY	(24,559)	(20,200)	(20,500)	(18,300)

The Town Centre Management team is responsible for managing and developing markets in Warwick District.

The Council licences the operation of the following open-air markets:

Kenilworth - held every Thursday at Abbey End

Warwick Charter Market - held every Saturday at Warwick Market Place

The market contractor pays a rent to the Council based on the number of stalls at each market.

The market contractor also operates monthly Farmers' Markets in Royal Leamington Spa and Warwick.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1650 ESTATE MANAGEMENT				
DIRECT EXPENDITURE				
Premises	216,375	135,800	113,900	124,700
Supplies and Services	8,885	8,100	9,200	5,300
Third Party Payments	143,241	52,000	62,000	52,000
Tilliu Faity Fayinents	145,241			J2,000
TOTAL DIRECT EXPENDITURE	368,501	195,900	185,100	182,000
DIRECT INCOME				
Other Grants and Contributions	(53,301)	_	-	-
Other Income	(7,211)	(7,300)	(7,300)	(7,300)
Fees and Charges	(1,450)	(4,300)	(4,300)	(4,300)
Rents	(562,160)	(584,000)	(569,700)	(590,000)
TOTAL DIRECT INCOME	(624,122)	(595,600)	(581,300)	(601,600)
NET DIRECT (INCOME) / EXPENDITURE	(255,621)	(399,700)	(396,200)	(419,600)
Support Services	127,004	111,800	111,800	111,800
Capital Charges	4,663	4,700	4,700	4,700
NET (INCOME) / EXPENDITURE TO SUMMARY	(123,954)	(283,200)	(279,700)	(303,100)

The Estate Management Budget concerns the costs and incomes from properties which are non-operational assets - these are fixed assets held by the Council but not occupied directly or used in the delivery of the Council's services. It includes land acquired in advance for specific purposes, such as extinguishing inappropriate uses, improving conservation policies or in advance of redevelopment proposals; land and property held as an investment by the Council; and property surplus to requirements but held pending allocation or disposal.

The costs of support services affecting this budget concern the expenses of managing these non-operational assets. These property management costs are governed by the Council's duties under residential, commercial and industrial property lease arrangements, particularly the legal and financial matters, which include negotiating new leases, lease renewals, rent reviews and the assignment of leases.

The Council has approximately 160 non-operational assets, ranging from the general retail, office and industrial units to a boat house at St. Nicholas Park and numerous sporting clubhouses.

	ACTUAL	ORIGINAL BUDGET	LATEST BUDGET	BUDGET
	2012/13 £	2013/14 £	2013/14 £	2014/15 £
S3550 TOURISM	L	L	L	L
DIRECT EXPENDITURE				
Employees	74,823	82,000	41,200	36,200
Premises	15,279	15,600	15,500	15,800
Supplies and Services	94,204	58,900	197,600	157,600
Third Party Payments	21,257	62,000	-	
TOTAL DIRECT EXPENDITURE	205,563	218,500	254,300	209,600
DIRECT INCOME				
Sales	(41,166)	(22,000)	(20,000)	(20,000)
Fees and Charges	(1,979)	(100)	(100)	(100)
TOTAL DIRECT INCOME	(43,145)	(22,100)	(20,100)	(20,100)
NET DIRECT (INCOME) / EXPENDITURE	162,418	196,400	234,200	189,500
Support Services	37,730	40,800	40,800	40,800
NET (INCOME) / EXPENDITURE TO SUMMARY	200,148	237,200	275,000	230,300

The tourism industry is an important sector of the economy in Warwick District and is an important element of the Corporate Strategy vision: "...a great place to live, work and visit."

The Council operates its own Visitor Information Centre, which is based at the Royal Pump Rooms in Royal Learnington Spa.

Warwick District Council supports the operation of the Warwick Town Council's Warwick Tourist Information Centre through a grant funding agreement.

The budget sets out the financial commitment to the Council's Visitor Information Centre and Warwick Tourist Information Centre.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S3600 ECONOMIC DEVELOPMENT				
DIRECT EXPENDITURE				
Employees	146,238	139,600	154,000	136,000
Transport	4,251	3,600	3,600	3,600
Supplies and Services	21,097	33,800	33,800	44,100
Third Party Payments	82,386	2,100	12,100	2,100
TOTAL DIRECT EXPENDITURE	253,972	179,100	203,500	185,800
Support Services	62,863	58,900	61,400	61,400
Capital Charges	60,000	-	-	-
Recharges	(171,300)	(171,200)	(171,200)	(171,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	205,535	66,800	93,700	76,000

The Council's Economic Development and Regeneration (ED&R) Team are leading on a number of 'Enterprise' focused regeneration activities, as part of the Council's Creative Uplift Programme (CUP), with capital funding from the Regional Development Agency Advantage West Midlands. These projects include Althorpe Enterprise Hub, Brunswick Enterprise Zone and Court Street Creative Arches.

ED&R also manage the existing Spencer Yard facilities opened in 2006 and led on the Phase 2 Spencer Yard scheme.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S3650 ECONOMIC REGENERATION				
DIRECT EXPENDITURE				
Supplies and Services	22,016	12,500	19,400	106,000
TOTAL DIRECT EXPENDITURE	22,016	12,500	19,400	106,000
DIRECT INCOME				
Government Grants	(100,000)	-	-	-
Other Grants and Contributions	(10,000)	-	-	-
TOTAL DIRECT INCOME	(110,000)		-	
NET DIRECT (INCOME) / EXPENDITURE	(87,984)	12,500	19,400	106,000
Support Services	123,712	132,400	132,400	132,400
NET (INCOME) / EXPENDITURE TO SUMMARY	35,728	144,900	151,800	238,400

The Economic Development and Regeneration Team manage various regeneration projects:

- Spencer Yard facilities
- Althorpe Enterprise Hub
- Brunswick Enterprise Zone
- Court Street Creative Arches

A grant is also made to support the work at Hill Close Gardens.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S3660 ENTERPRISE DEVELOPMENT				
DIRECT EXPENDITURE				
Employees	65,057	67,000	43,100	43,700
Premises	164,414	160,400	157,800	160,500
Transport	1,985	1,500	2,500	2,500
Supplies and Services	31,275	36,100	27,900	27,900
Third Party Payments	38,087	32,700	40,100	35,900
TOTAL DIRECT EXPENDITURE	300,818	297,700	271,400	270,500
DIRECT INCOME				
Other Grants and Contributions	(16,000)	(16,000)	(16,000)	(16,000)
Fees and Charges	(22,680)	(14,700)	(16,400)	(16,400)
Rents	(198,797)	(248,400)	(212,500)	(249,600)
TOTAL DIRECT INCOME	(237,477)	(279,100)	(244,900)	(282,000)
NET DIRECT (INCOME) / EXPENDITURE	63,341	18,600	26,500	(11,500)
Support Services	67,674	82,200	82,200	82,200
Capital Charges	55,147	86,900	74,200	74,200
NET (INCOME) / EXPENDITURE TO SUMMARY	186,162	187,700	182,900	144,900

Spencer Yard: The Phase 1 development of the North Hall and West Wing buildings was completed in May 2006 and has been fully occupied by a number of creative businesses and organisations since that date. Those companies who currently occupy the building are Motionhouse Dance Theatre (West Wing where they have office and dance studio facilities), Hybrid Arts and Heartbreak Productions are situated in North Hall. Heartbreak Productions manage the letting of the first floor which is available to hire for dance, rehearsal, performance, exhibition or similar purposes.

Althorpe Enterprise Hub: Funded mainly by capital grant from Advantage West Midlands this new Centre targets new and early stage businesses in the high technology, ITC and creative industries sectors. This job creation project was developed during the period of the Regenesis project to regenerate Learnington Old Town and responded to an identified need to provide small offices and desk space for new businesses. The Centre which opened officially in September 2009 is the hub of the Council's activity to co-ordinate business support to businesses of all types in Warwick District.

Brunswick Enterprise and Employment Zone: Funded by capital grant from Advantage West Midlands an extension to Brunswick Healthy Living Centre provides space for a small community enterprise centre known as Brunswick Enterprise and Employment Zone. Local employment clubs are run to tackle unemployment in our most deprived wards. This has been funded through Section 106 agreements from Morrisons and Deeleys.

Court Street Creative Arches: The Arches officially opened in September 2009 and were developed by the Council with match funding from Advantage West Midlands and is part of the Council's CUP programme designed to uplift one of the most run down areas in the District. The accommodation of single or double arches is designed to provide space for creative industries. Current tenants include Progressive Imaging, Codex, Loot and Swirls. An incubation hub for gamers will be launched from an arch in March 2014, which complements other WDC projects that are underway to assist this sector.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S4510 DEVELOPMENT SERVICES MGT				
DIRECT EXPENDITURE				
Employees	41,056	43,000	40,300	77,300
Transport	-	200	200	200
Supplies and Services	14,432	(151,700)	22,000	14,300
Third Party Payments	(100)	-	-	-
TOTAL DIRECT EXPENDITURE	55,388	(108,500)	62,500	91,800
Support Services	94,850	105,600	105,600	105,600
Capital Charges	847	800	800	800
Recharges	(151,085)	(224,000)	(224,000)	(224,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(226,100)	(55,100)	(25,800)

The Development Services Provision Groups are:

- Development Control
- Policy, Projects and Conservation
- Building Control
- Economic Development and Regeneration
- Estate Management
- Local Land Charges

The management of the Planning element of the Business Unit involves the provision of support services to enable each of the service provision groups to undertake their professional duties. Certain budgets are held in this account on a provisional basis until such time as the Business Planning approach has evolved to allow greater autonomy to individual Group Leaders providing individual services. At present, certain resources are also retained in this account where they cannot readily be redistributed in total to individual service delivery units.

The cost of this service is recharged on the basis of staff time allocations.

The 2013/14 budget reflects a staffing level of 1 person.

	ACTUAL 2012/13	ORIGINAL BUDGET 2013/14	LATEST BUDGET 2013/14	BUDGET 2014/15
	£	£	£	£
S4540 DEVELOPMENT CONTROL				
DIRECT EXPENDITURE				
Employees	796,858	820,300	895,300	888,600
Transport	20,533	24,700	24,700	24,700
Supplies and Services	70,106	57,300	59,800	59,800
Third Party Payments	111,607	107,300	283,600	107,300
TOTAL DIRECT EXPENDITURE	999,104	1,009,600	1,263,400	1,080,400
DIRECT INCOME				
Sales	(1,773)	(1,800)	(1,800)	(1,800)
Fees and Charges	(932,143)	(699,200)	(878,500)	(724,200)
TOTAL DIRECT INCOME	(933,916)	(701,000)	(880,300)	(726,000)
NET DIRECT (INCOME) / EXPENDITURE	65,188	308,600	383,100	354,400
Support Services	425,277	472,200	463,300	463,300
Recharges	(133,100)	(58,900)	(58,900)	(58,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	357,365	721,900	787,500	758,800

The Development Management function ensures that development takes place throughout the District in accordance with the policies of the Government and Council. It does this through the determination of planning applications which enables proposals requiring planning permission to be assessed taking into account the views of neighbours and other interested parties. Most applications are decided under delegated powers given to the Head of Development Services, but major or controversial applications are decided by the Planning Committee. Public consultation takes place on applications and sometimes there is a need for negotiations with applicants in order to achieve an acceptable development. Many applications relate to the District's historic environment and in such cases careful attention is given to preserving the architectural and historic interest of the buildings. The function includes an enforcement team who investigate development that has taken place without planning permission. Breaches of planning control are investigated and either resolved by agreement or by means of enforcement action authorised by the Planning Committee. There is also monitoring of development to ensure that approved schemes are carried out in accordance with plans. Planning permission is only refused where there are clear reasons for doing so but, in such cases, and in cases of Enforcement, there is a right of appeal to the Planning Inspectorate and the function deals with presentation of evidence for such appeals, either through the written representation procedure or at formal local public inquiries or hearings.

Where development or other proposals threaten the loss of trees, consideration is given to protecting the trees by means of a Tree Preservation Order which would make it an offence to fell or damage the trees in any way. Such action is only recommended where the trees are of particular intrinsic value or because of their contribution to the visual amenities of the area. The owners have a right to object to the placing of an Order and any objections are taken into consideration by the Planning Committee before the Order is confirmed. Applications for works to protected trees represents an element of the Section's work and since 1997 the Section also deals with notifications to protect important hedgerows.

Conservation and Design

The District has 29 Conservation Areas and approximately 1,500 Listed Buildings, a number of which are Listed Grade I. It is therefore a very valuable asset to the District. The Conservation team advises and assists owners of historic properties on ways in which they may be maintained and enhanced. A number of leaflets are also produced giving advice to property owners. The team also administer a number of historic building grant schemes. The grants are spent on improving historic properties and areas across the district. The Conservation team also play an important role in providing design comments on all applications for Listed Building Consent and all planning applications within Conservation Areas. This includes managing and administering the Conservation Area Advisory Forum which also provide comments on applications. The Conservation team also promote the historic environment and regularly hold design awards to recognise good design. They also administer the Heritage Open Day every year which helps to educate the public as to the value and importance of the historic environment.

Relevant Statistics	<u>2010/11</u>	2011/12	2012/13
Applications decided	1,245	1,201	1,526
Appeals lodged	43	37	27
Enforcement notices served	14	13	42
Investigations into alleged breaches of planning control	553	395	505
Tree works applications received	272	294	272

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S4570 PLANNING POLICY AND PROJECTS				
DIRECT EXPENDITURE				
Employees	382,006	361,700	303,700	277,100
Transport	1,679	1,600	1,600	1,600
Supplies and Services	14,204	8,900	73,500	6,100
Third Party Payments	172,876	97,700	184,200	149,100
TOTAL DIRECT EXPENDITURE	570,765	469,900	563,000	433,900
DIRECT INCOME				
Government Grants	(32,498)	-	(25,000)	-
TOTAL DIRECT INCOME	(32,498)	-	(25,000)	-
NET DIRECT (INCOME) / EXPENDITURE	538,267	469,900	538,000	433,900
Support Services	182,110	176,000	155,700	155,700
Capital Charges	49,469	105,300	151,900	51,300
Recharges	(85,900)	(84,200)	(84,200)	(84,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	683,946	667,000	761,400	556,700

The planning policy team are required by law to produce a series of documents that allow the Council to manage development in the district through setting out the factors to be taken into account when deciding planning applications. It is also a requirement to support parish councils and local communities to prepare Neighbourhood Plans.

Warwick District Local Plan

The Local Plan is a land use plan which promotes the location and nature of new development within the District. The plan contains policies and maps showing designations, such as flood plains and environmentally sensitive areas, as well as allocations for new housing and employment development. The current The Warwick District Local Plan, adopted in September 2007 is currently being reviewed and in due course will be replaced by a new Local Plan covering the period through until 2029.

Alongside the Local Plan, the team is responsible for preparing a CIL Charging Schedule, undertaking infrastructure planning, undertaking strategic masterplanning and monitoring for major sites and preparing a Development Plan for allocating Gypsy and Traveller Sites.

The Policy team has also begun preparation of an Area Action Plan for Warwick Town Centre and will support similar Plans for Kenilworth and Royal Leamington Spa. The Team is also responsible for Neighbourhood Planning - supporting local communities to produce their own development plans. Several Neighbourhood Plans are currently under preparation.

Other Policy Work

The Policy Team also annually monitor new development, e.g. number of new houses built, for the Government, and report this in an Annual Monitoring Report.

Conservation and Design

The Conservation Team has been transferred to the Development Control Section.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S4600 BUILDING CONTROL	~	-	~	~
DIRECT EXPENDITURE				
	407.000	444.000	252.000	276 400
Employees	407,098	411,800	352,900	376,100
Transport	23,158	27,600	27,600	26,600
Supplies and Services	14,742	24,000	24,000	22,000
Third Party Payments	34,726	6,600	6,600	5,000
TOTAL DIRECT EXPENDITURE	479,724	470,000	411,100	429,700
DIRECT INCOME				
Other Income	(5,225)	-	-	-
Fees+Charges General	(509,467)	(480,500)	(435,500)	(445,500)
TOTAL DIRECT INCOME	(514,692)	(480,500)	(435,500)	(445,500)
NET DIRECT (INCOME) / EXPENDITURE	(34,968)	(10,500)	(24,400)	(15,800)
Support Services	158,010	166,100	164,800	164,800
Recharges	(30,319)	(18,700)	(18,700)	(18,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	92,723	136,900	121,700	130,300

Through the Building Regulations and associated legislation, the Council carries out its duties, functions and responsibilities to ensure the health, safety, welfare and facilities for people in and about buildings and structures, together with the conservation of fuel and power. The Building Act 1984 and associated legislation give a significant amount of flexibility to designers and builders, including fire engineering design approach to complex buildings. Due to this flexibility, officers have to be more vigilant and be prepared to make immediate and positive professional judgements prior to, or during construction work. Those judgements made can have commercial and financial implications on developments, together with health and safety implications. The Building Regulations are constantly being reviewed and updated where appropriate to ensure that the broad range of legislation is addressed in assessing and ensuring buildings and developments are in compliance. Although the Approved Inspector Regulations now provide alternatives to developers, the Building Control Group at Warwick District Council, due to their professionalism, quality assurance systems and customer care procedures, have ensured that the majority of building operations are subject to compliance with the Building Regulation procedures through the Local Authority route.

Warwick Building Control are currently looking to merge srevices with Coventry, Rugby and Daventry. This will be assessed over a 12 month period and if successful may lead to further mergers with other adjacent Local Authority Building Control Services. Warwick are taking the lead in this merger with the aim of promoting closer and consistent working across the district and to form a united front against the Approved Inspectors. The team has also developed partnerships with design teams, developers and other Local Authorities. Currently, the team are reviewing projects for Warwickshire County Council, Coventry, Solihull, Northamptonshire, Stratford-on-Avon, Nuneaton, North Warwickshire, Redditch and Birmingham City etc. During the last few years, the group have continued to implement additional responsibilities as a result of changing legislation and updating of the regulations. This has been particularly so in the case of access and facilities for disabled people and the document BS8300 (DDA), new Fire Safety legislation (RRO), Part P Electrical etc. The revised disabled legislation and the associated DDA have extended the scope for disabled people in commercial and domestic fields. The regulations now require all dwellings, including flats etc., to be more accessible and provide improved facilities for disabled people. There are also the additional requirements for improved access of facilities within, including vertical access to various levels of buildings within commercial developments.

In the continuing drive to provide more energy efficient buildings and a more sustainable environment across the whole spectrum, a new Part L (Conservation of Fuel and Power) will be published this year. The implementation of this document will provide a challenging task for the Building Control team. In addition to all of the above, the Department for Communities and Local Government (DCLG) continue to advise that the fee related function of Local Authorities' Building Control must be self-financing over a three year period. Any surplus should be reinvested into the service to improve the service delivery. In order for this to happen, Local Authorities set their own fees and charges of the service they provide, although it should be noted, the Council cannot charge for works related to disabled adaptations or improvements, or for registration of window or electrical projects. Our fee charges as set should enable us to break even, however, we must be aware there should be no cross subsidy of the service between non fee related and fee related functions, but the service must ensure we continue to provide a cost effective efficient service to all, in a highly competitive market. The service also provides other duties in respect of health and safety, such as dangerous structures, demolitions, fire safety surveys, accessibility audits, temporary stands etc. and structures.

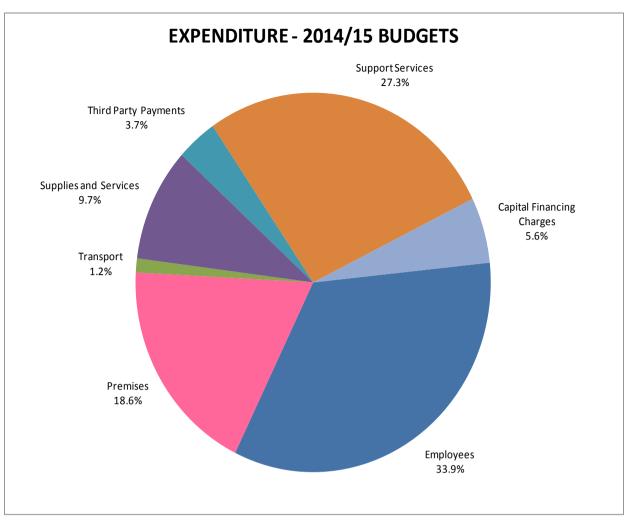
	ACTUAL 2012/13	ORIGINAL BUDGET 2013/14	LATEST BUDGET 2013/14	BUDGET 2014/15
	2012/13 £	2013/14 £	2013/14 £	2014/15 £
S4840 LOCAL LAND CHARGES	L	L	L	£
DIRECT EXPENDITURE				
Employees	27,895	35,700	20,300	34,700
Transport	14	200	200	200
Supplies and Services	212,631	15,500	14,000	13,800
Third Party Payments	36,949	33,600	33,600	32,800
TOTAL DIRECT EXPENDITURE	277,489	85,000	68,100	81,500
DIRECT INCOME				
Other Income	(92)	(600)	(600)	(600)
Fees and Charges	(197,264)	(185,000)	(200,000)	(150,000)
TOTAL DIRECT INCOME	(197,356)	(185,600)	(200,600)	(150,600)
NET DIRECT (INCOME) / EXPENDITURE	80,133	(100,600)	(132,500)	(69,100)
Support Services	64,388	39,900	38,400	38,400
NET (INCOME) / EXPENDITURE TO SUMMARY	144,521	(60,700)	(94,100)	(30,700)

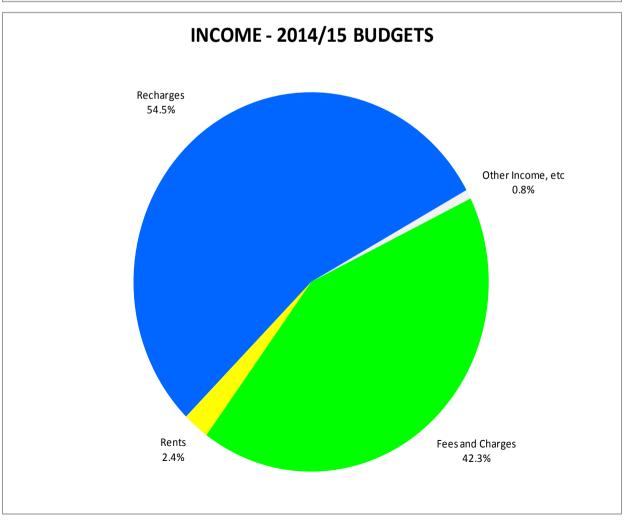
The Council is obliged to maintain a register (the Local Land Charges Register) relating to its area which includes details of any matter - road proposals, clearance order, closing order, etc. - affecting properties, and details of any charge which under various enactments is a charge on the property, e.g. private street work costs. Any person may make a search of the register, either in person or by submitting the appropriate form and on payment of the appropriate fee. In addition, the Council provides replies to additional enquiries raised by Solicitors or search companies acting for the purchasers of houses, businesses etc. These enquiries relate to sewerage, planning, highways and general environmental matters.

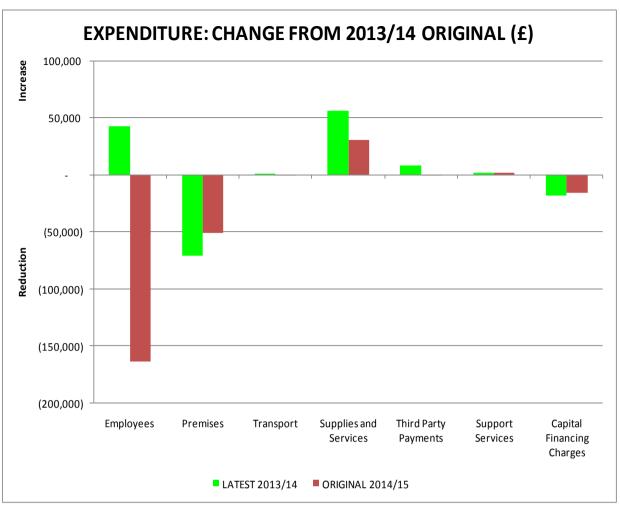
The income is derived from "search fees" which are the amounts paid by (usually) prospective purchasers of properties who pay a fee for a search of the register and/or the replies to the additional enquiries. The service is under the control of the Head of Development. Fees are set by the Council in accordance with the national guidance issued by the Ministry of Justice, which seeks to ensure that councils set fees which recover the cost of providing the service.

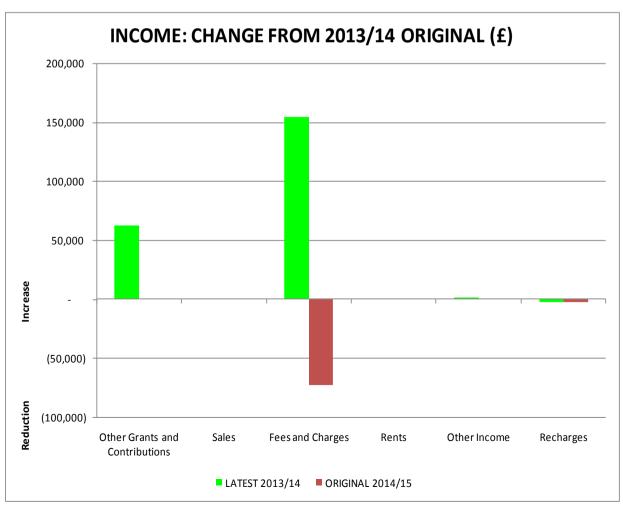
The Council is in the process of digitising the register and all the supporting records. Once completed, it will be possible to deal with the whole search process electronically.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £	Page
ENVIRONMENT & COMMUNITY PROTECTION PORTFOL	<u>IO:</u>				
S1045 CCTV S1320 BEREAVEMENT SERVICES S2141 CIVIL CONTINGENCIES S2300 OFFICE ACCOMMODATION - RIVERSIDE HOUSE S2360 LICENSING & REGISTRATION S4210 EH ENVIRONMENTAL HEALTH CORE S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH S4300 ENVIRONMENTAL PROTECTION S4350 COMMUNITY SAFETY S4720 COMMUNITY PROTECTION MANAGEMENT S4750 ENGINEERING BUSINESS ACCOUNT	182,329 (406,517) 97,455 2 17,443 13,602 461,352 705,090 142,515 13,375	165,800 (218,500) 110,500 (12,200) 67,800 (26,400) 582,300 652,900 134,700 (8,200)	163,200 (442,800) 110,500 (16,200) 69,000 49,900 631,600 653,300 138,800 (55,200)	160,700 (199,200) 110,500 (3,200) 29,700 20,600 596,700 647,100 138,400 (168,100)	91 92 93 94 95 96
S4790 TRANSPORT PLANS	1,671	4,100	4,100	4,100	99
S4810 ALLEVIATION OF FLOODING	(52,678)	130,100	82,200	124,200	100
TOTAL ENVIRONMENT & COMMUNITY PROT'N PORTFOLIO	1,175,815	1,582,900	1,388,400	1,461,500	
EXPENDITURE: Employees Premises Transport Supplies and Services Third Party Payments Support Services Capital Financing Charges	1,855,432 866,383 55,583 537,010 322,816 1,336,131 155,627	1,837,600 968,400 60,900 445,500 181,700 1,345,600 293,300	1,880,300 897,500 61,800 501,900 190,100 1,347,500 275,000	1,674,500 917,700 61,400 475,900 181,400 1,347,500 277,800	
TOTAL EXPENDITURE	5,128,982	5,133,000	5,154,100 ————	4,936,200	
INCOME: Government Grants Other Grants and Contributions Sales Fees and Charges Rents Other Income Recharges	(12,224) (224,636) (300) (1,903,985) (86,305) (29,969) (1,695,748)	(3,000) (16,900) - (1,543,400) (84,000) (7,500) (1,895,300)	(3,000) (79,300) - (1,698,000) (84,000) (8,500) (1,892,900)	(3,000) (16,900) - (1,470,400) (84,000) (7,500) (1,892,900)	
TOTAL INCOME	(3,953,167)	(3,550,100)	(3,765,700)	(3,474,700)	
TOTAL ENVIRONMENT & COMMUNITY PROT'N PORT.	1,175,815	1,582,900	1,388,400	1,461,500	









	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
<u>S1045 CCTV</u>				
DIRECT EXPENDITURE				
Employees	226,409	212,300	219,200	212,800
Premises	7,373	6,800	7,300	7,000
Transport	1,530	1,400	1,400	1,400
Supplies and Services	143,287	151,300	141,800	141,900
TOTAL DIRECT EXPENDITURE	378,599	371,800	369,700	363,100
DIRECT INCOME				
Other Income	(8,700)	(4,000)	(4,000)	(4,000)
TOTAL DIRECT INCOME	(8,700)	(4,000)	(4,000)	(4,000)
NET DIRECT (INCOME) / EXPENDITURE	369,899	367,800	365,700	359,100
Support Services	78,522	68,400	68,400	68,400
Capital Charges	22,508	38,600	38,100	42,200
Recharges	(288,600)	(309,000)	(309,000)	(309,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	182,329	165,800	163,200	160,700

The Council owns and monitors a CCTV system, which covers over 190 cameras across the District, including cameras which operate on behalf of Housing, Culture and Neighbourhood Services.

The control room is staffed on a "24/7" basis and maintains a direct link to the Police Central Control Room and via Retail Radio links to over 200 businesses across the District including those in the evening economy.

A CCTV Manager and supervisor are responsible for the service together with 5.8 CCTV operators who monitor the cameras, Retail Radio links and Help Point system.

The scheme deals with around 12,000 incidents a year of which 650 are "major" incidents which would normally involve the Police. Last year the service recorded footage relating to over 520 arrests.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1320 BEREAVEMENT SERVICES				
DIRECT EXPENDITURE				
Employees	188,205	184,200	191,400	190,200
Premises	303,777	366,200	299,700	312,700
Transport	5,791	6,300	6,300	6,300
Supplies and Services	92,702	92,400	91,900	91,900
Third Party Payments	173,446	119,600	119,600	119,600
TOTAL DIRECT EXPENDITURE	763,921	768,700	708,900	720,700
DIRECT INCOME				
Other Grants and Contributions	(481)	(2,900)	(2,900)	(2,900)
Sales	(300)	-	-	-
Other Income	(27)	(100)	(100)	(100)
Fees and Charges	(1,394,154)	(1,214,700)	(1,361,700)	(1,129,900)
Rents	(26,195)	(23,900)	(23,900)	(23,900)
TOTAL DIRECT INCOME	(1,421,157)	(1,241,600)	(1,388,600)	(1,156,800)
NET DIRECT (INCOME) / EXPENDITURE	(657,236)	(472,900)	(679,700)	(436,100)
Support Services	139,219	124,100	124,100	124,100
Capital Charges	111,500	130,300	112,800	112,800
NET (INCOME) / EXPENDITURE TO SUMMARY	(406,517)	(218,500)	(442,800)	(199,200)

Under the control of the Head of Environmental Services the Bereavement Services Manager is responsible for this section.

The estimates reflect the cost of provision of Cemetery and Crematorium facilities and the upkeep of certain closed churchyards. The closed churchyards are:

Royal Leamington Spa
Kenilworth
Whitnash

There are areas at Leamington and Warwick cemeteries which were formerly Parish churchyard extensions taken over by the Local Authority and now officially closed.

St. Margaret's churchyard at Whitnash is maintained with voluntary assistance and the Council reimburses the costs incurred. St Mary Magdalene's churchyard at Lillington has also recently been closed and the responsibility for maintenance falls to the local authority.

S2141 CIVIL CONTINGENCIES	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
DIRECT EXPENDITURE				
Transport	299	-	-	-
Supplies and Services	13,770	16,700	16,700	16,700
TOTAL DIRECT EXPENDITURE	14,069	16,700	16,700	16,700
Support Services	83,386	93,800	93,800	93,800
NET (INCOME) / EXPENDITURE TO SUMMARY	97,455	110,500	110,500	110,500

The estimates of expenditure shown above are to support the Councils compliance with the Civil Contingencies Act. This places seven areas of civil protection duties on the Council as a Category 1 responder. The seven areas have a further myriad of requirements which are highlighted by the Civil Contingencies Secretariat at the Cabinet Office. The seven main civil protection duties are as follows;

- Co-operation between all local and multi-agency responders.
- Information sharing between all local and multi-agency responders.
- Assessment of emergency risks facing the Community.
- Emergency Planning
- Business Continuity Management (BCM)
- Communicating with the Public to warn and inform before, during and after an emergency
- Advice and Assistance to the Business and Voluntary Organisations in relation to BCM.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S2300 OFFICE ACCOMMODATION - RIVERSIDE HOUSE				
DIRECT EXPENDITURE				
Premises	505,440	566,400	559,000	572,000
Supplies and Services	119,252	68,400	68,200	68,200
Third Party Payments	13,466	4,600	4,600	4,600
TOTAL DIRECT EXPENDITURE	638,158	639,400	631,800	644,800
DIRECT INCOME				
Rents	(60,110)	(60,100)	(60,100)	(60,100)
TOTAL DIRECT INCOME	(60,110)	(60,100)	(60,100)	(60,100)
NET DIRECT (INCOME) / EXPENDITURE	578,048	579,300	571,700	584,700
Support Services	51,010	65,200	63,900	63,900
Capital Charges	-	103,600	106,100	106,100
Recharges	(629,056)	(760,300)	(757,900)	(757,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	2	(12,200)	(16,200)	(3,200)

The estimates of expenditure shown above reflect the operational office accommodation costs of Riverside House, the Councils administrative headquarters.

The cost of this service is recharged to users based on floor area occupied.

	ACTUAL 2012/13	ORIGINAL BUDGET 2013/14	LATEST BUDGET 2013/14	BUDGET 2014/15
	£	£	£	£
S2360 LICENSING & REGISTRATION	_	_	_	_
DIRECT EXPENDITURE				
Employees	125,489	140,000	135,400	110,700
Premises	-	300	300	300
Transport	1,119	1,200	1,200	1,200
Supplies and Services	19,212	14,100	14,100	14,100
Third Party Payments	6,199	6,200	14,600	6,200
TOTAL DIRECT EXPENDITURE	152,019	161,800	165,600	132,500
DIRECT INCOME				
Fees and Charges	(329,172)	(295,600)	(298,200)	(304,400)
TOTAL DIRECT INCOME	(329,172)	(295,600)	(298,200)	(304,400)
NET DIRECT (INCOME) / EXPENDITURE	(177,153)	(133,800)	(132,600)	(171,900)
Support Services	194,596	201,600	201,600	201,600
NET (INCOME) / EXPENDITURE TO SUMMARY	17,443	67,800	69,000	29,700

The Council has a statutory duty to licence various activities including street and house-to-house collections, hackney carriages (taxis) and private hire vehicles and drivers and street trading consents.

Fees are payable by applicants for the majority of licences and registrations and in general the Council tries to set the fees at a level to recoup the cost of issuing individual licences and, for some licences, carrying out enforcement action

Since 24th November 2005 the Council has also been responsible for issuing premises licences and club premises certificates under the Licensing Act 2003 (the Act). These licences authorise regulated entertainment, late night refreshment and the sale of alcohol. Each premises licence which allows the sale of alcohol must specify a designated premises supervisor who must hold a personal licence under the Act. The Council, in its role as Licensing Authority, is responsible for the issuing of personal licences. Fees for licences issued under the Licensing Act 2003 are set by the Government and are intended to cover the cost of administering the function.

From September 2007, the Council took over responsibility for the issuing of premises licences to betting shops, gaming centres and tracks and continues with the issuing of permits for gaming machines in licensed premises, as well as small lotteries.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S4210 EH ENVIRONMENTAL HEALTH CORE				
DIRECT EXPENDITURE				
Employees	155,822	159,500	186,200	161,500
Transport	2,421	1,500	1,500	1,500
Supplies and Services	36,509	(1,000)	44,400	39,800
TOTAL DIRECT EXPENDITURE	194,752	160,000	232,100	202,800
DIRECT INCOME				
WEPC Funding Transferred from Rugby BC	(1,000)		-	
TOTAL DIRECT INCOME	(1,000)			
NET DIRECT (INCOME) / EXPENDITURE	193,752	160,000	232,100	202,800
Support Services	109,216	109,800	114,800	114,800
Capital Charges	733	1,500	700	700
Recharges	(290,099)	(297,700)	(297,700)	(297,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	13,602	(26,400)	49,900	20,600

The service, under the control of the Head of Health and Community Protection, is responsible for the management and administration of a number of public health related functions under four sections, i.e. Regulatory, Safer Communities, Environmental Sustainability and Bereavement Services.

In addition to a wide range of public protection and regulatory functions the service has recently been redesigned around its lead role in three corporate priorities within the Sustainable Community Strategy: Health & Wellbeing, Sustainability and Safer Communities. Management of corporate health and safety also resides within the services.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S4270 FOOD+OCCUPATIONAL SAFETY+HEALTH				
DIRECT EXPENDITURE				
Employees	367,960	383,400	437,700	401,300
Transport	16,160	17,800	17,800	17,300
Supplies and Services	4,425	4,900	4,900	4,900
Third Party Payments	78,972	26,800	26,800	26,800
TOTAL DIRECT EXPENDITURE	467,517	432,900	487,200	450,300
DIRECT INCOME				
Other Grants and Contributions	(2,712)	-	-	-
Fees and Charges	(154,583)	(5,000)	(10,000)	(8,000)
TOTAL DIRECT INCOME	(157,295)	(5,000)	(10,000)	(8,000)
NET DIRECT (INCOME) / EXPENDITURE	310,222	427,900	477,200	442,300
Support Services	162,230	165,500	165,500	165,500
Recharges	(11,100)	(11,100)	(11,100)	(11,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	461,352	582,300	631,600	596,700
		<u></u>		

The aims of this division are:

- To ensure that consumer health in the Warwick District is protected through the effective promotion and enforcement of food and occupational health and safety.
- To provide a level of service to stakeholders which is of a demonstrable, externally auditable, and high quality through the efficient use of resources.
- To assist in the delivery of the Council's Health Strategy.
- To ensure that workplaces in the District present no significant health risk to people who resort to them, and to promote issues related to the health of employees and those attending workplaces.

The division also responds to official notifications required under health and safety legislation e.g. accidents, asbestos removal, defective equipment. Other duties include licensing functions relating to skin piercing and investigating cases of infectious disease and food complaints etc.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S4300 ENVIRONMENTAL PROTECTION				
DIRECT EXPENDITURE				
Employees	478,528	418,200	412,100	411,500
Premises	1,765	1,500	600	1,500
Transport	20,315	24,600	25,500	25,600
Supplies and Services	44,455	48,700	56,200	50,200
Third Party Payments	•	20,200	20,200	
Tillu Faity Fayillelits	29,295	20,200	20,200	19,900
TOTAL DIRECT EXPENDITURE	574,358	513,200	514,600	508,700
DIRECT INCOME				
Government Grants	-	(3,000)	(3,000)	(3,000)
Other Grants and Contributions	(500)	-	-	-
Other Income	(5,554)	(3,400)	(4,400)	(3,400)
Fees and Charges	(26,076)	(28,100)	(28,100)	(28,100)
TOTAL DIRECT INCOME	(32,130)	(34,500)	(35,500)	(34,500)
NET DIRECT (INCOME) / EXPENDITURE	542,228	478,700	479,100	474,200
Support Services	219,634	230,900	230,900	230,900
Capital Charges	3,328	3,400	3,400	2,100
Recharges	(60,100)	(60,100)	(60,100)	(60,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	705,090	652,900	653,300	647,100

The aims of this division are to:

- Ensure that the levels of pollution in water, on land and in the air, including pollution by noise and light, are such that they do not adversely affect the health of people in the District.
- To assist in the delivery of the Council's Health Strategy.
- The division has many subsidiary objectives including preventing any adverse affect on people's health from proposed development within the District which entails examining all planning applications and detailed plans where there is likely environmental impact and providing written advice on all such applications.

Other functions provided include statutory nuisances from smoke, dust, fumes, odour, light, noise and contamination, the provision of a Dog Warden Service, a Pest Control Service, arranging funerals under the provisions of the Public Health (Control of Disease) Act 1984.

The abatement of nuisances ensuring that private land is not in such a condition that it is prejudicial to health or a nuisance and that it does not attract or provide harbourage for rodents and that animals are not kept in such a condition as to be prejudicial to health or a nuisance. In addition, an identification service and provision of advice on the treatment and eradication of insects within dwellings, together with advice and enforcement of the rodent proofing of dwellings.

Other duties include ensuring that the Council meets its obligations with respect to Local Air Quality legislation under the Environment Act 1995, Contaminated Land legislation and licensing functions relating to animal welfare legislation.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S4350 COMMUNITY SAFETY				
DIRECT EXPENDITURE				
Employees	79,565	78,600	83,900	83,500
Transport	3,908	4,600	4,600	4,600
Supplies and Services	55,232	36,600	36,700	36,700
Third Party Payments	5,334	-	-	-
TOTAL DIRECT EXPENDITURE	144,039	119,800	125,200	124,800
DIRECT INCOME				
Other Grants and Contributions	(8,100)	_	-	-
Other Income	(14,688)	-	-	-
TOTAL DIRECT INCOME	(22,788)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	121,251	119,800	125,200	124,800
Support Services	119,835	115,000	113,200	113,200
Capital Charges	4,194	-	500	500
Recharges	(102,765)	(100,100)	(100,100)	(100,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	142,515	134,700	138,800	138,400

The Community Safety Manager is responsible for co-ordinating the Council's response to crime and disorder issues. There are four main areas of work:

- Mainstreaming and coordination of the councils response to the statutory duties under the Crime & Disorder Act (1998)
- Driving and improving the South Warwickshire Community Safety Partnership (SWCSP)
- Leading and coordinating responses to anti-social behaviour
- Supporting Community Forums (where this authority is the lead agency) on community safety issues.

Crime Reduction

In partnership with Warwickshire Police, Warwickshire County Council, Warwickshire Fire and Rescue Service, Warwickshire Probation Trust and South Warwickshire NHS this authority is jointly responsible for the reduction of crime, disorder and drugs misuse in Warwick District. On September 12th, 2008 the Crime & Disorder Reduction Partnerships (CDRP's) for the Warwick and Stratford-on-Avon districts were formally merged. The South Warwickshire CDRP builds on a history of successful collaborative work including two joint audits and one joint strategic assessment. The Community Safety Manager administers SSCF interventions funded by the grant on behalf of SWCSP. The emerging priorities following consideration of the Strategic Assessment (to be confirmed) are:

- Tackling violent crime with a focus on alcohol/drug related, domestic violence and town centre violence and use of offender management and early intervention in relation to 16 to 25 year old groups.
- Tackling Anti-Social Behaviour focusing on alcohol/drug related including rowdy behaviour in our town centres
- Reducing Re-Offending with a focus on prevention and reduction and to prioritise on re-offenders of domestic burglary.

Anti-Social Behaviour

Since August 2006 Warwick District Council and Stratford District Council have both employed a full time Anti-Social Behaviour Officer with the objective of building respect in communities and reducing anti-social behaviour. The Anti-Social Behaviour Officer is tasked with early intervention work to modify behaviour at first report. Jointly designed interventions including advisory and warning letters and acceptable behaviour contracts have proved successful in 92% of cases compared to a national average of 64%. Working practices have been re-designed from the victim perspective and in line with the Pilkington Review. A risk matrix is now used to ensure that we identify and support the vulnerable using a victim centered approach to ASB.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S4720 COMMUNITY PROTECTION MANAGEMENT				
DIRECT EXPENDITURE				
Employees	233,454	261,400	214,400	103,000
Premises	13,374	-	-	-
Transport	4,040	3,500	3,500	3,500
Supplies and Services	3,155	7,800	7,800	6,300
Third Party Payments	106	4,300	4,300	4,300
TOTAL DIRECT EXPENDITURE	254,129	277,000	230,000	117,100
Support Services	73,274	71,800	71,800	71,800
Recharges	(314,028)	(357,000)	(357,000)	(357,000)
NET (INCOME) / EXPENDITURE TO SUMMARY	13,375	(8,200)	(55,200)	(168,100)

The responsibilities of the Community Protection Service Area cut across the whole spectrum of Council services which affect the everyday life of the District's citizens. The services provided are delivered by multi-disciplined professional and technical staff. The 2014/15 budget reflects a staffing level of 3.5 persons.

The Section is responsible for the management of 5 locality areas for the provision of local engineering services in Kenilworth, North Royal Leamington Spa, South Royal Leamington Spa and Whitnash, Warwick and the Rural areas, together with other core areas of engineering service delivery.

Municipal Construction Areas of Community Protection:

Watercourse Management

Design and Construction of flood alleviation schemes from Capital Expenditure.

Undertaking and approval of flood risk assessments in accordance with PPS25 for development control planning applications

Flood risk management, including warning systems in association with the Environment Agency and Emergency Plan measures

Surface Water Drainage Forums

WDC Watercourse inspections, maintenance and alleviation of flooding

WCC Highway Watercourse inspections and maintenance

Environment Agency - Critical Watercourse inspections and maintenance through 4 year term contract

Environmental and Transport Initiatives

Town Centre, Car Park and Regeneration / Enhancement Schemes

Civil Contingencies

The main civil protection duties, namely;

- Co-operation between all local and multi-agency responders
- Information sharing between all local and multi-agency responders
- Assessment of risks facing the Community
- Emergency Planning
- Business Continuity Management
- Communicating with the Public
- Advice and Assistance to the Business and Voluntary Organisations.

The cost of this service is based on staff time allocations.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S4750 ENGINEERING BUSINESS ACCOUNT				
INDIRECT EXPENDITURE				
Support Services	176	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	176		<u>-</u>	<u>-</u>

The Engineering Services provides professional advice and also undertakes design and build projects covering all aspects of Municipal Engineering.

S4790 TRANSPORT PLANS

INDIRECT EXPENDITURE				
Support Services	1,671	4,100	4,100	4,100
				
NET (INCOME) / EXPENDITURE TO SUMMARY	1,671	4,100	4,100	4,100

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S4810 ALLEVIATION OF FLOODING				
DIRECT EXPENDITURE				
Premises	34,654	27,200	30,600	24,200
Supplies and Services	5,011	5,600	19,200	5,200
Third Party Payments	15,998	-	-	-
TOTAL DIDECT EVENING UP			40.000	
TOTAL DIRECT EXPENDITURE	55,663	32,800	49,800	29,400
DIRECT INCOME				
Government Grants	(12,224)	-	-	-
Other Grants and Contributions	(211,843)	(14,000)	(76,400)	(14,000)
Other Income	(1,000)	-	-	-
TOTAL DIRECT INCOME	(225,067)	(14,000)	(76,400)	(14,000)
NET DIRECT (INCOME) / EXPENDITURE	(169,404)	18,800	(26,600)	15,400
Support Services	103,362	95,400	95,400	95,400
Capital Charges	13,364	15,900	13,400	13,400
NET (INCOME) / EXPENDITURE TO SUMMARY	(52,678)	130,100	82,200	124,200

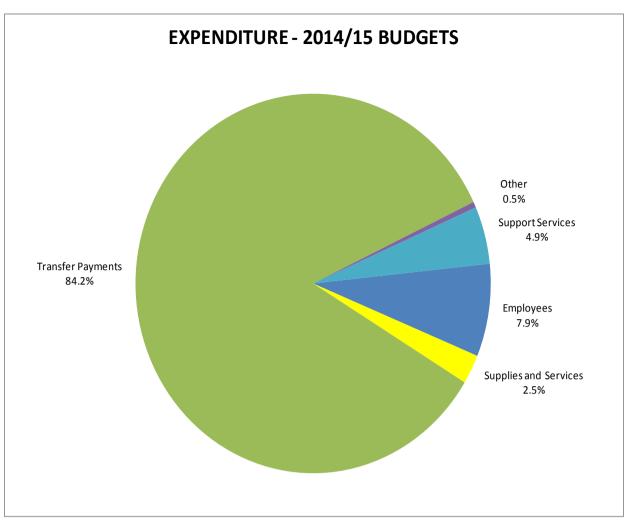
The Council is responsible for the discharge of the Land Drainage functions covered under the statutory requirement of the Land Drainage Act 1991 and the Local Government Act 1999. The service area further provides an external income service to the County Council to clear various drainage structures of debris on a routine and non routine basis.

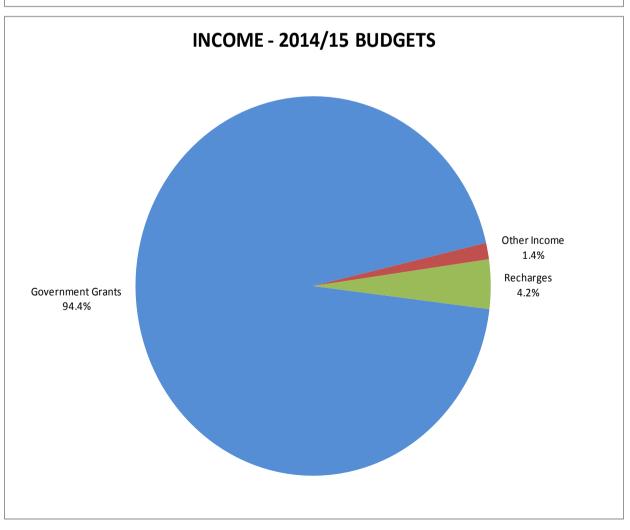
Warwick District Council also has the added responsibility of complying with its own flood defence policy which was reported in March 2000 to DEFRA and the Environment Agency. This requires an annual programme of inspections of ordinary watercourses, which are some 151 kilometres in length, to ensure that free flow is maintained. Certain works are carried out on a discretionary basis but the Council has no duty to carry out any works other than as riparian owner. Remedial works on behalf of other riparian owners may be undertaken on a rechargeable basis. Enforcement action is usually required to cajole Riparian owners to rectify problems in their stretches of watercourse.

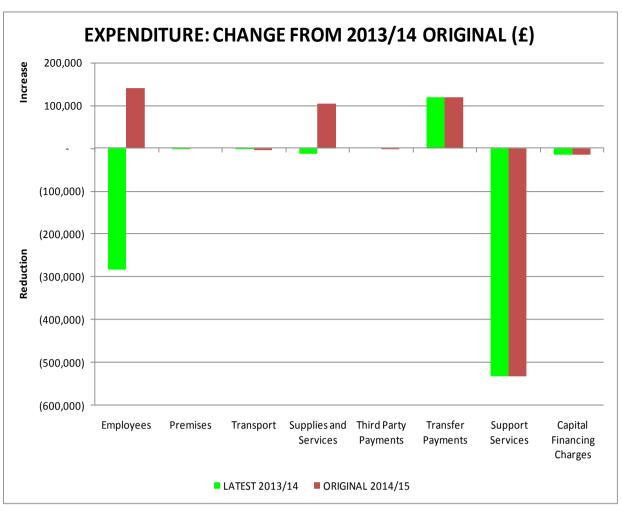
In adherence to the Councils Fit for the Future Strategy and its Flood Defence Plan, it further undertakes the construction of flood alleviation schemes where partnership project need and funding can be obtained.

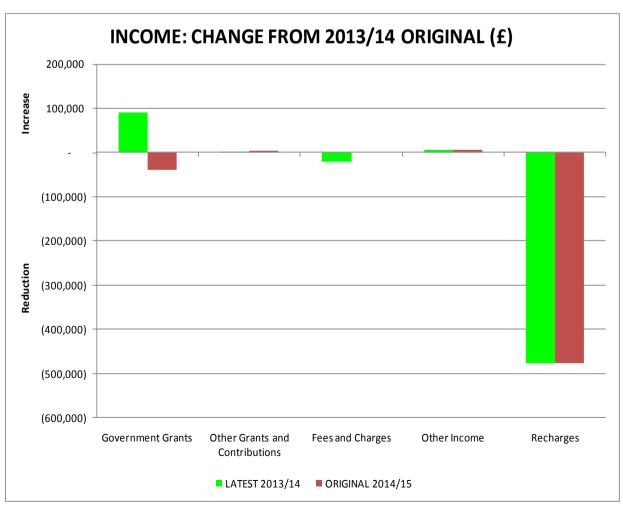
As part of the Development Control process, advice is given to the Planning Service Area for the undertaking and approval of flood risk assessments in accordance with PPS25. This is to ensure that development takes place throughout the District in accordance with the sustainable drainage policies of the Council.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £	Page
FINANCE PORTFOLIO:					
S1410 FINANCE MANAGEMENT	-	(41,900)	2,300	(700)	104
S1415 NNDR DIS RATE RELIEF	48,131	52,100	16,100	16,100	105
S1417 PROCUREMENT	-	(200)	(22,700)	(21,200)	105
S1418 FINANCIAL SERVICES TEAM	-	2,800	110,600	113,200	106
S1425 ACCOUNTANCY	-	(700)	(3,700)	(37,800)	107
S1433 FINANCIAL SERVICES	-	(82,200)	-	-	108
S1440 NON-DISTRIBUTED COSTS	421,251	675,800	320,600	736,800	109
S1460 TREASURY MANAGEMENT	27,130	29,000	29,000	29,000	109
S1465 CORPORATE MANAGEMENT	805,069	835,400	436,900	741,000	110
S1468 CONCURRENT SERVICES	62,009	172,700	172,700	163,200	111
S1578 AUDIT AND RISK	-	(11,400)	(20,300)	(26,200)	112
S3050 REVENUES	533,209	560,300	583,500	551,600	113
S3250 BENEFITS	290,977	375,100	562,800	613,000	114
S3661 CUP - UNITED REFORM CHURCH	49,150	46,400	94,700	49,100	115
TOTAL FINANCE PORTFOLIO	2,236,926	2,613,200	2,282,500	2,927,100	
EXPENDITURE: Employees Premises	2,772,451 -	2,765,900	2,482,600 100	2,905,600	
Transport	13,815	22,000	21,100	18,200	
Supplies and Services	652,473	834,300	820,400	939,200	
Third Party Payments	133,715	123,800	123,800	121,600	
Transfer Payments	39,234,991	31,024,900	31,143,400	31,143,400	
Support Services	2,362,857	2,348,300	1,814,500	1,814,400	
Capital Financing Charges	70,719	75,400	60,700	60,700	
TOTAL EXPENDITURE	45,241,021	37,194,600	36,466,600	37,003,100	
WOOME					
INCOME: Government Grants	(40 500 700)	(22 407 000)	(22 207 700)	(22.450.000)	
	(40,592,769)	(32,197,600)	(32,287,700)	(32,158,600)	
Other Grants and Contributions	(72,650)	(77,600)	(80,600) (367,000)	(81,400)	
Fees and Charges Other Income	(362,268)	(387,000)	• • •	(387,000)	
Recharges	(23,748) (1,952,660)	(600) (1,918,600)	(6,000) (1,442,800)	(6,200) (1,442,800)	
TOTAL INCOME	(43,004,095)	(34,581,400)	(34,184,100)	(34,076,000)	
TOTAL FINANCE PORTFOLIO	2,236,926	2,613,200	2,282,500	2,927,100	









	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1410 FINANCE MANAGEMENT				
DIRECT EXPENDITURE				
Employees	98,526	96,700	100,000	97,500
Transport	162	300	300	300
Supplies and Services	9,907	(38,500)	7,900	7,400
Third Party Payments	151	1,400	1,400	1,400
TOTAL DIRECT EXPENDITURE	108,746	59,900	109,600	106,600
DIRECT INCOME				
Other Income	(20)	-	-	-
TOTAL DIRECT INCOME	(20)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	108,726	59,900	109,600	106,600
Support Services	58,329	60,100	54,600	54,600
Recharges	(167,055)	(161,900)	(161,900)	(161,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	- -	(41,900)	2,300	(700)

The Head of Finance is responsible for providing a comprehensive financial service to the Council via the following five divisions of the Business Unit:

Procurement

Exchequer:

- Revenues
 - Collection of Council Tax
 - Collection of Busines Rates

Accountancy

- Accounting and Budgeting
- Treasury Management
- Financial Advice

Audit and Risk

- Internal Audit
- Risk Management
- Insurances

Benefits

- Housing Benefits
- Council Tax Reduction
- Benefits Fraud

Work is undertaken under the direction of the Head of Finance who will perform his duties in compliance with the appropriate regulations and standards expected of Local Government, as promoted by the Chartered Institute of Public Finance and Accountancy.

The cost of this service is recharged to users based on staff time allocations.

FSTeam

- Creditors
- Sundry Income

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1415 NNDR DIS RATE RELIEF				
DIRECT EXPENDITURE				
Supplies and Services	31,743	36,000	-	<u>-</u>
TOTAL DIRECT EXPENDITURE	31,743	36,000	-	-
Support Services	16,388	16,100	16,100	16,100
NET (INCOME) / EXPENDITURE TO SUMMARY	48,131	52,100	16,100	16,100

Following Government reforms from 1 April 2013 the costs of Discretionary Rate Relief is included in the NNDR baseline and is not charged to services.

S1417 PROCUREMENT

DIRECT EXPENDITURE				
Employees	68,162	79,400	82,800	83,200
Transport	233	400	400	400
Supplies and Services	7,352	6,600	2,200	3,300
Third Party Payments	-	2,000	2,000	2,000
TOTAL DIRECT EXPENDITURE	75,747	88,400	87,400	88,900
Support Services	35,983	36,400	14,200	14,200
Recharges	(111,730)	(125,000)	(124,300)	(124,300)
NET (INCOME) / EXPENDITURE TO SUMMARY		(200)	(22,700)	(21,200)

The Procurement Section consists of two officers whose role is to ensure that all procurement projects are undertaken within the council's Code of Contract Practice and Financial Regulations, and EU legislation. Procurement is devolved to all budget holders within the authority. Our aim is to provide value for money on supplies and services bought and leased by the council. This does not mean the cheapest but a balance between cost, quality and performance.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1418 FINANCIAL SERVICES TEAM				
DIRECT EXPENDITURE				
Employees	126,155	93,100	159,000	162,000
Transport	-	200	200	100
Supplies and Services	486	600	7,900	7,600
Third Party Payments	250	-	-	-
TOTAL DIRECT EXPENDITURE	126,891	93,900	167,100	169,700
DIRECT INCOME				
Other Grants and Contributions	-	-	(8,500)	(8,500)
TOTAL DIRECT INCOME	-	-	(8,500)	(8,500)
NET DIRECT (INCOME) / EXPENDITURE	126,891	93,900	158,600	161,200
Support Services	36,980	34,800	77,900	77,900
Recharges	(163,871)	(125,900)	(125,900)	(125,900)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	2,800	110,600	113,200

FINANCIAL SERVICES (FSTeam)

The FSTeam provides support to Service Areas across the Council which are of a financial nature. The team also prepares and manages the support services of creditor and debtor invoice processing.

The cost of this service is recharged to services using a variety of basis ranging from staff time allocations, numbers of staff and numbers of transactions.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1425 ACCOUNTANCY				
DIRECT EXPENDITURE				
Employees	453,859	463,500	465,500	443,600
Transport	958	1,300	1,300	1,000
Supplies and Services	33,296	64,100	72,100	60,200
Third Party Payments	4,277	-		-
TOTAL DIRECT EXPENDITURE	492,390	528,900	538,900	504,800
DIRECT INCOME				
Other Income	(11)	-		-
TOTAL DIRECT INCOME	(11)		-	
NET DIRECT (INCOME) / EXPENDITURE	492,379	528,900	538,900	504,800
Support Services	114,637	122,100	108,200	108,200
Recharges	(607,016)	(651,700)	(650,800)	(650,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(700)	(3,700)	(37,800)

The Accountancy Division is directed by the Strategic Finance Manager (a qualified accountant), and is comprised of 3 Principal Accountants, 5 Assistant Accountants and an Accountancy Assistant. The services provided are as follows:

- Co-ordination of annual revenue budgets, fees and charges reports and capital budgets;
- Preparation of statutory final accounts and associated returns, grant claims etc;
- Provision of financial advice, training and assistance in budget monitoring for all Service Area managers at all levels;
- Maintenance and Development of the Council's Financial Management, Asset Register, Income Management and Time Recording Systems;
- On site support to Service Areas, including advice in respect of VAT;
- Treasury Management;
- Collection Fund Accounts
- Financial support and direction on various projects undertaken within the Council.

The Accountancy Division works to the following timescales:

Accountancy advice
Response to Committee Reports
Routine requests for advice
10 working days
5 working days
2 working days

- Emergency / urgent work - on demand, subject to staff availability

Although in the majority of cases, the Division responds within a far shorter timescale.

The work is undertaken according to CIPFA accounting standards and is subject to external / internal audits each year.

The division has undertaken radical review of the way in which the Council's budgets are monitored and reported - new arrangements were introduced for 2012/13. The division will continue to review the new process and enhance where opportunities arise. The team will also continue to support and work with other Service Areas, who are reviewing their practices under the Council's Fit for the Future Programme.

The cost of this service is recharged to users based on staff time allocations.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1433 FINANCIAL SERVICES				
DIRECT EXPENDITURE				
Employees	299,784	174,900	-	-
Transport	106	1,200	-	-
Supplies and Services	37,930	12,700	-	-
Third Party Payments	250	-	-	-
TOTAL DIRECT EXPENDITURE	338,070	188,800	-	-
DIRECT INCOME				
Other Grants and Contributions	(10,300)	(10,300)	-	_
Fees and Charges	(42)	-	-	-
TOTAL DIRECT INCOME	(10,342)	(10,300)	-	-
NET DIRECT (INCOME) / EXPENDITURE	327,728	178,500	-	-
Support Services	198,483	213,500	-	-
Capital Charges	9,400	-	-	-
Recharges	(535,611)	(474,200)	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	<u>-</u>	(82,200)	-	<u>-</u>

The Financial Services Section was restructured under the Council's Fit for the Future review programme. The FSTeam and Procurement Section are now shown seperately. The debtors work from the Payments Section has been transferred to the FSTeam and the Payroll funtion transferred to Human Resources. The Insurances function has been transferred from the FSTeam to Audit and Risk.

S1440 NON-DISTRIBUTED COSTS	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
DIRECT EXPENDITURE				
Employees	427,133	466,200	328,400	544,600
Supplies and Services	-	200,000	-	200,000
TOTAL DIRECT EXPENDITURE	427,133	666,200	328,400	744,600
Capital Charges	18,505	32,800	15,400	15,400
Recharges	(24,387)	(23,200)	(23,200)	(23,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	421,251	675,800	320,600	736,800

Non-Distributed Costs are defined as comprising:

- The costs associated with unused shares of IT facilities;
- The costs of shares of other long-term unused but unrealisable assets;
- The proportion of employer's pensions contributions which actuaries certify to be attributable to back funding (i.e. current contributions towards the cost of increases in the pensions earned by past services)
- Contingency Budget

S1460 TREASURY MANAGEMENT

DIRECT EXPENDITURE Supplies and Services	47,892	31,500	31,500	31,500
TOTAL DIRECT EXPENDITURE	47,892	31,500	31,500	31,500
Other Income	(18,002)		<u>-</u>	
TOTAL DIRECT INCOME	(18,002)			-
NET DIRECT (INCOME) / EXPENDITURE	29,890	31,500	31,500	31,500
Recharges	(2,760)	(2,500)	(2,500)	(2,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	27,130	29,000	29,000	29,000

Costs associated with the Council's banking arrangements.

ACTUAL 2012/13	ORIGINAL BUDGET 2013/14	LATEST BUDGET 2013/14	BUDGET 2014/15 £
~	~	~	~
-	65,800	-	225,200
80,255	148,600	119,400	198,400
80,255	214,400	119,400	423,600
734,714	631,900	328,400	328,300
(9,900)	(10,900)	(10,900)	(10,900)
805,069	835,400	436,900	741,000
	2012/13 £ - 80,255 - 80,255 734,714 (9,900)	ACTUAL 2012/13 2013/14 £ £ 65,800 65,800 148,600 680,255 214,400 734,714 631,900 (9,900) (10,900)	ACTUAL 2012/13 2013/14 2013/14 £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £

It is recognised that certain costs only arise because local authorities are multi-purpose, elected organisations, i.e. the costs are over and above the sum of those that would be needed to manage all the various services if they were run by single-purpose authorities. Such costs are now gathered under the heading of "Corporate Management". Under the Best Value Accounting Code of Practice, the costs that can be charged to Corporate Management are strictly defined.

Corporate Management is defined as:

- Costs of the Chief Executive except where duties are concerned with the direct management of services or the provision of advice and support to members;
- Maintaining statutory registers, e.g. of politically sensitive posts, unused land, payments to members and members' interests – except when those statutory registers are defined specifically as a function of direct services;
- Providing information required by members of the public in exercise of statutory rights (other than about specific services);
- Completing, submitting and publishing staffing returns, statements of accounts, annual reports, public performance reports and local performance plans;
- External audit liaison;
- Best Value external inspections;
- Responsible Financial Officer functions relating to precepts, standard spending assessments, corporate budgets, capital programmes, budget monitoring of the corporate position, reviewing the financial effects of strategic proposals, etc.

A small part of Corporate Management is charged to the Housing Revenue Account to reflect its fair and equitable share of the costs.

General provisions for pay and price increases have also been included in the above budgets.

S1468 CONCURRENT SERVICES	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
DIRECT EXPENDITURE				
Supplies and Services	-	110,800	110,800	102,700
Third Party Payments	56,000	56,000	56,000	54,600
TOTAL DIRECT EXPENDITURE	56,000	166,800	166,800	157,300
Support Services	6,009	5,900	5,900	5,900
NET (INCOME) / EXPENDITURE TO SUMMARY	62,009	172,700	172,700	163,200

Supplies and Services:

The treatment of Council Tax Benefits changed from a national to a local scheme with effect from 1 April 2013. Under the local scheme Council Tax Benefits are now built into the Council Tax Base as a disregard, thus reducing the Council Tax Base. To counter this reduction in the Council Tax Base the Town and Parish Councils receive a Council Tax Support Grant.

Third Party Payments:

There are services which are carried out by parish councils in their areas that are carried out by the District Council in the urban areas of Royal Leamington Spa, Kenilworth and Warwick. Without some form of relief, council taxpayers in the rural areas would, in effect, be paying twice for the same services. In order to avoid this "double charging", this Council contributes towards the costs of parish councils, although there are conditions attached to reimbursement.

The services covered by the scheme of reimbursement include:

- Maintenance of parks, open spaces and recreation grounds;
- Repair and maintenance of bus shelters;
- Play leadership schemes;
- Cutting grass verges;
- Replacement and maintenance of seats;
- Emptying dog litter bins.

ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
227,963	222,000	229,300	223,700
1,073	1,100	1,400	1,400
12,878	15,700	15,100	15,000
241,914	238,800	245,800	240,100
-	-	(5,000)	(5,000)
(5,715)	(600)	(6,000)	(6,200)
(5,715)	(600)	(11,000)	(11,200)
236,199	238,200	234,800	228,900
75,031	74,600	69,100	69,100
(311,230)	(324,200)	(324,200)	(324,200)
-	(11,400)	(20,300)	(26,200)
	2012/13 £ 227,963 1,073 12,878 241,914 (5,715) (5,715) 236,199	ACTUAL 2012/13 2013/14 £ £ 227,963 222,000 1,073 1,100 12,878 15,700 241,914 238,800 238,200 (5,715) (600) (600) 236,199 238,200 75,031 74,600 (324,200) 256,199 2013/14 2013/14 £	ACTUAL 2013/14 2013/14 £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £

The Internal Audit service comprises provision of assurance to management on the adequacy of internal control in respect of all systems operating within the Council.

The services provided also include the following:

- Projects and appraisals
- General advice on controls and risk
- Investigations into suspected cases of fraud and corruption.

The audit work is undertaken in compliance with professional auditing standards as laid down by the Chartered Institute of Public Finance and Accountancy (CIPFA). The Council's external auditors, Grant Thornton, review and report annually on the activities of Internal Audit.

The service is delivered through a combination of in-house staffing and external contractors, the latter for IT audits.

The Audit and Risk Manager reports quarterly to the Head of Finance on the activities of Internal Audit. The Finance and Audit Scrutiny Committee oversees achievement of the annual internal audit plan and receives reports on a quarterly basis to enable them to fulfil this function.

In terms of risk management, the Audit and Risk Manager provides advice to services to help them manage their risks effectively. Risk registers are in place for all Council services and these are reviewed regularly by the Council's Risk Management Group. A report is issued to members annually on progress in embedding risk management across the organisation.

The cost of this service is recharged to services based on staff time allocations.

The management of the Council's insurances is part of the Audit and Risk Section.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S3050 REVENUES				
DIRECT EXPENDITURE				
Employees	501,856	502,900	514,700	507,800
Transport	1,745	3,100	3,100	2,700
Supplies and Services	74,700	93,700	89,200	86,200
Third Party Payments	25,306	29,200	29,200	28,400
TOTAL DIRECT EXPENDITURE	603,607	628,900	636,200	625,100
DIRECT INCOME				
Government Grants	(213,357)	(214,500)	(214,500)	(214,500)
Other Grants and Contributions	(62,350)	(67,300)	(67,100)	(67,900)
Fees and Charges	(356,391)	(380,000)	(360,000)	(380,000)
TOTAL DIRECT INCOME	(632,098)	(661,800)	(641,600)	(662,400)
NET DIRECT (INCOME) / EXPENDITURE	(28,491)	(32,900)	(5,400)	(37,300)
Support Services	561,533	593,200	588,900	588,900
Capital Charges	167	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	533,209	560,300	583,500	551,600

The Revenues Service is responsible for the levying and collection of both the Council Tax and Business Rates .

Council Tax - Introduced in April 1993, is a tax on domestic properties. Each domestic property is placed in a 'band' from A to H based on the capital value of that property in April 1991. The banding exercise was carried out and is maintained by the Valuation Office, an Executive Agency of central Government.

Each year in late February, or early March, the Council, as the Billing Authority, fixes the charges that will apply for the upcoming financial year. The amount of tax levied will include precepts on behalf of Warwickshire County Council and Warwickshire Police and Crime Commissioner, as well as precepts by the appropriate parish or town councils.

Business Rates - All businesses in the area have a 'rateable value' ascribed to them by the Valuation Office. Business Rates are subject to a revaluation every 5 years [the next one will take effect from 01 April 2017] when the values are updated to reflect market changes in rental values. The Government fixes the rate-in-the-pound that the Council must use to calculate charges which are then levied on the occupiers or owners of the relevant properties. There is a system of 'transitional relief' which helps cushion the effects of substantial changes following a revaluation.

In both cases, the Revenues Service is responsible for calculating the charges, allowing any discounts, benefits or reliefs as appropriate, and then sending out bills in accordance with the regulations. If payment is not forthcoming, then recovery action as set out in the regulations is followed in order to secure payment.

The council's website at www.warwickdc.gov.uk gives more details about council tax and rates and also gives details of how to go about applying for benefits, reliefs, discounts or exemptions.

	ACTUAL	ORIGINAL BUDGET	LATEST BUDGET	BUDGET
	2012/13 £	2013/14 £	2013/14 £	2014/15 £
S3250 BENEFITS	L	£	L	L
DIRECT EXPENDITURE				
Employees	569,013	601,400	602,900	618,000
Transport	9,538	14,400	14,400	12,300
Supplies and Services	316,034	152,500	318,800	226,900
Third Party Payments	44,281	35,000	35,000	35,000
Transfer Payments	39,234,991	31,024,900	31,143,400	31,143,400
TOTAL DIRECT EXPENDITURE	40,173,857	31,828,200	32,114,500	32,035,600
DIRECT INCOME				
Government Grants	(40,379,412)	(31,983,100)	(32,073,200)	(31,944,100)
Fees and Charges	(5,835)	(7,000)	(7,000)	(7,000)
TOTAL DIRECT INCOME	(40,385,247)	(31,990,100)	(32,080,200)	(31,951,100)
NET DIRECT (INCOME) / EXPENDITURE	(211,390)	(161,900)	34,300	84,500
Support Services	521,467	556,100	547,600	547,600
Recharges	(19,100)	(19,100)	(19,100)	(19,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	290,977	375,100	562,800	613,000

Local Authorities are responsible for administering the Government's Housing Benefit and, until 1 April 2013 Council Tax Benefit Schemes. in accordance with the Social Security Acts. The benefit schemes enable people on low incomes to obtain financial assistance towards Rent and Council Tax payable.

Principal Features:

- (a) Entitlement is assessed in relation to total financial resources and "applicable amounts".
- (b) Households on Income Support, Jobseekers' Allowance, Pension Credit (Guarantee Credit) and Employment Support Allowance (income related) should be able to get the maximum level of assistance less, where applicable, a deduction for any non dependants living in the household. Other households whose income is not included in this list may also qualify and the level of entitlement is assessed based on income and capital compared to the circumstances of the household.
- (c) Applicants with more than £16,000 assessed capital do not qualify for benefit unless they are in receipt of Pension Credit (Guarantee Credit).
- (d) Income from employment is assessed on net income.
- (e) Benefit Costs Subsidy is a direct subsidy of 100%. except for cases where accommodation is supported accommodation. Lower rates are applicable to benefit expenditure where it is considered that local authorities have scope to monitor and control costs e.g. overpaid benefit.
- (f) Administration Costs Subsidy is a cash-limited specific grant which is paid on the basis of claimant numbers.

Number of Claimants:

2012 2013 Housing Benefit 7,233 6,850

From April 2013, Local Authorities are expected to have in place, their own Local Council Tax Support Scheme to assist people on low incomes to pay their Council Tax. Provision for this is contained within the Local Government Finance Act 1992. From April 2013, the Warwick District Council Scheme broadly follows the same guidelines as the Housing Benefit Scheme as detailed above. In addition, provision is made in the Council Tax Support Scheme to enable people who have a liability to pay the tax to also make a claim in respect of other persons sharing their property who are receiving income support or who are on a low income. This alternative type of benefit is called "Second Adult Rebate".

Number of Claimants:

	<u>2012</u>	<u>2013</u>
Council Tax Reduction	8,943	8,300

Fraud Investigations

The total value of Housing and Council Tax Reduction in 2014/15 is estimated to be £38.4 million (including £13.1 million rent rebates previously identified in the Housing Revenue Account). By the nature of the payments the scope for fraud is considerable and the Government sets targets for finding fraud. Subsidy from Government in respect of the SAFE Scheme is now included in the Administration Grant and distributed on the basis of a single formula linked to claimant numbers.

Investigation into benefit fraud is undertaken by a team of specialist investigators

Caseload Details (Council Tax and Housing Benefits):

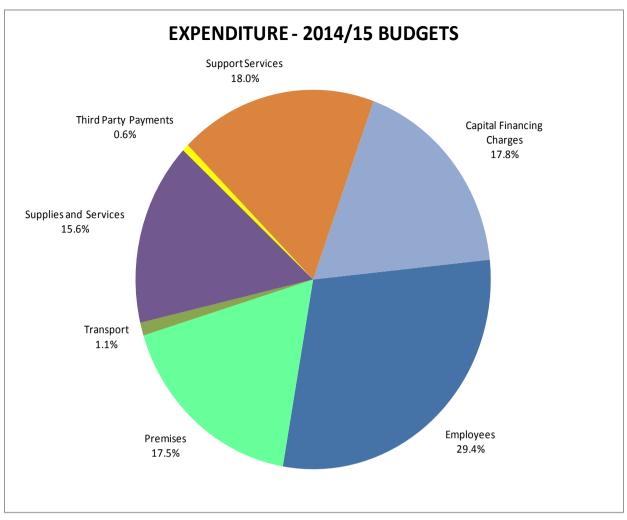
	<u>2012</u>	<u>2013</u>
Number of cases investigated	1,069	600

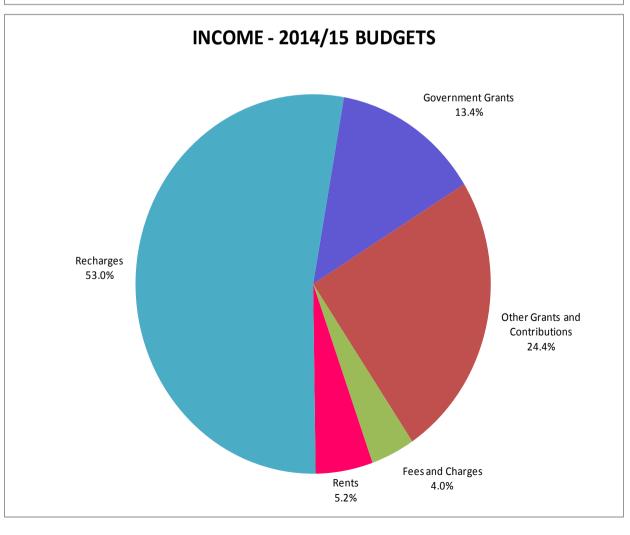
S3661 CUP - UNITED REFORM CHURCH	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
DIRECT EXPENDITURE				
Premises	-	-	100	-
Supplies and Services	-	-	45,500	-
Third Party Payments	3,200	200	200	200
TOTAL DIRECT EXPENDITURE	3,200	200	45,800	200
Support Services	3,303	3,600	3,600	3,600
Capital Charges	42,647	42,600	45,300	45,300
NET (INCOME) / EXPENDITURE TO SUMMARY	49,150	46,400	94,700	49,100

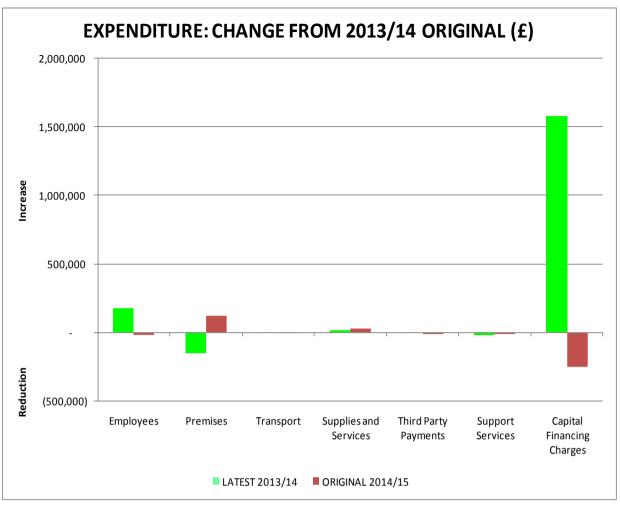
The Creative Uplift Programme (CUP) scheme in respect of phase 2 development of Spencer's Yard was dependent on Government funding through Advantage West Midlands.

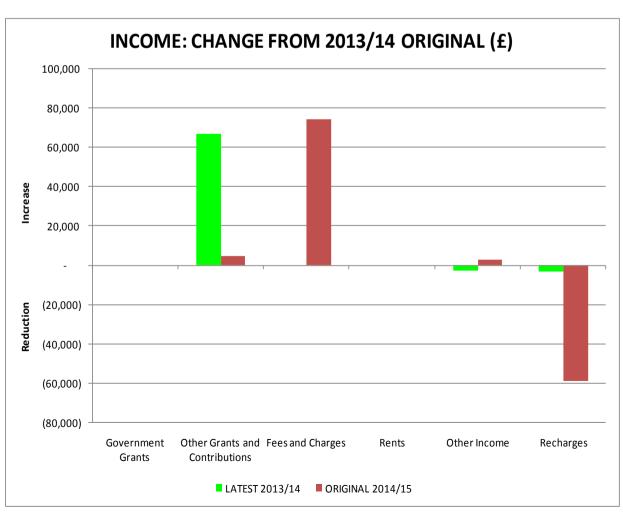
The new Government formed following the Parliamentary elections held in May 2010 abolished Advantage West Midlands and cancelled all outstanding schemes.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £	Page
HOUSING & PROPERTY PORTFOLIO:					
S1050 PUBLIC CONVENIENCES S1590 HOMELESSNESS S1605 HOUSING STRATEGY	243,190 515,377 108,160	196,500 499,500 326,000	194,500 520,200 2,018,300	195,400 482,700 141,400	119 120 121
S1610 OTHER HOUSING PROPERTY S1615 CONTRIBUTIONS TO HRA S1625 SUPPORTING PEOPLE TO HRA	3,747 37,900 -	(1,700) 37,900 -	(1,200) 37,900 -	(1,200) 37,900 -	122 122 123
S1630 PRIVATE SECTOR HOUSING S1645 PROPERTY SERVICES S1660 WARWICK PLANT MAINTENANCE	554,560 - -	739,800 2,400 1,600	617,100 80,200 4,400	602,200 (29,000) 2,300	124 125 126
S1670 PROPERTY- GROUPED WORK S4780 WDC HIGHWAYS SW000 CORPORATE R+M UNALLOCATED	- 135,055 -	224,000 203,900	71,100 202,700 15,100	194,900 420,500	126 127 127
SW100 CORPORATE R+M HOLDING CODE	-	<u>-</u>	<u>-</u>	-	128
TOTAL HOUSING & PROPERTY PORTFOLIO	1,597,989 	2,229,900	3,760,300	2,047,100 	
EXPENDITURE: Employees Premises Transport Supplies and Services Third Party Payments Support Services Capital Financing Charges	1,311,789 340,569 38,306 435,030 171,640 720,503 682,546	1,280,700 626,700 49,500 638,800 42,100 783,700 1,013,800	1,455,800 474,000 47,100 652,500 38,900 767,400 2,590,800	1,258,500 747,300 45,500 668,700 26,400 767,400 761,100	
TOTAL EXPENDITURE	3,700,383	4,435,300	6,026,500	4,274,900	
INCOME: Government Grants	(370,727)	(299,000)	(299,000)	(299,000)	
Other Grants and Contributions Fees and Charges Rents Other Income Recharges	(257,742) (13,779) (177,902) (20,511) (1,261,733)	(539,500) (8,900) (114,500) (4,000) (1,239,500)	(606,700) (8,900) (114,500) (1,000) (1,236,100)	(544,000) (83,400) (114,500) (6,700) (1,180,200)	
TOTAL INCOME	(2,102,394)	(2,205,400)	(2,266,200)	(2,227,800)	
TOTAL HOUSING & PROPERTY PORTFOLIO	1,597,989	2,229,900	3,760,300	2,047,100	









	ACTUAL 2012/13	ORIGINAL BUDGET 2013/14	LATEST BUDGET 2013/14	BUDGET 2014/15
S1050 PUBLIC CONVENIENCES	£	£	£	£
OTOGOT OBLIO CONVENIENCE				
DIRECT EXPENDITURE				
Premises	51,556	141,300	138,900	139,800
Third Party Payments	128,093	-	-	-
TOTAL DIRECT EXPENDITURE	179,649	141,300	138,900	139,800
Support Services	36,699	28,400	28,400	28,400
Capital Charges	26,842	26,800	27,200	27,200
NET (INCOME) / EXPENDITURE TO SUMMARY	243,190	196,500	194,500	195,400

Public conveniences across the District operate under one contract that covers the cleansing, opening and locking of all Council owned public conveniences.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1590 HOMELESSNESS				
DIRECT EXPENDITURE				
Employees	236,418	215,400	246,600	218,100
Premises	106,354	101,400	101,700	101,700
Transport	596	2,500	2,500	1,500
Supplies and Services	180,463	121,700	118,100	111,600
Third Party Payments	954	-	-	<u>-</u>
TOTAL DIRECT EXPENDITURE	524,785	441,000	468,900	432,900
DIRECT INCOME				
Government Grants	(3,000)	-	-	-
Other Grants and Contributions	(42,357)	(44,200)	(45,700)	(47,200)
Other Income	-	(3,000)	-	-
Rents	(137,210)	(78,900)	(78,900)	(78,900)
TOTAL DIRECT INCOME	(182,567)	(126,100)	(124,600)	(126,100)
NET DIRECT (INCOME) / EXPENDITURE	342,218	314,900	344,300	306,800
Support Services	173,159	184,600	175,900	175,900
NET (INCOME) / EXPENDITURE TO SUMMARY	515,377	499,500	520,200	482,700

It is a statutory duty under the Housing Act 1996 and Homelessness Act 2002, to ensure that advice and information about homelessness and preventing homelessness, is available to everyone in the district, free of charge. The legislation requires Authorities to assist individuals and families who are homeless or threatened with homelessness or in housing need, who apply for help. The Authority has a duty to ensure that accommodation is secured for people to whom it has, or may have, either a temporary, interim or full duty to accommodate. The prevention of homelessness is a key strategic aim with initiatives such as mediation, the Sanctuary Scheme and home visits, contributing to this aim. The Council only uses Bed and Breakfast accommodation in emergency situations when no other alternative accommodation is available. The preferred, alternative methods of action used to fulfil the Council's' obligations include:

- (a) use of private sector leased accommodation;
- (b) rent deposit scheme to private landlords;
- (c) leasing of properties to local charities to create Floating Support Schemes to meet new legislative requirements;
- (d) use of general housing stock for temporary accommodation;
- (e) appointment of a Support and Resettlement Officer to assist people living in temporary accommodation;
- (f) quicker turnover of council owned empty dwellings;
- (g) increased availability of Housing Association dwellings through the Common Housing Register;
- (h) close liaison with the relevant statutory and voluntary agencies for the provision of advice, assistance and supported housing.

Allocations

HomeChoice, the Authority's Choice Based Lettings Scheme, has been implemented since November 2005, for advertising and letting Council, Registered Social Landlord's stock and in some cases private rented accommodation, within the District. The accompanying allocations policy has been drafted to comply with the requirements of Part IV of the Housing Act 1996, as amended by the Homelessness Act 2002, along with the accompanying Allocation of Accommodation Code of Guidance issued in November 2002, the Allocation of Accommodation Choice Based Lettings Code of Guidance for Local Housing Authorities published in January 2007 and the Allocation Code of Guidance published in January 2010. The aims and objectives of the Warwick District Council's HomeChoice Allocation Scheme are:

- To provide people with as much choice as possible over where they live.
- Ensure that all properties are let fairly, transparently and fulfil the Council's legal obligations.
- To help fulfil the Council's responsibilities to people in housing need.
- To contribute to creating mixed and sustainable communities, social inclusion and minimise refusals by allowing people to choose.

where they want to live.

- To make the best use of existing and new affordable housing.
- Ensure that, where discretion is used, the decision reflects policy and is consistent and transparent.
- Commit to delivering a high quality service and set clear performance standard targets.
- To promote equality of opportunity in accessing housing.
- To aid the prevention of homelessness.
- To increase the housing options available.
- To maximise the participation of all applicants, including vulnerable applicants, in the lettings process.
- To ensure the widest possible choice of homes is available to people on the Warwick District Council's Housing Register, e.g. HomeBuy (formerly Shared Ownership) and privately rented accommodation.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1605 HOUSING STRATEGY	L	L	L	L
DIRECT EXPENDITURE				
Employees	86,116	96,400	98,000	95,200
Transport	1,510	1,900	1,900	1,300
Supplies and Services	927	(28,100)	(4,900)	23,800
Third Party Payments	8,793	31,900	28,700	16,200
TOTAL DIRECT EXPENDITURE	97,346	102,100	123,700	136,500
Support Services	55,246	57,000	57,000	57,000
Capital Charges	11,648	225,000	1,901,400	11,700
Recharges	(56,080)	(58,100)	(63,800)	(63,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	108,160	326,000	2,018,300	141,400

The Council's Housing Strategy Service provides the strategic, policy and enabling role for all aspects of housing provision within the District. The cost of providing these strategic housing functions would remain even if, after a stock option appraisal, the Council no longer owned a housing stock.

The functions of the service include the review of housing need, the promotion of social housing by other providers, e.g. Registered Providers (RP's), the role of housing in Community Care and liaison with other external interested parties. This heading also incorporates functions related to the preparation of the housing budget, preparation of strategic housing reports and returns to the Department for Communities and Local Government.

The current policy of the Council is to support new build provision and merited conversion and refurbishment work by RP's. On occasion grants are paid to RP's or land provided at nil value or at a discount. Any costs incurred by the Council are in respect of the enabling role involving the administration required for selecting, monitoring and processing the payment of grants.

S1610 OTHER HOUSING PROPERTY	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
OTOTO OTTLEN TIOCOMO TINOT ENTT				
DIRECT EXPENDITURE Premises	9,897	500	800	800
TOTAL DIRECT EXPENDITURE	9,897	500	800	800
DIRECT INCOME				
Rents	(40,692)	(35,600)	(35,600)	(35,600)
TOTAL DIRECT INCOME	(40,692)	(35,600)	(35,600)	(35,600)
NET DIRECT (INCOME) / EXPENDITURE	(30,795)	(35,100)	(34,800)	(34,800)
Support Services	7,600	6,400	6,400	6,400
Capital Charges	26,942	27,000	27,200	27,200
NET (INCOME) / EXPENDITURE TO SUMMARY	3,747	(1,700)	(1,200)	(1,200)

This account reflects the costs and income associated with properties held by the Council outside the Housing Revenue Account, (HRA), but used for the housing of tenants off the waiting list. This does not include dwellings used by services for the housing of service tenants as these are included within the budget of the appropriate service.

S1615 CONTRIBUTIONS TO HRA

DIRECT EXPENDITURE Supplies and Services	37,900	37,900	37,900	37,900
NET (INCOME) / EXPENDITURE TO SUMMARY	37,900	37,900	37,900	37,900

Schedule 4, paragraph 3 (1) of the Local Government and Housing Act 1989 requires that the cost of '....amenities shared by the whole community....' should be borne by the General Fund.

Under this legislation contributions are included in respect of Open Spaces on Council Estates.

	ACTUAL	ORIGINAL BUDGET	LATEST BUDGET	BUDGET
	2012/13	2013/14	2013/14	2014/15
	£	£	£	£
S1625 SUPPORTING PEOPLE TO HRA				
DIRECT EXPENDITURE				
Supplies and Services	180,668	463,700	464,500	463,700
TOTAL DIDECT EXPENDITURE	400.000	400 700	404.500	400 700
TOTAL DIRECT EXPENDITURE	180,668	463,700	464,500	463,700
DIRECT INCOME				
Other Grants and Contributions	(180,668)	(463,700)	(464,500)	(463,700)
TOTAL DIRECT INCOME	(180,668)	(463,700)	(464,500)	(463,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

Supporting People Grant is paid into the General Fund initially, as it comes from a source external to the HRA. It is then transferred in full to the HRA to fund the housing related support services received by eligible HRA tenants. Until February 2013 only the element received in respect of tenants who were in their properties and in receipt of housing benefit prior to April 2003 is shown above; the remainder is included with HRA Supporting People income. From February 2013 Supporting People is paid as a block grant, and so the full amount is shown above.

The grant is received from Warwickshire County Council which is the Administering Authority, acting as distributing agents on behalf of the Department for Communities and Local Government.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1630 PRIVATE SECTOR HOUSING				
DIRECT EXPENDITURE				
Employees	219,104	207,000	265,300	207,700
Transport	7,285	8,500	7,300	8,300
Supplies and Services	19,871	27,200	19,900	18,400
Third Party Payments	22,288	5,700	5,700	5,700
TOTAL DIRECT EXPENDITURE	268,548	248,400	298,200	240,100
DIRECT INCOME				
Government Grants	(367,727)	(299,000)	(299,000)	(299,000)
Other Grants and Contributions	(34,717)	(31,600)	(96,500)	(33,100)
Other Income	(16,679)	(1,000)	(1,000)	(6,700)
Fees and Charges	(6,711)	(8,900)	(8,900)	(83,400)
TOTAL DIRECT INCOME	(425,834)	(340,500)	(405,400)	(422,200)
NET DIRECT (INCOME) / EXPENDITURE	(157,286)	(92,100)	(107,200)	(182,100)
Support Services	217,229	265,400	257,800	257,800
Capital Charges	604,088	722,000	622,000	682,000
Recharges	(109,471)	(155,500)	(155,500)	(155,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	554,560	739,800	617,100	602,200

The main objective of this service is to ensure that the standard of housing in the District is such as to protect and promote the health of people therein. The service has many subsidiary objectives which include actions in respect of houses in multiple occupation, houses in disrepair and which are unsuitable for human habitation; the awarding of grants for renovation of property and for adapting property to meet the need of disabled persons; energy efficiency matters and the inspection of caravan, gypsy and travellers sites.

A further objective is dealing with harassment and illegal eviction by way of negotiation and ultimately prosecution. In addition, the Council assists and encourages owners of empty dwellings to bring them back into use. It is also a duty of this service to ensure, as far as is possible, that persons, articles and dwellings are not filthy and verminous.

The provision of Disabled Facilities Grants is mandatory. Provision of the majority of other Renovation Grants is discretionary, which means the Council decides where money for grants will be targeted.

All grants are subject to a test of the financial resources of the applicant. Consequently, even eligibility for a grant may not result in the applicant receiving monetary assistance for the works they wish to carry out.

	ACTUAL	ORIGINAL BUDGET	LATEST BUDGET	BUDGET
	2012/13 £	2013/14 £	2013/14 £	2014/15 £
S1645 PROPERTY SERVICES	L	£	L	£
DIRECT EXPENDITURE				
Employees	530,370	527,200	604,200	501,100
Transport	13,945	20,900	19,700	19,300
Supplies and Services	13,448	15,600	15,600	11,900
Third Party Payments	9,517	4,500	4,500	4,500
TOTAL DIRECT EXPENDITURE	567,280	568,200	644,000	536,800
DIRECT INCOME				
Other Income	(8)	-	-	-
TOTAL DIRECT INCOME	(8)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	567,272	568,200	644,000	536,800
Support Services	213,571	219,300	219,300	219,300
Recharges	(780,843)	(785,100)	(783,100)	(785,100)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	2,400	80,200	(29,000)

Property Services is part of the Housing and Property Services service area. The Property Services' team provides the Council with a comprehensive Repair, Improvement and Renewal Service to all corporate properties and manage the capital investment programme and major / cyclical maintenance for the Council's housing stock. It also has a significant involvement in all Corporate Building Projects. The Council requires the Property Services Team to:

- Manage, maintain and improve the Council's Corporate Property portfolio (operational and non-operational):
 - Implement and contribute to the development of the Asset Management Plan:
 - Be responsible for Corporate Property new build and major alteration projects;
 - Manage and improve the effective usage of energy across the Council;
 - Manage the Housing Investment Programme for the Council's housing stock;
 - Manage specialist mechanical and electrical and cyclical maintenance contracts for the housing stock;
 - Provide advice on new social housing developments;
 - Maintain the relatively small commercial portfolio owned by the Council.

The majority of the Council's operational buildings are managed by the Cultural Services unit and maintained by Housing and Property Services e.g.:

- Royal Pump Rooms Royal Leamington Spa
- Newbold Comyn Leisure Centre Royal Leamington Spa,
- St Nicholas Park Leisure Centre Warwick
- Abbey Fields Swimming Pool / Castle Farm Sports Hall Kenilworth
- The Royal Spa Centre Royal Leamington Spa
- Town Hall Royal Leamington Spa

Other larger operational buildings include the Oakley Woods Crematorium and the Council Offices at Riverside House.

The housing stock comprises approximately 5,500 dwellings and 2,000 garages. Housing and Property Services manage the annual programme of planned maintenance and improvement / renewal work to maintain the condition of the fabric of the stock. Examples of work undertaken include improved thermal insulation, installation of central heating, kitchen and bathroom replacement, re-roofing, installation of double glazed windows, improved security systems and schemes that improve the general environment for tenants. The Council gains valuable income from the number of commercial properties that it owns by renting them out for a variety of business uses. In addition the Corporate Property Portfolio contains a number of properties that are let to clubs and voluntary groups which serve the community. Housing and Property Services also has the responsibility for ensuring the effective use of energy in the Council's operational buildings and sheltered housing schemes.

S1660 WARWICK PLANT MAINTENANCE	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
DIRECT EXPENDITURE				
Employees	107,418	104,500	107,300	105,500
Premises	290	-	-	-
Transport	8,814	9,100	9,100	8,800
Supplies and Services	838	500	500	500
TOTAL DIRECT EXPENDITURE	117,360	114,100	116,900	114,800
Support Services	99	100	100	100
Recharges	(117,459)	(112,600)	(112,600)	(112,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	<u>-</u>	1,600	4,400	2,300

Warwick Plant Maintenance is the in-house team of engineers who look after the Council's mechanical and electrical plant and equipment in properties, such as heating and water treatment in the leisure centres.

The cost of this service is recharged to services based on staff time allocations.

S1670 PROPERTY- GROUPED WORK

Premises	-	-	71,100	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	71,100	-
				

This is a holding code identifying the overall additional repair and maintenance expenditure on corporate buildings projected but not yet allocated to individual buildings.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S4780 WDC HIGHWAYS				
DIRECT EXPENDITURE				
Employees	132,363	130,200	134,400	130,900
Premises	69,562	114,600	88,500	84,500
Transport	6,156	6,600	6,600	6,300
Third Party Payments	2,910	300	900	900
TOTAL DIRECT EXPENDITURE	210,991	251,700	230,400	222,600
DIRECT INCOME				
Other Income	(3,824)	-	-	-
Fees and Charges	(7,068)	-	-	-
TOTAL DIRECT INCOME	(10,892)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	200,099	251,700	230,400	222,600
Support Services	16,900	22,500	22,500	22,500
Capital Charges	13,026	13,000	13,000	13,000
Recharges	(94,970)	(63,200)	(63,200)	(63,200)
NET (INCOME) / EXPENDITURE TO SUMMARY	135,055	224,000	202,700	194,900

Highway functions covered by the budget headings shown above include the provision and maintenance of street furniture including street seats, signs and nameplates, bus shelters and Footway Lighting, in rural areas.

SW000 CORPORATE R+M UNALLOCATED

DIRECT EXPENDITURE Premises	-	203,900	15,100	420,500
NET (INCOME) / EXPENDITURE TO SUMMARY	<u>-</u>	203,900	15,100	420,500

This is a holding account, as necessary works are agreed the budget is reallocated to the appropriate Services, or to the Capital Programme for major improvement work.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
SW100 CORPORATE R+M HOLDING CODE				
DIRECT EXPENDITURE				
Premises	102,910	65,000	57,900	_
TOTAL DIRECT EXPENDITURE	102,910	65,000	57,900	-
Recharges	(102,910)	(65,000)	(57,900)	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

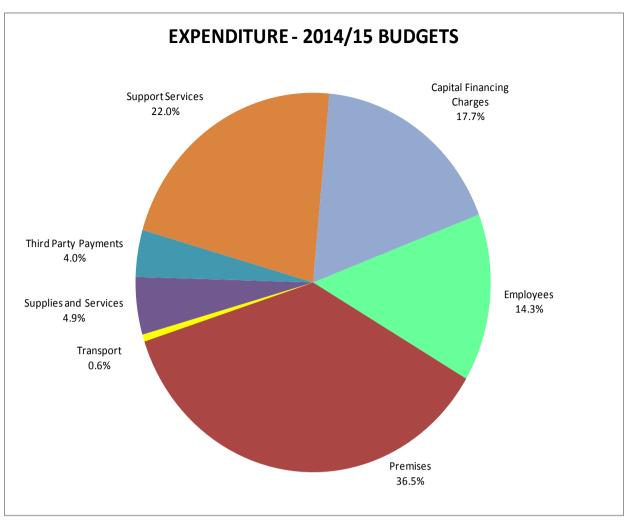
This holding account contains agreed corporate repair and maintenance (R+M) works to the Council's buildings, allocated from the SW000 budget above. These are recharged to the appropriate services, within

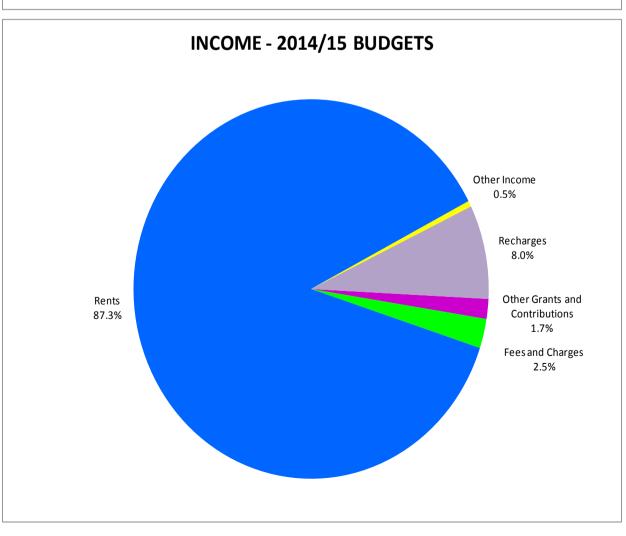
MEMORANDUM: CORPORATE REPAIRS & MAINTENANCE

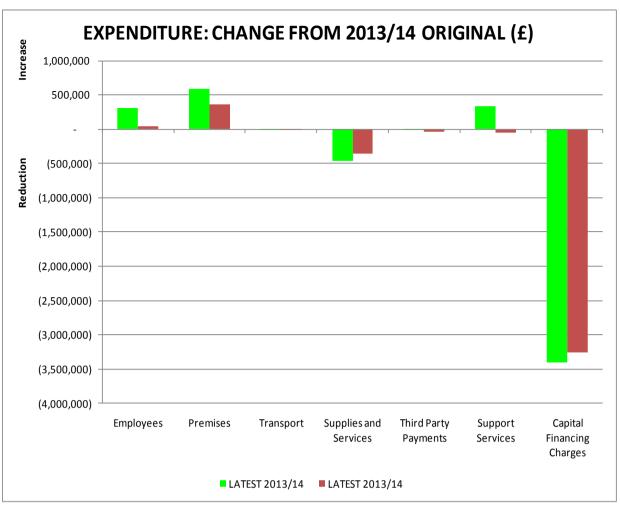
TOTAL CORPORATE R+M BUDGETS	1,499,546	1,252,200	1,262,800	1,166,800
Corporate R+M works within Capital Programme	120,797	172,000	282,500	
SW100 Corporate R+M Holding Code	102,910	65,000	57,900	-
SW000 Corporate R+M Unallocated	-	203,900	15,100	420,500
S1670 Property - Grouped Work	-	-	71,100	-
R+M Budgets Allocated to services	1,275,839	811,300	836,200	746,300

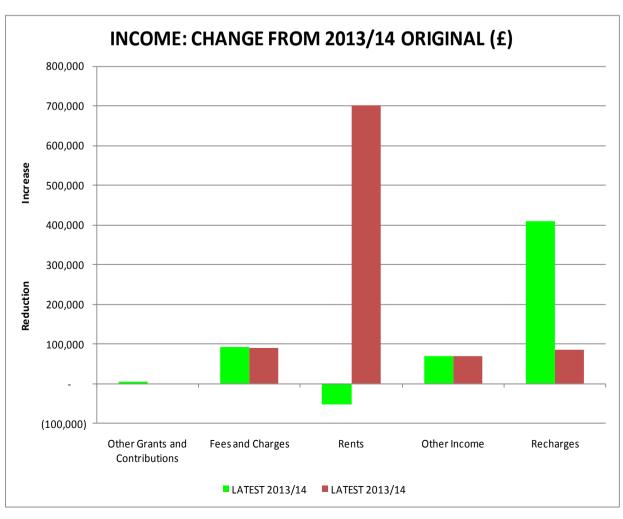
	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £	
S7000 HOUSING REVENUE AC S7010 HSG SUP+MAN GENERAL					133 136
S7200 HOUSING SERVICES					137
S7015 HSG SUP+MAN SPECIAL					138
- S7410 WARWICK RESPONSE					138
- S7430 VERY SHELTERED HSG					139
- S7440 SUPPORTED HSG					139
- S7450 CENTRAL HEATING					140
- S7460 COMMUNITY CENTRES					140
- S7620 HSG OPEN SPACES					140
- S7630 HSG COMMUNAL AREAS					141
- S7635 ESTATE SUPERVISORS					141
HOUSING REPAIRS - MAJOR					142
- 7900 EXTERNAL DECORATIONS					142
- 7901 CONCRETE REPAIRS - 7902 INTERNAL PAINT COMMUNAL					142 142
- 7902 INTERNAL PAINT COMMONAL - 7910 ELECTRICAL CONTRACT					142
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- 7914 LIFT & STAIRLIFT MAINTENANCE					143
- 7916 DOOR ENTRY & SECURITY MAINT	ENANCE				143
- 7918 SHOP MAINTENANCE					144
- 7922 LEGIONELLA TESTING					144
- 7924 GARAGES: CYCLICAL REPAIRS					144
- 7928 FIRE RISK ASSESSMENTS- COMM	IUNAL				144
- 7930 HRA PATHS AND SURFACING					144
- 7940 HRA ASBESTOS WORKS					145
HOUSING REPAIRS - RESPONSIVE					146
- 7960 VOID REPAIR CONTRACT					146
- 7962 GARAGES VOID					146
- 7964 OUT OF HOURS CONTRACT - 7966 DAY TO DAY REPAIRS CONTRACT	-				146 147
- 7966 DAY TO DAY REPAIRS CONTRACT					147
- 1900 GARAGES. RESPONSIVE REPAIRS	ر				14/

		ORIGINAL	LATEST	
	ACTUAL	BUDGET	BUDGET	BUDGET
	2012/13	2013/14	2013/14	2014/15
	£	£	£	£
SUBJECTIVE ANALYSIS:				
EXPENDITURE:				
Employees	2,363,500	2,249,400	2,558,600	2,288,300
Premises	5,259,993	5,512,700	6,094,400	5,866,400
Transport	95,348	107,100	101,900	102,300
Supplies and Services	1,026,199	1,148,400	686,500	794,000
Third Party Payments	439,768	684,800	691,000	638,700
Support Services	3,596,085	3,591,900	3,919,100	3,534,600
Capital Financing Charges	976,962	6,099,100	2,686,000	2,837,900
TOTAL EXPENDITURE	13,757,855	19,393,400	16,737,500	16,062,200
INCOME:				
Other Grants and Contributions	(552,309)	(499,700)	(505,800)	(499,700)
Fees and Charges	(676,440)	(652,000)	(744,300)	(741,900)
Rents	(24,549,647)	(25,265,800)	(25,213,500)	(25,968,100)
Other Income	(169,067)	(88,500)	(157,700)	(159,100)
Recharges	(2,495,258)	(2,287,000)	(2,697,200)	(2,372,100)
TOTAL INCOME	(28,442,721)	(28,793,000)	(29,318,500)	(29,740,900)
NET EXPENDITURE	(14,684,866)	(9,399,600)	(12,581,000)	(13,678,700)









	ACTUAL 2012/13	ORIGINAL BUDGET 2013/14	LATEST BUDGET 2013/14	BUDGET 2014/15	Page
S7000 HOUSING REVENUE AC	£	£	£	£	
<u>EXPENDITURE</u>					
R+M Housing HRA Repair+Maint	4,348,475	4,485,800	4,977,400	4,732,000	
Housing Repairs Supervision	420,190	388,200	439,100	440,200	
Electricity	1,089	1,900	300	300	
Hsg Rates-Other Prop	9,980	9,900	28,400	19,000	
Water Charges-Metered	34,297	33,400	33,400	32,600	
#REF!	4,814,031	4,919,200	5,478,600	5,224,100	
Debt Recovery Agency Costs	1,395	4,000	4,000	3,900	
Contributions To Provisions	32,761	-	15,000	15,000	
Bad Debts Provision	215,989	709,700	181,900	331,400	
#REF!	250,145	713,700	200,900	350,300	
					407
Housing Services	- 2 600 F 44	- 2 705 600	-	- 2 522 500	137
Supervision & Management - General Supervision & Management - Special	2,608,541 2,131,699	2,785,600 2,233,000	2,887,300 2,281,200	2,522,500 2,256,900	136 138
Supervision & Management - Special					130
#REF!	4,740,240	5,018,600	5,168,500	4,779,400	
Loss On Impairment Of Assets	(1,668,254)	_	_	_	
REFCUS	94,817	95,000	95,000	100,000	
Depreciation on Council Dwellings	2,079,243	5,525,900	2,159,400	2,306,300	
Depreciation on Other HRA Properties	411,922	401,000	403,800	403,800	
Depreciation on Equipment	59,234	77,200	27,800	27,800	
#REF!	976,962	6,099,100	2,686,000	2,837,900	
TOTAL EXPENDITURE	10,781,378	16,750,600	13,534,000	13,191,700	
<u>INCOME</u>					
Other Grants and Contributions	(306,131)				
Other Grants and Contributions Other Licences	(306,131)	(4,100)	(4,100)	(4,100)	
Heating Charges	(101,189)	(102,900)	(102,900)	(102,900)	
Service Charges	(133,107)	(102,900)	(102,900)	(102,900)	
Service Charges Supporting People	(124,860)	(115,400)	(129,800)	(131,200)	
Water Charges	(28,107)	(31,100)	(31,100)	(31,100)	
Rents-Houses	(23,777,070)	(24,461,500)	(24,420,500)	(25,162,100)	
Rents-Garages	(460,574)	(484,300)	(473,000)	(486,000)	
Rents-Others	(312,003)	(320,000)	(320,000)	(320,000)	
General Fund	(37,900)	(499,700)	(37,900)	(37,900)	
General Fund- SP	(180,668)	- '	(464,500)	(461,800)	
TOTAL INCOME	(25,466,244)	(26,150,200)	(26,115,000)	(26,870,400)	
NET COST OF SERVICES	(14,684,866)	(9,399,600)	(12,581,000)	(13,678,700)	

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
NET COST OF SERVICES	(14,684,866)	(9,399,600)	(12,581,000)	(13,678,700)
Debt Charges - Premiums+Discounts	296,536	11,400	11,400	-
Interest-Balances	(115,600)	(117,900)	(137,800)	(117,900)
Interest-Advances (SOCH)	(317)	(600)	(100)	(100)
Capital Charges - Adj	(94,817)	(95,000)	(95,000)	(100,000)
Depreciation Adj - Other HRA Property	(471,157)	(478,200)	(431,600)	(431,600)
NET OPERATIONAL EXPENDITURE / (INCOME)	(15,070,221)	(10,079,900)	(13,234,100)	(14,328,300)
APPROPRIATIONS:				
Contributions to Repairs Fund - Capital	-	479,300	-	-
External Interest	4,765,564	4,765,600	4,765,600	4,765,600
Appropriation Re Depn + MRA	3,338,950	-	3,211,600	3,020,700
Capital financing	29,574	-	-	-
Capital Financing-External Contrib(HIP)	-	-	35,700	-
Cap Fin-Rev Contr to Cap Outlay(GF+HIP)	849,816	-	95,000	100,000
Cont from Reserves	80,000	8,000	80,000	8,000
Contrib HRA Capital Invest Reserve (Dr)	4,434,736	4,724,200	5,206,800	6,474,600
recognised gains/losses -asset sales	1,271,038	-	2,303,400	-
fixed assets impairment charged to rev	1,668,254	-	-	-
F Assets sales b/s val trf to I & E a/c	759,495	-	-	-
sur/def on reval of assets held for sale	172,715	-	-	-
Capital financing	(29,574)	_	_	_
Cont from Reserves	(76,089)	-	(84,200)	-
rec gains/losses - fa - reversal	(1,271,038)	_	(2,303,400)	-
F Asset sales trf from I & E to CAA a/c	(759,495)	-	-	-
employee benefits accruals (cr)	(1,768)	-	-	-
sur/def on reval of assets held for sale	(172,715)	-	-	-
Ext Conts Rcd	-	-	(35,700)	-
Net IAS19 Charges for Retirement Benefits	(280,519)	(379,200)	(490,100)	(494,800)
Employers Contribs payable to Pension Fd	201,101	225,500	223,200	229,900
Pensions Interest+Rate of Return Assets	57,676	102,400	185,200	184,600
Taken From / (To) Balances	(32,500)	(154,100)	(41,000)	(39,700)
Balance Brought Forward	(1,250,000)	(1,282,500)	(1,282,500)	(1,323,500)
Balance Carried Forward	(1,282,500)	(1,436,600)	(1,323,500)	(1,363,200)

The Housing Revenue Account (HRA) is a statutory account which identifies the income and expenditure associated with the provision of housing for Council tenants. The main function of the account is to isolate, or 'ring fence', all transactions relating to Council housing from the rest of the Council's functions, which are provided by Council Tax payments. The Government has stipulated that the 'ring fence' is to be maintained following the move to Self Financing in April 2012.

1. Housing Revenue Account

The major sources of income to the HRA are from rents, service charges and supporting people grant, whilst the main areas of expenditure are management and maintenance of the stock and servicing the £136.2m debt taken on as a prerequisite to the implementation of Housing Self Financing in April 2012.

Rent Restructuring and Rent Calculation

Rent is the main source of income to the HRA. Government guidelines for rent calculation, using the 'Rent Restructuring' system to move towards a national formula rent, have been in place since April 2002; however Central Government propose to abolish Rent Structuring after 2014/15, one year before the 2015/16 target for convergence. Therefore current tenants will never move towards the formula rents Central Government assumed when calculating the amount the council could afford to pay to 'buy-out' of the Housing Subsidy regieme.

Housing Self Financing

Housing Self Financing replaced the old Housing Subsidy regime from 1st April 2012. Under the old system, the Council was in a negative subsidy situation, which meant that in the past, annual contributions, groeing to over a third of tenant's rents, had to be paid to the 'National Housing Rent Pool', as 'Transfer Payments', to be redistributed by Central Government to support housing in other parts of the country, with a surplus retained by Central Government to fund other priorities. Under the new 'Self Financing' system the Council has had to borrow to make a one-off 'buy out' payment of £136.2m, this debt is serviced from HRA funds. In future, any monies not needed for servicing the debt can be retained by the Council to spend on maintaining and developing its own stock rather than having to be paid to Central Government. However the proposed early abolition of rent restructuring and linking rent increases to a lower inflation factor mean actual income is likely to be far lower than Cenral Government modlled when determing the £136.2m 'buy out' payment.

Supporting People Grant

Payable since April 2003, the grant covers the cost of the 'Supporting People' service charge, for eligible tenants. It is paid into the General Fund initially, as it is received from a source external to the HRA and then transferred across, in full, to the HRA. Until 2012/13 part is shown as part of 'Contributions towards Expenditure' and reflects those payments made in respect of tenants who were in their properties prior to April 2003 and in receipt of housing benefit. The remainder of the grant is paid in respect of new tenants and is included in Other Income. From 2013/14 this becomes a block grant, entirely shown within 'Contributions towards Expenditure'. Supporting People Grants are currently under review by Warwickshire County Council, the Administering Authority, and reductions to the service are being prepared for.

Service Charges

This is mainly income from Council leaseholders, owner / occupiers who have purchased flats under the 'Right to Buy' scheme, as their contribution towards management and maintenance of their property. Heating and Water Service Charges are recharges to tenants of Sheltered Housing Schemes, who benefit from the provision of communal heating and communal water supply. 'Supporting People' Service Charge covers the 'welfare' elements included in the provision of the warden service and alarm system for the elderly and is paid by those tenants not in receipt of housing benefit and therefore not eligible for Supporting People Grant.

Management

This covers the general management of the housing stock, plus special services which include the provision of a warden service and alarm system for the elderly.

Maintenance

This includes expenditure covering the supervision of housing repairs, plus revenue contributions made to a separate Housing Repairs Account to fund both routine repairs and programmed maintenance to the stock. This includes a contribution to capital, to help fund major works to the stock. The Council's Housing Investment Programme is contained within the Capital Programme section at the end of the book.

Bad Debts Provision

The Council has made provision for 'Bad Debts' in respect of Council tenants' arrears. This represents an assessment, in accordance with directions previously issued by the Secretary of State, of the most likely value of rent arrears that will never be recovered.

2. Housing Stock

The Council's estimated Housing Stock at 1 April 2014 is:

Total Dwellings	5 522
- Flats	2,392
- Houses and Bungalows	3,130

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Garages: 2,028

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S7010 HSG SUP+MAN GENERAL	~	-	~	~
DIDECT EVDENDITUDE				
DIRECT EXPENDITURE	40.447			FF F00
Employees	43,417	-	-	55,500
Premises	108,206	113,100	109,700	113,000
Supplies and Services	151,176	135,800	161,700	145,700
Third Party Payments	225,459	250,900	292,900	248,900
TOTAL DIRECT EXPENDITURE	528,258	499,800	564,300	563,100
DIRECT INCOME				
Other Income	(167,192)	(84,800)	(154,700)	(156,100)
Fees and Charges	(26,543)	(5,600)	(56,400)	(33,000)
TOTAL DIRECT INCOME	(193,735)	(90,400)	(211,100)	(189,100)
NET DIRECT (INCOME) / EXPENDITURE	334,523	409,400	353,200	374,000
Support Services	2,694,208	2,647,700	2,973,200	2,588,700
Recharges	(420,190)	(271,500)	(439,100)	(440,200)
NET (INCOME) / EXPENDITURE TO HRA SUMM/	2,608,541	2,785,600	2,887,300	2,522,500

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S7200 HOUSING SERVICES				
DIRECT EXPENDITURE				
Employees	1,310,794	1,208,500	1,486,000	1,173,700
Premises	270	300	300	300
Transport	38,493	40,200	40,200	40,000
Supplies and Services	119,057	119,600	115,300	112,800
Third Party Payments	106,305	105,100	72,200	61,000
TOTAL DIRECT EXPENDITURE	1,574,919	1,473,700	1,714,000	1,387,800
DIRECT INCOME				
Other Grants and Contributions	(1,100)	-	-	-
Other Income	-	(300)	(300)	(300)
Fees and Charges	(260)			-
TOTAL DIRECT INCOME	(1,360)	(300)	(300)	(300)
NET DIRECT (INCOME) / EXPENDITURE	1,573,559	1,473,400	1,713,700	1,387,500
Support Services	501,509	542,100	544,400	544,400
Recharges	(2,075,068)	(2,015,500)	(2,258,100)	(1,931,900)
NET (INCOME) / EXPENDITURE TO HRA SUMM	-	-	-	- -

Functions

The Housing Revenue Account is managed by the Housing and Property Services unit. The teams within Housing and Property Services are responsible for the Council's housing stock and its tenants. The main functions are:

Lettings

This function deals with the letting of empty Council homes to new tenants following an advert under the HomeChoice, Choice Based Lettings Scheme. It covers the assessment and management of priority transfers for existing tenants and delegated lettings for new applicants, which fall outside of the HomeChoice scheme, the management of incentive schemes to tackle low demand and under-occupation and garage lettings.

Tenancy Management

This function covers the management of tenant's rights, responsibilities and obligations as legislated in the introductory or secure tenancy agreement, taking enforcement action and court action, where appropriate.

Rents and Service Charges

This function covers the control of rent and charge debits, the management of rent collection, processing of housing benefit transactions to tenant's rent accounts and the recovery of rent and charge arrears for both current and former tenants, including the commencement of court action where appropriate. Other functions include the notification and recovery of the annual variable service charge levied on leasehold properties and the administration of sales of HRA properties, predominantly under the Right to Buy .

Tenant Participation

This function covers formal and informal structures for tenant and leaseholder involvement, community initiatives, tenant and leaseholder consultation and satisfaction surveys.

Repairs and Maintenance

This function deals with the procurement and management of responsive repairs to council homes, garages and associated land and the planned maintenance of the stock to meet the Decent Homes Standards.

Site Based Services

This functions encompasses the work of the site based Estate Supervisors responsible for caretaking functions in areas with a high density of flats, the scheme managers at the 5 very sheltered housing complexes and the Warwick Response teams. Warwick Response provides a cross tenure community alarm and telecare services to older and vulnerable tenants and other residents in both Warwick and Stratford districts.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £	Page
S7015 HSG SUP+MAN SPECIAL					
S7410 WARWICK RESPONSE	605,588	628,900	638,400	601,500	138
S7430 VERY SHELTERED HSG	334,620	327,700	341,800	336,900	139
S7440 SUPPORTED HSG	176,972	197,000	191,000	189,200	139
S7450 CENTRAL HEATING	189,421	185,000	173,300	178,000	140
S7460 COMMUNITY CENTRES	2,376	14,000	12,200	11,200	140
S7620 HSG OPEN SPACES	331,368	399,400	399,600	399,600	140
S7630 HSG COMMUNAL AREAS	338,087	324,800	366,100	380,400	141
S7635 ESTATE SUPERVISORS	153,267	156,200	158,800	160,100	141
NET (INCOME) / EXPENDITURE TO HRA SUMMARY	2,131,699	2,233,000	2,281,200	2,256,900	

S7410 WARWICK RESPONSE

549,103	572,500	592,500	582,400
7,252	8,700	6,800	6,900
41,945	54,400	49,200	49,700
123,030	95,400	123,100	109,800
4,250	100	100	100
725,580	731,100	771,700	748,900
(22,524)	-	(3,400)	-
(197)	(1,000)	(300)	(300)
(255,336)	(258,900)	(286,000)	(303,500)
(278,057)	(259,900)	(289,700)	(303,800)
447,523	471,200	482,000	445,100
158,065	157,700	156,400	156,400
605,588	628,900	638,400	601,500
	7,252 41,945 123,030 4,250 725,580 (22,524) (197) (255,336) (278,057) 447,523	7,252 8,700 41,945 54,400 123,030 95,400 4,250 100 725,580 731,100 (22,524) - (197) (1,000) (255,336) (258,900) (278,057) (259,900) 447,523 471,200	7,252 8,700 6,800 41,945 54,400 49,200 123,030 95,400 123,100 4,250 100 100 725,580 731,100 771,700 (22,524) - (3,400) (197) (1,000) (300) (255,336) (258,900) (286,000) (278,057) (259,900) (289,700) 447,523 471,200 482,000 158,065 157,700 156,400

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S7430 VERY SHELTERED HSG	~	~	2	2
DIRECT EXPENDITURE				
Employees	229,749	235,000	240,100	237,300
Premises	11,282	12,300	12,100	12,100
Transport	4,924	1,600	1,600	1,600
Supplies and Services	47,466	35,500	41,800	41,800
Third Party Payments	-	-	2,100	-
TOTAL DIRECT EXPENDITURE	293,421	284,400	297,700	292,800
DIRECT INCOME				
Other Grants and Contributions	(3,986)	_	-	-
Other Income	(83)	(200)	(200)	(200)
Fees and Charges	(2,175)	(2,700)	(2,700)	(2,700)
TOTAL DIRECT INCOME	(6,244)	(2,900)	(2,900)	(2,900)
NET DIRECT (INCOME) / EXPENDITURE	287,177	281,500	294,800	289,900
Support Services	47,443	46,200	47,000	47,000
NET (INCOME) / EXPENDITURE TO SUMMARY	334,620	327,700	341,800	336,900
S7440 SUPPORTED HSG				
DIRECT EXPENDITURE				
Employees	103,288	110,200	113,900	112,100
Premises	4,139	4,500	3,700	3,600
Transport	9,759	10,300	10,300	10,400
Supplies and Services	21,563	34,100	25,400	25,400
Third Party Payments	-	500	500	500
TOTAL DIRECT EXPENDITURE	138,749	159,600	153,800	152,000
DIRECT INCOME				
Fees and Charges	(135)	(100)	(100)	(100)
TOTAL DIRECT INCOME	(135)	(100)	(100)	(100)
NET DIRECT (INCOME) / EXPENDITURE	138,614	159,500	153,700	151,900
Support Services	38,358	37,500	37,300	37,300
NET (INCOME) / EXPENDITURE TO SUMMARY	176,972	197,000	191,000	189,200

S7450 CENTRAL HEATING	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
DIRECT EXPENDITURE				
Premises	179,459	178,000	166,300	171,000
Supplies and Services	2,117	1,900	1,900	1,900
TOTAL DIRECT EXPENDITURE	181,576	179,900	168,200	172,900
Support Services	7,845	5,100	5,100	5,100
NET (INCOME) / EXPENDITURE TO SUMMARY	189,421	185,000	173,300	178,000
S7460 COMMUNITY CENTRES DIRECT EXPENDITURE				
Premises	2,443	9,900	8,100	7,100
Supplies and Services	1 	4,200	4,200	4,200
TOTAL DIRECT EXPENDITURE	2,444	14,100	12,300	11,300
DIRECT INCOME				
Other Income	(720)	(700)	(700)	(700)
TOTAL DIRECT INCOME	(720)	(700)	(700)	(700)
NET DIRECT (INCOME) / EXPENDITURE	(720)	(700)	(700)	(700)
Support Services	652	600	600	600
NET (INCOME) / EXPENDITURE TO SUMMARY	2,376	14,000	12,200	11,200
S7620 HSG OPEN SPACES				
DIRECT EXPENDITURE				
Premises	16,428	50,200	50,200	50,200
Supplies and Services Third Party Payments	163,844 60,545	269,000	269,000	269,000
TOTAL DIRECT EXPENDITURE	240,817	319,200	319,200	319,200
Support Services	90,551	80,200	80,400	80,400
NET (INCOME) / EXPENDITURE TO SUMMARY	331,368	399,400	399,600	399,600

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S7630 HSG COMMUNAL AREAS	_	-	-	_
DIRECT EXPENDITURE				
Employees	-	-	-	-
Premises	151,456	259,900	300,700	315,000
Supplies and Services	139,147	400	600	600
TOTAL DIRECT EXPENDITURE	290,603	260,300	301,300	315,600
Support Services	47,484	64,500	64,800	64,800
NET (INCOME) / EXPENDITURE TO SUMMARY	338,087	324,800	366,100	380,400
DIRECT EXPENDITURE Employees Premises Transport Supplies and Services	127,149 10,107 227 5,835	123,200 15,700 600 6,400	126,100 15,800 600 6,400	127,300 16,000 600 6,300
TOTAL DIRECT EXPENDITURE	143,318	145,900	148,900	150,200
DIRECT INCOME				
Other Income	(4)	-	<u>-</u>	<u>-</u>
TOTAL DIRECT INCOME	(4)	-	-	
NET DIRECT (INCOME) / EXPENDITURE	143,314	145,900	148,900	150,200
Support Services	9,953	10,300	9,900	9,900
NET (INCOME) / EXPENDITURE TO SUMMARY	153,267	156,200	158,800	160,100

HOUSING REPAIRS - MAJOR	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £	Page
TOCONG KEI AIKO MIAGOK					
7900 EXTERNAL DECORATIONS	353,527	436,300	441,600	400,700	142
7901 CONCRETE REPAIRS	-	65,000	29,900	65,000	142
7902 INTERNAL PAINT COMMUNAL	_	80,000	72,800	72,800	142
7910 ELECTRICAL CONTRACT	467,463	601,400	601,400	601,400	143
7912 GAS/HEATING MAINTENANCE	845,814	727,300	632,000	631,400	143
7914 LIFT & STAIRLIFT MAINTENANCE	78,156	80,000	114,800	114,800	143
7916 DOOR ENTRY & SECURITY MAINTENANCE	30,899	60,000	60,000	60,000	143
7918 SHOP MAINTENANCE	2,236	10,700	10,700	10,700	144
7922 LEGIONELLA TESTING	3,387	20,000	34,600	34,600	144
7924 GARAGES: CYCLICAL REPAIRS	138,152	-	-	-	144
7928 FIRE RISK ASSESSMENTS- COMMUNAL	100,102	49,300	_	_	144
7930 HRA PATHS AND SURFACING	_	-5,500	100,000	100.000	144
7940 HRA ASBESTOS WORKS	_	_	490,600	637,600	145
7340 TINA AODEOTOO WONNO		-			170
TOTAL HOUSING REPAIRS - MAJOR	1,919,634	2,130,000	2,588,400	2,729,000	
DIRECT EXPENDITURE Premises NET (INCOME) / EXPENDITURE TO SUMMARY	353,527 353,527	436,300 436,300	441,600 441,600	400,700	
7901 CONCRETE REPAIRS					
DIRECT EXPENDITURE Premises	_	65,000	29,900	65,000	
Tromicos					
NET (INCOME) / EXPENDITURE TO SUMMARY		65,000	29,900	65,000	
7902 INTERNAL PAINT COMMUNAL					
DIRECT EXPENDITURE					
Premises	-	80,000	72,800	72,800	
NET (INCOME) / EXPENDITURE TO SUMMARY	-	80,000	72,800	72,800	

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
7910 ELECTRICAL CONTRACT				
DIRECT EXPENDITURE Premises Supplies and Services	467,380 83	601,400	601,400	601,400
NET (INCOME) / EXPENDITURE TO SUMMARY	467,463	601,400	601,400	601,400
7912 GAS/HEATING MAINTENANCE				
DIRECT EXPENDITURE				
Premises	843,889	727,300	631,400	631,400
Supplies and Services Third Party Payments	842 1,083	-	600	-
Time Faity Faymonto				
NET (INCOME) / EXPENDITURE TO SUMMARY	845,814	727,300	632,000	631,400
7914 LIFT & STAIRLIFT MAINTENANCE DIRECT EXPENDITURE Premises Supplies and Services NET (INCOME) / EXPENDITURE TO SUMMARY	78,156 - 78,156	80,000 - - 80,000	114,200 600 ————————————————————————————————	114,200 600 ————————————————————————————————
7916 DOOR ENTRY & SECURITY MAINTENANCE				
DIRECT EXPENDITURE	20.400	50 600	56 200	56 200
Premises Supplies and Services	29,490 1,409	58,600 1,400	56,300 3,700	56,300 3,700
NET (INCOME) / EXPENDITURE TO SUMMARY	30,899	60,000	60,000	60,000

7918 SHOP MAINTENANCE	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
DIRECT EXPENDITURE				
Premises	2,236	10,700	10,700	10,700
NET (INCOME) / EXPENDITURE TO SUMMARY	2,236	10,700	10,700	10,700
7922 LEGIONELLA TESTING				
DIRECT EXPENDITURE Premises	3,387	20,000	34,600	34,600
NET (INCOME) / EXPENDITURE TO SUMMARY	3,387	20,000	34,600	34,600
7924 GARAGES: CYCLICAL REPAIRS DIRECT EXPENDITURE Premises NET (INCOME) / EXPENDITURE TO SUMMARY	138,152 138,152	<u>-</u> -	- - -	<u>-</u> <u>-</u>
7928 FIRE RISK ASSESSMENTS- COMMUNAL				
DIRECT EXPENDITURE Premises		49,300		<u>-</u>
NET (INCOME) / EXPENDITURE TO SUMMARY	-	49,300	-	-
7930 HRA PATHS AND SURFACING				
DIRECT EXPENDITURE Premises		<u>-</u>	100,000	100,000
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	100,000	100,000

HOUSING REVENUE ACCOUNT

		ORIGINAL	LATEST	
	ACTUAL	BUDGET	BUDGET	BUDGET
	2012/13	2013/14	2013/14	2014/15
	£	£	£	£
7940 HRA ASBESTOS WORKS				
DIRECT EXPENDITURE				
Premises	-	-	490,600	637,600
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	490,600	637,600

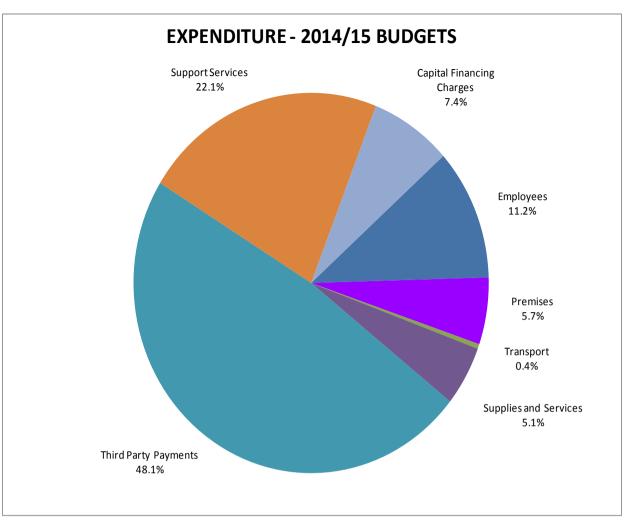
HOUSING REVENUE ACCOUNT

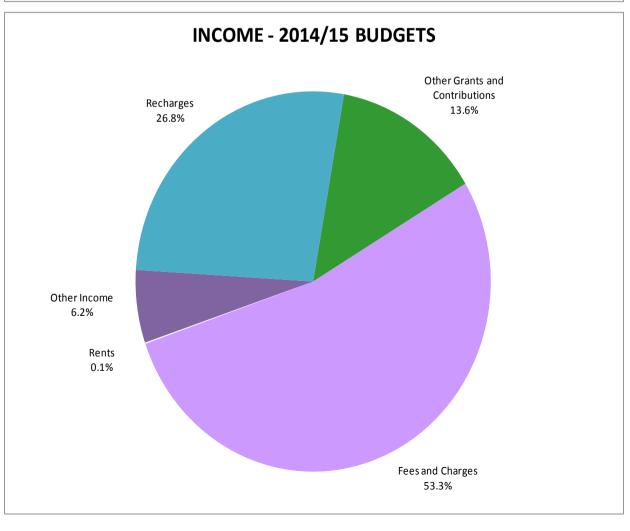
HOUSING REPAIRS - RESPONSIVE	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £	Page
7960 VOID REPAIR CONTRACT 7962 GARAGES VOID	755,732	950,000	874,700	867,000 11,900	146 146
7964 OUT OF HOURS CONTRACT	2,961 58,095	70,000	11,900 53,000	48,300	146
7966 DAY TO DAY REPAIRS CONTRACT	1,551,317	1,264,400	1,393,500	1,034,100	147
7968 GARAGES: RESPONSIVE REPAIRS	60,738	71,400	55,900	41,700	147
TOTAL HOUSING REPAIRS - RESPONSIVE	2,428,843	2,355,800	2,389,000	2,003,000	
7960 VOID REPAIR CONTRACT DIRECT EXPENDITURE Premises Supplies and Services Third Party Payments NET (INCOME) / EXPENDITURE TO SUMMARY	713,685 - 42,047 - 755,732	890,800 - 59,200 - 950,000	820,500 - 54,200 874,700	817,200 (9,400) 59,200 ———————————————————————————————————	
7962 GARAGES VOID DIRECT EXPENDITURE					
Premises	2,961		11,900	11,900	
NET (INCOME) / EXPENDITURE TO SUMMARY	2,961	-	11,900	11,900	
7964 OUT OF HOURS CONTRACT DIRECT EXPENDITURE Premises	58,188	70,000	53,000	48,300	
TOTAL DIRECT EXPENDITURE	58,188	70,000	53,000	48,300	
DIRECT INCOME Fees and Charges	(93)				
TOTAL INCOME	(93)	-	-	-	
NET (INCOME) / EXPENDITURE TO SUMMARY	58,095	70,000	53,000	48,300	

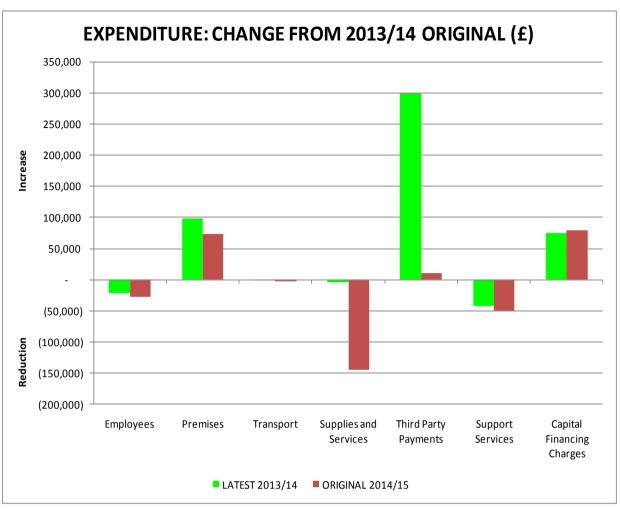
HOUSING REVENUE ACCOUNT

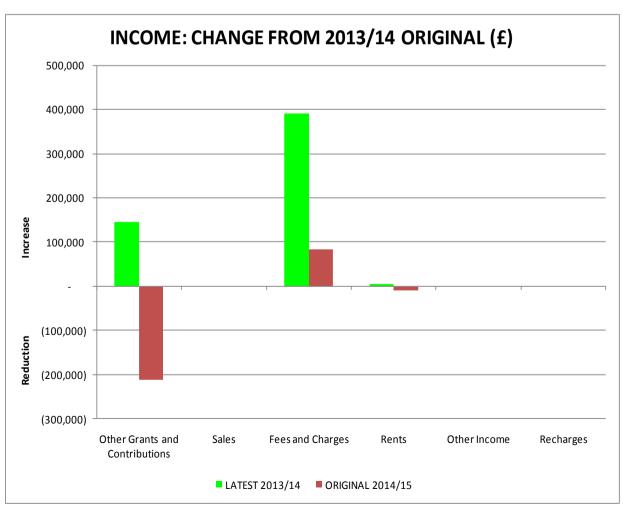
	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
7966 DAY TO DAY REPAIRS CONTRACT				
DIRECT EXPENDITURE				
Premises	1,551,606	1,265,900	1,394,700	1,035,300
Supplies and Services Third Party Payments	486 79	-	300	300
Time Larry Laymonto				
TOTAL DIRECT EXPENDITURE	1,552,171	1,265,900	1,395,000	1,035,600
DIRECT INCOME				
Recovery of Expenses	(871)	(1,500)	(1,500)	(1,500)
TOTAL DIRECT INCOME	(871)	(1,500)	(1,500)	(1,500)
NET DIRECT (INCOME) / EXPENDITURE	1,551,300	1,264,400	1,393,500	1,034,100
Support Services	17	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	1,551,317	1,264,400	1,393,500	1,034,100
7968 GARAGES: RESPONSIVE REPAIRS				
DIRECT EXPENDITURE Premises	60,738	71,400	55,900	41,700
NET (INCOME) / EXPENDITURE TO SUMMARY	60,738	71,400	55,900	41,700

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £	Page
NEIGHBOURHOOD PORTFOLIO:					
S1020 NEIGHBOURHOOD SERVICES S1105 CAR PARKS S1107 DECRIM OF PARKING - WCC S1108 DECRIM OF PARKING - SHARED S1250 WCC HIGHWAYS S1258 GREEN SPACES CONTRACT MGT S1270 GREEN SPACE DEVELOPMENT S4060 STREET CLEANSING S4090 WASTE MANAGEMENT S4130 WASTE COLLECTION S4180 ABANDONED VEHICLES	- (1,101,178) - - 50,722 1,411,627 855,896 1,578,173 - 2,770,373 12,452	2,900 (635,100) - (3,400) 79,200 1,304,000 568,800 1,342,200 (40,100) 2,412,500 8,800	4,500 (570,300) 900 (61,900) 76,300 1,284,000 423,200 1,341,500 (28,600) 2,421,900 8,800	2,500 (589,000) 212,900 (40,400) 76,900 1,282,200 569,700 1,347,000 (53,900) 2,301,700 8,800	151 152 153 153 154 155 156 157 158 159 160
TOTAL NEIGHBOURHOOD PORTFOLIO	5,578,065	5,039,800	4,900,300	5,118,400 ————	.00
EXPENDITURE: Employees Premises Transport Supplies and Services Third Party Payments Support Services Capital Financing Charges	1,508,561 663,293 40,456 776,078 7,788,022 2,784,244 607,616	1,501,200 675,000 52,100 813,200 6,310,600 2,957,000 898,800	1,479,800 773,600 51,200 808,500 6,608,700 2,914,400 973,400	1,473,600 748,700 50,200 668,700 6,321,100 2,908,000 977,900	
TOTAL EXPENDITURE	14,168,270	13,207,900	13,609,600	13,148,200	
INCOME: Other Grants and Contributions Sales Fees and Charges Rents Other Income Recharges	(1,311,775) (342,989) (4,318,063) (34,628) (580,936) (2,001,814)	(1,305,400) - (4,195,100) (19,000) (497,300) (2,151,300)	(1,451,500) - (4,584,800) (24,400) (497,300) (2,151,300)	(1,093,700) - (4,278,100) (9,400) (497,300) (2,151,300)	
TOTAL INCOME	(8,590,205)	(8,168,100)	(8,709,300)	(8,029,800)	
TOTAL NEIGHBOURHOOD PORTFOLIO	5,578,065	5,039,800	4,900,300	5,118,400	









	ACTUAL 2012/13	ORIGINAL BUDGET 2013/14	LATEST BUDGET 2013/14	BUDGET 2014/15
S1020 NEIGHBOURHOOD SERVICES	£	£	£	£
DIRECT EXPENDITURE				
Employees	78,396	76,800	78,400	76,400
Transport	-	100	100	100
Supplies and Services	689	1,000	1,000	1,000
TOTAL DIRECT EXPENDITURE	79,085	77,900	79,500	77,500
Support Services	29,383	32,800	32,800	32,800
Recharges	(108,468)	(107,800)	(107,800)	(107,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	2,900	4,500	2,500

The Head of Neighbourhood Services is responsible for the strategic management of three main external contracts and the co-ordination between the street scene services and parking; this includes the management of:

- Car Parking off-street via paid for car parks and on-street in partnership with Warwickshire County Council
- Refuse Collection
- Recycling
- Street cleansing
- Grounds Maintenance grass cutting, arboriculture, parks, play areas, etc some of which is undertaken on behalf of Warwickshire County Council.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1105 CAR PARKS				
DIRECT EXPENDITURE				
Employees	105,067	98,800	112,800	99,600
Premises	439,511	449,000	554,300	518,800
Transport	1,239	1,300	1,300	1,300
Supplies and Services	139,384	146,400	148,800	148,900
Third Party Payments	180,981	204,500	204,500	204,500
TOTAL DIRECT EXPENDITURE	866,182	900,000	1,021,700	973,100
DIRECT INCOME				
Other Income	(114,178)	(63,900)	(63,900)	(63,900)
Fees and Charges	(2,390,416)	(2,411,100)	(2,520,100)	(2,494,100)
Rents	(32,928)	(9,400)	(9,400)	(9,400)
TOTAL DIRECT INCOME	(2,537,522)	(2,484,400)	(2,593,400)	(2,567,400)
NET DIRECT (INCOME) / EXPENDITURE	(1,671,340)	(1,584,400)	(1,571,700)	(1,594,300)
Support Services	518,856	560,500	556,500	556,500
Capital Charges	189,855	547,500	603,600	607,500
Recharges	(138,549)	(158,700)	(158,700)	(158,700)
NET (INCOME) / EXPENDITURE TO SUMMARY	(1,101,178)	(635,100)	(570,300)	(589,000)

There are approximately 3,850 off-street "pay and display" and "pay on foot" car parking spaces managed by Warwick District Council. This includes the enforcement of spaces in Royal Priors (437) not owned by the Council, Myton Fields and Barrack Street in Warwick which have restricted periods of use. The charges for parking are shown in the Fees and Charges Section. A number of changes to the operation of off-street parking have taken place over the last year including the introduction of linear charging to Royal Leamington Spa and Warwick and introduction of charges at Abbey Fields.

Security Measures

All the multi-storey car parks are covered by CCTV and the pay on foot car parks have the additional security of an on-site staff presence for the duration of the opening periods. Many of the surface car parks also benefit from coverage as part of the extensive town centre CCTV system and have regular patrols by the enforcement team. In addition the St. Peter's "Pay on Foot" uses an Automatic Number Plate Recognition system to allow vehicle to come and park securely.

"Pay and Display" Off-street Spaces Provided (as at April 2013):

	Royal			
	<u>Leamington Spa</u>	Warwick*	Kenilworth	<u>Total</u>
- Multi-Storey	1,350	478	0	1,828
- Surface	498	1,100	355	1,953
- Disabled (wider space)	40	21	12	73
TOTAL SPACES	1,888	1,599	367	3,854

^{*} There are 253 spaces in Barrack Street available weekends and Bank Holidays and 400 on Myton Fields which are available during the summer months.

Other Parking

We Currently provide a managed enforcement scheme for the Brays car park at Kenilworth Castle. In addition to the above pay and display spaces the Council also provides free parking:

- In Royal Leamington Spa at Newbold Comyn, Radford Road, Mason Avenue / Valley Road, Edmondscote Track, Royal Spa Centre, Eagle Recreation Ground, Sydenham Sports Centre and Victoria Park.
- In Kenilworth at Castle Farm Leisure Centre, Abbey Fields and Kenilworth Cemetery.
- In rural areas at Oakley Wood Crematorium and Brome Hill Lane in Lapworth.

Motorcycle parking is available free of charge at 11 car parks.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1107 DECRIM OF PARKING - WCC				
DIRECT EXPENDITURE				
Transport	10,954	15,700	15,700	15,800
Supplies and Services	184,694	159,200	160,100	160,300
Third Party Payments	1,901,420	1,742,900	2,023,600	1,742,900
TOTAL DIRECT EXPENDITURE	2,097,068	1,917,800	2,199,400	1,919,000
DIRECT INCOME				
Other Grants and Contributions	(1,042,395)	(1,154,900)	(1,154,900)	(943,200)
Fees and Charges	(1,891,026)	(1,741,300)	(2,022,000)	(1,741,300)
TOTAL DIRECT INCOME	(2,933,421)	(2,896,200)	(3,176,900)	(2,684,500)
NET DIRECT (INCOME) / EXPENDITURE	(836,353)	(978,400)	(977,500)	(765,500)
Support Services	836,353	978,400	978,400	978,400
NET (INCOME) / EXPENDITURE TO SUMMARY		_	900	212,900

In August 2007 the District took on the enforcement of "on-street" parking and as a result both on and off-street parking are enforced under the same regulations.

The on-street parking operation is managed by Warwick District Council on behalf of Warwickshire County Council under a partnership agreement. As a result, a team of 27 civil enforcement officers enforce both on and off-street parking locations under the same regulations. They patrol the town centres and residential parking zones throughout the District to assist with traffic management and inconsiderate parking issues.

S1108 DECRIM OF PARKING - SHARED

DIRECT EXPENDITURE				
Employees	690,367	815,100	756,600	778,100
Transport	291	2,500	2,500	2,500
Supplies and Services	68,828	90,100	90,100	90,100
Third Party Payments	4,012	100	100	100
TOTAL DIRECT EXPENDITURE	763,498	907,800	849,300	870,800
Support Services	107,969	113,300	113,300	113,300
Recharges	(871,467)	(1,024,500)	(1,024,500)	(1,024,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	(3,400)	(61,900)	(40,400)

The costs of Parking Enforcement are gathered in this account and apportioned out between off-street parking (Warwick District Council) and on-street parking (Warwickshire County Council) using an agreed ratio.

S1250 WCC HIGHWAYS	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
DIRECT EXPENDITURE Third Party Payments	177,733	104,400	104,400	105,000
TOTAL DIRECT EXPENDITURE	177,733	104,400	104,400	105,000
TOTAL DIRECT EXPENDITURE				
DIRECT INCOME Other Grants and Contributions	(167,600)	(112,300)	(112,300)	(112,300)
TOTAL DIRECT INCOME	(167,600)	(112,300)	(112,300)	(112,300)
NET DIRECT (INCOME) / EXPENDITURE	10,133	(7,900)	(7,900)	(7,300)
Support Services	40,589	87,100	84,200	84,200
NET (INCOME) / EXPENDITURE TO SUMMARY	50,722	79,200	76,300 	76,900

Amenities Grass Cutting is carried out in urban areas and the centre of rural villages on a frequency specification which equates to 14 cuts per year. Warwickshire County Council pays an element of the cost on the basis of that which is necessary solely in the interests of highway safety.

The administrative charges incurred as a result of the Highways Grass Cutting, Hedges and Shrub work carried out for Warwickshire County Council are shown above.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1258 GREEN SPACES CONTRACT MGT				
DIRECT EXPENDITURE				
Premises	7,344	10,100	23,600	24,000
Supplies and Services	92,771	63,600	55,600	53,500
Third Party Payments	1,197,241	1,140,300	1,155,300	1,140,200
TOTAL DIRECT EXPENDITURE	1,297,356	1,214,000	1,234,500	1,217,700
DIRECT INCOME				
Other Grants and Contributions	(48,595)	(35,600)	(35,600)	(35,600)
Rents	(1,700)	(4,600)	(15,000)	-
TOTAL DIRECT INCOME	(50,295)	(40,200)	(50,600)	(35,600)
NET DIRECT (INCOME) / EXPENDITURE	1,247,061	1,173,800	1,183,900	1,182,100
Support Services	164,566	130,200	100,100	100,100
NET (INCOME) / EXPENDITURE TO SUMMARY	1,411,627	1,304,000	1,284,000	1,282,200

A contract with The Landscape Group, started on 1st April 2013 for a period of 8 years. The contract includes the maintenance of all parks and amenity land including the following areas:

Kenilworth 200 acres (including Abbey Fields 68 acres, Castle Farm 37 acres, Kenilworth

Common 33 acres and Crackley Woods 30 acres).

Royal Leamington Spa

Welches Mason 600 acres (including Newbold Comyn 309 acres, Victoria Park 23 acres, Meadow 22 acres, Jephson Gardens 16 acres, Campion Hills 15 acres and

venue Park 15 acres).

Warwick 270 acres (including St. Mary's Lands 150 acres, St. Nicholas Park 45 acres,

Priory Park 25 acres and Myton Fields 14 acres).

Newbold Comyn, Edmondscote Athletic Track and Victoria Park including the bowling greens which are used for National Championships.

Cemeteries including interment on behalf of Health and Community Protection.

Jephson Garden with its Green Flag status, St. Nicholas Park, Abbey Fields, Priory Park, St. Mary's Lands.

Grass verge mowing, all floral bedding, floral displays and maintenance of local nature reserves.

All public open spaces, housing sites, grass cutting which includes Warwickshire County Council Highway work.

Play areas, footpaths, car parks at parks and open spaces, shrubberies.

TREES

The maintenance of WDC trees is carried out in partnership with WCC under a service level agreement.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S1270 GREEN SPACE DEVELOPMENT				
DIRECT EXPENDITURE				
Premises	202,781	201,200	181,000	191,600
Supplies and Services	87,161	77,800	77,800	75,800
Third Party Payments	63,466	29,000	31,400	29,000
TOTAL DIRECT EXPENDITURE	353,408	308,000	290,200	296,400
DIRECT INCOME				
Other Grants and Contributions	(56,565)	(2,600)	(148,700)	(2,600)
Sales	(967)	-	-	-
Other Income	(1,827)	(13,400)	(13,400)	(13,400)
Rents	-	(5,000)	-	<u>-</u>
TOTAL DIRECT INCOME	(59,359)	(21,000)	(162,100)	(16,000)
NET DIRECT (INCOME) / EXPENDITURE	294,049	287,000	128,100	280,400
Support Services	327,668	178,100	184,500	178,100
Capital Charges	234,179	158,200	165,100	165,700
Recharges	-	(54,500)	(54,500)	(54,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	855,896	568,800	423,200	569,700

The Green Space Development Team have a wide scope to ensure a healthy, safe, sustainable green infrastructure and an attractive living and working environment within the district and to work to improve service delivery, service efficiency and customer satisfaction.

There are currently 3 full time employees:

Green Space Team Leader Green Space Development Officers x 2

S4060 STREET CLEANSING	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
DIRECT EXPENDITURE				
Premises	13,653	14,700	14,700	14,300
Supplies and Services	91,366	79,300	79,300	75,200
Third Party Payments	1,345,434	1,045,000	1,045,000	1,055,000
TOTAL DIRECT EXPENDITURE	1,450,453	1,139,000	1,139,000	1,144,500
Support Services	127,720	203,200	202,500	202,500
NET (INCOME) / EXPENDITURE TO SUMMARY	1,578,173	1,342,200	1,341,500	1,347,000

Street cleansing is carried out at varying frequencies throughout the District as part of the new contract which commenced in April 2013 and covers the cleansing of public highways in urban and rural areas, shopping precincts, recycling centres, car parks and the emptying of litter bins. The three main town centres of Leamington Spa, Warwick and Kenilworth are cleansed continuously throughout the day to reduce the impact of litter on the environment. It is an 8 year contract delivered through Veolia.

In addition, there are four rapid response units able to deal quickly to reports of fly-tipping, accident debris, the removal of dead animals from the highway and to areas requiring additional cleansing in between the scheduled cleans.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S4090 WASTE MANAGEMENT				
DIRECT EXPENDITURE				
Employees	634,731	510,500	532,000	519,500
Premises	4	, -	-	-
Transport	27,141	31,700	30,700	29,600
Supplies and Services	71,565	71,700	71,700	60,000
Third Party Payments	4,935	2,900	2,900	2,900
TOTAL DIRECT EXPENDITURE	738,376	616,800	637,300	612,000
DIRECT INCOME				
Other Income	(41)	-	-	-
TOTAL DIRECT INCOME	(41)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	738,335	616,800	637,300	612,000
Support Services	144,995	148,900	139,900	139,900
Recharges	(883,330)	(805,800)	(805,800)	(805,800)
NET (INCOME) / EXPENDITURE TO SUMMARY	<u>-</u>	(40,100)	(28,600)	(53,900)

Waste Collection Services

The Contracts Services Manager has responsibility for the day to day management of this function. This includes the collection of non-recyclable waste, green and food waste recycling through a wheeled bin system on an alternate week collection schedule, together with the kerbside collection and sort of multi-materials, streets, car parks and public convenience cleansing and the removal of abandoned vehicles.

There are currently 12 full time employees: Contract Service Manager

Waste Policy and Performance Officer

Area Contract Officers x 3

Recycling and Waste Minimisation Officer

Community Recycling Officers x 2

Senior Contract Officer
Customer Liaison Officers x 3

Green Spaces Contract

The Contracts Services Manager has responsibility for the day to day management of this function. The contract includes the maintenance of all amenity land.

The cost of this service is recharged to services based on staff time allocations.

	ACTUAL 2012/13	ORIGINAL BUDGET 2013/14	LATEST BUDGET 2013/14	BUDGET 2014/15
	£	£	£	£
S4130 WASTE COLLECTION				
DIRECT EXPENDITURE				
Transport	831	800	900	900
Supplies and Services	39,620	124,100	124,100	3,900
Third Party Payments	2,912,800	2,041,500	2,041,500	2,041,500
TOTAL DIRECT EXPENDITURE	2,953,251	2,166,400	2,166,500	2,046,300
DIRECT INCOME				
Sales	(342,022)	-	-	-
Other Income	(461,510)	(420,000)	(420,000)	(420,000)
Fees and Charges	(36,621)	(42,700)	(42,700)	(42,700)
TOTAL DIRECT INCOME	(840,153)	(462,700)	(462,700)	(462,700)
NET DIRECT (INCOME) / EXPENDITURE	2,113,098	1,703,700	1,703,800	1,583,600
Support Services	473,693	515,700	513,400	513,400
Capital Charges	183,582	193,100	204,700	204,700
NET (INCOME) / EXPENDITURE TO SUMMARY	2,770,373	2,412,500	2,421,900	2,301,700

General

In April 2013 a new contract commenced for the provision of waste collection services, which is delivered via SITA. The collection and removal of abandoned vehicles is carried out under a contract managed and operated by WCC.

The contract period includes all bank holidays with the exception of Christmas Day and Boxing Day when alternative collection arrangements are made.

Waste Collection Services

The contract covers the collection of household waste from over 62,000 households throughout the District. Approximately 47,000 properties receive an alternate week kerbside collection via a wheeled bin system of non-recyclable waste (grey bin) and food/garden waste (green bin); 4,500 properties with storage and access difficulties remain on a weekly sack collection and the remaining properties are served by bulk/communal bin collections on a weekly basis. All properties, where practicable, receive a fortnightly collection of dry recyclable material which is then sorted at the kerbside. Flats and other complexes are served by communal facilities.

A charge is made for the collection of bulky items such as refrigerators, freezers, cookers and furniture. Building and DIY waste and items classed as fixtures and fittings are not included within the scheme. No charge is currently made for the specialised clinical waste collection from designated properties.

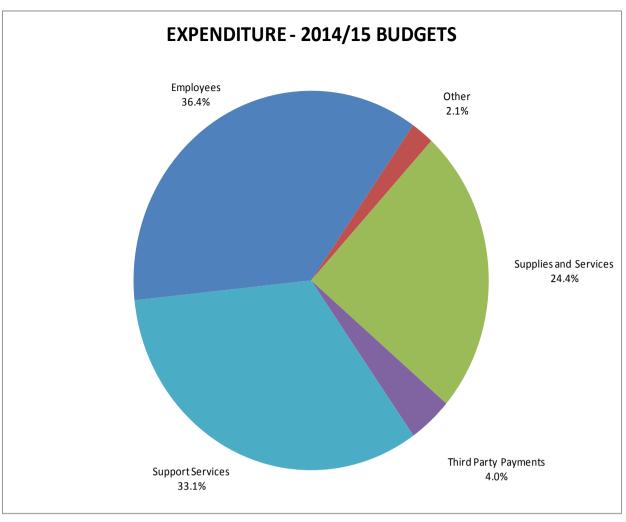
These schemes form part of the Council's long term Waste Management Strategy which aims to encourage the minimisation of waste and to improve the rate of recycling.

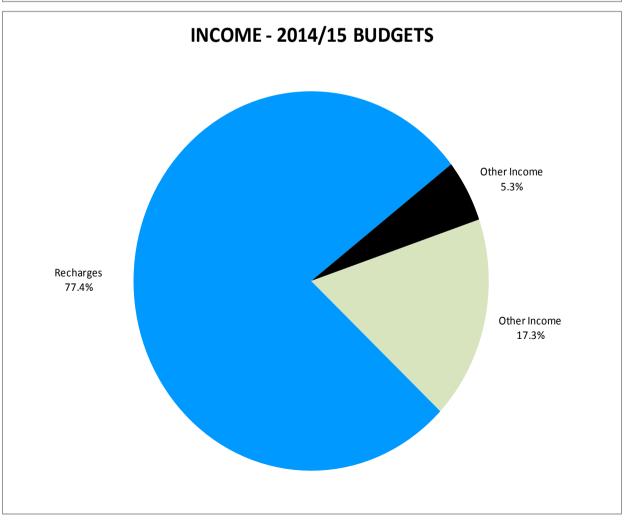
There are also 26 communal recycling centres throughout the District to encourage recycling of bottles, cans and paper for those residents not wishing to or unable to participate in the kerbside schemes.

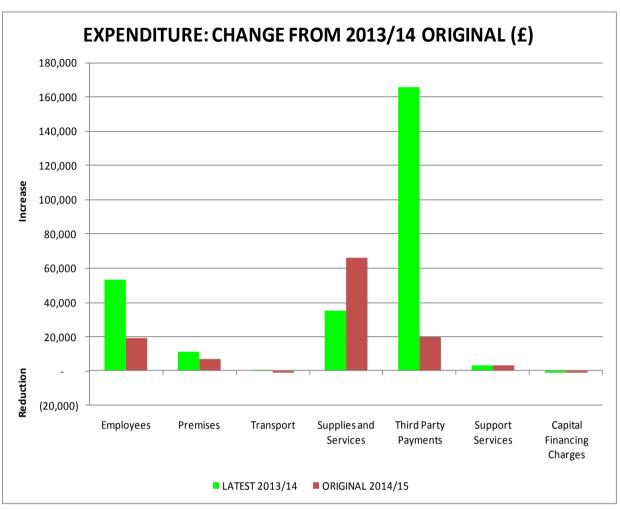
	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S4180 ABANDONED VEHICLES INDIRECT EXPENDITURE Support Services	12,452	8.800	8.800	8,800
NET (INCOME) / EXPENDITURE TO SUMMARY	12,452	8,800	8,800 ———	8,800 ———

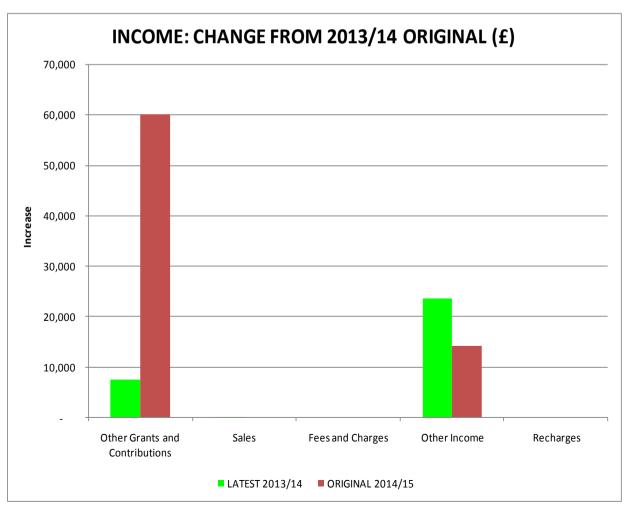
The Council has a statutory duty to remove vehicles from the highway or land open to the public which are proven to be abandoned or are identified as a nuisance. A joint venture, in partnership with Warwickshire Police, Warwickshire Fire and Rescue Service and Warwickshire County Council, called Car Clear enables vehicles identified to be abandoned and at risk of vandalism to be removed within 24 hours under a contract managed by Warwickshire County Council.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £	Page
STRATEGIC LEADERSHIP PORTFOLIO:					
S2000 CHIEF EXECUTIVE'S OFFICE	5,048	8,300	33,300	15,300	164
S2010 CORPORATE PROJECTS	149,321	93,800	270,500	135,700	165
S2020 CORPORATE MANAGEMENT - CHIEF EXECUTIVE	5,284	20,300	27,300	13,700	165
S2180 CENTRAL SUPPORT TEAM	-	-	-	-	166
S2200 COMMITTEE SERVICES	-	30,100	43,100	38,100	166
S2220 DEMOCRATIC REPRESENTATION	768,834	773,700	765,200	753,900	167
S2240 ELECTIONS	43,319	48,100	48,900	48,000	168
S2260 ELECTORAL REGISTRATION	235,513	224,400	244,400	222,400	169
S2280 CHAIR OF THE COUNCIL	63,646	56,000	57,100	56,100	170
S4870 LEGAL SERVICES (IN-HOUSE WDC)		500	500	9,200	171
TOTAL STRATEGIC LEADERSHIP PORTFOLIO	1,270,965	1,255,200	1,490,300	1,292,400	
EXPENDITURE: Employees Premises Transport Supplies and Services Third Party Payments Support Services Capital Financing Charges	905,603 30,580 12,977 546,813 192,620 839,078 2,217	887,000 24,500 20,200 541,100 79,200 821,400 3,300	939,900 35,200 20,600 576,100 244,600 824,500 2,200	905,800 31,400 19,000 606,900 98,600 824,200 2,200	
TOTAL EXPENDITURE	2,529,888	2,376,700	2,643,100	2,488,100	
INCOME:					
Other Grants and Contributions	(27,827)	(1,000)	(8,500)	(61,000)	
Sales	(1,748)	(2,400)	(2,600)	(2,400)	
Fees and Charges	(834)	-	-	(=, 100)	
Other Income	(259,722)	(192,900)	(216,500)	(207,100)	
Recharges	(968,792)	(925,200)	(925,200)	(925,200)	
TOTAL INCOME	(1,258,923)	(1,121,500)	(1,152,800)	(1,195,700)	
TOTAL STRATEGIC LEADERSHIP PORTFOLIO	1,270,965	1,255,200	1,490,300	1,292,400	









	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S2000 CHIEF EXECUTIVE'S OFFICE				
DIRECT EXPENDITURE				
Employees	254,807	398,600	409,400	393,700
Premises	644	-	-	-
Transport	198	2,400	2,400	2,200
Supplies and Services	13,498	16,200	14,700	10,900
Third Party Payments	1,387	12,500	28,200	30,200
TOTAL DIRECT EXPENDITURE	270,534	429,700	454,700	437,000
DIRECT INCOME				
Other Income	(26,241)	-	-	-
TOTAL DIRECT INCOME	(26,241)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	244,293	429,700	454,700	437,000
Support Services	102,576	168,900	168,900	168,600
Recharges	(341,821)	(590,300)	(590,300)	(590,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	5,048	8,300	33,300	15,300

The Chief Executive is the head of the Council's paid service chief advisor to councillors on policy matters and is responsible for organisational management and development. From 2013/14 this budget also includes the 2 Deputy Chief Executives and 2 personal assistants.

The Deputy Chief Executives, along with the Chief Executive, provide strategic direction for the Council. The following Service Areas also come under their remit:

Deputy Chief Executive 1

Finance
Cultural Services
Health and Community Protection
Community and Corporate Services
Democratic Services
Legal Services (provided by WCC)

Deputy Chief Executive 2

Development Services Housing and Property Services Neighbourhood Services

The Chief Executive, the Deputy Chief Executives and the Heads of the Service Areas make up the Senior Management Team.

The cost of the Chief Executive is recharged to Corporate Management. The rest of the service costs are recharged to services based on staff time allocations.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S2010 CORPORATE PROJECTS				
DIRECT EXPENDITURE				
Employees	185,193	90,300	109,900	106,300
Premises	1,500	1,500	5,900	2,900
Transport	1,153	1,500	1,500	700
Supplies and Services	2,018	500	500	25,800
Third Party Payments	131,415	-	152,700	-
TOTAL DIRECT EXPENDITURE	321,279	93,800	270,500	135,700
DIRECT INCOME				
Other Grants and Contributions	(27,827)	-	-	-
Other Income	(15,500)	-	-	-
TOTAL DIRECT INCOME	(43,327)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	277,952	93,800	270,500	135,700
Support Services	30,816	-	-	-
Recharges	(159,447)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	149,321	93,800	270,500	135,700

The budgets above represent the costs of two Special Project Officers.

The projects cover areas such as Clarendon Arcade, WDC Assets Feasibility Study, Grand Union Canal Improvements and redevelopment of the former St Michaels' Leper Hospital.

S2020 CORPORATE MANAGEMENT - CHIEF EXECUTIVE

DIRECT EXPENDITURE				
Supplies and Services	2,418	2,900	12,900	2,900
Third Party Payments	2,866	17,400	14,400	10,800
NET (INCOME) / EXPENDITURE TO SUMMARY	5,284	20,300	27,300	13,700

	ACTUAL 2012/13	ORIGINAL BUDGET 2013/14	LATEST BUDGET 2013/14	BUDGET 2014/15
S2180 CENTRAL SUPPORT TEAM	£	£	£	£
OZIOU GENTRAL GOLLORI TEAM				
DIRECT EXPENDITURE				
Employees	76,371	-	-	-
Supplies and Services	1,056	-	-	-
TOTAL DIRECT EXPENDITURE	77,427	-	-	-
Support Services	45,462	-	-	-
Recharges	(122,889)	-	-	-
NET (INCOME) / EXPENDITURE TO SUMMARY	-	-	-	-

The Central Support Team within the Chief Executive's Department was created as a central resource to provide a comprehensive administrative services for all service areas. It replaced the administration teams within individual service areas and undertook a wide variety of administrative tasks including typing, creating data bases, and organising meetings.

From 2013/14 the two personal assistants have been transferred to the Chief Executive's Office and the remainder of the administration staff have transferred to the Document Management Centre.

S2200 COMMITTEE SERVICES

DIRECT EXPENDITURE				
Employees	140,658	159,300	166,100	161,900
Premises	30	-	-	-
Transport	238	500	500	500
Supplies and Services	18,556	31,300	26,700	25,900
Third Party Payments	27,587	24,400	24,400	24,400
TOTAL DIRECT EXPENDITURE	187,069	215,500	217,700	212,700
Support Services	70,305	62,900	73,700	73,700
Recharges	(257,374)	(248,300)	(248,300)	(248,300)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	30,100	43,100	38,100

The Council's decision making process consists of an Executive, Overview and Scrutiny Committees, and other service specific committees. This budget reflects the cost of this process as well as the staff which supports it. The majority of these costs are recharged to the Democratic Representation Budget Code.

In addition, this budget also covers the process of administering the requests received by the Council under the Freedom of Information Act, Data Protection and Environmental Information Regulations.

The cost of this service is recharged to services based on staff time allocations.

	ACTUAL 2012/13	ORIGINAL BUDGET 2013/14	LATEST BUDGET 2013/14	BUDGET 2014/15
	£	£	£	£
S2220 DEMOCRATIC REPRESENTATION				
DIRECT EXPENDITURE				
Employees	16,330	17,800	19,900	17,600
Transport	7,199	9,100	9,100	8,900
Supplies and Services	327,517	326,700	326,700	318,300
Third Party Payments	28,665	23,200	23,200	22,800
TOTAL DIRECT EXPENDITURE	379,711	376,800	378,900	367,600
DIRECT INCOME				
Other Income	(56)	-	-	-
TOTAL DIRECT INCOME	(56)	-	-	-
NET DIRECT (INCOME) / EXPENDITURE	379,655	376,800	378,900	367,600
Support Services	462,679	470,400	459,800	459,800
Recharges	(73,500)	(73,500)	(73,500)	(73,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	768,834	773,700	765,200	753,900

This includes all aspects of members' activities in their capacity as members of the Council, including corporate, service policy making and the more general activities relating to governance and the representation of local interests.

Activities covered include all meetings that involve members acting on behalf of the authority, such as meetings of the Council, the Executive, Overview and Scrutiny Committees, Regulatory Committee, Licensing Committee Planning Committee, Employment Committee and joint officer / member working groups. It also covers activities that members undertake as local representatives or to represent local interests.

Democratic Representation and Management costs also include the costs associated with officer advice and support to members.

As a result of the above, costs properly chargeable to Democratic Representation and Management include:

- All members' allowances and expenses, including telephone calls, postages, equipment costs, hospitality, accommodation costs, training, conference fees, etc.
- The costs associated with officer time spent on appropriate advice and support activities, including
 office support services, professional advice and support, preparation of agendas and minutes,
 attendance at meetings, production of specific papers for members, etc.
- Subscriptions to local authority associations.

The only recharge made is to the Housing Revenue Account to reflect its share of the costs.

ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
99,980	108,600	119,300	113,600
27,806	19,400	25,700	24,900
1,017	2,000	2,000	2,000
76,680	71,500	79,100	75,100
205,483	201,500	226,100	215,600
-	-	(200)	-
(202,646)	(192,900)	(216,500)	(207,100)
(202,646)	(192,900)	(216,700)	(207,100)
2,837	8,600	9,400	8,500
40,482	39,500	39,500	39,500
43,319	48,100	48,900	48,000
	2012/13 £ 99,980 27,806 1,017 76,680 205,483 (202,646) (202,646) (202,646) 2,837	ACTUAL 2012/13 2013/14 £ £ 99,980 108,600 27,806 19,400 1,017 2,000 76,680 71,500 205,483 201,500 205,483 201,500 202,646) (192,900) 2,837 8,600 40,482 39,500 2013/14 £	ACTUAL 2013/14 2013/14 £ £ £ 99,980 108,600 119,300 27,806 19,400 25,700 1,017 2,000 79,100 205,483 201,500 226,100 - (202,646) (192,900) (216,500) (202,646) (192,900) (216,700) 2,837 8,600 9,400 40,482 39,500 39,500

Warwick District Council is required to appoint an officer to be the Returning Officer for the election of District Councillors and their duties are separate from their duties as a local government officer. The Chief Executive is the appointed officer and as Returning Officer he is personally liable for the conduct of the election.

Electoral Services organise elections for local and national government held within the District Council area. This includes UK Parliamentary elections for the 2 Parliamentary Constituencies covering the District (Warwick and Royal Leamington Spa & Kenilworth and Southam), European Parliamentary elections, referenda, Warwick District Council elections, Warwickshire County Council elections, elections for the Parish and Town Councils and the Police and Crime Commissioner for Warwickshire Police force area.

The costs of the various levels of elections are reimbursed by the bodies in question - national, county or parish levels. The costs of District Council elections are borne by this Authority. The next scheduled District Council elections are to be held in 2015 and this will take place together with elections for all Parish and Town Councils within the District and the UK Parliamentary election.

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S2260 ELECTORAL REGISTRATION				
DIRECT EXPENDITURE				
Employees	98,990	87,600	90,400	88,200
Premises	-	3,000	3,000	3,000
Transport	-	500	800	500
Supplies and Services	69,944	70,500	94,000	127,000
Third Party Payments	69	1,700	1,700	1,700
TOTAL DIRECT EXPENDITURE	169,003	163,300	189,900	220,400
DIRECT INCOME				
Government Grants	_	-	(7,500)	(60,000)
Sales	(1,748)	(2,400)	(2,400)	(2,400)
Other Income	(23)	-	-	-
TOTAL DIRECT INCOME	(1,771)	(2,400)	(9,900)	(62,400)
NET DIRECT (INCOME) / EXPENDITURE	167,232	160,900	180,000	158,000
Support Services	68,281	63,500	64,400	64,400
NET (INCOME) / EXPENDITURE TO SUMMARY	235,513	224,400	244,400	222,400

Warwick District Council is required to appoint a local government officer to be the Electoral Registration Officer as prescribed in Section 8 of the Representation of the People Act 1983 and is responsible for the preparation and maintenance of the register of electors and lists of absent voters within the District. The Chief Executive is the appointed officer and the work of compiling and maintaining the Register is undertaken by Electoral Services.

The Electoral Administration Act 2006 gave the Electoral Commission powers to set and monitor performance standards for Electoral Services. The Commission publish the standards of performance for Returning Officers and the Electoral Registration Officers with a view to ensuring that elections are conducted with the interests of the voters in mind and in line with a set of key principals for each election.

Staffing levels: 2 full time persons

	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
S2280 CHAIR OF THE COUNCIL				
DIRECT EXPENDITURE				
Employees	33,274	24,800	24,900	24,500
Premises	600	600	600	600
Transport	3,172	4,200	4,300	4,200
Supplies and Services	34,820	21,500	21,500	21,000
TOTAL DIRECT EXPENDITURE	71,866	51,100	51,300	50,300
DIRECT INCOME				
Other Grants and Contributions	_	(1,000)	(1,000)	(1,000)
Other Income	(15,256)	-	-	-
TOTAL DIRECT INCOME	(15,256)	(1,000)	(1,000)	(1,000)
NET DIRECT (INCOME) / EXPENDITURE	56,610	50,100	50,300	49,300
Support Services	7,419	5,200	7,200	7,200
Capital Charges	2,217	3,300	2,200	2,200
Recharges	(2,600)	(2,600)	(2,600)	(2,600)
NET (INCOME) / EXPENDITURE TO SUMMARY	63,646	56,000	57,100	56,100
				

The Chairman of the District Council is the first citizen of the area. In addition to obvious duties, e.g. chairing the meetings of the Council itself, the Chairman performs ceremonial and public functions such as meetings, representing the Council with local organisations and official openings.

To assist the Chairman in the performance of these duties during the year of office an allowance is made, there is also an allowance for the Vice-Chairman. In addition to the allowances paid, the Council will also pay the resultant income tax and national insurance assessments following liability changes introduced by the Inland Revenue.

The Chairman is aided by a Personal Assistant and has a car and a chauffeur to attend various functions, both local and national.

S4870 LEGAL SERVICES (IN-HOUSE WDC)	ACTUAL 2012/13 £	ORIGINAL BUDGET 2013/14 £	LATEST BUDGET 2013/14 £	BUDGET 2014/15 £
DIRECT EXPENDITURE				
Supplies and Services	306	-	-	-
Third Party Payments	631	-	-	8,700
TOTAL DIRECT EXPENDITURE	937			8,700
DIRECT INCOME				
Fees and Charges	(834)	-	-	-
TOTAL DIRECT INCOME	(834)			-
NET DIRECT (INCOME) / EXPENDITURE	103	-	-	8,700
Support Services	11,058	11,000	11,000	11,000
Recharges	(11,161)	(10,500)	(10,500)	(10,500)
NET (INCOME) / EXPENDITURE TO SUMMARY	-	500	500	9,200

Legal work for the Council is now provided by a joint Warwick District Council/Warwickshire County Council team. The team is based at Shire Hall in Warwick. Legal work is only externalised if it is of a specialised nature. For further information about the joint service, please contact Greta Needham, Sarah Duxbury or Ian Marriott on (01926) 410410, or speak to the Council's client manager, Andrew Jones on ext. 6830.

RESERVES and BALANCES

	Balance 1/4/2013 £'000	Estimated Balance 1/4/2014 £'000	Estimated Balance 1/4/2015 £'000	Estimated Balance 1/4/2016 £'000	Estimated Balance 1/4/2017 £'000	Estimated Balance 1/4/2018 £'000
GENERAL FUND EARMARKED RESERVES						
ART FUND ART GALLERY GIFT	53 57	54 57	55 57	56 57	57 57	58 57
BIODIVERSITY BUILDING CONTROL	253	7 208	7 208	7 208	7 208	7 208
BUSINESS RATE RETENTION CAPITAL INVESTMENT CAR PARKING REPAIRS & MAINTENANCE	3,790 176	448 4,609 176	448 3,009 138	448 2,366 138	448 2,120 138	448 1,928 138
COMMUNITY FORUMS CORPORATE ASSETS	300	160 561	120 1,338	80 1,338	40 1,338	1,338
ELECTION EXPENSES ENERGY MANAGEMENT	35 112	65 93	95 98	15 103	45 109	75 112
EQUIPMENT RENEWAL GENERAL FUND EARLY RETIREMENTS	1,350 16	1,369 216	1,115 216	653 216	191 216	(9) 216
GYM EQUIPMENT INSURANCE	93 368	123 322	63 322	93 322	123 322	153 322
OTHER COMMUTED SUMS PLANNING APPEALS PUBLIC AMENITY RESERVE	357 573 394	336 344 550	286 448 669	240 386 404	207 358 358	197 358
PUBLIC AMENITY RESERVE PUBLIC OPEN SPACES PLANNING GAIN RENT BOND SCHEME	69 22	209 22	209	209 22	209 22	358 209 22
RIGHT TO BID RIGHT TO CHALLENGE	5 9	13 17	21 26	21 26	21 26	21 26
SERVICES TRANSFORMATION St. MARY'S LAND / FORBES ESTATE	2,757 104	2,146 44	2,127	1,956	1,956	1,956 -
TOURISM TOTAL GENERAL FUND EARMARKED	91	51 	51 	51 ———	51 ———	51 ———
RESERVES	10,984	12,200	11,148	9,415	8,627 	8,249
H.R.A. EARMARKED RESERVES						
HOUSING EARLY RETIREMENTS RESERVE	78	73	81	89	97	105
HOUSING CAPITAL INVESTMENT HOUSING REVENUE ACCOUNT BALANCE MAJOR REPAIRS ALLOWNACE RESERVE	12,913 1,283	9,857 1,324 -	11,246 1,363 1,039	7,642 1,406 1,859	1,836 1,434 2,671	128 1,481 -
TOTAL H.R.A. EARMARKED RESERVES	14,274	11,254	13,729	10,996	6,038	1,714
<u>BALANCES</u>						
GENERAL FUND BALANCE	1,536	1,503	1,503	1,503	1,503	1,503
TOTAL RESERVES and BALANCES	26,794 	24,957 	26,380 	21,914	16,168 	11,466

WARWICK DISTRICT COUNCIL

FEES and CHARGES 2014/15

NOTES:

- i) Recommended charges to operate from 2nd January 2014 (unless otherwise stated).
- ii) Charges inclusive of VAT where applicable (unless otherwise stated).
- iii) Juniors are regarded as persons under 18 years of age (unless otherwise stated)

COMMUNITY and CORPORATE SERVICES

INFORMATION and COMMUNICATION TECHNOLOGY SERVICES: GEOGRAPHIC INFORMATION SYSTEM SECTION

	Charge From 2/1/14 £
STREET NAMING and NUMBERING	
New dwelling / unit following demolition or conversion	62.00
Rename / renumber existing property	30.00
Amend a Development Layout	62.00
Add a name to existing numbered property	Nil
Naming of a New Street	110.00
Numbering of New Development:	
1 - 10 plots	110.00
11+ plots	110.00
	plus £5 per plot
Additional copies of 'Confirmation of Address' letters	25.00
Renaming of a street	Price upon request

CULTURE

CULTURE and HERITAGE

ROYAL SPA CENTRE (Free of V.A.T. unless otherwise stated)

f

Charge
From 2/1/14

AVON HALL:

With the exception of below, all charges are by negotiation

Catering:

When light refreshments are required, these shall be provided by the Royal Spa Centre Catering Section, with whom arrangements should be made

When the premises are booked for functions requiring licensed refreshments, the Bar be provided by and under the control of the Council

In the case of bookings of a special nature when the Hirer brings into or upon the premises alcoholic liquors, a corkage charge shall be charged in addition to the normal booking fee by negotiation, on the basis of a minimum of £75 and £300 maximum based on £3.00 per bottle or £4.50 per litre

Use of kitchen by negotiation - minimum £30, maximum £250.

NEWBOLD HALL by negotiation

The service of the Duty Manager and/or member of the Technical Staff are included in all the hire charges.

BALCONY / CONSERVATORY by negotiation

The service of the Duty Manager and/or member of the Technical Staff are included in all the hire charges.

JEPHSON ROOM by negotiation

CULTURE and HERITAGE

ROYAL PUMP ROOM (All prices inclusive of V.A.T. unless otherwise stated)	Charge From 2/1/14 £
ASSEMBLY ROOM: Charges for Local Community Groups non-commercial hire - Private hire (per hour or part thereof) - Preparation / rehearsal (per hour or part thereof) Commercial hire (per hour or part thereof) - Preparation / rehearsal (per hour or part thereof)	68.00 55.00 120.00 95.00
ANNEXE: Charges for Local Community Groups non-commercial hire - Private hire (per hour or part thereof) - Preparation / rehearsal (per hour or part thereof) Commercial hire (per hour or part thereof) - Preparation / rehearsal (per hour or part thereof)	44.00 34.00 86.00 68.00
Saturdays, Sundays and Bank Holidays All commercial promotions by negotiation in first instance Minimum 2 hour hire charge for evening events Non-returnable deposit of 25% or all of any minimum income Commercial Hire is defined as private individuals or private sector commercial promotions.	+ 50%
Kudos Catering manage the Assembly Room and Annexe on behalf of the Council and offer a full range of catering services. They will negotiate all-inclusive rates for special events, dinners and conferences.	
EDUCATION ROOM: Schools, Colleges & Educational Groups: - per day - per session (Half day)	36.00 28.00
Commercial or non-educational hirers - by negotiation with the Head of Cultural Services with a minimum charge of £10 per hour)	
Additional Facilities : Piano (Per booking) ART GALLERY AND MUSEUM:	76.00 + VAT
Art Exhibitions : - commission on pictures sold	10%

TOWN HALL ROOM HIRE (Free from V.A.T.)

All charges are by negotiation

RECREATION and SPORT

TENNIS Per court per hour	Charge From 2/1/14 £
(Excluding All Weather Pitch)	
Casual Usage Senior Citizens Under 18's / Disabled / Unemployed Under 5s	4.10 2.05 2.05 Free
Floodlit Tennis Hire - Victoria Park	
Casual Usage	6.20
Senior Citizens	4.10
Under 18's / Disabled / Unemployed Club Member	4.10 2.60
	2.00
BOWLS	4.40
Per person - per hour Senior Citizens	4.10 2.05
Under 18's / Disabled / Unemployed	2.05
Under 5s	Free
0.1.451.55	
Season Ticket	62.00
Club Season Ticket	31.00
Club Member Season Ticket	31.00
Hire of Green (for morning, afternoon or evening session)	140.00
Club Bookings	Subject to negotiation and agreement by Heads of Finance and Cultural Services

FOOTBALL, RUGBY, HOCKEY, ROUNDERS PITCHES - CHANGING ROOMS AND SHOWERS

	2014/15 S	2014/15 SEASON	
	Adult	Junior	
	£	£	
Hire of Pitch:			
a) Pitch only	34.50	19.00	
b) With Dressing Room / Showers	56.50	34.50	
Hire of Pitch for Season (Once a week):			
a) Pitch only *	505.00	252.50	
b) With Dressing Room / Showers *	905.00	452.50	
Hire of Pitch for Season (Once fortnightly):			
a) Pitch only *	252.50	130.00	
b) With Dressing Room / Showers *	455.00	227.50	
Rounders Pitch	30.00	n/a	

^{*} Exclusive of VAT. However, if bookings do not fulfil Customs and Excise criteria for VAT free charge, VAT must be added.

Summary of requirements for VAT free hire of sports facilities:

- i) User must be a club, school or similar body.
- ii) Clear evidence of agreement required, e.g. exchange of letters.
- iii) Payment to be made in full whether or not hire takes place.
- iv) Hire must be for a sports season or three months, whichever is less.
- v) Hirer must have exclusive use of the facility for hire period.

RECREATION and SPORT

	Charge From 2/1/14 £
PARKS - CAR PARKING	_
Victoria Park:	
Car Parking: - E. W. B. A. Bowls Events - per day - Season Ticket (whole Event)	4.00 26.00
EDMONDSCOTE ATHLETIC TRACK	
Athletic Track:	
Day Tickets: - Adults - Juniors / Senior Citizens	4.20 2.40
	2.40
Season Tickets: - Adults * - Juniors / Senior Citizens *	110.00 55.00
* Season Tickets - charges are reduced from 1st October to March 31st by 60%	
Reservation of Track for Group Sessions:	
Training: - Session not exceeding 4 hours - Schools / Junior	48.00 37.00
Sports Meetings - per session of four hours or part thereof:	
Weekdays: - Schools / Junior each additional hour or part thereof - Others each additional hour or part thereof	55.00 18.50 82.00 28.00
Saturdays: - Schools / Junior each additional hour or part thereof - Others each additional hour or part thereof	80.00 28.00 118.50 41.50
Sundays: - Schools / Junior each additional hour or part thereof - Others each additional hour or part thereof	99.00 35.00 153.50 53.50
Use Of Floodlighting - per hour or part thereof	36.00
Use of P.A. System - per period	23.00
Use of Pavilion Facilities - per 4 hour period - each additional hour (or part)	40.00 16.50

RECREATION and SPORT

MISCELLANEOUS CHAR	<u>GES</u>			Charge From 2/1/14 £
CRICKET (Exclusive of VAT. Howev criteria for VAT free charge	_			
Newbold Comyn Castle Farm) Including) Dressing	Weekdays		50.00
Victoria Park Harbury Lane) Room and) Showers	Weekends & Bank Holidays		65.00
PAVILION HIRE Victoria Park Tennis Pavilio Victoria Park Tennis Pavilio Hire of Victoria Park Bowls Hire of Victoria Park Bowls Hire of Victoria Park Bowls	on Per day - internal h Pavilion - external hin Pavilion - internal hin	oirers Ters (per hour up to 3 hours) ers per day		150.00 38.00 40.00 50.00 38.00
EVENTS WITHIN PARKS	AND OPEN SPACES	<u>S</u>		
Charitable, community ar Anticipated attendance <10 Anticipated attendance 101 Anticipated attendance 251 Anticipated attendance >50	00 - 250 - 500	events: (Exempt from VAT)	Daily charge Daily charge Daily charge Daily charge	60.00 105.00 135.00 180.00
Non-ticketed commercial	events: (Exempt from	m VAT)		
High Demand Parks (Jephs	son Gardens, Pump F	Rooms Gardens, Victoria Park, St. Nich	olas Park and Abb	ey Fields):
1 - 15 Trading units			Daily charge	300.00
16 - 35 Trading units 35 - 60 Trading units			Daily charge Daily charge	700.00 1,200.00
Other Parks:				
1 - 15 Trading units			Daily charge	180.00
16 - 35 Trading units			Daily charge	420.00 720.00
35 - 60 Trading units			Daily charge	720.00
Other Charges: Corporate / Commercial pro	omotional stands		Daily charge	600.00
(Exempt from VAT) - Waste / cleansing cha	rge (if required)			At Cost
(VAT should be added)				
Ticketed Commercial Even (Exempt from VAT) By neg		n		By negotiation
Set-up and break-down day (Exempt from VAT)	ys - percentage of day	y rates above		35%
Additional cleansing rechar - per 6 cubic yard skip	rged at cost			55.00
- per additional litter picl	ς.			Plus V.A.T. 20.00 Plus V.A.T.
Deposits: (VAT not applicate Charitable / Community even Other Charitable / Community Commercial with 15 or und Commercial with over 15 trains with 5 or fewer rides Fairs with over 5 rides	ents <250 people nity events er trading units			100.00 250.00 250.00 500.00 500.00 1,000.00
				,

Deposits should be paid in advance and repaid after the event less cleaning / reinstatement costs (if appropriate)

RECREATION and SPORT

MISCELLANEOUS CHARGES	Charge From 2/1/14 £
CIRCUSES AND FAIRS - up to seven days (Exempt from V.A.T.) Each additional day or part thereof (subject to negotiation and agreement	1,850.00
by Heads of Finance and Cultural Services).	325.00
PUMP ROOM GARDENS CORNER SITE (per day) (Exempt from V.A.T.) (Subject to negotiation and agreement by Heads of Finance and Cultural Services)	165.00 minimum by negotiation
Hire of North and South Lodges, Jephson Gardens (Per 3 Hours) (V.A.T. not applicable)	by negotiation

COMMUNITY SPORTS DEVELOPMENT

Various courses of a variety of durations and at many locations, from basic children's participation and learning up to adult advanced coaching / training.

Prices from free of charge up to £50 per day dependent on the location, need and subsidy.

LILLINGTON RECREATION CENTRE

Sporting and Youth Organisations:

- per morning / afternoon	19.60
- per evening / weekend (per 2 hour session)	19.60
- each additional hour or part thereof	9.80

Other Organisations: by negotiation

RECREATION and SPORT

MEADOW COMMUNITY	<u>(SPORTS CENTRE (KENILWORTH)</u>	Charge From 2/1/14 Adult £	Charge From 2/1/14 Junior £
Badminton (per court per 55 minutes):			
- Peak	,	11.10	n/a
- Off-Peak		8.65	5.70
Hire of Badminton Rackets		1.60	1.60
Tennis (per 55 minutes)		4.15	4.15
(a) Hire of Sports Hall (p	er 55 minutes):		
- Peak	- Full Hall	44.40	31.00
	- Half Hall	22.20	15.50
- Off-Peak	- Full Hall	34.60	22.80
	- Half Hall	17.30	11.40
NOTE: Off-Peak is up to	6 pm weekdays and all weekend - all other times	are peak	
			Charge From 2/1/14 £
Rouncy Caetlo party 2 et	off		97.00
Bouncy Castle party 2 staff Bouncy Castle party 1 staff			77.00
Sport Hall / Football Party no staff			49.00
Sport Hall (Multi Sport / Play) / Football Party 1 staff			77.00
Sport Hall / Football Part			88.00
(b) Commercial usage or hire of Centre			By negotiation
Hire of Centre - subject t	o negotiation and agreement by Heads of Finance	e and Cultural Services	
ALL WEATHER DITCH			

ALL WEATHER PITCH

(Charges per 55 minutes	s)	Charge From 2/1/14 Adult £	Charge From 2/1/14 Junior £
Hire of Pitch (including	floodlights / showers)		
- Full Pitch	- Peak	51.50	33.00
	- Off-Peak	35.00	25.00
- Half Pitch	- Peak	35.00	24.75
	- Off-Peak	25.75	16.00
NOTE: Off-Peak is	s up to 5 pm weekdays - all other times are peak		
Match fee 90 minutes			
- Full Pitch	- Peak	75.70	47.90
	- Off-Peak	51.00	36.50
- Half Pitch	- Peak	51.00	36.50
	- Off-Peak	37.85	23.20

NOTE: Off-Peak is up to 5 pm weekdays - all other times are peak

RECREATION and SPORT

MYTON SCHOOL DUA	AL USE SPORTS CENTRE	Charge From 2/1/14 Adult £	Charge From 2/1/14 Junior £
Badminton (per court p	er 55 minutes):		
- Peak		11.10	n/a
- Off-Peak		8.65	5.70
Hire of Badminton Rackets		1.60	1.60
(a) Hire of Sports Hall ((per 55 minutes):		
- Peak	- Full Hall	44.40	31.00
	- Half Hall	22.20	15.50
- Off-Peak	- Full Hall	34.60	22.80
	- Half Hall	17.30	11.40
NOTE: Off-Peak is up t	to 6 pm weekdays and all weekend - all other times are peak		
(b) Commercial usage	or hire of Centre	By negotiation	By negotiation

Hire of Room - subject to negotiation and agreement by Heads of Finance and Cultural Services Hire of Centre - subject to negotiation and agreement by Heads of Finance and Cultural Services

ALL WEATHER PITCH

(Charges per 55 minute	es	Charge From 2/1/14 Adult £	Charge From 2/1/14 Junior £
Hire of Pitch (including	floodlights / showers)		
- Full Pitch	- Peak	51.50	33.00
	- Off-Peak	35.00	25.00
- Half Pitch	- Peak	35.00	24.75
	- Off-Peak	25.75	16.00

NOTE: Off-Peak is up to 5 pm weekdays - all other times are peak

RECREATION and SPORT

ABBEY FIELDS SWIMMING POOL	Charge From 2/1/14 £
Adult Swimmers	3.85
Junior Swimmers	2.35
Under 4's	Free
Senior Citizens	2.35
Disabled Swimmers	2.35
Family Swim Ticket (2 Adults & 2 Children)	11.40
Splosh - Adult	3.85
Splosh - Junior	2.65
Splosh - Under 4s	Free
Splosh - Senior Citizens	2.65
Splosh - Disabled Swimmers	2.65 12.00
Splosh - Family Ticket (2 Adults & 2 Children) Swim / Sauna	6.40
Swim / Sauna concession	4.20
Sauna Only	4.25
Sauna Concession	3.20
Galas - per 3 hour session	186.00
- each additional hour or part thereof	62.00
Children's Pool Parties	115.00
Spectators - all times	1.05
Tuition Classes (30 minutes) - Juniors (Excluding V.A.T.)	4.55
Tuition Classes - Adult (Excluding V.A.T.)	See below
Tuition Classes - Senior Citizens (Excluding V.A.T.)	See below
Schools (per pupil) from 1 September to 31 August (Academic Year)	0.87
Lifecoving (nor pupil) from 1 Contember to 21 August (Academia Voor)	(plus VAT where applicable) 0.33
Lifesaving (per pupil) from 1 September to 31 August (Academic Year)	(plus VAT where applicable)
Parent & Toddler - Tuition* (Excluding V.A.T.)	(plus VAT where applicable) 4.25
Sun lounger	Free
Shower Only	2.45
Swimming Clubs (per hour) *	62.00
Swim charge after use of Fitness Room:	
Casual Usage for WDC promoted events	By Negotiation
Additional staffing requirements	At Cost
Refund of Sports / Swimming Course fees - administration charge	7.40
Sporting Stars Swim	1.20
Sporting Stars Aquafit	2.25
Sporting Stars Sauna	1.60
Adult Lesson Member (Exclusive of V.A.T.) Adult Lesson Concession Member (Exclusive of V.A.T.)	15.50 7.75
Adult Lesson Fee (Exclusive of V.A.T.)	6.65
Concession Lesson Fee (Exclusive of V.A.T.)	4.55
Student Lesson Fee (Exclusive of V.A.T.)	4.55
Senior Lesson Fee (Exclusive of V.A.T.)	4.55
Antenatal	4.75
One to One Tuition 30 minutes - Disabled	11.45
One to One Tuition 30 minutes	14.30
One to One Tuition 1 hour	28.50
Deep Water Aquafit	5.50
Aquafit Adult	5.50
Aquafit Concession	4.50
Swimfit	4.55
Lost Card	6.00

^{*} Exclusive of VAT. However, if the bookings do not fulfil Customs and Excise criteria for VAT free charge, VAT must be added.

RECREATION and SPORT

CASTLE FARM RECREA	ATION CENTRE	Charge From 2/1/14 Adult £	Charge From 2/1/14 Junior £
Badminton (per court per	55 minutes)		
(F F	- Peak	11.10	n/a
	- Off-Peak	8.65	5.70
Hire of Badminton Racket	s	1.60	1.60
Table Tennis (per table pe	•	5.40	5.40
Adult Badminton Club (pe	r court per 55 minutes)	5.50	n/a
Short Mat Bowls (per mat	per 55 minutes)		
(1	- Peak	11.10	n/a
	- Off-Peak	8.65	5.70
Hire of Rooms (per 55 mir	nutes) :		
- Hire of Sports Hall:			
- Peak	- Full Hall	44.40	31.00
	- Half Hall	22.20	15.50
- Off-Peak	- Full Hall	34.60	22.80
	- Half Hall	17.30	11.40
- Hire of Rooms - hourly	charges by negotiation	Minimum Maximum	22.00 85.00
			Charge From 2/1/14 £
Senior Club 50+			2.20
Senior Club 60+			1.80
Table Tennis Club U3A			1.80
Bouncy Castle party 2 stat	ff		97.00
Bouncy Castle party 1 state			77.00
Sport Hall / Football Party			49.00
Sport Hall / Football Party			77.00
Sport Hall / Football Party			88.00
Sporting Stars fitness clas	ses		2.00
Sporting Stars Hall Activity			1.30
Shower only			2.45
Fitness Classes Adult			5.00
Fitness Classes Concessi	on Off Peak times only		4.00
Yoga Classes 1.5 hours	o o o		7.10
Yoga Classes Concession	1.5 hours		5.25
Fun Day standard			10.50
Concession - Sibling			8.25
Holiday Activity Session -	2 hour activity		2.65
Lost Card			6.00
GP Referral Registration F	-00		11.00
GP Referral Book of Vouc			21.00
- Commercial usage or h	nire of centre		By Negotiation

Hire of Centre - subject to negotiation and agreement by Heads of Finance and Cultural Services

RECREATION and SPORT

RECREATION and SPORT		
NEWBOLD COMYN LEISURE CENTRE		Charge From 2/1/14 £
A 1 1/O 1		4.05
Adult Swimmers		4.25
Junior Swimmers		2.65
Under 4's		Free
Senior Citizens		2.55
Disabled Swimmers		2.55
Student Swim		2.55
Splosh - Adult		4.25
Splosh - Junior		3.10
Splosh - Under 4s		Free
Splosh - Senior Citizens		2.95 2.95
Splosh - Disabled Swimmers		
Splosh - Family Ticket (2 Adults & 2 Children) Family Swim Ticket (2 Adults & 2 Children)		13.70 12.80
Swim / Sauna		6.40
Swim / Sauna Concession		4.20
Gym Peak & Sauna		6.80
Gym Off Peak & Sauna		5.60
Gym & Sauna Concession		4.95
Swim & Gym Peak		7.50
Swim & Gym Off Peak		6.45
Swim & Gym Concession		4.50
Swim, Gym Peak & Sauna		9.40
Swim, Gym Off Peak & Sauna		7.35
Swim, Gym & Sauna Concession		6.50
Galas - Per 3 hour session		260.00
Each additional hour or part hour thereof		87.00
Tornado Party		115.00
Aqua Party		60.00
Wild 'n' Wet Party		70.00
Spectators - all times		1.05
Tuition Classes (30 minutes) - Juniors (Excluding V.A.T.)		4.85
Junior Club		4.85
Tuition Classes - Adult (Excluding V.A.T.)		See below
Tuition Classes - Senior Citizens (Excluding V.A.T.)		See below
Schools (per pupil) from 1 September to 31 August (+ VAT where applicable)		0.87
Lifesaving (per pupil) from 1 Sept to 31 August (+ VAT where applicable)		0.33
Shower Only		2.45
Parent & Toddler - Tuition* (Excluding V.A.T.)		4.25
Swimming Clubs (per hour) *		62.00
Casual Usage for WDC promoted events		By Negotiation
Additional staffing requirements		At Cost
Refund of Sports / Swimming Course fees - administration charge		7.40
Table Tennis (per 55 minutes)	Minimo	5.40
Hire of Aerobics Studio - by negotiation (hourly charge)	Minimum	22.00
Sporting Store Swim	Maximum	85.00 1.35
Sporting Stars Swim Sporting Stars fitness classes		2.00
Adult Lesson Member (Exclusive of V.A.T.)		15.50
Adult Lesson Concession Member (Exclusive of V.A.T.)		7.75
Adult Lesson Fee (Exclusive of V.A.T.)		6.65
Adult Sauna after lesson (Exclusive of V.A.T.)		8.15
Concession Lesson Fee (Exclusive of V.A.T.)		4.55
Student Lesson Fee (Exclusive of V.A.T.)		4.55
Senior Lesson Fee (Exclusive of V.A.T.)		4.55
Antenatal		4.75
One to One Tuition 30 minutes		14.30
One to One Tuition 1 hr		28.60
One to One Tuition 30 minutes Disabled		11.45

RECREATION and SPORT

NEWBOLD COMYN LEISURE CENTRE (Continued):	Charge From 2/1/14
NEWBOLD COM IN LEISURE CENTRE (Continued).	
	£
Deep Water Aqua	5.50
Aquafit Concession	5.50
Swimfit	4.55
Classes Adult	5.00
Classes Concession - Off Peak times only	4.00
Yoga Class 1.5 hours	7.10
Yoga Class Concession 1.5 hours	5.25
Fifty Plus Club Table Tennis	2.50
Swim 100 club standard price	50.00
Swim 100 club concession	25.00
Fun day Standard	10.50
Concession Sibling	8.25
Holiday session 2hr activity	2.65
Lost Card	6.00
GP Referral Registration Fee	11.00
GP Referral Book of Vouchers	21.00

Hire of Fitness Testing Room - by negotiation

Hire of Centre - subject to negotiation and agreement by Heads of Finance and Cultural Services.

^{*} Exclusive of VAT. However, if the bookings do not fulfil Customs and Excise criteria for VAT free charge, VAT must be added.

RECREATION and SPORT

ST. NICHOLAS PARK LEISURE CENTRE	Charge From 2/1/14 £
Adult Swimmers	3.75
Junior Swimmers	2.35
Under 4's	Free
Senior Citizens	2.35
Disabled Swimmers	2.35
Family Swim Ticket (2 Adults & 2 Children)	11.20
Splosh - Adult	3.75
Splosh - Junior	2.65
Splosh - Under 4s	Free
Splosh - Senior Citizens	2.65
Splosh - Disabled Swimmers	2.65
Splosh - Family Ticket (2 Adults & 2 Children)	11.80
Swim / Sauna	6.40
Sauna Only	4.35
Swim / Sauna Concession	4.20
Sauna Concession	3.20
Sauna 60+	1.60
Gym Peak & Sauna	6.30
Gym Off Peak & Sauna	5.20
Gym & Sauna Concession	4.95
Swim & Gym Peak	6.80
Swim & Gym Off Peak	5.60
Swim & Gym Concession	4.05
Swim, Gym Peak & Sauna	9.30
Swim, Gym Off Peak & Sauna	7.25
Swim, Gym & Sauna Concession Galas - per 3 hour session	6.00 206.00
- each additional hour or part thereof	69.00
Children's Pool Parties	115.00
Bouncy Castle Party (2 staff)	97.00
Sport Hall / Football Party (1 staff)	77.00
Spectators - all times	1.05
Tuition Classes (30 minutes) - Juniors (Excluding V.A.T.)	4.55
Tuition Classes - Adult (Excluding V.A.T.)	See below
Tuition Classes - Senior Citizens (Excluding V.A.T.)	See below
Schools (per pupil) from 1 September to 31 August (+ VAT where applicable)	0.87
Lifesaving (per pupil) from 1 Sept to 31 August (+ VAT where applicable)	0.33
Parent & Toddler - Tuition* (Excluding V.A.T.)	4.25
Shower Only	2.45
Swimming Clubs (per hour) *	62.00
Casual Usage for WDC promoted events	
Additional staffing requirements	At Cost
Refund of Sports / Swimming Course fees - administration charge	7.40
Tennis - Tarmac Court	5.40
Senior Club 60+	1.80

RECREATION and SPORT

ST. NICHOLAS PARK LEISURE CENTRE (Continued):	Charge From 2/1/14 £
Sporting Stars Swim Sporting Stars Aquafit Sporting Stars fitness classes Sporting Stars Sauna	1.20 2.25 2.00 1.60
Adult Lesson Member (Exclusive of V.A.T.) Adult Lesson Concession Member (Exclusive of V.A.T.) Adult Lesson Fee (Exclusive of V.A.T.) Concession Lesson Fee (Exclusive of V.A.T.) Student Lesson Fee (Exclusive of V.A.T.) Senior Lesson Fee (Exclusive of V.A.T.)	1.65 15.50 7.75 6.65 4.55 4.55 4.55
Antenatal One to One Tuition 30 minutes One to One Tuition 1 hour One to One Tuition 30 minutes Disabled Deep Water Aqua Aquafit Adult Aquafit Concession Swimfit Classes Adult Classes Concession Off Peak times only	4.75 14.30 28.60 11.45 5.50 5.50 4.50 4.55 5.00 4.00
Fun day Standard Concession Sibling Holiday session 2 hour activity	10.50 8.25 2.65
Lost Card	6.00
GP Referral registration fee GR Referral book of vouchers	11.00 21.00

^{*} Exclusive of VAT. However, if the bookings do not fulfil Customs and Excise criteria for VAT free charge, VAT must be added.

RECREATION and SPORT

ST. NICHOLAS PARK I	LEISURE CENTRE SPORTS HALL:	Charge From 2/1/14 Adult £	Charge From 2/1/14 Junior £
Badminton (per court per	- Off-Peak	10.85 8.15 1.60	n/a 5.70 1.60
Hire of Sports Hall (per s	55 minutes): - Full Hall - Half Hall - Full Hall - Full Hall - Half Hall	65.10 32.55 48.90 24.45	46.50 23.25 34.20 17.10
Table Tennis (per table	per 55 minutes)		Charge From 2/1/14 £ 5.40
Commercial Hire of Roo	ms	Minimum per hour Maximum per hour	By Negotiation 22.00 85.00

Hire of Centre - subject to negotiation and agreement by Heads of Finance and Cultural Services

		Charge From 2/1/14 Adult £	Charge From 2/1/14 Junior £
Climbing wall			
- Peak	- per 55 minutes	3.00	1.90
- Off-Peak	- per 55 minutes	2.50	1.60
 Season Ticket: 	- 12 Months	150.00	90.00
	- 1 Oct to 31 March	115.00	63.00
ST. NICHOLAS PARK LI	EISURE CENTRE - ALL WEATHER PITCH:		
Hire of pitch (inc. floodligh	nts / showers) - charges per 55 minutes		
Full Pitch - Peak		51.50	33.00
Full Pitch - Off Pea	ık	35.00	25.00
Half Pitch - Peak		35.00	24.75
Half Pitch - Off Pea	ak	25.75	16.00

^{*} Exclusive of VAT. However, if the bookings do not fulfil Customs and Excise criteria for VAT free charge, VAT must be added.

Summary of requirements for VAT free hire of sports facilities :

- i) User must be a club, school or similar body.
- ii) Clear evidence of agreement required, e.g. exchange of letters.
- iii) Payment to be made in full whether or not hire takes place.
- iv) Hire must be for a sports season or three months, whichever is less.
- v) Hirer must have exclusive use of the facility for hire period.

RECREATION and SPORT

HEALTH and FITNESS ANNUAL MEMBERSHIP / DIRECT DEBIT	Charge From 2/1/14 £
Month by Month Wellness Membership (no minimum period)	
Gym / Swim / Sauna / In-house Aerobics / Aquafit	50.00
ACTIVE WELLNESS MEMBERSHIP (60+, Students, Disabled) Gym / Swim / Sauna / In-house Aerobics / Aquafit	25.00
- Membership - monthly direct debit - One annual payment	25.00 250.00
CLUB WELLNESS	
Gym / Swim / Sauna / In-house Aerobics / Aquafit	25.00
- Membership - monthly direct debit - One annual payment	35.00 350.00
- One annual payment	330.00
FAMILY WELLNESS Swim / tennis / table tennis / badminton (off peak) / one hoop basketball (off peak) / crèche	
- First child monthly direct debit	15.00
- One annual payment	150.00
- Subsequent child monthly direct debit (each)	10.00
- One annual payment (each)	100.00
GYM ONLY OFF PEAK MEMBERSHIP	
Gym only / off peak times only (no usage allowed during peak hours)	
- Membership - monthly direct debit	15.00
- One annual payment	150.00
CLUB SPA	
Swim / Sauna	22.52
 Single Spa membership - monthly direct debit One annual payment 	29.50 250.00
ACTIVE SPA (60+, Students, Disabled)	
Swim / Sauna	
- Single Spa membership - monthly direct debit	17.50
- One annual payment	175.00
HEALTH and FITNESS CASUAL USE	
Joining Fee	50.00
Youth 16 / 17 yrs Annual Membership Joining Fee	20.00
Consultation	10.00
Personal Programme	10.00
Annual Membership fee Youth 16 / 17 yrs Annual Membership Renewal Fee	30.00 10.00
Peak - 4pm to 9pm Monday to Friday	5.25
Off-Peak	4.25
Sixty Plus / Disabled / Unemployed	2.60
Youth (16 / 17 year olds) - 7am to 4pm Monday to Friday	2.60
Fitness Test	11.00
Personal Training	25.00
Guest Pass Gym	10.00
Guest Pass Gym / Swim / Sauna	15.00
Sporting Stars Consultation & Programme	10.50 15.00
Sporting Stars Membership Sporting Stars Gym Peak	2.65
Sporting Stars Gym Off Peak	1.30
	_

St. Nicholas Park Leisure Centre Gym off peak casual fee reduced by 20p (10p Sporting Stars) per visit as parking not included CORPORATE MEMBERSHIP

Available to Companies and/or groups of people on the same basis as the annual /monthly fees above, subject to negotiation with the business support officer

RECREATION and SPORT

FACILITIES FOR PERSONS IN RECEIPT OF UNEMPLOYMENT BENEFIT AND INCOME SUPPORT AND STUDENTS

1. Facilities available free of charge during times shown. If no time is shown it is during all normal hours the activity is available.

Tennis (Beauchamp Gardens)

Edmondscote Athletic Track - Monday to Thursday: 9 a.m. to 5.30 p.m., Friday: 9 a.m. to 4.00 p.m. (sometimes restricted by bookings)

Newbold Hall / Jephson Room, Spa Centre - for meetings relating

for meetings relating to the rights or improvement in lifestyle of people who are unemployed or hold a current decision notice for Income support.

2. Facilities available at reduced charges during times shown.

Swimming - Casual: Abbey Fields, St. Nicholas Park and Newbold Comyn:

- Adult at Junior rate

+ 1 free Junior swimmer

(Free Junior swimmer for child of Adult who is Unemployed / on Income Support only)

Swimming - Abbey Fields, St. Nicholas Park and Newbold Comyn

paying Annual fee, by Direct Debit

Adult at Junior rate

Swimming Lessons - daytime

Swimming Season Tickets

Adult at Junior rate

Adult at Junior rate

Fitness Suites - (Monday to Friday 7 am to 4 pm, last ticket 4 pm)

Reductions apply at specific sites

- Swim / Sauna

- Sauna

- Gym / Swim / Sauna

Table Tennis* - 9 a.m. to 5 p.m. Monday to Sunday

Bowls - Casual usage 10 a.m. to 5 p.m. Senior Citizens rates

Badminton* - 9 a.m. to 5 p.m. Monday to Sunday

Approx. half off-peak Adult

Approx. half off-peak Adult

Edmondscote Athletic Track - Monday to Thursday 5.30 onwards

and Sunday mornings

Junior rate

Aerobics Watch press for special offers

Coaching Courses Reduced price on selected

courses

(see local press for details)

Art Gallery / Craft Courses Reduced price on selected

courses

(see local press for details)

Royal Spa Centre Reduced ticket prices at

selected performances (see local press for details)

Standby tickets for some concerts and shows, 50% reduction, dependent upon

availability.

Tickets will only be sold 30 minutes prior to start of

performance.

^{*} At least 50% of players must fulfil eligibility criteria

RECREATION and SPORT

FACILITIES FOR PERSONS IN RECEIPT OF UNEMPLOYMENT BENEFIT AND INCOME SUPPORT AND STUDENTS

3. The department operates a whole range of other facilities which are offered without charge (such as paddling pools, playgrounds, parks, Jephson Gardens) and activities (such as Sunday Band concerts, plays in the parks) which are advertised in the local press as appropriate. Play schemes during the summer holidays are also free.

For full details of our services, or for further information on leisure opportunities, please ring the Cultural Services Department on 01926 456207

NOTE:

(a)	Use of the above facilities free or at a reduced charge is conditional upon production of a current :

OR

Benefits Agency decision notice or book for Income Support

E.S. 40 (Job Seekers Allowance)

OR

Benefits Agency decision notice or book for Family Credit

OR

Students Association (Union) Card specifying Full time status or Students Association (Union) Card, non-specific and Student aged under 25 years

(b) Children of the above may receive discounts on certain holiday courses

- See Press for details

THE BUILDING (LOCAL AUTHORITY CHARGES) REGULATIONS 2010 - 02/1/2014 Charges

TABLE 1: New build houses or flats including associated garages⁽⁵⁾

Number Of	Full Plans Application		Building	Inspections
Dwellings	Submission	Inspection ⁽⁶⁾ (+£25 per invoice)	Notice	Included
	£	£	£	
1	250	450	700	8
2	300	580	880	10
3	350	710	1,060	12
4	400	840	1,240	14
5	450	970	1,420	17
6	500	1,100	1,600	20

For sites with more than 6 dwellings please contact us. Fees exclude VAT, which should be added at the prevailing rate.

TABLE 2: Fixed Fees in dwellings

	Full Plans Application		Building	Inspections	
Type of Work	Submission	Inspection ⁽⁶⁾ (+£25 per invoice)	Notice	Included	
	£	£	£		
Garage Conversion (Full or part)	230 ⁽⁹⁾	Nil	230 ⁽⁹⁾	4	
Replace Windows (per 10 or part)	Use Building Notice	Use Building Notice	100 ⁽⁹⁾	2	
Domestic Re-roofing up to £10,000 value	Use Building Notice	Use Building Notice	150 ⁽⁹⁾	3	
Solar panels and replacement thermal elements	Use Building Notice	Use Building Notice	150 ⁽⁹⁾	3	
Erection of a garage up to 60 m ^{2 (7)}	230	Nil	230	4	
Domestic extensions up to 40 m ²	140	220	360	7	
Domestic extensions from 40 m ² - 60 m ² ⁽⁸⁾	165	305	470	9	
Loft or basement conversion up to 40 m ²	140	220	360	7	
Loft or basement conversion from 40 m ² - 60 m ² (8)	165	305	470	9	
Underpinning	300	Nil	300	6	

Fees exclude VAT, which should be added at the prevailing rate.

THE BUILDING (LOCAL AUTHORITY CHARGES) REGULATIONS 2010 - 02/1/2014 Charges

TABLE 3: All other work

Estimated value of	Full Plans	Application	Building	Inspections
building work	Submission	Inspection ⁽⁶⁾	Notice	Included
		(+£25 per invoice)		
	£	£	£	
Up to £5,000	180 ⁽⁹⁾	Nil	180 ⁽⁹⁾	3
£5,001 to £10,000	230	Nil	230	4
£10,001 to £15,000	110	170	280	5
£15,001 to £20,000	130	200	330	6
£20,001 to £25,000	150	230	380	7
£25,001 to £30,000	170	260	430	8
£30,001 to £35,000	190	290	480	9
£35,001 to £40,000	210	320	530	10
£40,001 to £50,000	230	350	580	11

For works valued at over £50,000 please contact us.

Fees exclude VAT, which should be added at the prevailing rate.

Notes:

- 1. Due to frequent changes in VAT rates, all fees shown now exclude VAT.
- 2. Full Plans applications require plans to be submitted for checking by a Building Control Officer. The plans are checked normally within 2 weeks. If items shown do not comply, the officer will write to the agent with a list of items needing attention. Plans may be approved, rejected or conditionally approved. The Building Control Officer will inspect the building work on site.
- 3. Building Notices are only allowed for works to dwellings and are more suitable for smaller building projects. Plans are not required, but often are useful. Any plans submitted will not be checked for compliance. The Building Control Officer will inspect the building work on site. The Building Control Officer may request further paperwork from you, such as structural calculations and electrical certificates.
- 4. A Regularisation application is for work which has already taken place illegally without an application. The plans are usually checked within 2 weeks. If items shown on the plans do not comply, the officer will write to the agent with a list of items. Plans can only be approved once works comply on site. The Building Control Officer will inspect the building work and will probably ask for certain elements of the construction to be uncovered. The fees for a Regularisation application are calculated as for a Building Notice, then multiplied by 1.5, but do not add VAT.
- 5. For fee quotes regarding new houses with floor areas in excess of 300 m² please contact us.
- **6.** For full plans applications the fees are split. The submission fee must be paid with the application. The inspection fee can also be paid at that time or can be invoiced once works have started. Please note that there is an additional charge of £25 per invoice.
- 7. Garages in excess of 60 m² should be calculated using table 3. Detached garages less than 30 m² are often exempt from Building Regulations. Please contact us if you are unsure.
- **8.** Domestic extensions, loft conversions and basement conversions in excess of 60 m² should be calculated using table 3. There is a minimum fee of £470.
- 9. There is a 50% discount for Replacement Windows, Replacement Roof, Garage Conversion or Other Works up to £5,000 value if these works are applied for on the same application as a domestic extension, loft conversion or basement conversion.
- The estimated cost should be in line with recommended RICS rates, not including VAT, decoration or fees.
- Fees are exempt for certain works to provide access or essential facilities for disabled people.
 Confirmation of disability will be required.
- 12. Section 16 of the Building Act 1984 provides for the passing of plans subject to conditions. The conditions may require modifications to the submitted plans and may also require further plans to be deposited.
- 13. Floor areas should be measured internally.

DEVELOPMENT CONTROL

Charge From 2/1/14 £

Permitted Development Enquiries

35.00

ENTERPRISE TEAM

Court Street Creative Arches

Annual Rent Excluding V.A.T. - which should be added at the prevailing rate.

Unit Number	Single /Double Arch	
1	Single	by negotiation
2	Single	by negotiation
3	Double	by negotiation
4	Double	by negotiation
5	Double	by negotiation
6	Double	by negotiation
7	Single	by negotiation
8	Single	by negotiation
9	Single	by negotiation

Althorpe Enterprise Hub

Office Tariff: Monthly Licence Fee (excluding V.A.T. - which should be added at the prevailing rate)

Unit Number	No. of Desks	
1	3	406.00
2	3	423.00
3	4	511.00
4	3	457.00
5	2	343.00
6	2	316.00
7	2	316.00
8	2	316.00
9	2	343.00
10	3	457.00
11	4	511.00
12	3	388.00
13	12	1,515.00
14	3	452.00
15	3	441.00
16	3	452.00
17	12	1,515.00

Fees include service charge and 1 parking space - except Unit 12 which does not have parking allocated

ENTERPRISE TEAM

		Charge From 2/1/14 £
Althorpe Enterprise Hub	2	~
Conference Room Hire C	harges (excluding V.A.T which should be added at the prevailing rate)	
Althorpe Enterprise Hub 1	<u>Cenants:</u>	
Per Hour		14.00
Half Day	Morning 9.00 am to 12.30 pm Afternoon 1.00 pm to 4.30 pm	42.94 42.94
Full Day	9.00 am to 5.00 pm	85.88
Althorpe Enterprise Hub C	Other Organisations:	
Half Day	Morning 9.00 am to 12.30 pm Afternoon 1.00 pm to 4.30 pm	57.25 57.25
Full Day	9.00 am to 5.00 pm	114.50
NOTE: Times above are for guidance only and can be negotiated		
Work Station Tariff (exclu	ding V.A.T which should be added at the prevailing rate)	
Daily Licence Weekly Licence Monthly Licence Three Month Licence		18.00 67.00 275.00 258.00 772.00
Subscription Packages (in	ncluding V.A.T.)	
Option 1 (16 hours per m Option 2 (32 hours per mo Option 3 (Unlimited hours	onth with added facilities)	30.00 62.00 215.00

MARKETS (Free of V.A.T. unless otherwise stated)			Charge From 2/1/14 £
Farmers' Market charge per stall per market to stallholders: - Warwick - Leamington			31.00 31.00
Market Contractor charge per stall per market to stallholders:			01.00
- Leamington and Warwick - Kenilworth			31.00 27.50
% of stall income due to Warwick District Council:			
Number of Stalls:	%		
Up to 25 Up to 35 Up to 45 Up to 55 Up to 65 Up to 75 Over 75	20% 25% 30% 35% 40% 45% 50%		
LOCAL LAND CHARGES Search Fee (non-electronic)			
Full Search Fee (LLC1 & CON29R) LLC1			95.00 15.00
CON29R Official Search			80.00
Part II - Optional Enquiries			
CON290 (PARTII) CON290 (PARTII) Enquiry 22			10.00 10.80
Other Work			
Additional (Non-standard) Questions Additional land parcel (all search types)			20.00 10.00
Photocopies (inclusive of V.A.T.)		Per hour Minimum charge	35.00 5.00

All of the above fees are outside the scope of V.A.T. unless otherwise stated.

HEALTH and COMMUNITY PROTECTION	_
	Charge From 2/1/14 £
CIVIL ENGINEERING	
Engineering Advice (per hour)	90.00
LICENSING and REGISTRATION (V.A.T. not applicable)	
Horse Drawn Vehicles Licence	240.00
Hackney Carriage / Private Hire Licences:	
Vehicle Licence - Annual	240.00
Vehicle Licence - 6 months (for vehicles over 5 years old)	160.00
Vehicle Licence - Transfer of Vehicle	60.00
Driving Licence - 3 Year Licence:	
- New Application	205.00
- Renewals	185.00
- Renewals & NVQ Passenger Transport	175.00
Replacement Driver's Badge	15.00
Replacement Driver's or Vehicle's Paper Licence	10.00
Replacement Vehicle Plate	30.00
Driver's Knowledge Test	40.00
Operator's Licence - Annual:	
- One Vehicle	150.00
- 2 - 4 vehicles	260.00
- 5 vehicles or more	390.00
Taxi drivers CRB checks including £9 Administration Fee	55.00
Local Government (Misc. Provisions) Act 1982	
Sex Establishments Licence	2,320.00
Gex Establishments Eldende	2,320.00
Street Trading Consent Licence:	
Motorised Mobile Traders	710.00
Non-Motorised Mobile Traders	550.00
Static Traders	370.00
Small Lotteries	20.00
Animal Boarding Establishments Act 1963	163.00
Breeding of Dogs Act 1973	163.00
Pet Animals Act 1951	163.00
Dangerous Wild Animals Act	387.00
Riding Establishments Act	271.00
Zoo Licence (plus Vets inspection fees)	531.00
Local Government (Misc. Provisions) Act 1982	
Ear Piercing, Electrolysis, Acupuncture, Tattooing (Registration)	114.00
Tattooing (Repeat Registration Within 2 Years)	62.00
Temporary Tattoo Events - Cost per Day	62.00
Motor Salvage Operating Licence	83.00
Scrap Motal Dealors Act 2013	
Scrap Metal Dealers Act 2013:	520.00
Grant site licence (every 3 years)	520.00 105.00
Additional site Renewal site licence	195.00
	520.00 135.00
Variation site licence	135.00
Grant collector's licence	180.00
Renewal collector's licence	180.00
Variation collector's licence	135.00
Replacement / copy of licence (both)	25.00
Change of licence details (trading name, address, etc.)	45.00
Change of site	70.00
Change of site	175.00

ENVIRONMENTAL HEALTH

PEST CONTROL (Inclusive of V.A.T.)	Charge From 2/1/14 £
RODENT CONTROL: (Control of Rat & Mice Infestation)	~
Non Domestic Premises (without contract): - One man and van per hour - Two men and van per hour	75.00 100.00
Domestic Premises:	
Rat Infestation	Free
Mice Infestation: - Standard Charge	67.00
- Persons in receipt of Income Support	Free
- Persons aged 60+ not in receipt of Income Support and Registered Disabled Persons	33.50
TREATMENT FOR OTHER PESTS:	
- Standard Charge - Bedbugs - Fleas and Cockroaches	72.00 72.00
 - Persons in receipt of Income Support - Bedbugs - Fleas and Cockroaches 	Free Free
- Persons aged 60+ not in receipt of Income Support and	
Registered Disabled Persons - Bedbugs - Fleas and Cockroaches	36.00 36.00
STRAY DOGS - Administration charge for processing stray dogs	15.50
FOOD SAFETY Food Inspection: - Non-Statutory Inspections	107.00
POLLUTION CONTROL Contaminated Land Search	93.00

BEREAVEMENT SERVICES

0-11	Charge
CEMETERIES (Free of V.A.T. unless otherwise stated)	From 2/1/14 £
(1 fee of V.A.1. unless officials stated)	L
SALE OF BURIAL RIGHTS * (For a period of 50 years)	
Standard grave with / without kerbstone to accommodate coffin/casket up to 6'9" x 25"	970.00
Large Grave	1,212.00
Selection Fee (Grave space chosen out of rotation)	270.00
Child's Grave	457.00
Half sized grave for Cremated Remains	457.00
Exclusive Burial Rights - Garden of Remembrance (Kenilworth & Leamington Cemeteries)	117.00
Extension of expired rights (standard* grave 5 year extension)	97.00
* extension of expired rights for non-standard size graves will be calculated pro-rata per square foot. Graves purchased for future use will be charged out of rotation fee in addition to the fee for the exclusive	right of burial
Chaves purchased for future use will be charged out of foldation fee in addition to the fee for the exclusive	right of bullar
INTERMENT *	
Person aged 17 years and above :	
Depth up to 6' 0"	660.00
Depth up to 7' 9"	719.00
Depth up to 9' 6"	751.00
Cremated Remains	95.00
Cremated Remains - St. Nicholas Church Yard / Kenilworth Cemetery	95.00
Interment in Existing Vault Two Burials at the same time in same grave	132.00
I WO Dullais at the same time in same grave	
Children:	
Still-born to not exceeding 1 month	95.00
Child aged between 1 month and 16 years	125.00
Woodland Burial (Oakley Wood)	
Inclusive of Interment Fee and Tree	1,200.00
Surcharge of 50% for non-residents	
MEMORIAL FEES:	
Headstone and other memorials up to 3' 6" - including the first inscription	150.00
Vase and other memorials under 1' 0" - including the first inscription	150.00
Additional Inscription	48.00
Kerbset memorials (including the first inscription)	336.00
OTHER CHARGES:	
Manual search of Burial Registers - per half hour or part thereof:	0.00
Search of burial registers for genealogical research, per deceased person	8.00
(Includes email confirmation of details) Search of burial registers for genealogical research, per deceased person	incl VAT 15.00
(Includes email confirmation of details)	incl VAT
Use of Kenilworth Cemetery Chapel	91.00
Late arrival (charged after 15 minutes and for every subsequent 15 minutes)	100.00
Transfer exclusive right of burial	45.00
-	

^{*} Surcharge of 100% for non-residents on sale of burial rights and interments

BEREAVEMENT SERVICES

CREMATORIUM (Free of V.A.T. unless otherwise stated)	Charge From 2/1/14 £
CREMATION FEE: (Including use of music system and/or Organ)	
Foetal remains and still-born to 1 month	80.00
Child - aged between 1 month and 16 years	108.00
Person aged 17 years and above	594.00
Person aged 17 years and above - non-resident	594.00
Body Parts	80.00
Additional Service Time - per half hour	100.00
Late arrival (only if service runs into next time slot)	100.00
Communal cremation of foetal remains	108.00
CASKETS AND CONTAINERS	
Full size caskets (excluding name plate)	By negotiation with Head of
Miniature keepsake urns (From)	Service and Portfolio holder
OTHER SERVICES	
Disposal of remains from other Crematoria	67.00
Certified copy of an entry in the Cremation register	8.00
Temporary retention of Cremated Remains (per month) - chargeable from	0.00
the third month following Cremation service	17.50
Despatch of Cremated Remains by courier	170.00
BOOK OF REMEMBRANCE (inclusive of VAT)	
2 Line Inscription	77.00
5 Line Inscription	111.00
8 Line Inscription	144.00
Crests, etc.	67.00
DEMEMBRANCE CARRS (including of VAT)	
REMEMBRANCE CARDS (inclusive of VAT) With 2 Line Inscription	39.00
With 5 Line Inscription	56.00
With 8 Line Inscription	72.00
Crests, etc.	67.00
MEMORIAL CARREN (inclusive of VAT)	
MEMORIAL GARDEN (inclusive of VAT): Sanctum 2000 Unit - Supply and 10 year lease including inscription of	
up to 80 letters	752.00
- Additional 10 year lease	232.00
- New plaque (includes inscription up to 80 letters)	232.00
- Inscribed designs A	120.00
- Inscribed designs B	174.00
- 2nd interment including inscription up to 80 letters	232.00
Vase Block and Inscribed relief tablet - Supply and 10 year lease	400.00
- Additional 10 year lease	120.00
- New Plaque	120.00
Wooden Memorial Benches	1,020.00
Granite Memorial Benches	752.00
Bronze plaque on communal memorial bench	268.00
Any other type of commemoration	By negotiation with Head of Service and Portfolio holder

HOUSING and PROPERTY

PRIVATE SECTOR HOUSING RENEWAL		Charge From 2/1/14 £
Charges for The Administration of Improvement	nent Grants	at cost
HMO LICENSING		
New Applications:	Number of Occupants:	
Full Fee	5 only	682.00
	6 to 10	773.00
	11 to 15	864.00
	16 to 20	954.00
	21 to 25 26+	1,045.00 1,136.00
	20+	1,130.00
Multiple Discounted Fee *	5 only	634.00
	6 to 10	725.00
	11 to 15	816.00
	16 to 20	907.00
	21 to 25	998.00
	26+	1,089.00
Licence Renewal Fees:		
Full Fee	5 only	545.00
	6 to 10	636.00
	11 to 15	727.00
	16 to 20	818.00
	21 to 25	909.00
	26+	1,000.00
Multiple Discounted Fee *	5 only	498.00
	6 to 10	589.00
	11 to 15	680.00
	16 to 20	771.00
	21 to 25	862.00
	26+	952.00
* Payable for any application beyond initial a	pplication	
Licence Variation Fee		212.00
Appointment of Manager Fee:	Manager Fee	52.50
5	Discounted Fee **	28.25
** Payable where manager has been 'fit and	proper person' checked in the last 5 years	
Administrative Charges:	Repeated requests for	
3	documents	50.50
	Late Applications	101.00
Photocopying Charges:	Licence	5.10
i notocopying onarges.	Other Documents	1.60
	Other Boothiolite	1.00

HOUSING REVENUE ACCOUNT

WARWICK RESPONSE (V.A.T. not applicable)	Charge From 2/1/14 £
Weekly charges:	
Monitoring Service only	1.26
Monitoring Service and Equipment Rental	2.78
Use of Guest Room (per night)	7.50
Replacement Keys	at cost
Replacement Pendants	at cost

	Charge From 2/1/14 £
<u>IINGTON</u>	
Linear charges: 6 minutes for £0.10	
Bedford Street, Chandos Street and Covent Garden Surface car parks:	
12 minutes (minimum charge)	0.20
30 minutes	0.50
1 hour	1.00
1.5 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
3.5 hours	3.50
4 hours	4.00
Overnight Charge	0.50
Adelaide Bridge as above except no overnight charge and free on Sundays Rosefield Street as above except free on Sundays	
Linear charges - Old Town: 12 minutes for £0.10	
Bath Place, Court Street and Packington Place car parks:	
24 minutes (minimum charge)	0.20
1 hour	0.50
2 hours	1.00
3 hours	1.50
4 hours	2.00
5 hours	2.50
6 hours (maximum charge)	3.00
Overnight Charge	0.50
Sundays	Free
Pay on Foot: Royal Priors car park:	
up to 3 hours	2.00
3 to 4 hours	3.50
4 to 6 hours	5.50
15 to 24 hours	8.00
Sundays	1.20
Pay on Foot: Covent Garden multi-storey car park:	
up to 15 minutes	0.10
15 minutes to 1 hour	0.90
1 hour to 2 hours	1.80
2 hours to 3 hours	2.70
3 hours to 24 hours	2.70
Pay on Foot: St. Peter's multi-storey car park:	
up to 15 minutes	0.10
15 minutes to 1 hour	0.90
1 to 2 hours	1.80
2 to 3 hours	2.70
3 to 4 hours	3.20
4 to 6 hours	4.00
6 to 15 hours	4.80
15 to 24 hours	7.00
Evening Charge 6pm until 12pm	1.00
Overnight Charge 12pm until 6am	2.00

	Charge From 2/1/14 £
KENILWORTH	
Abbey End and Square West car parks:	
Up to 30 minutes	0.20
30 minutes to 1 hour	0.60
1 to 2 hours	1.00
2 to 3 hours	1.50
3 to 4 hours	2.00
over 4 hours	3.50
Overnight Charge 6pm to 8am	0.50
Sundays	Free
Abbey Fields (charges to be implemented following redesign and resurfacing of car park):	
up to 2 hours	Free
2 to 3 hours	1.60
3 to 4 hours	2.00
over 6 hours	3.50
Sundays	Free
WARWICK LIMITED STAY (up to 3 hours): New Street and West Gate Linear charges: 6 minutes for £0.10	
12 minutes (minimum charge)	0.20
30 minutes	0.50
1 hour	1.00
1.5 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
SHORT STAY: Linen Street:	
Linear charges: 6 minutes for £0.10	
12 minutes (minimum charge)	0.20
30 minutes	0.50
1 hour	1.00
1.5 hours	1.50
2 hours 2.5 hours	2.00 2.50
3 hours	3.00
3.5 hours	3.50
4 hours	4.00
4.5 hours	4.50
5 hours	5.00
5.5 hours	5.50
6 - 24 hours (maximum charge)	6.00
ST. NICHOLAS PARK: (charges apply 8am - 6pm)	
Linear charges: 6 minutes for £0.10	
12 minutes (minimum charge)	0.20
30 minutes	0.50
1 hour	1.00
1.5 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours 3.5 hours	3.00 3.50
4 - 10 hours	4.00
T TO HOULD	4.00

	Charge From 2/1/14 £
WARWICK (Continued)	
OTHER TOWN CENTRE CAR PARKS:	
Linear charges: 6 minutes for £0.10	
12 minutes (minimum charge)	0.20
30 minutes	0.50
1 hour	1.00
1.5 hours	1.50
2 hours	2.00
2.5 hours	2.50
3 hours	3.00
3.5 hours	3.50
4 - 24 hours (maximum charge)	4.00
Town Centre Car Parks:	
Over night charges (6pm - 8am)	0.50
MYTON FIELDS PICNIC AREA	
up to 4 hours	3.00
All day	4.50
All day	4.50
ST. MARY'S LANDS AREA 2	
up to 6 hours	0.10
over 6 hours	1.00
Over night 6pm to 8 am	0.50
ST. MARY'S LANDS AREA 3	
up to 3 hours	2.00
3 to 4 hours	2.80
<u>COACHES</u> - Designated Car Parks only	5.00
PENALTY CHARGE NOTICES (Exempt from V.A.T.)	
(Set by Central Government)	70.00
Higher Rate (50% discount if paid within 14 days)	70.00
Lower Rate (50% discount if paid within 14 days)	50.00

	Charge From 2/1/14 £
SEASON TICKETS (One vehicle registration per ticket) Charges exclude V.A.T. which should be added at the prevailing rate	
Leamington Spa, Warwick & Kenilworth	
Long Stay ONLY (Excluding Pay on Foot Car Parks)	
- Per Annum	612.77
- Per Month	63.83
Leamington Spa Restricted Locations St. Retaris Payers Foot (200 appears only)	
St. Peter's Pay on Foot (200 spaces only) - Per Annum	493.62
- Per Month	55.32
- Overnight Parking: 6 pm to 9 am only	42.55
Leamington Spa Restricted Locations	
Covent Garden Pay on Foot (200 spaces only)	
- Per Annum	297.87
- Per Month	40.85
Royal Priors Multi Storey (50 spaces only)	
-Per Month	93.62
Adelaide Road (20 passes only) - Per Annum	402.13
- Per Month	46.81
Rosefield Street (20 spaces only)	40.01
- Per Annum	402.13
- Per Month	46.81
Leamington Spa Old Town	
- Per Annum	313.19
- Per Month	34.04
Warwick Restricted Location Car Parks	
St. Nicholas Park, Warwick (100 spaces only)	257.45
- Per Annum - Per Month	357.45 38.30
West Rock (40 spaces only)	30.30
- Per Annum	357.45
- Per Month	38.30
St Mary's Lands Area 2 (150 spaces)	
- Per Annum	165.96
- Per Month	17.02
St Mary's Lands Area 4 (50 spaces)	057.45
- Per Annum - Per Month	357.45
Linen Street Multi Storey (50 spaces)	38.30
- Per Annum	561.70
- Per Month	68.09
Priory Road, Warwick (10 spaces only)	
- Per Annum	357.45
- Per Month	38.30
Kenilworth Restricted Location Car Parks	
Square West (50 spaces only)	0.40 ==
- Per Annum - Per Month	312.77 34.04
Abbey End (50 spaces only)	34.04
- Per Annum	312.77
- Per Month	34.04
Abbey Fields (50 spaces only - charges to be implemented following redesign and resurfacing of car park)	
- Per Annum	312.77
- Per Month	34.04
- resident 12 month permit	25.00
Administration shows for Cooper Tight Assess during 1 Defende	2.22
Administration charge for Season Ticket Amendments / Refunds	6.00

PARKING SERVICES

	Charge From 2/1/14 £
Release of vehicles from Multi-Storey car parks	50.00
Special Event Charge	6.00
Skips and Scaffolds on car parks: per day per week	50.00 200.00

Disabled Drivers

Vehicles displaying a valid 'Blue' Disabled Persons badge may park free of charge on any of the Council's Pay and Display car parks. Car Park Regulations and Orders apply. Those parking in pay on foot car parks will need to have their ticket endorsed by the inspector.

All of the above charges are inclusive of V.A.T. unless otherwise stated

WASTE COLLECTION

REFUSE COLLECTION	Charge From 2/1/14 £
(V.A.T. not applicable)	
Nappy Bins - Grey: annual charge (VAT included)	39.00
Additional Green Bin: one-off charge (VAT included)	39.00
Bulky Refuse Tickets:	
Collection of 1 item	35.00
Collection of 2 items	35.00
Collection of 3 items	35.00
Collection of 4 items	45.00
Collection of 5 items	45.00
- Senior Citizens / Persons in receipt of Income Support or	
addition to state pension and Registered Disabled Persons	
Collection of 1 item	13.00
Collection of 2 items	16.00
Collection of 3 items	19.00
Collection of 4 items	23.00
Collection of 5 items	29.00
Removal of Abandoned Vehicles	160.00

STRATEGIC LEADERSHIP

LEGAL SERVICES

		Charge From 2/1/14 £
CHA	RGES FOR LOCAL AUTHORITY LEGAL WORK	
Disp	osals, Licences, Easements, etc.	
	Disposals (excluding those on the open market)	At Cost + 10%
	Leases	At Cost + 10%
	Licences	At Cost + 10%
	Licence to plant in Highway - Initial Fee	At Cost + 10%
	Rights of Way / Easements	At Cost + 10%
	Licenses to Assign (Commercial / Residential)	At Cost + 10%
Morte	<u>gages</u>	
	Supply of Epitome and Abstract of Title: Photocopying charge	see below
	Redemption of Mortgages	No charge
	Council entering into Conveyance releasing part of mortgaged property	At Cost + 10%
	Postponement of Council's Discount provisions	82.00
	Release of one party to mortgage	230.00
	Applications for retrospective consents to Property Alterations	58.50
Misc	ellaneous Agreements concerning the Development of Land	
	Section 106 Agreements - Town & Country Planning Act 1990	At Cost + 10%
Photo	A4 Single sided A4 Single sided - colour A4 Double sided A4 Double sided - colour A3 Single sided A3 Single sided A3 Double sided - colour A3 Double sided - colour A0 Plans A0 Plans - colour	0.11 0.80 0.20 1.40 0.21 1.60 0.39 2.72 15.73 57.55

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GENERAL FUND CAPITAL PROGRAMME 2012/13 TO 2017/18

	Actual 2012/13 £	Original Budget 2013/14 £	Latest Budget 2013/14 £	Proposed Expend. 2014/15 £	Proposed Expend. 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18 £	TOTAL 2012/13 to 2017/18 £
CAPITAL PROGRAMME SUMMARY								
COMMUNITY & CORPORATE SERVICES	93,551	507,200	208,000	70,900	357,200	39,000	39,000	807,651
CULTURE	282,617	445,000	760,900	313,000	-	-	-	1,356,517
DEVELOPMENT	326,907	1,384,700	1,485,900	398,000	50,000	50,000	-	2,310,807
ENVIRONMENT & COMMUNITY PROTECTION	132,632	1,722,000	1,415,400	1,170,100	-	-	-	2,718,132
FINANCE	151,570	150,000	269,500	150,000	150,000	150,000	150,000	1,021,070
NEIGHBOURHOOD	336,579	330,500	406,700	390,000	485,500	165,500	120,000	1,904,279
STRATEGIC LEADERSHIP	5,559	26,300	23,000	631,600	73,800	-	-	733,959
TOTAL GENERAL FUND CAPITAL PROGRAMME	1,329,415	4,565,700	4,569,400	3,123,600	1,116,500	404,500	309,000	10,852,415

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GENERAL FUND CAPITAL PROGRAMME 2012/13 TO 2017/18

	Actual 2012/13 £	Original Budget 2013/14 £	Latest Budget 2013/14 £	Proposed Expend. 2014/15 £	Proposed Expend. 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18 £	TOTAL 2012/13 to 2017/18 £
GENERAL FUND CAPITAL FINANCING								
Leasing	-	-	16,200	-	-	-	-	16,200
Capital Receipts	355,938	1,319,800	1,955,700	432,100	-	-	-	2,743,738
External Contributions	340,116	1,497,600	1,588,500	934,900	-	-	-	2,863,516
Revenue Contributions to Capital Outlay	130,357	387,000	543,700	-	-	-	-	674,057
Service Transformation Reserve	17,312	-	37,000	-	100,000	-	-	154,312
Equipment Renewal Reserve	259,641	-	120,000	12,000	-	-	-	391,641
Public Amenity Reserve	1,574	50,000	142,000	180,500	265,500	45,500	-	635,074
Play Equipment Reserve	83,477	-	-	-	-	-	-	83,477
Gym Equipment Reserve	-	-	-	90,000	-	-	-	90,000
Capital Investment Reserve	141,000	1,311,300	166,300	1,474,100	751,000	359,000	309,000	3,200,400
TOTAL GENERAL FUND CAPITAL FUNDING	1,329,415	4,565,700	4,569,400	3,123,600	1,116,500	404,500	309,000	10,852,415

- 211 GENERAL FUND CAPITAL PROGRAMME 2012/13 TO 2017/18

	Actual 2012/13 £	Original Budget 2013/14 £	Latest Budget 2013/14 £	Proposed Expend. 2014/15 £	Proposed Expend. 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18 £	TOTAL 2012/13 to 2017/18 £
COMMUNITY & CORPORATE SERVICES								
Refurbish HB Area, Path / Parking Improvements	-	22,600	-	-	-	-	-	-
Leamington Spa One Stop Shop	-	295,600	-	-	318,200	-	-	318,200
Replacement PCs and Printers	8,643	39,000	30,000	58,900	39,000	39,000	39,000	214,543
Infrastructure Replacement Programme	51,225	-	-	-	-	-	-	51,225
VDI Infrastructure	17,312	-	-	-	-	-	-	17,312
Website CMS replacement	-	150,000	150,000	-	-	-	-	150,000
DMC Letter Folding Machine	16,371	-	-	-	-	-	-	16,371
Public Services Network Changes	-	-	28,000	12,000	-	-	-	40,000
TOTAL COMMUNITY & CORPORATE SERVICES	93,551	507,200	208,000	70,900	357,200	39,000	39,000	807,651
CULTURE Castle Farm Sports Pitch Drainage New Gym Equipment Pump Room Gardens / Linden Arches NCLC Replacement Flume Warwick Boathouse - SNP Castle Farm Leisure Centre - replacement Pitch	- 12,405 138,330 55,706 7,761 60,038	73,000 - - - - - 172,000 -	- - - 9,000 171,700	73,000 90,000 - - - - - -	- - - - -	- - - - -	- - - - -	73,000 90,000 12,405 138,330 64,706 179,461 60,038
Replacement Sauna NCLC	8,377	-	-	-	-	-	-	8,377
Victoria Park Bowling Green & Ancillaries Improvements	-	200,000	309,200	150,000	-	-	-	459,200
Royal Spa Centre Screening Equipment	-	-	37,000	-	-	-	-	37,000
Royal Spa Centre Lighting Desk	-	-	12,000	-	-	-	-	12,000
Royal Spa Centre Lighting & Sound Equipment	-	-	80,000	-	-	-	-	80,000
Town Hall Refurbishments	-	-	142,000	-	-	-	-	142,000
TOTAL CULTURE	282,617	445,000	760,900	313,000	-	-	-	1,356,517

- 212 GENERAL FUND CAPITAL PROGRAMME 2012/13 TO 2017/18

	Actual 2012/13 £	Original Budget 2013/14 £	Latest Budget 2013/14 £	Proposed Expend. 2014/15 £	Proposed Expend. 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18	TOTAL 2012/13 to 2017/18 £
DEVELOPMENT	2	2	L	2	2	2	Z	2
Conservation Action Programme	48,225	112,200	112,500	68,000	50,000	50,000	-	328,725
Digitisation of Building Control Records	-	-	1,200	-	-	-	-	1,200
IDOX Public Access Module	-	7,500	7,500	-	-	-	-	7,500
Chase Meadow Community Centre	217,589	1,005,000	1,121,600	-	-	-	-	1,339,189
Court House Improvements	60,000	-	-	-	-	-	-	60,000
Kenilworth Public Service Centre	1,093	-	-	-	-	-	-	1,093
Jubilee House Phase 2	-	260,000	38,100	330,000	-	-	-	368,100
Sarah's Place/Alfonso's Place, Station Approach, L/Spa	-	-	10,000	-	-	-	-	10,000
Pageant House Rewire	-	-	45,000	-	-	-	-	45,000
Loan to Warwick Town Council re Court House Improvements	-	-	150,000	-	-	-	-	150,000
TOTAL DEVELOPMENT	326,907	1,384,700	1,485,900	398,000	50,000	50,000	-	2,310,807
ENVIRONMENT & COMMUNITY PROTECTION Cubbington Flood Alleviation Partnership Leamington Cemetery Extension Crematorium Improvements CCTV Control Room Replacement of concrete columns and luminaires Dog Warden Van (leased)	2,632 - - 130,000 - -	834,000 - 888,000 - - -	900,000 166,400 108,000 - 224,800 16,200	296,100 - 874,000 - - -	- - - - -	- - - - -	- - - - -	1,198,732 166,400 982,000 130,000 224,800 16,200
TOTAL ENVIRONMENT & COMMUNITY PROTECTION	132,632	1,722,000	1,415,400	1,170,100	-	-	-	2,718,132
FINANCE Divided to the second	444 570	75.000	104 500	75.000	75.000	75.000	75.000	000.070
Rural Initiatives Urban Initiatives	141,570 10,000	75,000 75,000	194,500 75,000	75,000 75,000	75,000 75,000	75,000 75,000	75,000 75,000	636,070 385,000
TOTAL FINANCE	151,570	150,000	269,500	150,000	150,000	150,000	150,000	1,021,070

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GENERAL FUND CAPITAL PROGRAMME 2012/13 TO 2017/18

	Actual 2012/13 £	Original Budget 2013/14 £	Latest Budget 2013/14 £	Proposed Expend. 2014/15 £	Proposed Expend. 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18 £	TOTAL 2012/13 to 2017/18 £
NEIGHBOURHOOD								
Enhancement of Other Car Parks	-	62,700	-	62,700	-	-	-	62,700
Abbey Fields Car Park	-	155,000	127,000	-	-	-	-	127,000
St Nicholas Park Warwick Improvements	62,334	30,000	41,500	-	-	-	-	103,834
Recycling & Refuse Containers	105,214	-	-	120,000	120,000	120,000	120,000	585,214
Millbank Open Space Improvements Phase 1	52,512	6,000	8,700	-	-	-	-	61,212
Green Farm Play Equipment	-	26,800	-	26,800	-	-	-	26,800
South West Warwick Play Equipment	3,003	-	-	-	-	-	-	3,003
The Dell	6,249	-	-	-	-	-	-	6,249
Play Area Improvement Programme	107,267	50,000	142,000	180,500	265,500	45,500	-	740,767
Abbey Fields Ruins- Gatehouse	-	-	58,000	-	-	-	-	58,000
Castle Farm Skate Park	-	-	29,500	-	-	-	-	29,500
Partnership Funding for HLF Grant re Pump Rooms Gardens Restoration	-	-	-	-	100,000	-	-	100,000
TOTAL NEIGHBOURHOOD	336,579	330,500	406,700	390,000	485,500	165,500	120,000	1,904,279
STRATEGIC LEADERSHIP								
Fen End - City Deal	-	-	-	559,000	-	-	-	559,000
Broadband UK	5,559	26,300	23,000	72,600	73,800	-	-	174,959
TOTAL STRATEGIC LEADERSHIP	5,559	26,300	23,000	631,600	73,800	-	-	733,959

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	Actual 2012/13 £	Original Budget 2013/14 £	Latest Budget 2013/14 £	Proposed Expend. 2014/15 £	Proposed Expend. 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18 £	TOTAL 2012/13 to 2017/18 £
HOUSING REVENUE ACCOUNT RELATED HIP EXPENDITUR	<u>E</u>							
New Build/Reprovision of Housing Improvement / Renewal Works Lettings Incentive Scheme	29,574 7,214,149 94,817	6,900,000 5,910,200 95,000	1,428,400 5,215,500 95,000	4,051,300 4,736,200 100,000	6,790,700 4,560,000 100,000	- 4,504,400 100,000	- 4,444,400 100,000	12,299,974 30,674,649 589,817
TOTAL HOUSING REVENUE ACCOUNT RELATED HIP	7,338,540	12,905,200	6,738,900	8,887,500	11,450,700	4,604,400	4,544,400	43,564,440
HOUSING GENERAL FUND RELATED HIP EXPENDITURE								
Registered Providers PRIVATE SECTOR HOUSING	11,648 604,088	1,105,100 682,000	511,600 578,000	1,399,800 715,400	10,000 715,400	10,000 715,400	10,000 715,400	1,953,048 4,043,688
TOTAL HOUSING GENERAL FUND RELATED HIP	615,736	1,787,100	1,089,600	2,115,200	725,400	725,400	725,400	5,996,736
TOTAL HOUSING INVESTMENT PROGRAMME	7,954,276	14,692,300	7,828,500	11,002,700	12,176,100	5,329,800	5,269,800	49,561,176

- 215 - HOUSING INVESTMENT CAPITAL PROGRAMME 2012/13 TO 2017/18

	Actual 2012/13 £	Original Budget 2013/14 £	Latest Budget 2013/14 £	Proposed Expend. 2014/15 £	Proposed Expend. 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18 £	TOTAL 2012/13 to 2017/18 £
HOUSING INVESTMENT PROGRAMME FINANCING								
Capital Receipts	120,311	951,000	486,200	1,028,000	303,400	303,400	303,400	2,544,711
Capital Receipts: One for One replacement	-	-	-	810,200	455,100	-	-	1,265,300
External Contributions	42,248	596,500	431,600	675,200	10,000	10,000	10,000	1,179,048
Major Repairs Reserve	6,428,550	5,525,900	5,139,000	4,736,200	4,560,000	4,504,400	4,444,400	29,812,550
Capital Grant	472,626	862,800	843,200	402,400	402,400	402,400	402,400	2,925,426
HRA Capital Investment Reserve	29,574	6,187,200	715,600	3,241,100	6,335,600	-	-	10,321,874
Planning Public Open Space Gain Reserve	-	-	28,300	-	-	-	-	28,300
Housing Revenue Account	849,816	479,300	95,000	100,000	100,000	100,000	100,000	1,344,816
New Homes Bonus	-	80,000	80,000	-	-	-	-	80,000
General Fund	11,151	9,600	9,600	9,600	9,600	9,600	9,600	59,151
TOTAL HOUSING INVESTMENT PROGRAMME FINANCING	7,954,276	14,692,300	7,828,500	11,002,700	12,176,100	5,329,800	5,269,800	49,561,176

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HOUSING REVENUE ACCOUNT RELATED HIP EXPENDITUR	Actual 2012/13 £ <u>E:</u>	Original Budget 2013/14 £	Latest Budget 2013/14 £	Proposed Expend. 2014/15 £	Proposed Expend. 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18 £	TOTAL 2012/13 to 2017/18 £
New Build/Reprovision of Housing								
Redevelopment of Fetherston Court	-	6,900,000	1,428,400	4,051,300	6,790,700	-	-	12,270,400
Fetherston Court Decant	29,574	-	-	-	-	-	-	29,574
TOTAL NEW BUILD	29,574	6,900,000	1,428,400	4,051,300	6,790,700	-	-	12,299,974
Improvement / Renewal Works								
Aids & Adaptations	619,000	843,500	923,400	686,900	686,900	686,900	686,900	4,290,000
Planned Sheltered Disability Adapted Kitchens & Bathrooms	465,934	100,000	100,000	-	-	-	-	565,934
Roof Coverings	181,842	156,800	365,000	156,800	156,800	156,800	156,800	1,174,042
Defective Flooring	78,839	60,100	60,100	60,100	60,100	60,100	60,100	379,339
Door Entry Systems	183,984	150,100	150,100	150,100	150,100	150,100	150,100	934,484
Window/Door Replacement	352,437	396,300	346,300	396,300	396,300	396,300	396,300	2,283,937
Kitchen Fittings / Sanitaryware Replacement	1,536,002	1,199,500	1,199,500	889,500	829,500	769,500	709,500	5,933,502
Acorn Court Refurbishment	22,827	-	-	-	-	-	-	22,827
Electrical Fitments / Rewiring	634,162	714,200	714,200	650,000	650,000	650,000	650,000	3,948,362
Central Heating Replacement	1,521,894	923,500	923,500	923,500	1,133,300	1,133,300	1,133,300	6,768,794
Tannery Court Biomass	-	-	50,000	126,000	-	-	-	176,000
Water Services	16,721	5,000	-	5,000	5,000	9,400	9,400	45,521
Structural Improvements	25,211	20,900	20,900	20,900	20,900	20,900	20,900	129,711
Improved Ventilation	6,060	-	15,300	5,000	5,000	5,000	5,000	41,360
Lift Replacement	-	41,800	-	-	-	-	-	-
Fire Prevention Works	165,408	188,200	-	350,000	150,000	150,000	150,000	965,408
Garage Refurbishment	-	26,100	26,100	26,100	26,100	26,100	26,100	130,500
Solar Panel Installation	237,339	-	5,200	-	-	-	-	242,539
Stamford Gardens Play Equipment	-	-	40,800	-	-	-	-	40,800
Thermal Improvement Works	150,400	150,000	158,500	150,000	150,000	150,000	150,000	908,900
Capital Asbestos Works	743,520	689,600	-	-	-	-	-	743,520
C.C.M.S. Replacement Equipment	43,079	-	-	-	-	-	-	43,079
Paths and Surfacing	-	104,600	-	-	-	-	-	-
Environmental Works	155,976	100,000	76,600	100,000	100,000	100,000	100,000	632,576
Environmental Works: Tenant Participation Projects	73,514	40,000	40,000	40,000	40,000	40,000	40,000	273,514
TOTAL IMPROVEMENT / RENEWAL WORKS	7,214,149	5,910,200	5,215,500	4,736,200	4,560,000	4,504,400	4,444,400	30,674,649

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	Actual 2012/13 £	Original Budget 2013/14 £	Latest Budget 2013/14 £	Proposed Expend. 2014/15 £	Proposed Expend. 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18 £	TOTAL 2012/13 to 2017/18 £
Lettings Incentive Scheme								
Lettings Incentive Scheme	94,817	95,000	95,000	100,000	100,000	100,000	100,000	589,817
TOTAL LETTINGS INCENTIVE SCHEME	94,817	95,000	95,000	100,000	100,000	100,000	100,000	589,817
TOTAL HOUSING REVENUE ACCOUNT RELATED HIP	7,338,540	12,905,200	6,738,900	8,887,500	11,450,700	4,604,400	4,544,400	43,564,440
HOUSING GENERAL FUND RELATED HIP EXPENDITURE:								
Registered Providers								
Unallocated Contributions to Registered Providers	-	1,093,400	-	1,389,800	-	-	-	1,389,800
WRCC Rural Enabling Service	11,648	11,700	8,000	10,000	10,000	10,000	10,000	59,648
HA Queens Square, Warwick	-	-	21,000	-	-	-	-	21,000
Station Approach housing development	-	-	402,600	-	-	-	-	402,600
Warwick Fire Station/Old Gas Works housing development	-	-	80,000	-	-	-	-	80,000
TOTAL REGISTERED PROVIDERS	11,648	1,105,100	511,600	1,399,800	10,000	10,000	10,000	1,953,048

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	Actual 2012/13 £	Original Budget 2013/14 £	Latest Budget 2013/14 £	Proposed Expend. 2014/15 £	Proposed Expend. 2015/16 £	Proposed Expend. 2016/17 £	Proposed Expend. 2017/18	TOTAL 2012/13 to 2017/18 £
PRIVATE SECTOR HOUSING	~	~	-	~	~	~	~	~
Administered by Housing & Property Services:								
Renovation Grants and Loans:								
Discretionary Renovation Grants	332	20,000	20,000	22,400	22,400	22,400	22,400	109,932
Discretionary Renovation Loans	-	5,000	5,000	5,700	5,700	5,700	5,700	27,800
Minor Works:								
Home Repairs Assistance	9,024	30,000	13,000	34,100	34,100	34,100	34,100	158,424
Care & Repair	40,870	42,000	18,000	10,000	10,000	10,000	10,000	98,870
Decent Homes Grant (Private Sector Stock)	81,868	100,000	40,000	98,700	98,700	98,700	98,700	516,668
Disabled Facilities Grants and Loans:								
Mandatory Disabled Facilities Grants	464,639	460,000	460,000	516,900	516,900	516,900	516,900	2,992,239
Discretionary Disabled Facilities Loans	-	10,000	-	11,400	11,400	11,400	11,400	45,600
Discretionary Disabled Facilities Grants	7,355	10,000	22,000	11,200	11,200	11,200	11,200	74,155
Administered by Health & Community Protection:								
Energy Efficiency Grants	-	5,000	-	5,000	5,000	5,000	5,000	20,000
TOTAL PRIVATE SECTOR HOUSING	604,088	682,000	578,000	715,400	715,400	715,400	715,400	4,043,688
TOTAL HOUSING GENERAL FUND RELATED HIP	615,736	1,787,100	1,089,600	2,115,200	725,400	725,400	725,400	5,996,736
TOTAL HOUSING INVESTMENT PROGRAMME	7,954,276	14,692,300	7,828,500	11,002,700	12,176,100	5,329,800	5,269,800	49,561,176

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